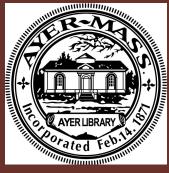
# Town of Ayer, Massachusetts





2013 Annual Report

The Town of Ayer is proud to dedicate this 2013 Town Report to

### CHIEF WELLMAN PARKER

in honor of his dedicated service to the Town



7/31/1927 - 3/15/2013

Wellman was appointed to the Ayer Fire Department on July 1st, 1954 rising through the ranks to Lieutenant on January 1st 1963; Captain on April 6th 1966; and Deputy Chief January 1st 1973. Wellman was appointed Chief of Department on September 6th 1988 and served in that capacity until his retirement on July 1st 1992.

Chief Parker also served the Town of Ayer for many years as Electrical Inspector and held the position of Emergency Management Director from 1988 through 2010.

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### **TOWN OF AYER**

Received by Town of Ayer:

### VOLUNTEER APPLICATION



Thank you for your interest in serving the Town of Ayer. Please complete this application to be kept informed of volunteer opportunities and/or to apply for a specific position or fill a vacancy when one occurs. You may be also be contacted based on your stated areas of interest for other opportunities to volunteer. Your application will be kept on file for 3 years. Thank you for your interest in the Town of Ayer.

of Ayer.	or 3 years. Thank you for your interest in the Town
Date of Application: Applicant Information:	
Name: Address: Home/Work Phone # Cell I Email Address:	Phone#
Indicate below which Board(s) or Committee(s)	are of interest to you:
Have you previously been a member of a Board elsewhere)? If so, please list the Board name and y	· · · · · · · · · · · · · · · · · · ·
Do you have any time restrictions? YES/	NO
Are you a registered voter? YES/	NO
Please list your present occupation and employe	er (you may also attach your résumé or CV)
Do you, your spouse, or your employer have an the Town of Ayer that could create a conflict of conflict)	y current or potential business relationship with interest? (If YES, please describe the possible
Please outline any education, special training or relevant to the appointment sought.	other areas of interest you have that may be

Processed by:

### CONTACT INFORMATION

Accounting Appeal of Zoning Decision Assessments Birth, Death, and Marriage Certificates Building Permits Conservation Issues Dog Licenses Dog Problems Education Information Elderly Information Elections and Voting Registration	Town Accountant Zoning Board of Appeals Board of Assessors Town Clerk Building Commissioner Conservation Commission Town Clerk Dog Officer School Superintendent's Office Council on Aging Town Clerk	978-772-8290 978-772-8218 978-772-8211 978-772-8215 978-772-8214 978-772-8249 978-772-8215 978-772-8200 978-772-8600 978-772-8260 978-772-8215
Fire & Ambulance Emergencies	Fire Department	978-772-3111
Fire Permits-General Calls Garbage and Refuse Gas Permits Health and Sanitation Highways and Streets Housing for the Elderly Information Technology Office Library Marriage Licenses Park Department	Fire Department Board of Health Gas Inspector Board of Health Highway Department Housing Authority Information Systems Manager Ayer Library Town Clerk Parks & Recreation	978-772-8231 978-772-8213 978-772-7354 978-772-8213 978-772-8240 978-772-2771 978-501-5113 978-772-8250 978-772-8215 978-772-8217
Police & Ambulance Emergencies	Police Department	9-1-1
Police & Ambulance Emergencies  Police General Calls & Info Planning Board Planning & Economic Development Plumbing Permits Recreation Schools	Police Department  Police Department Planning Board Economic Development Office Plumbing Inspector Park & Recreation Ayer Shirley Regional High School Ayer Shirley Regional Middle School Page-Hilltop School Lura A. White Elementary Superintendent	978-772-8200 978-772-8218 978-772-8206 978-772-7354 978-772-8217 978-772-8600 978-772-8600 978-772-8600 978-772-8600 978-772-8600 978-772-8600

### **ELECTED OFFICIALS**

ASSESSORS (3 Years)	TERM	PARK COMMISSIONER (3 Years)	TERM
Denis J. Callahan, Chair	2016	Sarah A. Gibbons	2016
C. Edward Cornellier	2014	John Esielionis	2014
Paul D. Bresnahan	2015	Daniel C. Graham	2014
		Jason M. Mayo, Chair	2015
BOARD OF HEALTH (3 Years)		Eric Hebert	2015
Heather L. Hasz, Chair	2016		
Pamela L. Papineau	2014	PLANNING BOARD (5 Years)	
Mary E. Spinner	2015	Mark Fermanian, Chair	2014
		Richard D. Roper, Sr.	2015
COMMISSIONER OF TRUST FUNDS		James F. Lucchesi	2017
(3 Years)		Morris A. Babcock	2018
James D. Stephen	2016	Kyle R. Gordon	2014
Francis Callahan	2014		
Murray W. Clark	2015	REGIONAL SCHOOL DISTRICT COMMITTE	<u>ee</u>
		(3 Years)	
CONSTABLE (3 Years)		Patrick William Kelly	2016
Clark W. Paige	2016	Michele L. Granger	2014
John J. Cerulli	2014	Daniel W. Gleason	2015
Robert D. Friedrich	2015		
		SELECTMEN (3 Years)	TERM
<b>HOUSING AUTHORITY (5 Years)</b>		Gary J. Luca, Chair	2015
Judith Pinard	appointed	Christopher Hillman, Vice Chair	2015
Robert M Moore	2018	James M. Fay Clerk	2014
Janet K. Providakes	2015	Pauline Conley	2014
Karin D. Dynice-Swanfeldt	2016	Jannice L. Livingston	2016
Brian T. Anderson	2017		
		TAX COLLECTOR (3 Years)	
LIBRARY TRUSTEES (3 Years)		John C. Canney, II	2014
Debbie Pedrazzi	2016		
Louise A. Bresnahan	2014	TOWN CLERK (3 Years)	
Evan Torlin	2015	John C. Canney, II	2014
Penelope H. Kelley	permanent		
Timothy F. Holland	permanent	TREASURER (3 Years)	
Paul K. McGuane, President	permanent	M. Stephanie Gintner	2016
R. Neville Markham	permanent		
Joann Quigley	permanent	TREE WARDEN (3 Years)	
Karen E. Gibbons	permanent	Mark A. Dixon	2014
MODERATOR (3 Years)			
Thomas P. Horgan, Jr.	2016		

#### BOARD OF SELECTMEN

#### **Contact Information:**

Address:	Town Hall, 1 Main Street, Ayer, MA 01420
Telephone:	978-772-8220
Fax:	978-772-3017
Email:	bos@ayer.ma.us

#### **Board of Selectmen:**

Chairman:	Gary J. Luca
Vice-Chair:	Christopher R. Hillman
Clerk:	James M. Fay, Clerk
	Pauline Conley
	Jannice L. Livingston

#### Dear Citizens of Ayer,

On behalf of the Ayer Board of Selectman it is my honor and privilege to offer this 2013 Annual Report of the Board of Selectmen. 2013 was another productive year of progress for the Ayer Board of Selectmen. In 2013 we said farewell to our colleague Selectman Frank F. Maxant and welcomed Selectman Jannice L. Livingston to the Board. This past year marked a significant change in the future composition of the Ayer Board of Selectmen with the passage of a Home



Rule Petition by the Massachusetts Legislature which will reduce the number of Selectmen from five to three at the April 28, 2014 Town Election. This Home Rule Petition was one of the recommendations of the Town Government Study Committee and was adopted by Town Meeting and passed by the Voters of Ayer before it was adopted in 2013 by the State Legislature.

The year started off with the medical marijuana law coming to fruition and a request for a dispensary on Central Ave. that was approved for a license by the state. In 2013, the Ayer Board of Selectmen made a commitment to a proactive policy of properties enforcement targeting long-standing properties which had several building, health or other legal violations. Working with the Board of Health, Town Administrator, the Chiefs, Building Commissioner, and Town Counsel, the Town has witnessed the beginning of positive results in resolving these nuisance properties for the health and safety of all. Additionally, as part of this strategy, the Board presented three new property enforcement bylaws to the Spring 2013 Annual Town Meeting which were passed and adopted.

In August 2013, the Board adopted a Water Shut-Off Policy intended to hold delinquent account holders accountable for paying their water and sewer bills while at the same time offering payment plans where appropriate. This policy has resulted in a significant reduction of the water and sewer lien list.

Additionally, in 2013 the Board as the Town's Water and Sewer Commissioner's continue to support investments in the Town's water and wastewater infrastructures.

With the intentions of increased customer service and decreased costs to the Ayer Taxpayer, the Board authorized the creation of a Curbside Working Group lead by the DPW Superintendent to study the issue of the Town offering curbside pick-up. The Board awaits the findings and final report of the Working Group expected during the first half of 2014. We saw savings from the solar field in Southbridge that the Selectmen contracted previously. There was also a decrease in health insurance for a second year which helped a healthy bottom line for the taxpayers. The board also approved a tax rate that was below the 2 ½% maximum that the law allows for a second consecutive year.

As in previous years, public education remains a priority of the Selectmen as exemplified by the Board's support of the \$56 million dollar ASRSD High School Renovation Project; the Town's membership of the Nashoba Valley Technical Vocational School District; and the cooperative efforts of the Board, Fin Com and our counterparts in Shirley and the ASRSD to develop a realistic financial plan for the sustainability of the ASRSD School District.

The Selectmen continue to promote the fundamental principles of open and participatory municipal government through a series of ongoing efforts in 2013 which included: support for increased information technology; the development of a public input tracking system; enhancements to the Town's website and Facebook pages to include access to televised meetings and the ongoing support of Ayer Public Access Corporation (APAC). We also signed on for ten more years with our current cable provider Comcast. They are providing another station for local use and we will have the ability to broadcast from the Shirley Middle School to Ayer.

The Board would like to thank all of the Town's Department Heads; Employees; Elected and Appointed Boards, Commissions, and Committees and our many Volunteers for their support of a vibrant Town Government. On behalf of the Board, I would like to take this opportunity to extend our continued gratitude and appreciation to our Town Administrator, Robert Pontbriand who continues to do a terrific job for not only the Board but the Town of Ayer. His tireless dedication, hard work, and passion for Ayer are to be commended. I would also like to recognize and thank the Board's Secretary, Janet Lewis for her continued service and exemplary customer service to all who come to Town Hall.

In conclusion, through the dedicated leadership and efforts of my colleagues on the Board in 2013: Christopher R. Hillman; James M. Fay; Jannice L. Livingston, and Pauline Conley I say thank you for all that you do on the Board of Selectmen for the Town of Ayer. Working together in 2013, the Town remains a fiscally solvent municipality with one of the lowest residential tax rates and is positioned for continued economic, educational, and recreational growth in 2014 and the years ahead.

On behalf of the 2013 Ayer Board of Selectmen,

Gary J. Luca, Chairman Ayer Board of Selectmen

#### TOWN ADMINISTRATOR

#### **Contact Information:**

Office Hours:	Monday through Friday: 9 am – 5 pm or by appointment
<b>Meeting Times:</b>	Board of Selectmen: Meet 1st and 3rd Tuesday of each month at 7 pm –
	Town Hall, 1st Floor Mtg. Room
Address:	Town Hall, 1 Main Street, Ayer, MA 01420
Telephone:	978-772-8210
Email:	rpontbriand@ayer.ma.us
Web Page:	www.ayer.ma.us
Fax:	978-772-3017

#### Members/Employees:

Town Administrator: Robert A. Pontbriand Administrative Assistant: Janet S. Lewis

#### **Opportunities for Citizens:**

Volunteer Opportunities: Anyone interested in assisting the Board of Selectmen or undertaking special projects may contact Janet Lewis at 978-772-8220

#### **Mission or Statement of Purpose:**

The Town Administrator is the chief administrative and procurement officer for the Town of Ayer and implements the policy directives of a five-member, elected Board of Selectmen.



#### Dear Citizens of Ayer,

"It gives me great pleasure to transmit to you the following report of achievements for 2013. I want to take this opportunity to thank the Ayer Board of Selectmen and the Citizens of Ayer for the continued privilege and honor to serve as your Town Administrator for this wonderful Town. Working together in 2013 we have continued to make Ayer a better place to live, work, learn, and play. In 2013 we faced many challenges, embraced many opportunities and have so many positive achievements as a Town that we can all be proud of. Thank you for your trust and I look forward to continuing to work for you and with you in the years to come."

Sincerely, Robert A. Pontbriand, Town Administrator

#### **2013 Projects and Initiatives**:

- Water Shut-Off Policy adopted by the Ayer Board of Selectmen results in a significant reduction in overdue accounts from previous years. Town continues commitment to improved water/sewer meter reading system and ongoing efforts to move toward quarterly billing.
- New School Busing Contract with Dee Bus finalized resulting in increased savings to the Town.

- With all funding secured for the Ayer Rail Trail Commuter Surface Parking Lot in 2012, MART proceeds throughout 2013 with preliminary engineering design and the process of property acquisition for the project.
- Town Meeting authorizes the Board of Selectmen to sell the Old Central Fire Station on Washington Street. Sale anticipated in 2014.
- The Town embarks on an ongoing proactive properties enforcement plan to ensure that long-term distressed properties are brought into compliance for public health and/or safety purposes.
- The Town welcomes Habitat for Humanity of North Central Massachusetts to Ayer with the proposed construction of a Habitat Home on a Town-owned parcel located at 76 Central Avenue. Construction anticipated in 2014 with a target completion date of February 14, 2015.
- Another successful annual Spring Clean-Up is conducted throughout Town on April 20, 2013.
- A Town Curbside Trash Collection Working Group is formed to study the issue of bringing curbside trash collection to Ayer. The Curbside Working Group's final report to be presented to the Board of Selectmen in 2014.
- The Town of Ayer has another successful Fourth of July celebration with a parade, events and vendors at Pirrone Park and a spectacular Fireworks Display. Ms. Pauline Hamel serves as the Parade Grand Marshall.
- The Town erects a new granite Town Hall Sign in front of the Ayer Town Hall.
- The Town implements a telephone system upgrade at Town Hall, the Library, the DPW, and the Police Station.
- The Town continues its commitment to Information Technology with ongoing upgrades of the Town's Website, Facebook Page, and the addition of the Mondopad in the First Floor Meeting Room of Town Hall all for the purposes of improved customer service, government efficiencies, and promotion of the Town.
- The Town replaces all 312 street signs in Ayer with brand new signs which are now in compliance with federal mandates governing street signs.
- Through a matching grant awarded by the Massachusetts Veterans Department, the Ayer Historical Commission secures funding to restore the Camp Stevens Memorial.

#### The Economy and Town Budget:

After almost five years of economic recession, 2013 marked the very slow beginnings of an economic recovery on the national, state, and local level. I am pleased to report that the fiscal stability of the Town of Ayer is extremely high and the Town continues to maintain its highly advantageous "AA3" Bond Rating which is true testament to the Town's strong, stable financial condition. Additionally, during these challenging economic times, the strong financial foundation of the Town reflects positively on the Town's commitment to the development and administration of a pragmatic annual operating budget based on sound financial information, modeling, and projections erring on the side of caution. The Board of Selectmen, Finance Committee, and Town Administration continue to provide citizens with the highest level of services at an affordable price.

#### **Education:**

#### The Ayer Shirley Regional School District (ASRSD):

2013 marked a year of challenges and new opportunities for the Town of Ayer with respect to its important partnership with the Ayer Shirley Regional School District (ASRSD) and the Town of Shirley. The ongoing challenge remains with respect to the financial stability of the ASRSD as both Ayer and Shirley along with the ASRSD struggle to make three key budgets balance while preserving quality municipal services, improving education, and ultimately achieving fiscal sustainability for this important partnership. In 2013, construction began on the \$56 million dollar renovation and rehabilitation of the Ayer Shirley Regional High School. When completed this 21<sup>st</sup> Century high school will further enhance and strengthen the outstanding educational programs at the Ayer Shirley Regional High School. The ASRSD continues to position itself to be a regional leader for public education excellence.

#### Nashoba Valley Regional Vocational Technical School District:

2013 marked the first full year of official membership for Ayer in the Nashoba Valley Regional Vocational Technical School District. As a result of its membership, the Town of Ayer continues to realize significant financial benefits with reductions in transportation costs as well as savings from tuition costs. Additionally, Ayer continues to send many students to the Nashoba Valley Technical High School in Westford to receive one of the Commonwealth's finest vocational educations.

#### **Energy Conservation Measures and Green Community Designation:**

The Town of Ayer remained committed to energy conservation with the goals of decreasing energy consumption and costs while remaining responsible to the environment in 2013. Through the continued efforts of the Town's Energy Committee and Green Communities Committee, the Town continues to implement various projects which are mostly grant funded as a result of the Town's Green Community Designation which was obtained in 2011.

The Town's twenty year Electric Net-Metering Credit Contract with EPG Solar went into effect in 2013 as EPG's solar array was completed and activated in Southbridge, Massachusetts. The Town continues to receive net-metering credits from the solar array and is well on its way in generating the estimated \$1 million dollars in energy savings for the Town over the 20 year term of the contract. Additional energy projects that were implemented in 2013 included: additional automated climate controls for Town Hall; thermostat upgrades in Town Hall offices and the replacement/upgrade of the Town-owned street lights in the Downtown District all at an energy savings and cost savings for the benefit of the Citizens of Ayer.

#### **Public Safety and Public Works:**

Without question, the Town of Ayer has the best Fire, Police, and DPW Departments in the region and the Commonwealth. It continues to be a privilege and honor to work with the professionals of all three departments as we work together to provide the highest level of public safety services and highest quality public works infrastructure for the Town.

The Ayer DPW continues to be a leader in public works infrastructure and service. As always, the DPW embraces all of its challenges with a professional, proactive attitude with the goal of providing the highest level of service to the public with a priority on public safety. Ayer has one of the best water supplies in the Commonwealth in terms of quantity and quality. The DPW continues to proactively and wisely invest taxpayer dollars into the improvement of our streets, sidewalks, water system, sewer system, and solid waste system. In 2013, DPW Superintendent Mark Wetzel, P.E. presented a proactive water distribution infrastructure improvement program which was embraced by the Capital Planning Committee and the Board of Selectmen to invest in the preservation of the Town's high quality drinking water resources. Rain or shine, snow or sleet, the DPW is always on the forefront of public safety and public service.

The Ayer Fire Department (AFD) in 2013 continued to provide the citizens and businesses of Ayer with the highest level of fire suppression, emergency medical service, fire prevention education and public service. The AFD continues to be a leader in mutual aid and professional fire and emergency medical services throughout the region and Commonwealth.

In 2013, the Ayer Police Department (APD) continued its goals of increased public safety, crime prevention, and fear reduction in the Town. In 2013, Town Meeting authorized the funding for the creation of a School Resources Officer to work in the Ayer Shirley Regional School District. Always on call and always available, the Ayer Police Department continue to employ the most effective and innovative way of protecting the people, property, and future of Ayer.

#### **Effective Management and Improved Customer Service:**

2013 marked another year of effective management and improved customer service. It remains our primary goal to insure that all residents and businesses receive the highest quality services with the highest customer service. An open, transparent policy continues to be instilled throughout Town Hall and all Town Departments for the benefit of the public. The Town hosted the Attorney General's first Regional Open Meeting Law Forum on March 28, 2013 which was attended by Town Employees, Boards, Commissions, and Committees.

The Board of Selectmen's Office and Town Administrator's Office continue to employ an "open door policy" to assist all residents and businesses. In 2013, a Public Input Tracking System was instituted to monitor the public's concerns and input brought forth at Selectmen's meetings. The Tracking System is available on the Town's website. Any and all questions and/or ideas are welcomed by the Board of Selectmen and the Town Administrator.

#### One of the Lowest Residential Tax Rates:

The Town of Ayer continues to have one of the lowest residential real estate tax rates in all of Central Massachusetts. Keeping the Town of Ayer an affordable place to live has and continues to be a primary goal of the Board of Selectmen and Town Administrator.

#### The Future:

In closing, I am pleased to report that 2013 was a very successful year for the Town of Ayer filled with many new projects, initiatives, community events, and overall progress. The future for Ayer is very promising and something we should all be very optimistic and proud of. I would like to thank the Board of Selectmen, Finance Committee, Regional School Committee, and all of the elected and appointed boards, commissions, and committees of the Town for their continued service to the Town of Ayer. It is through their tireless dedication and passionate volunteerism that Ayer is such a special place. I would also like to thank all of the Department Heads and Employees for their commitment to public service and for their professionalism in all that they do for Ayer. It is truly appreciated!

I look forward to continuing to work for and with all of you as we continue to improve the quality of life in Ayer for all residents, students, and businesses in the years to come.

Respectfully Submitted,

Robert A. Pontbriand Town Administrator

#### **AMERICANS WITH DISABILITIES COMMISSION**

#### **Contact Information:**

<b>Meeting Times:</b>	By appointment
Address:	1 Main Street
Telephone:	978-772-8220
Email:	bos@ayer.ma.us
Fax:	978-772-3017

#### **Members:**

Chair:	Thomas Sylvester, Town Designee

#### **Statement of Purpose or Mission Statement:**

To facilitate the clear and comprehensive mandate of elimination and discrimination against individuals with disabilities and provide clear enforceable standards that address issues concerning discrimination against individuals with disabilities.

#### Related Projects in 2013: Shaker Hills Golf Club

In October of 2013, Shaker Hills Golf Club contacted Mr. Sylvester for his availability to do a walk-through of the club house property in anticipation of the Club submitting paperwork to the State for additional signage on state roads. One of the requirements of this submission and acceptance is that the facility is approved by the Town's ADC.

At that time, a visit was made by Mr. Sylvester with the support of the Economic Development Director, David Maher. Comments and suggestions were made by Mr. Sylvester, but no real infractions or problems were realized throughout the facility and Mr. Sylvester signed off on the submission paperwork.

#### AYER PUBLIC ACCESS CORPORATION (APAC)

#### **Contact Information:**

Meeting Times	Monthly, or as needed
Address	P.O. Box 220, Ayer, MA 01432
Drop Box	Lobby, Ayer Police Headquarters, 54 Park Street, Ayer, MA
Telephone	978-772-5858 (voice mail only)
Email	ayerapac@gmail.com
Website	www.ayerpac.org

#### **Members:**

President	Charles Comeau
Vice President	Bob Colman
Treasurer	Doug Becker
Clerk	Harry Zane

#### Mission:

To provide access, training, and assistance in the production and cablecasting of television content for residents and organizations of Ayer – programming known as PEG access (Public, Education, and Government) in the parlance of the Federal Communications Commission. APAC is also dedicated to charitable, scientific and educational pursuits as a 501 (c) 3, non-profit organization. APAC cablecasts its content over Comcast channels eight, nine, and 99.

**Note:** APAC is funded by a 10-year contract with Comcast Corporation, recently negotiated by the Cable Advisory Committee. See separate entry for Cable Advisory Committee.

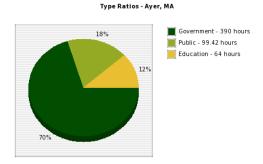
#### Accomplishments in 2013

APAC continued to work with the board and staff of the new Ayer Shirley Regional School District to ensure coverage of the district's meetings and student activities, school-sponsored entertainment and sporting events. As in the past, APAC worked closely with the high school Communications and Broadcasting Club (CBC), enabling video-production training and hands on experiences for student broadcasters.

Board members have been working with the school committee and the ASRSD High School Building Committee to create and maintain a video-production studio within the renovated building. APAC has enjoyed the regional district's support in developing a studio that will be available 24/7 for school and community video production. Included in the renovation plans are areas for TV production, a dual-use, school/APAC studio, production control, instructional space, and connections to other venues within the school.

The Corporation re-launched its website, <a href="www.ayerpac.org">www.ayerpac.org</a>, with a viewer dashboard to enable all residents -- including non-Comcast subscribers -- to access APAC content and functions online, including the ability to input their own slides and text to the Channel 99 community bulletin board, and view past programs, and bulletin board items online.

APAC instituted management software to improve its ability to work with employees and volunteers, and increased its outreach to associate members and the community at large to increase participation in public access programming.



#### **BOARD OF ASSESSORS**

#### **Contact Information:**

Office Hours:	8:30-4:30
<b>Meeting Times:</b>	Bi-weekly on Wednesdays @ 3:00PM
Address:	1 Main Street
Telephone:	978-772-8211
Email:	assessor@ayer.ma.us
Fax:	978-772-8222

#### Members / Employees:

Chair:	Denis J. Callahan
Clerk:	C. Edward Cornellier
Member:	Paul D. Bresnahan
<b>Employees:</b>	Thomas Hogan, Assessing Administrator
	Celia Jornet, Assessing Department Assistant

In 2013, the Board of Assessors completed an in-house revaluation of all property in the town of Ayer. The Board's assessing practices and procedures were audited by the Department of Revenue's Bureau of Local Assessment to insure that the town remains in compliance with the Commissioner of Revenue's standards as they relate to assessment level and uniformity. Ayer received final certification of the new values in December. This revaluation was the first comprehensive update of Ayer's assessed valuations since 2011.

For FY14, the total assessed taxable valuation of Ayer is \$982,811,670 with a property tax levy of \$ 18,958,168. The Assessing Department reported \$24,117,560 in new growth valuation resulting in an additional \$435,368 in allowable tax levy growth. The FY14 tax rate for residential is \$14.08 per thousand dollars of value and the commercial/industrial/personal property tax rate is \$28.55. The current valuation and levy percentages based upon property class are as follows:

Class	<u>Valuation</u>	<u>%</u>	<u>Tax</u>	Levy%
Residential	628,963,700	64%	\$8,855,809	47%
Commercial	100,935,500	10%	\$2,881,709	15%
Industrial	146,140,500	15%	\$4,172,311	22%
Personal	106,771,970	11%	\$3,048,340	<u>16%</u>
Totals:	982,811,670	100%	\$18,958,168	100%

The Board of Assessors declared an overlay surplus of \$90,641. This surplus was realized in large part due to the successful management of Ayer's State Appellate Tax Board docket. The surplus was returned to the Town for fiscal year 2014 budgetary purposes.

The Assessing Department inspected, valued, and billed \$22,786 in supplemental tax revenue resulting from post July 1 construction activity.

The Board of Assessors wishes to recognize the accomplishments of Department Assistant Celia Jornet who was awarded the professional designation of Massachusetts Accredited Assessor (MAA) by the Massachusetts Association of Assessing Officers (MAAO).

Administratively, the Assessing Department processed the following items in 2013:

- Processed 125 Community Preservation Act Surcharge Exemptions.
- Managed a State Appellate Tax Board docket of 25 real and personal property cases.
- Processed 19 Real Estate and Personal Property Abatement Applications.
- Processed 124 Statutory Exemption Applications.
- Processed 9 Automobile Excise Commitments totaling \$1,037,457.08.
- Calculated 287 Automobile Excise Adjustments.

Respectively submitted,

Denis J. Callahan, Chairman C. Edward Cornellier, Clerk Paul D. Bresnahan, Member

#### AYER BOARD OF HEALTH

#### **Contact Information:**

Office Hours:	Tuesday and Thursday, 9:00 a.m. to 2:00 p.m.
<b>Meeting Times:</b>	2 <sup>nd</sup> & 4 <sup>th</sup> Monday of each month at 5:30 p.m. at Town Hall
Address:	Town Hall, 1 Main Street, 3 <sup>rd</sup> Floor, Ayer, MA 01432
Telephone:	978-772-8213
Email:	boh@ayer.ma.us
Fax:	978-772-8222

#### Members / Employees:

Chair:	Heather Hasz	
Clerk:	Mary Spinner	
Member:	Pamela Papineau	
Employee:	Ruth Terry, Administrative Assistant (resigned August 2013)	
	Debra Butcher, Administrative Assistant (hired September 2013)	

#### **Statement of Purpose:**

The Ayer Board of Health is the legally designated health authority of the Town. It is responsible for enforcing the State Sanitary and Environmental Codes and for protecting the public health of the Town. The Board accomplishes this by enforcing state laws and our own regulations and by monitoring any activity in our Aquifer Protection District.

#### **Functions:**

Together with the Nashoba Associated Boards of Health, the Ayer Board of Health oversees, monitors, and enforces all regulations regarding food service, housing, water, septic, rubbish disposal, recycling, noise, tobacco, animal issues, and miscellaneous public health matters, including occasionally reviewing building plans. We provide information about local beach closings, annual flu clinics, and mosquito control. Both Boards continue to work with the Massachusetts Department of Environmental Protection and other agencies to closely monitor the issues at Shepley's Hill Landfill.

#### Summary 2013:

- The Ayer Board of Health, working with a technical assistance grant available through the Environmental Protection Agency (EPA) and Mass Department of Environmental Protection (DEP) worked with a consultant to gather information and facilitate a public hearing on March 20, 2013 regarding the Shepley Hill Landfill Superfund Site located on the former Fort Devens. During this public hearing, the Board discussed the Shepley Hill Landfill Superfund Site and the groundwater contamination in this area; contamination in this area has been determined through initial property surveys conducted by the US Army to be between eighty (80) and one-hundred (100) properties. The US Army will continue to work on delineating any additional contamination as a result of this contamination and will work with any affected property owners on any follow up work needed (up to and including the decommission of any wells that may be identified). The Board discussed placing a moratorium on all groundwater wells within the contaminated area. It should be noted that this contamination is in the groundwater and would affect groundwater wells, the Town's public water supply has not been affected by this contamination.
- As a result of a public hearing held on March 20, 2013 regarding the Shepley Hill Landfill Superfund Site, the Ayer Board of Health voted on May 6, 2013 to put a moratorium in place on all groundwater wells within the area of contamination. The US Army will continue to work on remediation in this area and will update the Board on any additional wells identified or the need to identify any further areas of contamination.
- A Board member continues to attend the regular meetings of the Devens Restoration Advisory Board (RAB) and also
  provides regular updates on the progress of the remediation work being done at Plow Shop Pond at Railroad Round
  House and Red Cove.
- Municipal Barn Inspector, Carlene Purdy, was re-appointed to serve as Barn Inspector starting May 1, 2013 through April 30, 2014.
- A Board member continues to sit on the local Emergency Management Team, which meets bimonthly to discuss issues related to the community.

- The Board worked with the Region 2 Emergency Response Team out of Worcester to update our current Emergency Dispensing Plan (EDS) to address the ongoing construction at the Ayer Shirley Regional High School. An interim site has been identified at the Page-Hilltop Elementary School during the construction project.
- The Ayer Board of Health is a member of the State Associated Boards of Health under the Massachusetts Department of Public Health.

#### **Special Recognition:**

Thank you to Ruth Terry for her three (3) years of service as Administrative Assistant; also the Board welcomes Debra Butcher as our new Administrative Assistant.

A big thanks to Kelley's Hallmark for continuing to sell Transfer Station bulk item tags and bags. They volunteer to do this as a service to all the residents of Ayer.

Respectfully submitted,

Heather Hasz, Chair Mary Spinner, Clerk Pamela Papineau, Member

Ayer Board of Health

AYER BARN INSPECTOR
A LER DARN INSI ECTOR

#### **Contact Information:**

Contact:	Carlene Purdy
Telephone:	978-772-8213
Email:	boh@ayer.ma.us
Fax:	978-772-8222

#### **Statement of Purpose:**

Carlene Purdy was hired by the Ayer Board of Health as the Municipal Barn Inspector in 2012 and was reappointed by the Board of Health in 2013. Ms. Purdy majored in Animal Science from Essex Agricultural and Technical Institute with a certification in Animal Care. Her experience with large and small farm animals, while utilizing her pre-veterinarian skills, has made her an asset to the Town in ensuring the humane and wellbeing of all animals.

#### **Functions:**

As Barn Inspector, Carlene is responsible for compiling a census of livestock and fowl population in Town, ensuring that animals are in good health and free from disease, and conducting inspections of animal housing for compliance in accordance with the Town's regulations. Barns, coops, pest control (i.e. area free from rodents, flies, etc.) and range areas are inspected to ensure adequate size, safety, cleanliness, adequate food and water supply and also to ensure the proper disposal of waste.

#### Summary 2013:

During 2013, the Barn Inspector has completed the following:

- Inspected a total of 20 properties in Ayer, consisting of (2) large farms, (2) horse owners, (16) owners of fowl, i.e. chickens, turkeys, goats, rabbits, swine, cattle and all waterfowl.
- Responded to barn-related complaints in regards to odor, animal wellbeing, and the keeping of animals to ensure
  they are housed in accordance with their Town approved permits.
- Maintained accurate records of all barn inspections and submitted an annual report as required by the Massachusetts Department of Agricultural Resources, Division of Animal Health.
- Attended Board of Health and State meetings when issues arose concerning non-compliance within the Town as well as conferences pertaining to law amendments issued through MDAR.

Overall, animals were found to be in good health with proper housing accommodations and quality of care. The Barn Inspector wishes to thank the citizens of Ayer for their continued cooperation in the wellbeing of their farm animals.

Respectfully Submitted, Carlene Purdy Barn Inspector

#### **BUILDING DEPARTMENT**

#### **Contact Information:**

Office Hours:	8:30am to 11:00 am Tuesday and Thursday
Address:	1 Main Street
Telephone:	978-772-8214
Email:	gvellante@ayer.ma.us
Fax:	978-772-2222

#### **Members:**

Building	Gabriel J. Vellante Jr.
Commissioner	
<b>Alternate Building</b>	Roland Bernier
Commissioner	
Inspector of wires	Alan Parker
	978-877-6323 (Call between 7am & 9am)
	Inspections are performed on Monday, Wednesday, and Friday.
Plumbing & Gas	Robert Friedrich
Inspector	978-772-7354
<b>Assistant Plumbing</b>	James Bakun
& Gas Inspector	
Sealer of Weights	Eric Aaltonen
and Measures	978-597-8855

#### **Mission Statement:**

It is the mission of the Building Department to enforce the State Building Code and the Town By-laws, so as to achieve the minimum life safety standards of the Code and the quality of life style as defined in the Town By-laws and as approved by Annual Town Meeting.

#### **Departures and New Appointment:**

This year our Inspector of Wires Philip Horgan resigned his position. Phil has worked as the Assistant inspector of Wires since 1993 and was moved up to the position of Inspector of Wires two years. I would like to thank Phil for his service to the community and well wishes for his future endeavors.

After Mr. Horgan's resignation, Alan Parker, the Assistant Inspector of Wires was appointed to the position of Inspector of Wires.

#### The year in review:

2013 was another busy year for the Building Department with 241 building permits being issued. There were 30 permits issued for new single family homes and two permits for triplex buildings which accounted for 36 new residential

dwelling units. There were 81 permits issued for various types of renovations and additions. This year saw the start of the renovation/addition to the Ayer/Shirley Regional School building.

At the direction of the Board of Selectmen, the Building Department has spent considerable time working on 'Problem Properties' in town. Although this is a slow process much progress has been made. The Department will continue to follow these issues into next year.

#### CABLE ADVISORY COMMITTEE

#### **Contact Information:**

<b>Meeting Times</b>	Meetings are scheduled as needed
Address	1 Main Street
Telephone	978-772-8220
Email	ayerapac@gmail.com

#### **Members:**

Chair	Douglas Becker
Members	Bob Colman
	Charles Comeau
	Harry Zane
BOS Member	Gary Luca

#### Mission:

To advise the Board of Selectmen in negotiations and communications with cable television (CATV) providers, ensuring that the interests of the town of Ayer are represented in Town/Cable-provider contracts and communications. The Cable Advisory Committee has no ability or authorization to negotiate with providers of internet service.

#### Accomplishments in 2013:

The Cable Advisory Committee successfully negotiated a new, ten-year contract with Comcast Corporation, ensuring \$150,000 in revenue to provide state of the art equipment and support resources for broadcast of local government affairs, educational events, and public access programming (See listing for Ayer Public Access Corporation). The BOS and Comcast signed the contract in February.

#### A note on cable television providers:

The town's sole cable television provider has been Comcast Corporation. Verizon also offers cable television. Ayer is among many towns with whom Verizon has thus far declined to negotiate a FIOS product. Verizon indicated in 2009 that it intended to begin FIOS installation in Ayer. However, shortly thereafter the company suspended contractual negotiations with individual towns, claiming that a blanket, state-wide approval by the legislature would be less expensive and better serve the public than town-by-town negotiations (as undertaken by Comcast and provisioned in federal law) – a position with which the CAC and the BOS disagree.

#### CAPITAL PLANNING COMMITTEE

#### **Contact Information:**

<b>Meeting Times:</b>	Mondays at 5:00 p.m., October through January
Address:	1 Main Street, Ayer, MA
Telephone:	978-772-8220
Web Page:	http://www.ayer.ma.us/Pages/AyerMA_Bcomm/CaptitalPlan/index
Fax:	978-772-8222

#### Members / Employees:

Members:	Mary Spinner
	Brian Muldoon / John Kilcommins, Finance Committee Representatives
	Jim Fay / Chris Hillman, Board of Selectmen Representative
	Robert Pontbriand, Town Administrator, Support Staff
	Lisa Gabree, Town Accountant, Support Staff

#### **Mission Statement:**

The Capital Planning Committee has as its broad vision a long-term capital debt management plan. Its sole purpose is to provide a cost effective and cost efficient system of budgeting for the repair, replacement, and enhancement of the Town's capital asset base.

#### Summary of 2013:

As per policy, the Committee met with all Department heads to review their updated five-year Capital Plans. We asked all of them to prioritize their needs and give us only their top three necessary requests. Infrastructure will be a huge issue in the coming years, ie: replacement of old water lines and new roads and sidewalks that meet A.D.A. standards. We are cognizant of the fact that in calendar year 2014 there will be an increase in taxes due to the renovation of the Ayer Shirley Regional High School.

Funding - Water, Sewer, Solid Waste, and Ambulance requests are funded through their Enterprise Accounts.

**Debt Exclusion Override -** This raises taxes for the length of the project. The Committee did not recommend any such projects this year.

**Capital Exclusion -** This requires a ballot vote and Town Meeting approval. It increases taxes for <u>one year only</u>. The Committee did not recommend any capital exclusion items this year.

#### **Conclusion:**

The Committee would like to see the financial impact component of the duties of the Committee shifted to the Finance Committee and to re-focus on making the best recommendations for maintenance; up keep; acquisition and replacement of the Town's assets based on sound long life cycle methods of evaluation and planning. This way, the financial evaluation can be made in the context of and based on the impact to current and future budgets by the Finance Committee. And the recommendations for assets management can be made in the context of best long-term maintenance standards. The Town will then be able to better evaluate both the financial and the asset management aspects of capital spending decisions.

Respectfully submitted,

Mary Spinner Capital Planning Committee

#### COMMUNITY AND ECONOMIC DEVELOPMENT

#### **Contact Information:**

Office Hours:	8:30 am to 4:30 pm	
Address:	Ayer Town Hall - 1 Main Street	
Telephone:	978-772- 8206 and 978-772-8211	
Email:	Director: dmaher@ayer.ma.us	
	CDBG Program Administrator: ahersey@ayer.ma.us	
Fax:	978-772-8208	

#### Members / Employees:

Director:	David Maher
Program	Alicia Hersey
Administrator:	
Housing Rehab	Donald Bucchiaieri ( contractor)
Specialist :	
Lead Paint	Christine Caulfield (contractor)
Inspector:	

#### **Mission Statement:**

The Department of Community and Economic Development seeks "to engage in progressive and innovative economic and community development activities that enrich and advance the quality of life for both the business community and the citizens of Ayer". The Office of Community and Economic Development partners with numerous local and regional Boards, Commissions and members of the private sector to offer the broadest spectrum of information and programs to the local community.

#### **Summary of Accomplishments:**

- Ayer's Office of Community Development applied for and was awarded one of its largest CDBG grants to date, \$900,000, from DHCD which is being used to upgrade and renovate at least sixteen units of eligible housing throughout Town and subsidize a full infrastructure upgrade; water sewer, sidewalks, landscaping and street paving of the entire length of Pond Street. Money from this grant continues to upgrade additional homes and apartments into 2013 and the Pond Street Project was fully completed in October 2012 as well. The Office was able to complete four additional rehab projects prior to close out of the grant in December of 2013.
- Having achieved State designated "Green Community" status in 2011and receiving a \$151,000 grant, the Town's Energy Committee proceeded to initiate and complete a number of the projects including: all new LED street lamps for the Downtown retail area, new gas heating system and efficiency upgrades to the Waste Water Treatment Plant, computerized digital controls for all the systems in the Town Hall, background study work for a Bio-Mass heating design for the Town's sludge waste. Other projects are currently in different phases of completion.
- New seasonal banners and ornamental hanging plants were added to the ornamental street light poles along Main Street.
- Continuing Downtown revitalization projects include: Rail Trail Commuter Rail Parking facility, aggressive Marketing of the Downtown Business District with a new business marketing folder. Downtown events include: Town-wide Yard Sales, Car Show nights, Farmers Market, July 4<sup>th</sup>, Halloween and Christmas activities.
- New business growth on Main Street included: Markoh's Restaurant, Harding Bush Water Color Art Gallery, Foster McGuane Financial Advisors, Owens Jacob Salon and Day Spa.
- The Town was awarded a second grant of \$300,000 from the Department of Mental Health to fund work with the Drug Court at Ayer District Court and its Advocate's affiliate.

• The Office of Economic Development and Community Development were able to solicit \$35,000 of UDAG money to upgrade the façade of the McGuane Building on Main. Upgrade of the building facades were also undertaken by b Mr. Spero, Mr. Berry and his son with their respective properties.

Anyone with questions, suggestions or concerns regarding the operations and programs of the Office of Community and Economic Development should feel free to contact us directly at 978-772-8206 or email dpd@ayer.ma.us/dmaher@ayer.ma.us

#### **COMMUNITY PRESERVATION COMMITTEE**

#### **Contact Information:**

<b>Meeting Times:</b>	1st Wednesday of each month at 6:00 pm at Town Hall
Address:	1 Main Street
Telephone:	978-772-8220
Email:	bos@ayer.ma.us
Fax:	978-772-8222

#### **Members:**

Chair:	Janet Providakes (Ayer Housing Authority)
Co-Chair/Clerk:	Jessica Gugino (Conservation Commission)
Members:	Beth Suedmeyer (Citizen-at-Large)
	Mark Fermanian (Planning Board)
	Jason Mayo (Parks and Recreation Board)
	Barry Swartzel (Historical Commission)
	TBA (Citizen-at-Large)

#### **Statement of Purpose:**

The Community Preservation Act (CPA) was signed into law in the Commonwealth on September 14, 2000 (Massachusetts General Law, Chapter 44B, section 5). Participating cities and towns create a local CPA fund with annual revenues derived from a property tax surcharge of not more than 3%, as well as variable (5% to 100%) State matching funds of local receipts. In April 2001, the Town of Ayer voted to adopt the CPA (Ayer Bylaws, Article XLVI) with a 1% property surcharge. Ayer's adoption of the CPA surcharge includes exemptions for low-income households and low/moderate-income senior households.

The CPA was designed as a smart growth tool to help participating communities with four general types of projects: the acquisition and preservation of open space; the creation and support of affordable housing; the acquisition and preservation of historic resources; and the creation and support of outdoor recreational uses. Each community determines its own priorities and can more readily plan for its future knowing what funds it has available.

To facilitate projects and recommend the allotment of annual funds in accordance with CPA requirements, participating communities must create a local Community Preservation Committee (CPC) of up to nine members. The role of a CPC is to review and recommend CPA projects to Town Meeting, which, in turn, makes the final decision on uses of CPA funds. The Ayer CPC, which meets monthly, is currently a seven-member committee, appointed by the Board of Selectmen, and comprised, by statutory requirement, of representatives from the Planning Board, Conservation Commission, Historical Commission, Housing Authority, and Parks Commission, and also includes two citizens at large. In October 2013, Ayer voted to amend the Bylaw to reduce the size of its CPC from nine to seven members by eliminating two non-statutory seats. One citizen at large seat remains vacant and the CPC welcomes residents interested in applying.

At Fall Town Meeting, the Ayer CPC makes recommendations for the distribution of its annual CPA revenues from the surcharge and the State. By law, open space, housing, and historic preservation must each receive a minimum 10% distribution from these revenues. The CPC also makes recommendations for the distribution of the remaining 70% to open space, housing, and historic preservation, as well as to recreation, reserves and administrative uses.

In previous years, Ayer CPC has recommended to Town Meeting voters the use of CPA funds for renovations to Town Hall; open space purchases that have expanded Town conservation land holdings; local projects in support of elderly housing, Habitat for Humanity, and the Greenway Committee; historic restoration and preservation of the Pleasant Street School in partnership with Ayer Elderly Housing; and projects at Sandy Pond Beach and Pirone Park.

#### **Projects Completed in 2013:**

Amendment to the Ayer CPA Bylaw to reduce membership from nine to seven.

Partial funding of the historical preservation and affordable housing components for the renovation of the Fletcher Building (aka Nutting Building).

Funding of the creation of the Pleasant Street Pocket Park for passive recreation, adjacent to the renovated Pleasant Street School that now serves as elderly housing.

Invasive weed treatment of Flannagan Pond.

#### **Future Prospective Projects:**

Projects the CPC is considering for the future include expansion of open space; possible development of a community garden; and updating the Town's Community Preservation Plan.

#### **CONSERVATION COMMISSION**

#### **Contact Information:**

Office Hours:	Wednesdays and Fridays, 10:00 A.M. to 2:00 P.M.
<b>Meeting Times:</b>	2 <sup>nd</sup> & 4 <sup>th</sup> Thursday of each month at 7:00 at Town Hall
Address:	1 Main Street
Telephone:	978-772-8249
Email:	concom@ayer.ma.us
Fax:	

#### Members / Employees:

Chair:	William Daniels
Vice Chair:	George Bacon
Clerk:	Jessica Gugino
Members:	Takashi Tada
	Lee Curtis
<b>Employees:</b>	Becky DaSilva-Conde, Conservation Administrator

#### **Mission Statement:**

Wetlands protect drinking water, prevent flood damage and provide fish, shellfish, wildlife and plant habitat. Although wetlands are found on private property, their benefits are important to everyone. Landowners have an important role in protecting wetlands. Since colonial times, Massachusetts has lost nearly one-third of its wetlands, and continues to lose more every year.

In accordance with Massachusetts General Law, c40 §8C, the Conservation Commission's mission is the "promotion and development of the natural resources and for the protection of watershed resources. The commission shall conduct researches into its local land areas and shall seek to co-ordinate the activities of unofficial bodies organized for similar purposes, and may advertise, prepare, print and distribute books, maps, charts, plans and pamphlets which in its judgment it deems necessary for its work. Among such plans may be a conservation and passive outdoor recreation plan which shall be, as far as possible, consistent with the town master plan and with any regional plans relating to the area. The commission may, from time to time, amend such plan. Such plan shall show open areas including marsh land, swamps and other wetlands, and shall show which areas are subject to restrictions or wetland zoning provisions and any other matters which may be shown on a plat index under section thirty-three of chapter one hundred and eighty-four. Acquisitions of interests in land under this section and other municipal open lands shall be shown thereon as well as lands owned by other entities kept open through any legal requirement. Such plan shall show other areas which public necessity requires to be retained for conservation and passive recreation use."

The Commission is also charged by State law to protect the town's wetlands resources by administering the Massachusetts Wetlands Protection Act, Rivers Protection Act and their regulations, as well as the Ayer Wetlands Protection Bylaw.

#### **Regulatory Actions:**

In accordance with these laws and regulations, the Commission took the following actions:

- 6 Determinations of Applicability
- Orders of Resource Area Delineation
- 15 Orders of Condition
- 8 Certificates of Compliance
- 5 Enforcement Orders/Violation Notices
- 3 Field Changes to existing OOCs

#### **Pond Management:**

The Commission also manages the aquatic weed control program in the town's ponds. In 2013, chemical treatments were applied in Flannagan's Pond. Annually in the fall, the water levels in Sandy Pond and Flannagan's Pond are lowered for the winter to kill weeds growing along the shoreline.

A five-year aquatic weed management plan was developed in 2005. In 2013, the Commission solicited proposals for a consultant to prepare a comprehensive pond survey to update and expand on the recommendations in the 2005 plan. Working with the Pond and Dam Committee, the Commission selected a consultant and began negotiating a scope of services.

#### **Land Management:**

The Commission also manages the Pine Meadow Conservation Land abutting Groton Harvard Road and Oakridge Drive as well as a small parcel on Snake Hill Road. Conservation land in the Town is managed with assistance from volunteers from the Ayer Greenway Committee. Signage and walking trails are maintained to allow residents to enjoy the beauty and serenity of the forest, marsh, ponds and wildlife there. The Greenway Committee always welcomes new members who are interested in preserving and enjoying Ayer's open space resources.

Several landowners have granted conservation restrictions on their properties. These properties remain in private ownership, but use of the land is limited to prevent alteration and preserve open space. The Commission monitors these properties to ensure adherence to the terms of the restrictions.

#### COUNCIL ON AGING

#### **Contact Information:**

Office Hours	Monday – Friday 9am-3pm
Executive Board Meeting	Second Wed of the month at 3pm Pleasant Street School Apartments
Address	18 Pond Street rear entrance
Phone	978-772-8260
Transportation	Dial a ride MART Van 978-772-8261
	Must have 24 hours notice for any transportation appointment.
Web Page	Town Web Page
Fax	978-772-8246

#### **Employees:**

Executive Director	Karin Dynice-Swanfeldt
Outreach Coordinator	Jean Taylor
Nutrition Coordinator	Louisa Ratcliffe
MART Van Coordinators	Ruth Shanahan
	Karen Collins
	Verna Hughes
	Kevin Liddy
Exercise Instructor	Amanda Norton
Housekeeping	Rita Pederson
COA Center Volunteers	Ann Holtzman, Sr Paula McCrea, Sally Balcom, Alice Shepard

#### **Executive Board Members:**

Chair	Sr. Paula McCrea
Member	Robert Hammond
Member	Sally Balcom
Member	TBA
Member	TBA

**Mission or Statement of Purpose:** The Council on Aging is here to serve the community of Ayer and its residents that are 60+ years of age. The COA is a serve based department to help increase quality of life. We are here to also help family members caring for their loved ones.

#### **Daily Activities:**

MART Van Transportations Daily, Meals on Wheels delivered daily, On Site Lunch Program, Outreach Service on site daily.

#### On Going Weekly and Monthly Activities:

(most are FREE) Hannaford's Shopping, Loaves and Fishes Trips, Shaw's Shopping, Groton CVS trips, Craft Classes, Computer Classes, Cribbage, Exercise class, Bingo, Knitting, Playing Cards, Movies with Popcorn, Blood Pressure Clinic, Flu Clinic, AARP Tax Program, Fuel Assistance Program, SHINE Counselor available to address insurance issues, outreach assistance on- going for senior and their caregivers.

#### **Monthly Activities:**

(most are FREE) out of town trips scheduled with travel companies, overnight trips and weekends, functions with the Police, Fire and Public School Departments. 900 newsletters printed per month and distributed throughout the community, Walmart Shopping trip, Christmas Tree Shoppe trip, Holiday parties, Annual Italian Night, May Day Celebration.

#### **Special Recognition:**

2013 was a wonderful year for us here at The COA. Thanks to the tax payers of Ayer our budget received an increase for our operating costs at the annual town meeting. This came as a huge surprise and was gratefully excepted. This increase allowed for new equipment to be purchased for The Center, equipment that was very much needed over the past few years. This increase also allowed for new events to be offered to our 60+ers throughout the year. It gave us breathing room to offer more and update our environment which has made such a huge change to our COA. So to the tax payers of Ayer **THANK YOU**, this increase was so badly needed and so well used for the growth of the COA.

#### **Statistics:**

The population in the community of Ayer is just under 7,000. Of that number 1,200 are 60+ years of age and older. Here at The Center, on average, we service between 300-375 people per week. That is an average week. When we have a function, event, workshops or trips those weekly numbers can increase by an additional 100 people per week. In round numbers, we service on average in a year up to 20,000 people. This is not just people 60+ but also their caregivers and family members. We also transport the many disabled members of our community. We are a service based department and offer much to many. Within the next few years the number of 60+ people to be serviced will double in this community. This number will be larger than the number of children living in Ayer. We are a very active facility with countless services. We have an open door policy and no one is turned away or goes without! We work together as aTEAM and will continue to offer quality in ALL we do. As we move into 2014 we look forward to bringing new and exciting activities to our 60+ers and many more services.

#### AYER CULTURAL COUNCIL

#### **Contact Information:**

<b>Meeting Times:</b>	Meetings posted at Town Hall.
Address:	1 Main Street
Phone:	610-316-0919
E-Mail:	sschwabe@ayer.ma.us
Web Page:	http://www.ayer.ma.us/Pages/AyerMA_cultural/index

#### Members:

Chair:	Sheila Schwabe
Members:	Janet Adamson
	Jennifer Hirtle
	Deborah Kay
	Connie Lind
	Jane Morriss
Ex-Officio:	Anthony D'Amico

#### Mission or Statement of Purpose

Under supervision and with funding provided by the Massachusetts Cultural Council, the Ayer Cultural Council administers grant funds supporting community cultural activities and events including art, humanities, literature and historic programs, as well as interpretive science projects. These programs are available through schools, senior centers, youth organizations, libraries, museums, local festivals and other public venues.

#### **Opportunities for Citizens**

This Council is comprised entirely of volunteers and is actively seeking new members. If you are an Ayer resident, interested in the arts, humanities or interpretive sciences, please consider joining us. Contact the Chair for more information.

#### **Special Recognitions**

The Massachusetts Cultural Council awarded \$4,250 to Ayer for 2014.

#### **Statistics**

Twenty-two Cultural Council grant applications with eleven approved.

#### **Grant Applications approved for 2014**

ipplications approved for zori
Audio Journal, Inc
David Bates
Denis Cormier
Fitchburg Art Museum
Fruitlands Museum Centennial Anniversary Program
Richard L. Hamelin The Magical Potter's Wheel
Indian Hill Music, Inc
Gregory Maichack
Nashoba Valley Concert BandNVCB music concerts in Ayer 4th July and Winter
The Marble Collection, Inc. (TMC) The Marble Collection, Inc [TMC]
Roger Tincknell

#### Other

Many Council supported programs are available to the general public. Please watch the local newspaper and local access Channel 8 for times and places.

Information about events, grant applications and funding are available online at www.mass-culture.org. Applications are also available at the Ayer Public Library, East Main Street.

Sincere thanks and appreciation to all Council members for their hard work and dedication, and to the Ayer Town Accounting and Treasurer departments for their assistance in bringing a broad range of activities and programs to the Ayer community.

Respectfully	submitted,

Sheila Schwabe, Chair

#### **DEVENS ENTERPRISE COMMISSION**

#### **Contact Information:**

Address:	33 Andrews Parkway, Devens MA 01434	
Telephone:	978-772-8831 ext. 3313	
Fax:	978-772-1529	

#### **Members:**

Chair:	William P. Marshall
Ayer Members:	Martin Poutry
	Russ Smith

## Town of Ayer DEVENS ENTERPRISE COMMISSION

The Devens Enterprise Commission (DEC) is a regulatory and permit-granting authority for the Devens Regional Enterprise Zone.

A full copy of the DEC 2013 Annual Report can be found at http://www.devensec.com/meetings.html under Annual Reports 2013.

Respectfully submitted by Ayer's DEC Commissioners:

Russ Smith Martin Poutry

#### **DEPARTMENT OF PUBLIC WORKS**

#### **Contact Information:**

Office Hours:	7:30am - 3:30pm (Monday following Labor Day - last Friday in March)
	6:30am - 2:30pm (First Monday in April - Friday following Labor Day)
Address:	25 Brook Street
Telephone:	978-772-8240
Email:	mwetzel@ayer.ma.us
Fax:	978-772-8244

#### Staff:

<b>Superintendent:</b>	Mark L. Wetzel, P.E.
Office Manager:	Pamela J. Martin
Department Asst.:	Tim Lahtinen

#### **Mission Statement:**

The Public Works Department provides the essentials of daily living: the distribution of safe, clean drinking water; the collection and treatment of the Towns' wastewater; provide the motorists and pedestrians with a safe and reliable roadway infrastructure; and enable the residents the ability to properly dispose of their solid waste/recycling materials.

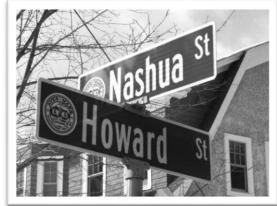
#### **Superintendent's Comments:**

I am pleased to submit the 2013 Department of Public Works Annual Report. No other municipal department affects the lives of every citizen more than the Department of Public Works. Often taken for granted, the DPW's wide array of services continuously and directly impact the quality of life of every Ayer resident and business- 24 hours a day, seven days a week, the year-round, and year after year. These services affect public health, safety, education, as well as more subtle aspects such as economic vitality, and the aesthetic appeal of our town. In delivering these services the Ayer DPW is comprised of five major service groups; Highway, Water, Wastewater, Stormwater, and Solid Waste. It is with great pride that our employees diligently and consistently provide these valuable services for our customers and the Town.

I would like to thank the DPW Foremen, staff, Office Manager, Board of Selectmen, Town Administrator, Town Accountant and all Town residents for their support and encouragement this year.

#### **Public Works Department Operations:**

The Department of Public Works (DPW) consists of six divisions including: Water, Wastewater, Highway, Fleet Maintenance, Solid Waste and Stormwater. The DPW administrative staff also manages street lights, procurement of fuel (diesel and unleaded for all Town Departments) and snow removal operations. The Administrative Office staff support the Department operations with water and sewer billing, procurement administration, Transfer Station Permits and bags, payroll processing and response to public inquiries and concerns regarding DPW areas of responsibility.



The DPW had no work related injuries in 2013. There is an emphasis on work safety with specific training, regular meetings of the DPW Safety Committee and "tailgate" safety meetings at job sites.

#### **Significant Projects:**

The Department of Public Works projects included:

- Procurement, project support and contract management of ten contracts throughout the DPW Divisions, including Grove Pond WTP Upgrade, Spec Pond WTP Chemical Feed Improvements, Well Cleaning and Redeveloping, Groton School Road Pumping Station Upgrade, New Street Signs, Main St Street Lights, and Crabtree Pumping Station Upgrade
- Completed the design of East Main Street Water Main Replacement Contract.
- Conversion to new water and sewer billing software and began implementation of the new automatic meter reading system
- Implemented more use of social media to communicate, inform and educate the citizens regarding DPW activities
- Completed a Water Distribution System Inventory and condition assessment to determine the priorities for water main replacement and implementation of a long term improvement program.
- Began implementation of Utility GPS and GIS infrastructure mapping and management system
- Working on implementing Stormwater Utility
- Developing an integrated infrastructure improvement capital plan, combining road paving, sidewalks, water and sewer improvements into comprehensive plan, including detailed inventory of Town water system
- Applied for grants for Wastewater Sludge to Energy Study, Spill Prevention Training and East Main Street Reconstruction

My goal as the DPW Superintendent is to improve the public services and infrastructure for the residents and businesses of the town . I appreciate public input, new ideas and the DPW staff will work hard to improve our community. I look forward to another challenging and exciting year in Ayer.

#### **DPW - WASTEWATER DIVISION**

#### **Contact Information:**

Hours:	7:00am - 3:30pm (Monday following Labor Day - last Friday in March)	
	6:00am - 2:30pm (First Monday in April - Friday following Labor Day)	
Address:	25 Brook Street	
Telephone:	978-772-8243	
Email:	jloomer@ayer.ma.us	
Fax:	978-772-8244	

#### Staff:

Foreman:	John Loomer
Assistant Foreman:	Kenneth Harwood
Senior Plant Operator:	Richard Hudson
CDL A Driver:	Daniel Scott
Plant Mechanic:	John Shanahan
<b>Collection System Operator:</b>	Walter Wood
Plant Attendant:	David Nelson, Jr.

#### 2013 Annual Report:

The DPW Wastewater Division is responsible for operation and maintenance of the Town's wastewater collection system, 18 wastewater pumping stations and the 1.8 million gallon per day advanced wastewater treatment plant. In addition, the Wastewater Division oversees the Industrial Pretreatment Program which monitors the waste discharge of the large industries in Town.

The following summarizes the Water Division activities in 2013:

- During 2013, the Wastewater Division staff were involved with numerous routine and emergency Dig Safe mark outs, progress and final sewer connection inspections throughout Town and testing of new sewer extensions, including the ASRHS addition, Pingry Hill Development, Littleton Lyne Apartments and the Nashoba Valley Regional Health Center Addition.
- The Division responded to fifteen line blockages where the lines were cleared.
- Performed Hydro-Jet cleaning of the East End and Hill neighborhood sewers.



 The Wastewater Division drained and cleaned the two 28,000 gallon extended aeration basins to clean the air diffusers and perform scheduled maintenance. The cleaning of the diffusers resulted in more efficient operation of the air blowers, reducing energy usage.

- The Groton School Road Pumping Station upgrade was begun and will be on line in February 2014.
- The Crabtree Mulberry Circle Wastewater Pumping Station Replacement was designed and bid and will be installed in March 2014.
- The Wastewater Division completed the draft report on the feasibility of converting our wastewater sludge to electricity and heat. Unfortunately, the cost of the system does not make this feasible and we are exploring a Private-Public Partnership as an alternative option.
- The Wastewater Division worked closely with Vitasoy to implement a primary clarifier to reduce the waste loading and odors form their pretreatment system.
- Routine maintenance and repairs to vehicles, process equipment and the collection system and eighteen wastewater pumping stations were performed by Division staff.

#### Wastewater Statistics

Total annual flow to the treatment plant 387,266,920 Gallons Total annual flow to Devens 37,513,920 Gallons Sludge Hauled Cranston RI 949,000 Gallons Sludge Hauled to Lowell WWTP 32,500 Gallons Sludge Hauled To Upper Blackstone 1,443,000 Gallons Septage Received 15,000 Gallons Peak annual daily flow June, 14 2.498 Million gallons Minimum annual daily flow November, 28 0.763 Million gallons Peak influent BOD loading 687 mg/l Minimal influent BOD loading 123.5 mg/l

I would like to extend my appreciation to the Wastewater Division Staff, DPW Administrative staff and other DPW Divisions for all their efforts throughout the year.

Respectfully Submitted,

John Loomer, Wastewater Division Foreman

#### **DPW - HIGHWAY DIVISION**

#### **Contact Information:**

Hours:	7:00am - 3:30pm (Monday following Labor Day - last Friday in March)
	6:00am - 2:30pm (First Monday in April - Friday following Labor Day)
Address:	25 Brook Street
Telephone:	978-772-8238
Email:	roads@ayer.ma.us
Fax:	978-772-8244

#### Staff:

Foreman:	Doug Jaspersen
Assistant Foreman:	Dave Nelson, Sr.
<b>Equipment Operator:</b>	Derek Schwartz
<b>Equipment Operator:</b>	David Malatos
Utility Person/Laborer:	Bruce Burns
Fleet Mechanic:	Michael Winters

#### 2013 Annual Report:

The Highway Division has many responsibilities around town, including roadway and sidewalk paving, street sweeping, stormwater catch basin cleaning, stormwater infrastructure repairs, beaver dam mitigation, cross walk painting, traffic sign maintenance/installation, Rail Trail facility maintenance, Town event setup/breakdown/cleanup and snow and ice removal operations. These tasks are the most visible to the residents and are successfully accomplished with a talented and dedicated staff of five individuals.

The DPW mechanic effectively maintains and repairs the Public Works fleet. These vehicles consist of items such as: 6-wheel dump trucks, one-ton dump trucks, pickup trucks, wheel loaders, backhoes, street sweeper, sidewalk plows, lawn maintenance equipment and administrative vehicles. The mechanic provides expertise and knowledge in a variety of disciplines by repairing a multitude of vehicular problems from electrical deficiencies, computer/emissions issues, welding and structural problems to overall aesthetics.

#### Roadway Improvement Projects Completed in 2013:

- Installed new Street Name Signs throughout the Town and replaced traffic signs as needed.
- Regraded and paved Washington Street from the ASR High School to Nashoba Valley Medical Center.
- Regraded and paved Snake Hill Road from Sandy Pond Road to RR Tracks.
- Regraded and paved Old Sandy Pond Road.
- Regraded and paved Doug Road.
- Accepted 6 new streets Fox Run Drive, Quail Run, Haymeadow Road, Old Farm Way, Easy Street and Patriot Way totaling 5,400 feet.
- Worked with ASR School District to implement parking improvements at the Page Hilltop School

#### **Stormwater Related Projects Completed in 2012:**

- 910 catch basins were cleaned by a private contractor.
- 18 catch basins were repaired.
- Replaced 200 feet of failed drain pipe on Sandy Pond Road
- Completed drainage improvements on Westford Road and Washington Street
- GIS mapped stormwater structures and outfalls

#### **Crosswalks:**

- 42 crosswalks and 4 handicap parking spaces are painted by the Highway Division personnel. Painting is performed as weather and ambient temperature permit.
- Pedestrian crossing signs were placed at 5 crosswalk locations.
- Additional pedestrian crossing signage was installed at 4 locations

#### **Buildings and Grounds:**

- Installed 10 new decorative street lights on Main Street to replace fixtures that were damaged or removed over several years
- Leveled, loamed and seeded "triangle area between East Main Street and Harvard Road
- Installed new fencing around the Balch Pond Dam on East Main Street
- Collected and disposed of trash from Rail Trail parking area, Main Street and pond areas.
- Lawns are maintained throughout the growing season at the following locations:
  - DPW Administrative offices/garage
  - Police Station
  - o Town Hall
  - o Rail Trail
  - Rotary
- · Weeds and overgrowth are mitigated along the main roadways and at intersections to improve safety and aesthetics
- We worked with inmate work crews on brush clearing and litter pick up at numerous locations throughout town

#### Special Events:

- Set-up and clean-up for the 4th of July Celebration at Pirone Park.
- American Flags are mounted on the Main Street light poles for the various appropriate Holidays.

#### **Street Sweeping:**

Street Sweeping commenced in the early spring throughout Town and Main Street was swept every Friday morning. The Highway Division also sweeps the main sidewalks, the school parking lots, the Rail Trail parking lot, the Commuter Rail parking lot as well as the Library and Police Station.

#### **Beaver Control:**

The Highway Division personnel inspect beaver activity on a daily basis. Action is taken as required to mitigate flooding potential. We engaged Beaver Solutions Consultant to inspect the various beaver areas in Town and have a plan that will be implemented in conjunction with the Conservation Commission to reduce beaver related flooding.

#### **Snow and Ice Removal Operations:**

All Divisions of the Ayer DPW perform all snow plowing and salting throughout Town to provide safe vehicular passage on all town roads. Snow along sidewalks (on selected main roads) is plowed immediately following the clearing of the roadways. Snow is completely removed from Main Street (and select other main roads) after a major snow event. Snow removal and treatment is also performed at the Police Station, Town Hall, the Library and the Schools. The DPW worked throughout the blizzard of February 2013 to keep the streets open and safe.

Respectfully Submitted Doug Jaspersen, Foreman

#### **DPW - WATER DIVISION**

#### **Contact Information:**

Hours:	7:00am - 3:30pm (Monday following Labor Day - last Friday in March)	
	6:00am - 2:30pm (First Monday in April - Friday following Labor Day)	
Address:	25 Brook Street	
Telephone:	978-772-0666	
Email:	rlinde@ayer.ma.us	
Fax:	978-772-8244	

#### Staff:

Foreman:	Richard Linde
Assistant Foreman:	Greg Cormier
Treatment Plant Operator:	Brian Boomgaarden
Meter Reader/Laborer:	Scott Schwinger

#### 2013 Annual Report:

The Department of Public Works - Water Division continues to provide the town residents and businesses with safe and reliable water supply. The Water Division has many ongoing projects that will improve operational efficiency, reduce electrical costs and replace aging infrastructure. Many of our water pipes are over 120 years old.

The Water Division operates 4 groundwater wells, 2 water treatment plants, a 1.5 million gallon water storage tank and 37 miles of water mains.

The following summarizes the Water Division activities in 2013:

- Scott Schwinger started in February as our Meter Reader/ Laborer. Scott grew up in Ayer and his attention to detail and mechanical skills have been a great addition to the Water Division.
- The Grove Pond Water Treatment Plant Upgrade Project began construction and will be completed by May 2014. This includes the addition of a third well at Grove Pond, installation of high efficiency pumping system in all three wells and upgrades to the water treatment system to improve capacity and efficiency. The Water Division working closely with the contractor to make sure we have an adequate supply of safe water during the construction.
- The Water Division installed a new chlorine chemical feed system at the Spectacle Pond Water Treatment Plant to meet the new MassDEP requirements and improve operations.
- DEP Sanitary Survey of facilities and operations found only a few minor deficiencies that were quickly resolved. The DEP commented on how well the Water Division staff maintains and operates the water system.
- The Water Division replaced 8 fire hydrants and installed 3 new gate valves.
- The Water Division and Administrative Division evaluated Automatic Meter Reading (AMR) systems and began the process of implementing a 2 year AMR upgrade program.
- The Water Division staff continues to respond to dirty water complaints caused by dead end pipes and old cast iron water mains. We will be beginning an annual program to replace pipes and loop of dead end water mains. This will greatly improve water quality as well as replace our aging infrastructure. We experimented with a new pipe cleaning technique, known as "ice pigging" on Pleasant Street and Wright Road. The results showed some short term improvement.
- The biannual hydrant flushing program continues to be effective in the removal of iron and manganese deposits from the water distribution system.



• Painted fire hydrants throughout the Town.

New residential and commercial construction requires the staff to perform inspections, witnessing pressure tests and meter installations. In addition, the Water Division is responsible for DIGSAFE mark-outs and coordination / support with other DPW Divisions, including snow plowing during the winter months.

In addition to well and treatment plant operational duties, the Water Division performs all routine maintenance, grounds, custodial, service calls, meter reading, repairs to distribution system.

The Water Division thanks all who continue to comply with the Town's Mandatory Water Restrictions. The increased growth in residential an industrial users results is a very high daily demand during the warmer months. Your compliance greatly reduces stress on the aquifer and mechanical components and assists us in complying with our DEP Withdrawal Permits.

With the proper funding and staffing the DPW Water Division will continue to provide the Town with safe, ample drinking water.

#### **Water Statistics:**

Total volume of water pumped
Total volume of water treated
Average daily demand
Maximum Day
Number of water services

471,400,000 gallons
439,664,000 gallons
1.29 MGD
2.31 MGD

Respectfully submitted, Richard Linde, Water Division Foreman

#### **DPW - SOLID WASTE DIVISION**

#### **Contact Information:**

<b>Open to the Public:</b>	Wednesday, Saturday and Sunday
	7:00am - 3:00pm (Monday following Labor Day - last Friday in March)
	6:00am - 2:00pm (First Monday in April - Friday following Labor Day)
Address:	100 Groton Harvard Road
Telephone:	978-772-8270
Email:	ajackson@ayer.ma.us
Fax:	978-772-8244

#### Staff:

Foreman:	Andrew Jackson
Operator:	Bryan Copeland

#### 2013 Annual Report

The Solid Waste Division a welcomes our new operator, Bryan Copeland. Bryan started last January and has been a great addition to the DPW Staff.

We renegotiated the Town's Contract with Casella Recycling LLC reducing the cost of disposal of both municipal solid waste and recyclables. We will continue to look at ways to reduce costs and improve recycling / disposal options.



Recycling of solid waste continues to expand. Residents are recycling more now than in the past. The compactor makes recycling easier and more efficient which reduces the total tonnage of solid waste (trash) disposal. Thank you to the Ayer Recycling Committee for all that they do to improve recycling in the Town.

The Town of Ayer blue bag program is working out well. The bags are conveniently available at several locations in Ayer including: The Public Works Administrative Offices, Hannaford, Aubuchon Hardware, Moore Lumber & Hardware and Kelley's Hallmark. Bulk tags are only available at Kelley's Hallmark and the Public Works Administrative Offices.

The yard waste will continue to be deposited at the Solid Waste Department / Transfer Station on Groton Harvard Road and we transport it to our yard waste / brush dump off Bishop Road. We screened several hundred yards of compost this summer and have made the screened product available to residents at the DPW yard.

The DPW Solid Waste Division statistics for 2013 are:

Permits sold 1420

Total recycled waste 369.83 Tons
Total non-recycled solid waste 803.4 Tons

I would like to thank the residents for support and cooperation in keeping the Transfer Station operation clean and efficient.

Respectfully Submitted, Andrew Jackson, Foreman

#### FINANCE COMMITTEE

#### **Contact Information:**

<b>Meeting Times:</b>	2 <sup>nd</sup> & 4 <sup>th</sup> Wednesday of each month at 7:00pm at Town Hall
Address:	1 Main Street
Telephone:	978-772-8220
Email:	fincom@ayer.ma.us
Fax:	978-772-8222

#### **Members:**

Chair:	Scott Houde
Vice-Chair:	John Kilcommins
Clerk:	Marianne Zawacki
Members:	Open
	Open

#### **Mission Statement:**

The responsibility of the Finance Committee is to act in the best interest of the taxpayer. The Finance Committee is the representative and advisory committee for Town Meeting; the legislative body of government in the Town of Ayer. The committee's primary responsibility is to present a balanced budget for Annual Town Meeting which provides an efficient use of available funds by maximizing revenue streams and ensuring expenses are quantified. The committee reviews and provides recommendations on all monetary municipal warrant articles. The committee provides information on the Town of Ayer's financial health, execution of financial processes, and financial efficiency for voters to make educated decisions. Final decision making responsibility rests with elected officials and those who vote at Town Meeting and general elections.

#### **Our Changing Budget:**

The town's omnibus budget has evolved from FY2010 to FY2014. The town's revenues have decreased from \$21.9m in FY2010 to \$21.0m in FY2014. The reduction in revenue is primarily due to Chapter 70 money from the Commonwealth for education no longer being received by the town. In FY2010 Ayer had its own school district within the omnibus budget and also paid tuition for students attending Nashoba Valley Technical High School (NVTHS) and Minuteman technical High School. Ayer voters agreed to form the Ayer Shirley Regional School District (ASRSD) which came into existence in FY2012. In FY2014, Ayer joined the NVTHS region and moved from tuition payments to an annual assessment. In FY2010, education costs (including all school related expenses) of \$9.5m accounted for 43.28% of the annual spending. In FY2014, the \$9.5m in education assessments accounted for 45.33% of annual spending.

#### **Finance Committee member appointment:**

The Finance Committee is appointed by the Town Moderator after recommendation by a review committee. Members of the Finance Committee must be registered to vote in in the town of Ayer. Committee members cannot hold an elected office in town or be a town employee. No financial experience is necessary simply a willingness to volunteer time and effort.

Budget category as percentage of total spending					
	FY 2010	FY 2010   FY 2011   FY 2012		FY 2013	FY 2014
	Actual	Actual	Actual	Actual	Actual
Wages	20.36%	20.38%	23.87%	24.59%	24.59%
Benefits	19.13%	19.24%	13.96%	13.26%	13.28%
Services & Supplies	10.21%	9.93%	8.31%	8.63%	9.40%
Debt	6.59%	6.32%	6.91%	6.33%	7.04%
Insurance	0.42%	0.47%	0.24%	0.33%	0.35%
Education	43.28%	43.66%	46.71%	46.85%	45.33%
Total	100.00%	100.00%	100.00%	100.00%	100.00%
Total Budget (by	Total Budget (by				
Revenue)	21,984,462	22,932,411	19,493,039	19,992,681	21,004,410

Wages and benefits are the second largest expense in the omnibus budget. Wages of \$4.5m for non-school employees in FY2010 accounted for 20.36% of spending. By FY2014 wages have increased to \$5.2m or 24.59% of the budget. In addition to newly created positions, union and non-unions employees receive set increases for steps and longevity on top of approved Cost of Living Adjustments (COLA). While wages growth continues to outpace Proposition 2½, Employee Benefits saw a significant reduction in FY2012 as the town's health insurer reduced costs in line with state mandated guidelines. Benefits for employees in FY2010 were \$4.2m or 19.13% of spending and have reduced to \$2.8m or 13.28% in FY2014.

#### **Long Term Planning:**

The town's Stabilization Fund plays an important part in our long term financial planning. The fund is the town's savings account to offset unforeseen expenses and capital purchases. Stabilization is split with 10% dedicated to capital purchases and the remainder for operating expenses. The Finance Committee is committed to funding Stabilization to a healthy balance at 7% of revenue per the financial policies.

Ayer weathered the Great Recession better than other municipalities in the area. We accomplished this by tightening discretional spending in the budget, reducing department budgets where possible, and delaying capital expenditures. The Department of Public Works (DPW) is reviewing the current infrastructure with in the town for water, sewer, and roads. East Main Street is highlighted as the example of the investment we need to make in our town. The water mains under E. Main St. are over 100 years old and in dire need of replacement. While this is an extreme example of infrastructure needs, it does require the committee and Ayer voters to make some difficult financial decisions in the near future to stave off potential emergency spending.

There is a lot of discussion regarding Other Post-Employment Benefits (OPEB) and what Ayer should do to fund this liability. OPEB is the future benefit cost for current and future retired town employees. This is a future expense and therefore not currently built into the annual budget. The latest actuarial report estimates total cost of current and future employees to be \$11,496,545 with a recommended minimal annual savings of \$150,969. The Finance Committee is dedicated to properly fund and invest in OPEB to reduce financial strain when the expenses come due.

### **AYER FIRE DEPARTMENT**

#### **Contact Information:**

Address	1 West Main Street
Telephone	978-772-8231
Email	firechief@ayer.ma.us
Fax	978-772-8230

#### Members / Employees:

Chief	Robert J. Pedrazzi
Department Asst.	Lisa E. White
<b>Fulltime Captains</b>	Timothy Johnston*, Paul Fillebrown, Jr.**, Sean Farley*, Timothy Taylor**
Fulltime Lieut.	Charles Dillon***, Robert Bozek*, Jeremy Januskiewicz**, Timothy Shea***
Fulltime Ff.	John Bresnahan***, Frank Fowler*, David Greenwood***, Jeffrey Swenson***
*	Registered Emergency Medical Technician, Commonwealth of Massachusetts
**	Registered Emergency Medical Technician, Intermediate, Commonwealth of Massachusetts
***	Registered Emergency Medical Technician, Paramedic, Commonwealth of Massachusetts

# Officers and Members, Combination Company No. 1

Cpt. Stephen M. Slarsky\*

Lt. John Whalen*	Lt. Richard Ressijac*	Lt. Daniel Breitmaier
FF Michael Hamel	FF Gerald Peters*	FF Steven Mickle
FF Michael DeBlasio*	FF Keith Kelley***	FF Robert Soultanian*
FF John Delcore	FF David McGloughlin*	FF Brendan Hurley***
FF Andrew Anderson*	FF Robert DaCosta*	FF Andrew Harland*
FF Lindsay McGloughlin***	FF Stephen Wright	FF Derek Jordan***
FF Stephen Kaup*	FF Mathew Boutilier	FF Ian Hurley
FF Cody Januskiewicz	FF Christopher Herrstrom*	FF Ronald Sawyer
FF Jared Wayne	FF Andrew Gambrell	FF Zachary Broderick
-	FF Gregory Murphy	·

FF Gregory Murphy

Emergency Medical Technicians Deborah Cole\*\* Leeann Mavilia\* Tara Bozek\*

### **Statement of Purpose or Mission Statement**

The mission of the Ayer Fire Department is to provide to the citizens, visitors and business community the highest level of fire suppression, emergency medical service, bio-terrorism response, fire prevention education and public service. We are committed to finding better ways of protecting our citizens in the event of fire or other disasters and continue to work for the betterment of our community.

#### **Statistics**

Emergency Calls: 587 Fire incidents; 1155 Ambulance responses for a total of 1742 emergency responses.

Inspections: 343 Permits: 657 permits issued

Revenue: Total revenue received of inspections and permits \$21,948.00.

**Equipment:** Ayer Engine #4 a 1993 Emergency One pumper went out for rehabilitation. All major components of the truck were either replaced or rehabbed. Major components include complete rebuilding of the pump, brake system, springs, all new NFPA compliant lighting, seatbelts; the complete vehicle received new paint and lettering. Also added were a backup camera and a medical compartment for medical gear. This engine should serve the Town for many years to come. A new Command Vehicle; a 2013 Chevrolet Tahoe was purchased in October for use by the Chief replacing a 2001 vehicle.



**Major Fires** – This year we had major fires at 11 Groton School Rd., 90 Pleasant St., and 3A Markham Circle; resulting in \$423,000 in property damage.

Sadly this year Ayer had one fatality from a kitchen fire at 46 Willard St.

**Specialized Training** – MIIA the Town's insurance carrier conducted an Emergency Driver Training class using their special driver simulator. The Federal Rail Administration conducted a class for rail emergencies. Regular training is conducted the first and third Wednesday of each month; taught by trained members of the department.

**Staff** - FF Michael Cox resigned June 1 from the call department to serve in the Navy. On July 1, Ronald Sawyer, Jared Wayne, Gregory Murphy, Andrew Gambrell and Zachary Broderick were hired as probationary call firefighters.

**Special Recognition:** Lt. Richard Ressijac 40 years' service on the Call Department; Captain Sean Farley 30 years' service on the fulltime department

**Grants:** In March the Department received a Department of Homeland Security grant in the amount of \$188, 432 to replace all the Scott Air Packs in service at the station. The Town's matching portion of this grant is 5% or \$9,421.

**S.A.F.E.** - Ayer's Student Awareness of Fire Safety (S.A.F.E.) program continues to provide safety education to our school children. Funding originates with the State Fire Marshal's office. I would like to thank our local community partners North Middlesex Savings Bank, and New England Hydro Electric Transmission for their dedication to this program supplying additional funding. Without their continued support the department would not have as many contact hours with the children. This year an additional grant was received to start a program for Senior Fire Safety. We will be working in conjunction with the Council of Aging to implement this new program.

Our S.A.F.E. program extends community outreach with fire drills, evacuation plans and safety education for nursing homes, the Nashoba Valley Medical Center, senior housing and assisted living residents as well as public and private schools, daycare centers and the business community.

**Solicitations -** The Ayer Fire Department does not solicit donations by telephone. We are not connected with any organization that uses telemarketing. Any Ayer resident or business owner with questions should call Chief Pedrazzi.

**Thank you -** I wish to thank the officers and members of the Ayer Fire Department and Combination Company #1 for their dedication and support, the citizens of Ayer, our business community and the Ayer Board of Selectmen and Town Administrator Robert Pontbriand and all department heads for their support.

Respectfully Submitted,

Robert J. Pedrazzi Fire Chief

#### FOURTH OF JULY COMMITTEE

#### **Contact Information:**

<b>Meeting Times:</b>	Twice a month depending on members schedule/ Date and time is posted February thru July
Address:	1 Main Street
Telephone:	978-772-8206
Email:	dmaher@ayer.ma.us
Fax:	978-772-2208

#### Members / Employees:

Chair:	Jim Fay
Co-Chair:	David Maher
Members:	Marion Smith
	Tara Lyons
	Maureen Parlon
	Stephanie Ginter
	Cindy Knox
	Allan Wilson
	Ruth Rhonemus
	Sgt. Austin Cote

# **Opportunities for Citizen to Participate:**

The Committee is always in need of more volunteers. We would like to thank all those who volunteered to help us with both the parade and the on-field activities. We appreciate your time and effort. You can be a full-time member or part-time volunteer and just help the day of the event and no matter where you're from we welcome your participation. Call David Maher at 978-772-8206 if you're interested. A special thanks to the great support for safety and logistics that is undertaken by both the Ayer Police and Fire Department: great oversight for crowd control and traffic, first aid and just the Department's overall professional presence at the event. Also those individuals from the DPW, including new DPW Superintendent Mark Wetzel, who helped with the setup and cleanup of the area on Friday and Sunday. Finally, Ayer Parks and Recreation for their cooperation with the use of Pirone Park and all the help that Jeff Thomas and his staff give us during the festival.

#### **Summary of Activities:**

This year was HOT. Though the day was very sunny it also was extremely hot which kept much of the crowd away until a few hours before the fireworks. Again this year's parade took the shorter route from St. Mary's parking lot, straight through downtown and into Pirone Park. As expected, the turnout was great for the parade and the shorter route consolidated many more parade-watchers into the West Main, Main Street area. Besides the great responses from all our local surrounding fire and police departments, the parade included many legislative dignitaries, great floats, two new marching bands as well as the Nashoba Concert Band and of course our bicycle decorating contest with over eighty participants for a number of categories.

Some additions to the activities this year included patriotic music piped in along the parade route and a great collection of large inflatable's for kids of all ages which was located adjacent to the Pirone Park viewing area. 2013 again featured one of the largest groups of vendors the weekend had ever seen, with a plethora of food styles and treats with one of our returning highlights, the walk through candy shop on wheels.

#### **Special Thanks and Recognition:**

To the Citizens of Ayer, who continue to support the Fireworks and July 4<sup>th</sup> activities with their voice at Spring Town meeting to fund the fireworks

To the many business sponsors both from Ayer and Shirley who again donated another large sum of money for July 4<sup>th</sup> Festivities but all of the items for our theme baskets that came from a "special group" of Downtown Ayer merchants and supporters as well

To the Ayer Fire, Police and DPW Departments who give of their time and effort in a special way that weekend to give us a safe, clean, highly organized festival

To Jeff Thomas and Ayer's Park's and Recreation Commission for the use and excellent condition of the Pirone Park field

Ruth Rhonemus and Marion Smith: The highly successful Theme Basket Queens

Allan Wilson and Cindy Knox for their IT expertise and successful parade organization

Jim Fay and Robert Pontbriand for their tireless support, direction and oversight at the Administration level which translated to another successful Ayer event.

Save the Date for the 2013 Celebration
Saturday, July 5 from 2 To 10

#### **HISTORICAL COMMISSION**

## **Contact Information:**

Meeting Times:	2 <sup>nd</sup> Wednesday of the month at 7:00 p.m.	
Address:	Town Hall, 1 Main Street, Ayer MA 01432	
Telephone:	978-772-8220	
Email:	hist@ayer.ma.us	
Fax:	978-772-8222	

## **Members:**

Chair:	George Bacon
Vice Chair:	Tom McLain
Clerk:	Ruth Rhonemus
Members:	Barry E. Schwarzel

#### **Mission Statement:**

The Historical Commission is an appointed board of Town government pursuant to Massachusetts General Laws Chapter 40, Section 8D. Its mission is to identify, evaluate, and protect the historical resources of the town through education and outreach. The Commission's monthly meetings are open to the public, and volunteers are always welcome to participate in the Commission's programs and projects.

# **Accomplishments 2013**

Members of the Commission participated in February in "Ayer Town Day" at the Town Hall, recognizing the incorporation of the town on February 14(Valentine's Day) 1871.

Along with the Developer and the Board of Selectmen, the Commission signed the Preservation Restriction for the Nutting/Fletcher Building, ensuring that the exterior of the newly renovated building will remain historically accurate in perpetuity.

Using a matching grant from the Massachusetts Sesquicentennial (150<sup>th</sup>) Civil War Commission, the Commission restored the memorial commemorating the site of Camp Stevens Civil War Training grounds of the 53<sup>rd</sup> Regiment, Massachusetts Volunteer Infantry. This regiment trained in the area in 1862 then embarked for Louisiana and took part in the battle of Port Hudson, returning at the end of their nine-month enlistment. Upon completion of the restoration, the Commission held a rededication ceremony on November 2<sup>nd</sup>. We want to thank Pinard's Landscaping, Civil War reenactors Sam Grant and Steve Twining, Boy Scout Troop #477 of Leominster, Ma for their participation in this project.



#### **On-Going Projects**

Members of the Commission are working with the Office of Economic and Community Development on a self-guided historic walking tour of the downtown area, as well as assisting the Sandy Pond School Association with compiling documentation to submit to the Commonwealth for listing on the National Register of Historic Places.

# Participation on other committees

Members of the Historical Commission attend meetings of various town boards and have representatives on the Community Preservation Committee, and The Boston Post Cane recognition Committee.

As of this writing, there is one three-year vacancy on the Historical Commission. Interested parties are encouraged to attend our monthly meetings which are open to the public.

# INFORMATION TECHNOLOGY

#### **Contact Information:**

IT Systems Administrator:	Cindy Knox	
Office Hours:	Monday – Friday 8:30 a.m. – 5:00 p.m.	
Address:	Town Hall, 1 Main Street, Ayer MA 2 <sup>nd</sup> floor	
Telephone:	978-501-5113	
Email:	cknox@ayer.ma.us	
Website:	www.ayer.ma.us	

I would like to thank the people of Ayer for their continued support of Information Technology by endorsing several new initiatives such as the purchase of a multifunction copier/printer/scanner/fax, purchase of the Mondopad (a 55" Windows Tablet used for meetings and training), the beginning our infrastructure upgrades at Town Hall, and for supporting the FY2014 budget.

We are happy to promote non-profit activities on our website. You can sign up for this service under the "Announcements" link on the website, or email me directly at it@ayer.ma.us.

Please make sure you have signed up for the **CodeRed Emergency Notification System**. You can enroll on the Fire Departments web page.

#### **2013 HIGHLIGHTS**

- Upgraded the Town Hall Infrastructure by installing a new firewall, switch, wireless, and upgraded our anti-virus software
- Installed the Mondopad at Town Hall, this is used for video displays at meetings.
- Installed a Ricoh Multifunction printer/scanner/copier/fax at Town Hall.
- Completed the merge of the AFD & APD databases
- Began the MUNIS ASP installation and testing phases.
- Upgraded our Water & Sewer database software at the DPW
- Implementation of the CodeRed Emergency Response System
- Replaced old computers
- Continued to update our website and enhancing our social media presence
- Created an IT Acquisition Policy
- Employee Training in Microsoft Word, Excel, and Windows
- Continuing to work with MassBroadband to extend fiber to Ayer
- Viruses, Spam and Malware continue to be an area to stay on top of. The Town's email server has been busy blocking unwanted email More than half of email sent is blocked.

Social Media and the website continue to be a good resource for the Town. We post Town-related information on our website, by email, Facebook and Twitter. By the end of 2013, we had 1,837 Facebook friends and 162 Twitter followers.

# HOW TO RECEIVE ELECTRONIC INFORMATION FROM THE TOWN:

- **CodeRed** Residents are encouraged to enter their contact information so they may be contacted by the system in the event of an emergency.
- The Town's **Website** The website is updated on a daily basis.
- Town-Wide **Calendar** The Calendar is a resource for finding out when meetings, elections, Town Meeting, and other events are held The calendar also links agendas, minutes, and video for many events and meetings.
- Email You can sign up to receive email alerts from the Town Website from the home page
- Facebook "Like" The Town of Ayer on Facebook for another informational resource
- Twitter Follow us on Twitter @TownOfAyer if you prefer this method of receiving information.
- The Ayer Police Department also has an active Facebook and Twitter feed which I encourage you to sign up for

If you do not have a Facebook or Twitter Account, you can still read our pages and notices; they are available from the Town's home page at www.ayer.ma.us.

Respectfully Submitted

Cindy Knox

IT Systems Administrator

# **AYER LIBRARY**

CONTACT INFORMATION	LIBRARY HOURS	
26 East Main Street	Tuesday	10:00am-7:00pm
Ayer, MA 01432	Wednesday	10:00am-7:00pm
978-772-8250	Thursday	10:00am-6:00pm
978-772-8251 (Fax)	Friday	10:00am-5:00pm
www.ayerlibrary.org	Saturday	10:00am-1:00pm

AYER LIBRARY STAFF	
Mary Anne Lucht	Director
Julie Mason Lacey	Assistant Director
Samantha Benoit	Young Adult Librarian
Amy Leonard	Children's Librarian
Brenda Jones	
Nancy Askin	
Christina Zoller	

AYER LIBRARY BOARD OF TRUSTEES	
Paul McGuane	President
Neville Markham	Vice President
Timothy Holland	Treasurer
Karen Gibbons	Secretary
Penelope Kelly	
Joanne Quigley	
Debra Pedrazzi	
Louise Bresnahan	
Evan Torlin	

The Ayer Library Board of Trustees meets the third Tuesday of each month, September through June.

# **MISSION**

The mission of the Ayer Library is to provide free and equal access to recreation, information, and ideas. To accomplish our mission, the Library offers a wide range of reading material that includes all the New York Times Bestsellers in fiction and non-fiction as well as hundreds of the best books published each year. We also have 90 subscriptions to magazines and three daily newspapers rounding out a fascinating collection with a broad appeal. We have thousands of popular DVDs, books on CD, music CDs, and most recently an extensive catalog of free e-book downloads for your Kindles, Nooks, iPads and other e-readers is readily available. These materials are available to anyone who comes to the Library and applies for a library card. E-books can be downloaded from the privacy of your home. Visit www.ayerlibrary.org for details.

Our materials are purchased to appeal to a wide range of interests. We support a well-informed community and an improved quality of life. The Library is open 36 hours per week, which includes two evenings and Saturday. The Library has a collection of over 50,000 books, 3000 DVDs, and 1100 music CDs, as well as 2000 books on CD. In addition, the CWMARS E-Book Catalogue (OverDrive) has another 50,000 free e-books available to our patrons. Ayer Library served over 80,000 borrowers this year.

# **DIRECTOR'S REPORT**

Ayer Library has fifteen public computers providing free access to the Internet and word processing available to the public. Free Wi-Fi is also available at the Library. In these times of economic uncertainty, the Library provides helpful resources for anyone looking to find or change jobs, improve skills, or investigate new fields, practice a new language, fix a car, listen to music, practice for the SAT, etc. Go to <a href="www.ayerlibrary.org">www.ayerlibrary.org</a> for details. Ayer Library provided over 10,000 hours of free computer time to our patrons this year.

Through our online catalog, patrons with a valid library card have access to our entire print and e-book collection as well as the collections of over 120 additional libraries in Central and Western Massachusetts. With the use of your library card, you can place a hold on any item in the consortium and within a few days it will be delivered to Ayer Library. Once your item arrives at our library, we will notify you by phone or e-mail that the item is ready for you to pick up.

For our Ayer Library patrons with Kindles<sup>©</sup>, Nooks<sup>©</sup>, and other e-reader devices, OverDrive Advantage gives priority borrowing of the most popular titles in the OverDrive E-Book Catalogue

# **CHILDREN'S ROOM**

The Youth Services Department added 1900 titles to its children's and young adult collections. This included books, movies, audio-books, and e-books. The Young Adult Room added two new computers for school work, as well as games, all of which are available to the public.

The library hosted over 80 programs that were designed for the enjoyment of children and families this year. We would like to give a special "thank you" to B.O.N.E.S Therapy and Karyn Farnsworth of Mini-Motions for visiting with the children once a month during Story Time. Story Time is held every Thursday morning at 10:00 A.M. Our biggest event this year was Animal Adventures from Sterling, MA. This program had over 200 people in attendance. Awesome Robb's Pirate Show, also very popular, had 110 children attend.

The Summer Reading Program titled "Dig into Reading" had more than 200 children signed up, with more than 800 attending our various summer programs. Wendy Frank performed the kick-off to summer reading with a concert. Most summer programs and prizes were funded by the Friends of the Ayer Library. We would like to thank Moore Lumber, Ayer Police Department, and Ayer DPW for their support. The Youth Services Dept. sponsored school field trips to the Library and participated in Literacy Night at Page Hilltop, as well as other associated outreach programs.

# STATE CERTIFICATION

Ayer Library has been certified once again this year by the Massachusetts Board of Library Commissioners. Each year the library must comply with a strict set of criteria in order to gain certification. The Library received \$8,400 in state aid this year.

The Friends of the Ayer Library make it possible to fund both adult and children's programing by sponsoring an ongoing book sale at the Library. This year they sponsored the following adult programs: "Ayer Reads Together' in May, featuring "The Gardner Heist by Ulrich Bozer; presenting the award winning movie tie-in "Stolen; and hosting Anthony Amore, Head of Security at the Isabella Stewart Gardner Museum. "The Nashua River Project" with speaker and naturalist Marion Stoddard, was presented in June. We ran the popular "Blind Date with a Book" program in July; and in October, well known author Howie Carr presented "The Life and Times of Whitey Bulger". Closing the year, in December, Ayer Library sponsored "A Yuletide Festival and Celebration" at the Ayer Town Hall in partnership with Arts/Nashoba.

Respectfully submitted, Mary Anne Lucht, Library Director

#### MEMORIAL GARDEN COMMITTEE

#### **Contact Information:**

Office Hours:	Upon the call of the Chair
Address:	Ayer Town Hall - 1 Main Street
Telephone:	978-772-8220
Email:	bos@ayer.ma.us
Fax:	978-772-3017

#### **Members:**

Chair:	Jim Fay
Clerk:	Janet Lewis
Members:	Robert Eldridge, Charles McKinney, Mike Detillion
Ad Hoc Members:	Frank Harmon, Douglas Friedrich, Tom Brown, Post 139 American Legion

## **Statement of Purpose:**

The Memorial Garden Committee was established by Town Meeting to insure proper recognition of Military veterans of Ayer who have honorably served America.

# 2013 Annual Report:

Citizens who have been recognized or have family members currently recognized in the Garden are asked to contact the Ayer Historical Commission to insure the historical biographical information is on file in our Town archives for all to honor. The Committee meets at the call of the chair to consider applications for enrollment in the Memorial Garden. The Committee accepts donations and looks forward to honoring future enrollees. Citizens who wish to be considered for recognition are asked to contact the Committee for an application. *Please bear in mind funding the additional enrollee to be honored is dependent upon funding availability.* 

The Committee wishes to recognize Ayer Post 139 American Legion for their dedicated support to mission of the Memorial Garden Committee.

The Committee wishes to express our sincere thanks and appreciation to all our citizens who assist in the care and maintenance of our Memorial Garden.

James M. Fay

Chairman

# NASHOBA ASSOCIATED BOARDS OFHEALTH

#### **Contact Information:**

Address:	30 Central Avenue, Ayer, MA
Telephone:	978-772-3335
Email:	jgarreffi@nashoba.org
Fax:	978-772-4947

# Members / Employees:

Ayer Agent	Bridgette Braley
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**Nashoba Associated Boards of Health** continues to serve the local Board of Health in meeting the challenges of environmental and public health needs in **Ayer**. In addition to the day to day public health work we conduct for Ayer we also provide the following services:

- Maintaining Nashoba's internet web site to provide information for the public. (See nashoba.org)
- Response to health related impacts of beavers through coordination with the local Board of Health in the issuance of the necessary permits.
- Response to state mandated changes in regulations requiring more frequent beach sampling through sample collection, submittal for analysis, and follow-up when results were obtained.

We look forward to continuing our work with **Ayer's Board of Health.** Included in highlights of 2013 are the following:

Through membership in the Association, Ayer benefited from the services of Nashoba staff including: Registered Sanitarians,

Certified Health Officers, Registered Nurses, Registered Physical & Occupational Therapists, Licensed Social Workers, Nutritionists, Certified Home Health Aides, and Registered Dental Hygienists.

• Reviewed 3 Title 5 state mandated private Septic System Inspections for **Ayer** Board of Health. Received, reviewed, and filed these state mandated (but unfunded) Title 5 inspections. Corresponded with inspectors regarding deficiencies; referred deficient inspections to Ayer Board of Health for enforcement action.

By the **Ayer** Board of Health's continued participation in the **Association** you can shape your future local public health programs and share in the benefits of quality service at a reasonable cost!

#### **Environmental Health Department**

# **Environmental Information Responses**

Ayer Office (days)......45

The Nashoba sanitarian is available for the public once a week at the Ayer Board of Health Office and during the week at the Nashoba office on 30 Central Ave, Ayer. (Sanitarian are available in the Nashoba office in Ayer, M-F 8:00AM –4:30PM)

#### Food Service Licenses & Inspections......41

Nashoba annually mails out and receives applications from both restaurants and retail food businesses. Licenses are renewed for existing facilities. Plans are submitted and reviewed prior to initial licensing. All licensees are inspected at a minimum twice a year. Where deficiencies are found, a re-inspection is scheduled to insure compliance. When a complaint from the public is received an inspection is also conducted. During this inspection health factors of food handlers is also investigated, and where appropriate medical consultation and laboratory testing may be required.

# Beach/Camp/Tanning Inspections...... 12

Public swimming beaches are sampled for water quality every week during the summer and more often if a problem is suspected. Tanning salons are inspected annually. Recreational camps for children are inspected before they open.

# Housing & Nuisance Investigations.....6

Nashoba, as agent for the Ayer Board of Health, inspects dwellings for conformance with State Sanitary Code, 105 CMR 410.00, issues orders for correction, and re-inspect for compliance. Similarly, complaints from residents concerning unsanitary conditions or pollution events are investigated.

# Septic System Test Applications.....2

Applications from residents proposing to build or upgrade a septic system are accepted, a file created, and testing dates are coordinated with the applicants engineer.

#### Septic System Lot Tests.....11

Nashoba sanitarian witnesses soil evaluations, deep hole tests, and, usually on a separate date, percolation tests conducted by the applicant's engineer which serve as the basis of the design of the septic system.

#### Septic System Consultations.....1

During all phases of application, design, and construction the Nashoba Sanitarian is called upon for legal details and interpretation.

### Rabies Clinics - Animals Immunized ......17

Nashoba arranges for local clinics with cooperating veterinarians, arranging for dates and location, placing ads in local newspapers, and sending home flyers through local schools. In addition, since the recent raccoon rabies epizootic, Nashoba has arranged for delivery of over 500 animal specimens to the State lab in Boston for analysis and has counseled possible exposure victims to seek medical assistance.

# Nashoba Nursing Service & Hospice

# **Home Health**

# Nursing Visits 2583

Nashoba's Certified Home Health Registered Nurses visits provide skilled services to patients in their home under physician's orders. These services include assessment of physical, psychological, and nutritional needs. Skills include teaching/supervision of medications, wound care, ostomy care, IV therapy on a 24 hour basis, catheter care, case management and referral to other services as needed.

Nashoba's Certified Home Care Aides provide assistance with daily activities of daily living including bathing, dressing, exercises and meal preparation.

Nashoba Therapists provide skilled physical, occupational, speech, and dietary therapeutic interventions through assessment, treatment and education. Their integration of client, caregiver, and medical outcomes aims at attaining maximum functional dependence.

Nashoba Social Workers provide short-term assistance to patients at home for counseling and referral to community resources.

# 

Nashoba's Volunteers and Clergy provide patients with emotional and spiritual support, companionship and guidance.

#### Clinics

# Local Well Adult, Support Groups, & Other Clinic

Visits......530

Visits include well adult clinics, and immunization, cholesterol exercise, mental health and bereavement clinics.

Number of patients that attended

Number of patients whom received

Number of patients whom attended Well

## **Communicable Disease**

# Communicable Disease Reporting & Control

Nashoba Nursing Service & Environmental Health Department work together to meet the local Board of Health's responsibilities under the law to do the following:

- Investigate and control the spread of communicable diseases within **Ayer** (MGL Chap111, Sec 6, 7, and 92-116). Nashoba works with the Massachusetts Department of Public Health (MDPH) in this area.
- Receive and process reports from physicians concerning cases of diseases "dangerous to the public health" as defined by MDPH (MGL Chap111, Sec6)
- Notify MDPH Division of Epidemiology and Immunization within 24 hours of receiving notice of any case "dangerous to the public health".
- Receive reports and undertake follow-up as necessary regarding certain food borne and waterborne diseases and diseases being monitored by the MDPH.
- Receives reports, investigates and conducts follow-up on all incidences involving positive rabies results.

Number of Communicable Disease cases:

Investigated		63
Confirmed		35
	Campylobacter	3
	Gastroenteritis	3
	Group B Streptococcus	1
	Hepatitis A	1
	Hepatitis C	9
	• Influenza	
	Lyme Disease	3
	Streptococcus Pneumonia	
Health Promotion	•	
Nursing Visits		48

#### **Dental Health Department**

# Examination, Cleaning & Fluoride - Grades K, 2 & 4

Nashoba's Registered Dental Hygienists, operating out of the school nurse's office and records, provide these services to those children whose parents have given written consent.

Students Participating. 158
Referred to Dentist. 37

#### Instruction - Grades K, 1 & 5

Nashoba's Registered Dental Hygienists also provide classroom instruction of cleaning and maintaining health teeth to all children in these grades.

# **AYER PARKS DEPARTMENT**

#### **Contact Information:**

Office Hours:	Wednesdays and Fridays, 12:00-2:00 PM or by appointment
<b>Meeting Times:</b>	3rd Thursday of each month at 7:30 at Town Hall
Address:	1 Main Street
Telephone:	978-772-8217
Email:	parks@ayer.ma.us
Fax:	978-772-8222

#### Parks Commission Members / Employees:

Parks Commission Chair:	Jason Mayo
Vice-Chair:	Dan Graham
Members:	Sarah Gibbons
	John Esielionis
	Eric Hebert
Supervisor of Recreation and	Jeff Thomas
Maintenance	
Lifeguard Director	Heidi Januskiewicz
WSI Certified Lifeguards	Madison Bump
	Elena Ream-Rodriguez
	Andrea Norton
	Christopher Shing Yee
Red Cross Certified Lifeguards	Nick Blood
	Ross Cote
	Micheal Nodarse
	Peter Hunt
	Erin McNulty
Maintenance	J.J. Thomas
	Nathan Graham
	Alex Calabrese
	Tyler Mayo

The Ayer Park Department consists of five commissioners each elected for three year terms charged with the responsibility of seeing to the recreational needs of the town by providing clean and well groomed park and beach facilities as well as safe, appealing recreational programs for members of the community. The department employs a full time Supervisor of Recreation and Maintenance, as well as seasonal swimming instructors, lifeguards and maintenance personnel responsible for overseeing the management and maintenance of Pirone Park and Sandy Pond Public Beach. The Parks Commission also delegates subcommittees to run town sponsored recreational activities such as Ayer Youth Basketball and Ayer Youth Soccer.

The Park Commission meets once each month or as posted at the Town Hall on 1 Main St. The public is invited to attend, and any input from the community is welcome. If you wish to contact the Parks Department, the office is located on the third floor of the town hall. Please call **978-772-8217** or email us at **parks@ayer.ma.us**.

# **Volunteers Make the Difference**

The Ayer Park Department was once again greatly aided by volunteers who gave their time to coach and administrate sports programs as well as assist in preparing and maintaining fields at Pirone Park. In an age where volunteerism has been steadily receding in many of our surrounding towns, we have benefited from a countless number of selfless individuals who offered their services, expecting nothing in return except the satisfaction of helping their community. We would not be able to function as a department without such contributions. The town owes you all a great deal of thanks, not just for your efforts, but for showing that volunteers really are the backbone of this department. While impossible to pay tribute to all the individuals who have volunteered their time throughout the year, the Park Commission established the Gibson Award in 2008 as a means of recognizing outstanding volunteer contributions to our department and the community. The 2013 recipient was Tim Nolan, who has been instrumental in seeking donations to fund various projects at Pirone Park for the last 15 years. These projects have included replacing worn fences and backstops, erecting a batting cage and scoreboards, and most recently adding four new dugouts to the baseball and softball diamonds. Our great thanks go out to Tim as well as all those who gave so generously of their time.

#### 2013 Highlights

This past year saw continued enhancements at Pirone Park and the Sandy Pond Beach. At both facilities, clearing of overgrown brush as well as infestations of invasive plants were priorities. Several ball fields underwent renovation, and a second scoreboard structure was erected for future use. As for new and ongoing activities sponsored by the Parks Department, 2013 saw the continued growth of the Little Diggers volleyball program, a successful season (though shortened due to warm winter) for the public skating rink at Sandy Pond and a new series of summer camps, many of which were offered at little or no cost. We always welcome new ideas for projects and programs, so if you have something in mind, please let us know!

#### Nashoba Valley Unlimited Program

2013 was another successful year for the Nashoba Valley Unlimited sports program. This is open to players of all ages and offers a level of play at various sports to those who might prefer a less structured and competitive environment. With the assistance of her family and other volunteers, Kerry Bremer has coordinated this from its onset in 2009. It has relied heavily on donations from local businesses and individuals to keep things running. Currently there are teams for baseball in the spring and basketball in the winter. One of the greatest aspects of this program is the utilization of "buddies", players and coaches from various local school and recreational teams who come out each week to work with the unlimited players. Those who have participated as buddies have found it to be a rewarding, sometimes even life-changing, experience. If you have a desire to participate in this program, please contact the Parks Department for more information.

### **Recreational Programs**

The Ayer Park Department offers several programs throughout the year for the benefit of the children in our community. While all programs require a fee, financial aid is available to anyone who needs it. For registration dates and other information, please call **978-772-8217 or visit the Town of Ayer website**. Some programs require early registration, so it's best to sign up as soon as possible. Registrations for all programs can be picked up at the Parks office.

We hope to offer more programs in the future, including those for adults and younger children. If you have any suggestions

or input as to what you would like to see, please let us know. We work for you and welcome public input! The following are programs that are currently available:

**Fall and spring soccer:** Open to players ages 2-16. The Ayer Youth Soccer Board has done an excellent job overseeing youth soccer in Ayer and has developed a program for all levels of play. Children under eight can participate in the in-town U4, U6 and U8 developmental programs, and those nine and older are eligible for the Ayer/Shirley travel teams. Please note registration for travel programs take place several months before the seasons begin.

**Little Diggers Volleyball:** Open to players grades 3rd-8th. This is a new program started in 2012 by Heather Houde that introduces volleyball to those just getting started and preps more experienced players for higher levels of competition. Session are once a week starting in late March and run through early June.

**Basketball:** Programs available for grades K-8. These include the K-2 Skills and Drills program, the 3<sup>rd</sup>-4<sup>th</sup> grade in-town instructional league and the 5<sup>th</sup>-8<sup>th</sup> grade travel league. Registrations close in mid October and the season runs from November through March.

**Swimming lessons:** Open to all levels, coordinated by Heidi Januskiewicz. Registrations are available in May, with programs starting in July and running through August. Day time and evening sessions are available for levels one through six.

**Baseball/Softball:** Ayer Youth Baseball and Softball, run independently in cooperation with the Parks Department. Open to players ages 3-18. Registrations close in February, with season running from April through the summer. For more information, visit the AYBS website at <a href="https://www.leaguelineup.com/aybs">www.leaguelineup.com/aybs</a>.

**Football/Cheer:** Ayer/Shirley Youth Football and Cheer, run independently through the ASYFC board. Registrations close in spring and the sessions starts the first week in August, running through November. For more information, visit the ASYFC website at <a href="https://www.leaguelineup.com/asyfc">www.leaguelineup.com/asyfc</a>. **Summer Camps:** The Parks Department offers a variety of camps for children during the summer. The 2014 summer camp schedule is expected to include camps for soccer, baseball, softball and basketball. If you have an interest in any of these, please contact the Parks office for more information, or visit the Town website for updates and registration forms.

Respectfully submitted,

Ayer Parks Commission





#### AYER YOUTH BASKETBALL

#### **Contact Information:**

<b>Meeting Times:</b>	As posted at Town Hall
Address:	1 Main Street
Telephone:	978-772-8217
Email:	parks@ayer.ma.us
Fax:	978-772-8222

#### Members / Employees:

Chair:	Eric Hebert
<b>Voting Members:</b>	Scott Wick
	Dave Breault
ASYB Representative	Peter Page
Parks Liaison	Jeff Thomas

#### What is Ayer Youth Basketball?

Ayer Youth Basketball is an organization run through the Parks Department by a subcommittee, the Ayer Youth Basketball Board. While receiving support from the Parks Department, it is an autonomous organization consisting of volunteers interested in helping kids learn how to play and enjoy the game of basketball. The AYB Board is charged with the task of overseeing the registration, scheduling and formation of teams as well as selecting coaches, ordering equipment and organizing finances. AYB is self-funding, relying only on registration fees, sponsorships and fundraisers for its financial needs. The AYB board meets throughout the year to discuss various ways to improve the program. These meetings are open to the public. Dates and times can be found posted at the Town Hall or by calling the Park Department office.

#### **AYB History**

The Ayer Youth Basketball organization was formed in 2003 to allow more individuals who are directly involved with the program to participate in the decision making and operations of youth basketball in our community. This helped generate greater interest among children in town and improve the overall aspects of the program. With the formation of the AYB board and the ongoing support of the Parks Department, coaches at all levels are able to offer more thorough instruction, enabling players to both improve their level of play and maximize their enjoyment of the game. Improved financial planning has allowed upgrades in uniforms and equipment. In 2012, Ayer and Shirley agreed to combine their 5th-8th grade programs, which are now overseen by the ASYB Board, consisting of four AYB members and four Shirley representatives.

#### Levels of Play

There are basically three levels of play offered in AYB. These include the K-2 Skills and Drills program, the 3<sup>rd</sup>-4<sup>th</sup> grade in-town instructional league and the 5<sup>th</sup>-8<sup>th</sup> grade travel teams. Registrations close in mid October and the season runs from December through March. The K-2 program is a great way for younger players to get introduced to basketball and gives them a nice indoor activity for the winter season. While there are eventually some actual game situations, the K-2 groups generally are more about developing fundamental skills through various fun drills and games. The 3<sup>rd</sup>-4<sup>th</sup> grade program is the first level boys and girls play independently. Instruction and fundamentals are still stressed, but coach-refereed games are played and occasional scrimmages with other towns are scheduled. The 5<sup>th</sup>-8<sup>th</sup> grade level involves more intense competition, with Ayer and Shirley combining teams to compete in the Nashoba Valley Youth Basketball League.

### Nashoba Valley Youth Basketball League

The Nashoba Valley Youth Basketball League is currently comprised of teams from the towns of Ayer/Shirley, Littleton, Groton, Bolton and Lancaster. It consists of 5<sup>th</sup>-6<sup>th</sup> grade levels and 7<sup>th</sup>-8<sup>th</sup> grade levels for both girls and boys. The league

has been growing over the last several years and now offers a high level of inter-town competition, quality referees and playoffs leading to the NVYBL championship. In 2013-14, ASYB entered 18 teams into the NVYBL.

#### **Ayer/Shirley Tournament Teams**

The Ayer and Shirley Youth Basketball Board also oversees Ayer/Shirley Tournament Basketball, a privately funded and operated entity that puts together players in grades 5<sup>th</sup>-8<sup>th</sup> from both programs to participate in various tournaments throughout the year. Teams are formed in the fall through a tryout process and additional fees are required for those who are selected for each team. If you would like more information about the ASTB program, contact the Parks office or one of the ASTB representatives.

#### **Unlimited Basketball**

This program was initially proposed by Kristen Bremer, who at the time was a 5<sup>th</sup> grader from Ayer who wanted to see a level of play available to those who might prefer a less structured and competitive environment. 2013-14 was the fifth year the program ran, once again being coordinated by Kristen's mother, Kerry Bremer. The unlimited program consists of players ranging in age from four to young adults. They play on Saturday afternoons with the assistance of a different set of "buddies" each week. Buddies are volunteers, players and coaches from teams in the area (some school, some recreation) who volunteer their time and skills to play with the unlimited players as they work their way through various skills stations each session. Many of the buddies who came enjoyed it so much that they wanted to come back each week! While there were countless people and organizations who made significant contributions to get this program going, no one can dispute it is the Bremer family who make this program such a success!

#### AYB in 2014 and Beyond

Ayer Youth Basketball hopes to continue its growth through the 2014-15 season and beyond. Clinics annually conducted by High School Varsity Boys and Girls teams offer excellent opportunities for young players to get additional instruction through the AYB program. The ASTB program continues to grow and hopes to put together local tournaments of their own in the near future. Summer basketball camps, offered for a nominal fee to town residents, give kids of all levels of play a fun and instructive summer activity. The AYB board feels it can honestly say we have one of the strongest, most complete and devoted set of coaches in the entire region, no small task for such a small town. We feel very confident that anyone would be pleased with the results of enrolling their child in our program. If you would like more information about Ayer Youth Basketball, feel free to call the Jeff Thomas at the Parks Department office at **772-8217**.

Respectfully submitted,

**AYB Board of Directors** 





Boys and girls from Ayer and Shirley were once again fortunate to have several clinics put on by the ASRHS Panthers players and coaches

#### AYER YOUTH SOCCER

#### **Contact Information:**

Office Hours:	By appointment
<b>Meeting Times:</b>	As posted at town hall
Address:	1 Main St
Telephone:	978-772-8217
Email:	ayeryouthsoccer@comcast.net

#### Members / Employees:

Chair:	Sarah Gibbons
Members:	Jeff Alcoforado
	Adam Arakelian
	Andrew Solitro

#### **Aver Youth Soccer:**

Ayer Youth Soccer is an organization run through the Ayer Park Department through a subcommittee, the Ayer Youth Soccer Committee. While receiving support from the Ayer Park Department it is an organization consisting of volunteers interested in helping children to learn how to play the game of soccer and well as enjoying the game of soccer. The Ayer Youth Soccer Committee has the task of overseeing the registrations, scheduling games and practices, formation of teams, selection of coaches, ordering all equipment and organizing the finances. Ayer Youth Soccer is self-funding relying on registration fees and fundraisers for its financial needs. The Ayer Youth Soccer Committee meets throughout the year. These meetings are open to the public and dates and times are posted at the Town Hall.

#### Levels of Play:

There are three levels of play offered in Ayer Youth Soccer: Under 4, Under 6, and Under 8.

The U4, U6 and U8 Levels of Ayer Youth Soccer are teaching leagues. The goal is to teach the fundamentals of soccer; dribbling, passing and team play. It is a non-competitive league. No score is recorded. The focus is to introduce the kids to the game of soccer.

U4 ~ Any child under the age of 4. They play on Saturday mornings for 45 minutes.

**U6** ~ Children age 4-6. They play on Saturday mornings with a short practice and then a short game. The U6 league of Ayer Youth Soccer plays a 5 vs. 5 game with no goalie. U6 does not play positions. No score will be kept. Each game will consist of two 10-minute halves of running time. Half time will be not more than 10 minutes. During this break serving a healthy snack (oranges) is encouraged. The teams will switch ends at half time.

**U8** ~ Children age 6-8. They practice one night at week for 1 hour and then on Saturday mornings have a skills and drills session followed by a game. The U8 league of Ayer Youth Soccer plays a 6 vs. 6 game with a goalie. U8 begins utilizing positions, offense, defense and goalie. No score will be kept. Each game will consist of two 15-minute halves of running time with a five-minute half time. During this break serving a healthy snack (oranges) is encouraged. The teams will switch ends at half time. There is two seasons of play for Ayer Youth Soccer, fall and spring.

#### **Ayer Shirley Youth Soccer:**

Ayer Shirley Youth Soccer (ASYS) is an organization comprised of 3 Ayer Youth Soccer subcommittee members and 3 members of the Shirley Recreation Department. ASYS is a member of the Nashoba Valley Youth Soccer League (NVYSL). This league ranges from U10 to U18 age levels. ASYS manages the registrations and team creation for submission to the league. ASYS follows the rules and regulations of the NVYSL. While the organization is predominantly self-funded through registrations any extra costs are split between Ayer and Shirley Recreation departments.

#### **Ayer Shirley Levels of Play:**

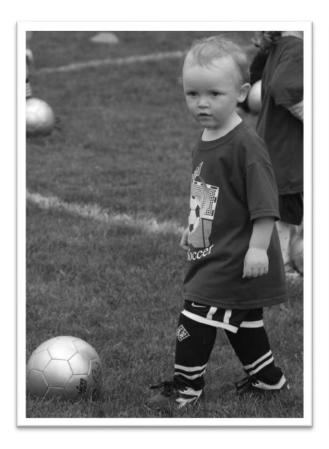
All of the age groups at this level travel to other towns for games. The U10 age group is considered non-competitive. Scores are kept by the league to ensure that teams are properly place to avoid blowouts for or against teams. All other levels are competitive. Within the age groups of U12 to U18 there are levels for recreation only, Ncup (Nashoba Cup) and Massachusetts Tournament of Champions(MTOC).

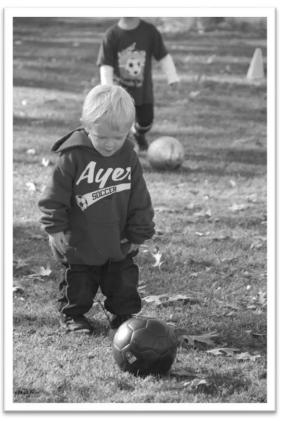
There is two seasons of play for Ayer Shirley Youth Soccer, fall and spring.

ASYS has won the Ncup division in U12 boys and girls as well as U14 in the last couple of years. The quality of the players continues to progress as more players join the system and make their way up through the age groups. The coaching has also progressed thanks to time and effort provided by our volunteer coaches.

#### Ayer Youth Soccer in 2014 and beyond:

Ayer Youth Soccer hopes to continue to grow in 2014 and beyond. This can only happen with the continued support of our volunteers and townspeople. For more information about this program please contact the Ayer Park Department at (978) 772-8217.







## AYER YOUTH BASEBALL AND SOFTBALL

#### **Contact Information:**

Meeting Times	As posted on the AYBS website
Address	P.O Box 541, Ayer, MA 01432
Phone	978-772-4760
E-Mail	ayerbaseball@yahoo.com
Web Page	www.ayerbaseball.com

#### **Board Members:**

President	Jason Mayo	
Parks Liaison/Field Coordinator	Jeff Thomas	
VP/Player Representative	Mark Calabrese	
Umpire Coordinator	Kevin Patano	
Equipment Manager	Dan Graham	
Treasurer	Jason Mayo	
Softball Coordinator	Scott Granger	
Secretary/Website Manager	Kristin Mayo	
Tee Ball/Rookie Coordinator	Julie Staraitis	
Mac League Representative	Rich Simpson	•
Travel Baseball Coordinator	Rich Simpson	•
Concession Stand Manager	Eric Hebert	

#### Ayer Youth Baseball & Softball

#### What is Aver Youth Baseball & Softball?

Ayer Youth Baseball & Softball is a private, non-profit organization dedicated to providing opportunities for boys and girls to learn and play the great American pastime. While Ayer Youth Baseball & Softball works in cooperation with the Ayer Park Department, its funding, organization and operation is done by volunteers like yourself who wish to perform a service to the youth of their community. The AYBS Board of Directors is charged with the task of overseeing the registration, scheduling and formation of teams as well as selecting coaches, ordering equipment and organizing finances. AYBS offers various levels of baseball and softball for boys and girls ages 5-18. Those eight and under can play at the fun and instructive T-ball/Rookie levels, and players between 9-12 are eligible for the town travel teams in the Macintosh League.

#### **Macintosh League**

The Macintosh League is comprised of teams from the towns of Ayer, Shirley, Littleton, Groton, Dunstable, Pepperell and Townsend. It consists of Minor and Major Leagues for 9-12 year olds played on the 60 or 70 foot diamond, and a Babe Ruth League for 13-18 year olds played on the full size 90 foot diamond. The league is well established, offering a high level of inter-league competition, patched umpires and playoffs leading to the Mac World Series. Up until 2001, The Macintosh Minor and Major leagues were chartered through Little League Baseball, but decided to switch over to Cal Ripken, a growing organization that offers much more flexibility to small towns and inter-league play.

#### Softball

Girls ages 8-16 have the option of signing up for either baseball or softball. AYBS offers three levels: 10U, 12U and 16U. All are competitive travel teams within well organized leagues. The U10 level is mostly instructional, yet involves travel and inter-town play. The 12U level is primarily for girls in 5<sup>th</sup>-6<sup>th</sup> grade and offers a more competitive style of play. The U15 teams play at an advanced level comparable to local Middle School/JV teams. We are working to develop a greater interest in softball in 2014 and the future in hopes of fielding several teams in each division.

# **AYBS History**

Ayer Youth Baseball & Softball was founded in 1999 to be run as a privately funded, independent program. Up to that point and as far back as anyone could remember, youth baseball in Ayer had been run through the Park & Rec Department. The change was made in hopes of allowing the program a greater ability to make decisions in regards to its finances and overall objectives. As a private entity, AYBS has been able to flourish, more than doubling the total number of teams since its

inception eleven years ago. The organization has had to overcome considerable debt from the time it became independent, as all equipment and uniforms were in need of replacement. Through the help of sponsors, whose signs can be seen along the outfield fences, AYBS now has the funding to offer kids greater opportunities for development and enjoyment of the game.

AYBS was able to once again collaborate with the Nashoba Valley Unlimited Baseball program. This league is designed for youths with disabilities that wouldn't otherwise have an opportunity to play ball. Our organization was able to provide equipment and support as needed, as well as offering many of our players the opportunity to act as "Buddies" within the program.

#### AYBS in 2014 and Beyond

Ayer Youth Baseball & Softball hopes to continue its growth through the 2014 season and beyond. This can only be achieved through the ongoing support of volunteers, local businesses and townspeople that has buoyed AYBS over the last eleven years.

As there is every year, we have seen some turnover on the board. 2014 will be the first year without Steve Belanger in nearly a decade and a half. AYBS is where it is today in large part due to Steve's efforts. He is greatly appreciated and will be missed. There will be several volunteer opportunities throughout the coming season for people to get involved. If you would like more information about Ayer Youth Baseball & Softball, feel free to call Jason Mayo at 772-4760, visit our website at www.ayerbaseball.com or email us at ayerbaseball@yahoo.com.

Youth baseball and softball games are one of the most beautiful, underrated events going on in our community. If you haven't been out to see a ballgame in a while, come down to Pirone on a late spring evening, grab a hot dog and a soda, and watch the rising stars of Ayer show off their talents. We guarantee it'll make you smile.

#### PLANNING BOARD

#### **Contact Information:**

Office Hours:	Tuesday through Friday 9AM – 3PM
<b>Meeting Times:</b>	First Thursday of the month at 7PM
Address:	Ayer Town Hall - 1 Main Street - Third Floor
Telephone:	978-772-8218
Email:	planning@ayer.ma.us

#### **Members:**

Chair:	Mark Fermanian
Clerk:	Rick Roper
Members:	Jim Lucchesi
	Morris Babcock
	Kyle Gordon
Office Manager:	Susan Sullivan

#### **Mission Statement:**

The Planning Board is responsible for enforcing and amending the Zoning Bylaws and District Map. The Planning Board reviews all subdivision plans for compliance with zoning and subdivision requirements.

#### **Site Plans:**

- Gervais Ford (ext) ~ Approved
- Ayer Shirley Regional High School~Approved
- Silpro ~ Approved
- Steward Health Care Systems~ Approved

#### **Bond Reductions:**

- Ridge View Heights Phase 1A
- Ridge View Heights Phase 1A, 1B, 2A, 2B,3A, 3B
- Ridge View Heights Phase 2A
- Ridge View Heights Phase 3B

# Plan Believed Not to Require Subdivision Approval (ANR)

- Guthrie/lot 1&2 Oak Ridge Drive~ Approved
- Crabtree lots E-2 & X-2, ~ Approved
- Ridge View Heights ~ Approves
- Depot Square ~ Approved

# Parking (Recommendations):

- Partridge Auto
- Liberty Condominiums

#### **Change of Use**

• 16 Pleasant Street

# **Street Acceptances (Recommendations):**

Easy Street

## **Warrant Article**

Medical Marijuana

# **Zoning By-Law Updates:**

General clean up and review of all proposed amendments and revisions to the Zoning By-laws have been completed and are currently on hold.

# **AYER POLICE DEPARTMENT**

# **Contact Information:**

Address:	54 Park Street
Telephone:	978-772-8200
Email:	police@ayer.ma.us
Fax:	978-772-8202

# Members / Employees:

Chief:	William A. Murray
Admin Assistant	Marcia Gilson
Lieutenant:	Brian Gill
Sergeants:	Michael Edmonds
-	Todd Crumpton
	Austin Cote
	John MacDonald
<b>Detectives:</b>	Andrew Kularski
	Kellie Barhight
Patrol:	Matthew Callahan
	James Wilson
	Brian Cunningham
	Matthew Harty
	Jennifer Bigelow
	Richard Krasinskas
	Matthew Power
	Eric Pearson
	George Fichter
	Daniel Morrison
Dispatchers:	Victoria Roche
	Judy Hadley
	Johnna Brissette
	Terry Fuhs
	Casey Scott
	Elaine Delorme
	Michael Moriarty
Reserve Officers:	Robert Finn
	Edward Nelson
	Robert Soultanian
Animal Control:	Robert Friedrich

# **Mission Statement:**

To enhance the quality of life in the Town of Ayer through progressive police service in partnership with the community we serve.

# **Summary of Accomplishments:**

In April and September we participated in the DEA's National Drug Take Back Initiative. The goal of the Initiative is to give people the opportunity to properly dispose of unused prescription or other medications. Additionally, our drug

collection bin remains in the PD lobby and residents can dispose of their unwanted medications all year long at their convenience.

In the spring and fall, as we have done for several years, we took on an intern student from Fitchburg State College. This is a program that gives college students a chance to integrate theory and practice learned in the classroom with real life work experience. Historically interns are assigned to the Detective Bureau where they perform many of the same tasks as the detectives while shadowing them in non-dangerous situations. The uniqueness of the Town of Ayer gives interns a real world view that other Towns cannot provide; a fact consistently commented on by Fitchburg State and the interns who apply to come here.

We received four grants in 2013. Two, from State 911, were for Dispatch training, in the amount of \$10,000.00, and equipment, in the amount of \$23,623.00. The third was from EOPSS and was a Pedestrian Safety Grant, in the amount of @3,000.00, that allowed us to purchase Crosswalk Signs. The last, thanks to the efforts of Lieutenant Brian Gill, was an award from the Department of Homeland Security that was two years in the making. This grant, in the amount of \$49,900.00, allowed the Department to purchase a night vision device and four dual band portable radios. These new radios will allow us to have direct contact with our Fire Department.

The Department assigned its first ever School Resource Officer in 2013. This officer is embedded in the schools and works full time there creating positive relationships and dealing with any school related issues that are of concern to the Department. Additionally over the course of this school year the Department continued to work closely with the Ayer Shirley Regional School District and the Shirley Police Department to develop safety protocols to be followed in the event of a major incident at the schools. This regional partnership and collaboration has increased the bonds between agencies and better equipped us to handle situations should they arise.

In October we were able to fund the fourteenth Citizen Police Academy. The object of these academies is to help build bridges between the citizens and the police through awareness, understanding and communication. Some of the topics that Ayer Officers instructed in were the History of Policing, Forensics, Domestic Violence, Use of Force, OUI, and Traffic Enforcement, and certification in CPR by the Ayer Fire Department. The officers and citizens enjoyed their interaction and everyone learned a lot. Sergeant John MacDonald has done an excellent job serving as the Academy Director as have all the officers who participate as instructors.

#### **New to the Family:**



**Daniel Morrison:** Dan was a past employee of the Town of and Department serving September 24, 2007 to his resignation for personal reasons on June 30, 2011. He began his career in law enforcement in Ashby in 1994. In 1997 Dan went to the Townsend Police Department where he worked as a Juvenile Officer, DARE Officer, Court Prosecutor, and the first SRO for the North Middlesex Regional School District.

# **Statistics:**

Off	2000	2000	2010	2011	2012	2012
Offense	2008	2009	2010	2011	2012	2013
Murder and Non Negligent Manslaughter	0	0	0	0	0	0
Kidnapping/Abduction	0	1	1	1	0	0
Forcible Rape	3	2	3	2	3	1
Robbery	5	2	7	1	4	1
Aggravated Assault	17	21	30	16	21	10
Simple Assault	63	55	71	87	83	70
Intimidation	1	3	6	2	4	6
Arson	8	7	2	10	2	0
Extortion/Blackmail	0	0	0	0	0	0
Burglary/Breaking & Entering	51	74	67	84	69	51
Pocket-picking	0	0	0	0	0	0
Shoplifting	8	7	2	10	6	3
Theft From Building	4	6	3	3	1	4
Theft From Coin Operated Machine	0	0	0	0	0	0
Theft From Motor Vehicle	0	1	0	0	2	0
Theft of Motor Vehicle Parts/Accessories	1	0	1	0	0	0
All Other Larceny	77	79	68	79	80	78
Motor Vehicle Theft	10	8	13	2	5	2
Counterfeiting/Forgery	2	4	2	3	1	7
False Pretenses/Swindle/Confidence Game	21	12	11	13	12	10
Credit Card/Automatic Teller Fraud	2	4	4	5	2	2
Impersonation	0	0	1	0	0	1
Wire Fraud	0	0	0	0	0	0
Embezzlement	1	0	0	0	0	0
Stolen Property Offenses	1	0	0	0	0	0
Destruction/Damage/Vandalism of Property	115	106	75	81	76	52
Drug/Narcotic Violations	23	5	15	6	12	15
Drug Equipment Violations	0	0	0	0	0	0
Statutory Rape	0	0	0	0	0	0
Pornography/Obscene Material	1	2	0	1	0	0
Prostitution	0	1	1	1	0	0
Weapon Law Violations	9	2	5	6	5	5

I would like to thank the men and women of the Ayer Police Department for their dedication and hard work throughout the year. I thank the citizens and businesses of Ayer for their continued support of the Police Department. I also wish to thank the Board of Selectmen, Town Administrator, and all the other Town Departments for their continued support of the Police Department and for their positive teamwork approach towards making the Town a better place to live and work.

#### POND AND DAM MANAGEMENT COMMITTEE

#### **Contact Information:**

Office Hours:	N/A
<b>Meeting Times:</b>	2 <sup>nd</sup> Wednesday of each month at 7:00 at Town Hall
Address:	1 Main Street
Telephone:	978-772-1111
Email:	Pond&dam@ayer.ma.us
Fax:	978-772-8240

#### **Members:**

Chair:	Don Rzasa
Clerk:	Marina Giovannini
Members:	Chuck Miller
	Mark Wetzel (Ayer DPW representative)
	Takashi Tada (Ayer Conservation Committee representative)

#### **Statement of Purpose or Mission Statement:**

Per the Ayer Board of Selectmen's general charge is for the Committee to create an inventory of the Town's dams and ponds, assess their conditions and maintenance needs, and compile a Pond and Dam Management Plan for the Town to address these needs and issues.

#### **Committee Activities:**

The Pond and Dam Committee was very active and met on a monthly basis. The Committee was involved with several projects this year. Flannagan Pond Aquatic Weed Treatment was performed in June. This was coordinated by the Conservation Commission and performed by to kill invasive weeds in the pond (Fanwort and Milfoil). The project included pre and post treatment surveys to determine the effectiveness of the treatments. The results of the post treatment survey showed that the treatment removed over 75% of the invasive weeds.

The Committee completed fencing improvements, grading and seeding at Balch Pond Dam, which is located at Route 2A just past Cains Food. In addition, we assisted MassDOT with the Phase II dam evaluation.

The Committee is working on the Pond and Dam Master Plan. This project will be a joint effort with the Conservation Commission and Parks and Recreation Commission.. This plan will evaluate the physical conditions of the dams and ponds, the existing and potential uses for each pond and develop capital improvements and management recommendations to maximize the community benefits of these resources. This plan will rely heavily on public input and volunteer efforts.



In the upcoming year, the Committee activities will include hiring a consultant to assist with the Pond and Dam Master Plan, continued treatment for invasive aquatic weeds in Town ponds, inventory of pond resources, Balch Pond Dam maintenance, evaluation of pond water quality issues and improving public access to the ponds for fishing and boating.

# **RECYCLING COMMITTEE**

# **Contact Information:**

<b>Meeting Times:</b>	Quarterly, see Town Hall bulletin Board or email us
Telephone:	978-496-5839
Email:	ayerrecycles@gmail.com

# **Members:**

Chair:	Laurie Sabol
Members:	Dan DeMille, Shawna Graham, Kim Krieser, Melissa MacDonald

This year was another busy one for the recycling committee. We conducted our usual events, the spring cleanup day and the fall recycling day. We also wrote a grant to MassDEP for a school recycling program and a dedicated employee and are thrilled to report that the grant was successful! We're also very happy to report that the recycling committee now has five dedicated members.

We welcome and encourage new members to join our ranks, to spend as much or as little time as you wish, helping us pursue our goals. Contact us at ayerrecycles@gmail.com or 978-496-5839

# AYER SHIRLEY REGIONAL SCHOOL DISTRICT

# **SUPERINTENDENT OF SCHOOLS**

The Ayer Shirley Regional School District is now in its third year since becoming fully operational in 2011. Highlights of the past year include the following:

- In the fiscal year that ended June 30, 2013, the regional school district experienced more than \$500,000 in unanticipated special-education tuition and transportation costs. As a result, the district faced the very real possibility of having to use all of its *excess and deficiency* (E & D) balance from FY12 (a sum of approximately \$189,000) and then to significantly draw down its very thin reserves (approximately \$490,000) in order to balance the budget. However, through a modest increase in state revenues and belt-tightening in a number of other areas, the budget was balanced by using only \$100,000 in E & D funds.
- The school committee and teachers' association reached agreement on a new three-year contract, including a revised salary scale that will be in place for the duration of the contract without built-in cost-of-living increases. The school committee greatly appreciates the teachers' efforts in reaching an agreement that acknowledges the fiscal challenges that our member towns are facing.
- Following successful votes in November 2012 in support of the High School Construction Project, there ensued several months of detailed design work, with preliminary work getting underway last spring. The major portion of the project was put out for bid last September, and work is currently proceeding at a rapid pace. The first phase of the project will be completed this summer, with the newly constructed additions being occupied at the start of the upcoming school year. The remaining renovations, as well as demolition of the old junior-high wing, are scheduled to be completed by July 2015.
- Under the state's new accountability system, which rates schools on a scale of 1 to 5 based on MCAS performance and student growth percentiles, we are proud to announce that Page Hilltop School achieved Level 1 status, with our other three schools being designated Level 2. (It should be noted that the high school fell just one "performance and progress point" shy of being designated a Level 1 school.)

We continue to focus on the *quality* of our educational programs and services, with attention to *affordability* for the communities that support us and *sustainability* to ensure lasting results. Both member communities and the regional school district continue to work cooperatively in an effort to provide the financial resources necessary to ensure the educational opportunities that our families desire and our students deserve.

#### GRADE-LEVEL ENROLLMENT

(as of January 1, 2013)

Grade:	<u>PreK</u>	<u>K</u>	<u>1</u>	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>	<u>6</u>	<u>7</u>	<u>8</u>	9	<u>10</u>	<u>11</u>	<u>12</u>	Total
Lura A. White	48	47	57	61	61	39	64								377
Page Hilltop	19	101	100	79	97	86	78								560
Middle School								130	144	141					415
High School											100	93	71	61	325
Subtotal	67	148	157	140	158	125	142	130	144	141	100	93	71	61	1677
SPED out-of-district: PreK to grade $5 = 5$ students								Grades 6 to $12 = 28$ students							33
				•	•		•	•	TOT	AL AS	SRSD S	tudent	Enroll	lment	1710

On behalf of the regional school committee and the entire ASRSD staff, I would like to thank the incredible number of individuals, groups, and organizations that support our schools through their volunteerism, participation, and donations. Please know that your help is greatly appreciated and that without it, our efforts would be immeasurably more difficult.

Respectfully submitted, Carl Mock, Superintendent

# AYER SHIRLEY REGIONAL SCHOOL DISTRICT GRADUATING CLASS OF 2013

# \*\*\* Highest Honor

# \*\* High Honor

\*Honor

Jory Crowe Adams Anthony Michael Adams Austin Patrick Bell Jacob Steven Brown

- \* Wayne Lima Carvalho
- \*\* Savannah Morgan Cooke Ryan William Coulter David-Tristan Shane Cynewski Tyler James Dauphinais Celiena Catherine DeBalsi
- \* Shanna Marie DeBalsi Margaret May Durand
- \*\*\* Erika Lynne Esielionis
  William Manuel Figueira
  Brittany Lee Finan
  Tyler James Gaetz
- \*\* Virginia Kelly Gamelin Ryan Francis Goodman
- \*\*\* Charles Walter Goss
  - \* Olivia Rose Grallert Rebecca Briana Green
- \*\*\* Hannah Christine Grisé Nicholas William Gutheil Melissa Nicole Hampson Joshua Paul Harris
- \*\* Lisa Catherine Heffernan Julie Marie Henderson Sarah Haley Hickman Daniel Christopher Hughes James Thomas Jewitt Molly Matilda Kane
  - \* Lindsey Marie Kimball
  - \* Amisha Lalotra Kyle Steven Larter Hannah Lyn Levensailor Malcolm Jamal Mathis Jacob Thomas McDonald
- \* Dylan Matthew McGaw
- \*\*\* Emily Rose Megan Sabrina Marie Mimms Michael Joseph Montoya Jr.
  - \* Jessenia Maria Moreira Andrê Alexander Jean-Paul Nieto Anna Alyce Peck

Kevin Kennedy Peters

\* Cody Benjamin Provos

- \* Cody Benjamin Provost
- \*\* Rodrigo Aguilar Resendiz Joseph Charles Roy Alejandra Maria Santos Jacob Vincent Saraceno Maryssa Ebony Shattuck-Smith
- \*\*\* Tori Anne Smiraglia
  Luke Henry Snyder
  Andrew Joseph Roy St.Germain
  Ethan Nicholas St.Peter
  Cortney Lee Teague
  Amber Leigh Thompson
  Mark Daniel Tonelli
  My Linh Tran
  Kendyl Elyse Trinque
  Francis Eugene Turra
  Simone Constance Vaira-Haynes
  Brian Paul Waite
  - Justis Jerome Wallace
    \* Clara Elizabeth Watson
    Naomi Nichelle Watts
    Sydney Jean Young
    Alexander James Zagwyn

# AYER SHIRLEY REGIONAL SCHOOL DISTRICT **SCHOLARSHIPS**

Amber Thompson Moore Family Scholarship George, Jonathan, Douglas and

Victor Moore

Lisa Heffernan J.P. Sullivan Scholarship

Ayer Shirley Regional Education Association Award **Emily Megan** 

Joseph Kaplan Teaching Scholarship Lindsey Kimball

Nicholas Gutheil Frank C. Fletcher Scholarship

Lt. Theodore A. Thompson Jr. Scholarship Andrew St. Germain Harold G. Norton Memorial Scholarship Shanna DeBalsi

Virginia Gamelin Frank Williams Scholarship

Sydney Young Frank M. Glantz Memorial Scholarship Nicholas Gutheil National Honor Society Scholarship Richard T. Artesani Memorial Scholarship Sarah Hickman **Emily Megan** American Legion Auxiliary #183 Scholarship American Legion Auxiliary #183 Scholarship **Cody Provost** Frank C. Johnson & Evelyn Gilliland Scholarship Erika Esielionis Naomi Watts North Middlesex Savings Bank Scholarship

Laggis Family Scholarship in Memory Joanne P. Laggis Savannah Cooke

Ayer High School Scholarship Virginia Gamelin

Tori Smiraglia Student Council Scholarship in Memory of Loved Ones

Lost in our school community

Student Council Scholarship in Memory of Loved Ones Hannah Levensailor

> Lost in our school community Bemis Associates Scholarship Bemis Associates Scholarship

Amber Thompson **Charles Goss** Bemis Associates Scholarship Clara Watson Bemis Associates Scholarship Rodrigo Resendiz Bemis Associates Scholarship

Wayne Carvalho

Michael Montoya Shirley Griffin Guidance Scholarship Wayne Carvalho Ayer Police Patrol Association Scholarship Athletic Boosters Scholarship in Memory Loretta Clara Watson

McPadden

Virginia Gamelin Athletic Boosters Scholarship in Memory Jack Welch

Erika Esielionis Athletic Boosters Scholarship Athletic Boosters Scholarship **Emily Megan** Alejandra Santos Ayer Rotary Scholarship Tori Smiraglia Ayer Lions Club Scholarship Aver Lions Club Scholarship Erika Esielionis

Hannah Grise' Judge Lyman Clark & Janet Sherwin Scholarship

Joe Morris Scholarship James Jewitt Henry S. Nutting Scholarship Luke Snyder

George L. "Tex" Donahue American History Margaret Durand

Scholarship Given by Ayer Fire Dept.

Janis Bresnahan Memorial Scholarship Ryan Goodman

Amisha Lalotra **Bookberry Scholarship** 

Celiena DeBalsi Ingrid M. Belitsky Teaching Scholarship

Morrissey Memorial Scholarship Melissa Hampson

Tori Smiraglia Murphy Insurance Agency Scholarship

# AYER SHIRLEY REGIONAL SCHOOL DISTRICT SCHOLARSHIPS

Hannah Levensailor Joe Morris Scholarship (Athletic Booster)

Olivia Grallert Madigan Family Foundation In Memory of Charles J. Rock

Dylan McGaw Richard F. Sullivan Memorial Scholarship

Hannah Levensailor Preston H. Smith Jr. Scholarship
Andre Nieto John Nikolow Memorial Scholarship
Virginia Gamelin Craig Madigan Memorial Scholarship

Jessenia Moreira Ayer Shirley Education Foundation Scholarship

Olivia Grallert ASRHS Music Boosters Award Rebecca Green Rep Robert Hargraves Scholarship

Hannah Levensailor Ayer Shirley Youth Dramatic Arts Scholarship

Rebecca Green ASREA Member Award

# **Abigail Adams Scholarship**:

Jory Adams

Austin Bell

Savannah Cooke

Erika Esielionis

Virginia Gamelin

Charles Goss

Hannah Grise

Lisa Heffernan

James Jewitt

James Jewitt

Emily Megan

Jessenia Moreira

Andre Nieto

Anna Peck

Tori Smiraglia

Cortney Teague

Simone Vaira-Haynes

Clara Watson

Sydney Young

# AYER SHIRLEY REGIONAL SCHOOL DISTRICT PRIZES & AWARDS

Hannah Grise' Valedictorian Award Charles Goss Salutatorian Award

**Charles Goss** Presidential Academic Excellence Erika Esielionis Presidential Academic Excellence **Emily Megan** Presidential Academic Excellence Hannah Grise' Presidential Academic Excellence Virginia Gamelin Presidential Academic Excellence Lisa Heffernan Presidential Academic Excellence Savannah Cooke Presidential Academic Excellence Presidential Academic Excellence Tori Smiraglia Rodrigo Resendiz Presidential Academic Excellence

Olivia Grallert Presidential Academic Excellence
Malcolm Mathis Presidential Academic Achievement
Michael Montoya Presidential Academic Achievement
James Jewitt Presidential Academic Achievement
Rebecca Green Presidential Academic Achievement

My Linh Tran
Presidential Academic Achievement
Shanna DeBalsi
Presidential Academic Achievement
Maryssa Shattuck-Smith
Presidential Academic Achievement
Kendyl Trinque
Presidential Academic Achievement

Simone Vaira-Haynes Presidential Academic Achievement
Kevin Peters Presidential Academic Achievement
Jacob McDonald Shirley Fire Department Award

Jacob McDonald

Julie Henderson

Anna Peck

Shirley Fire Department Award

Keith Kidder Award

Tyler Gaetz G.V. Moore Lumber Award Brian Waite Lenny Quinty & Roy Jeannotte Award

Charles Goss Mary Jane Sowa Award
Hannah Grise' Norbert Weiner Math Award
Michael Montoya Marion D. Whitcomb Math Award

Rodrigo Resendiz Susan M. Barker Award

Hannah Grise' Computer Award
Alejandra Santos English Department Award
Emily Megan Student Council Collado Award
Virginia Gamelin Evelyn Hernandez Memorial Award

Olivia Grallert Citizen of the Year Award
Luke Snyder Administrative Staff Award

Tori Smiraglia MA Secondary School Administrators Assoc.

Achievement Award

Technology Education Award

Fitchburg State/ASRHS Industrial Tech Award

Video Production Award Broadcast Journalism Award Community Service Award

Clara Watson Wayne Carvalho

Hannah Levensailor Naomi Watts

Joseph Roy

## AYER SHIRLEY REGIONAL SCHOOL DISTRICT PRIZES & AWARDS

Nicholas Gutheil Community Service Award Erika Esielionis Community Service Award Joshua Harris Community Service Award Sarah Hickman Community Service Award Community Service Award Amisha Lalotra Hannah Levensailor Community Service Award Community Service Award Alejandra Santos Maryssa Shattuck-Smith Community Service Award

Luke Snyder Community Service Award
Kendyl Trinque Community Service Award
Clara Watson Community Service Award
Allana Gilbert French I Award

Danielle Colburn French II Award
Hannah Grise' French III Honors Award
Megan Krueger French IV Honors Award

Holly Caires Latin I Award Holly Caires Latin II Award

Jamie McKenna Latin III Honors Award

Bryan Du Spanish Award
Hannah Dixon Spanish Award
Rodrigo Resendiz Physics Award
Emma Sheils Chemistry Award
Tyler Mayo Biology Award
Justine Carrillo Biology Award

Trent Watson Physical Science Award Hannah Levensailor National Choral Award

Anthony Adams

American Federation of Music Club Award

Wayne Carvalho

American Federation of Musicians Local 173

Hannah Levensailor Daughters of the American Revolution

Olivia Winship Middlesex County Bar Association Citizen Award Charles Goss Worcester Telegram & Gazette Achiever Award

Megan Praznovsky
Ryan Richard
St. Michael's College Book Award
St. Michael's College Book Award

Gabriella Hebert Sage College Scholar Award
Emma Sheils Sage College Scholar Award

One of the College Scholar Award

Amisha Lalotra
Boston Society of Women Engineers Award
Hannah Grise'
Boston Society of Women Engineers Award
Sarah Hickman
Boston Society of Women Engineers Award
Charles Goss
US Marine Corps Scholastic Excellence Award
Erika Esielionis
US Marine Corps Scholastic Excellence Award

Hannah Levensailor US Marine Corps Athletic Award Ryan Goodman US Marine Corps Athletic Award

Anthony Adams
US Marine Corps Semper Fidelis Music Award
US Marine Corps Semper Fidelis Music Award
US Marine Corps Semper Fidelis Music Award
US Army Reserve National Scholar/Athlete Award
US Army Reserve National Scholar/Athlete Award

#### TOWN ACCOUNTANT

#### **Contact Information:**

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#### **Members:**

Town Accountant:	Lisa Gabree
<b>Assistant Accountant:</b>	Martha Reilly

In accordance with Massachusetts General Laws, I am submitting the following documents for the Annual Town Report:

- 1. A statement of Appropriations and Disbursements for the period July 1, 2012 to June 30, 2013. Balances remaining in the various budget accounts were closed to Undesignated Fund Balance, if not encumbered.
- 2. A statement of Special Article Appropriations and Special Revenue Funds for the period July 1, 2012 to June 30, 2013.
- 3. A revenue and expense statement for Enterprise Funds for the period July 1, 2012 to June 30, 2013.
- 4. A report on Capital Projects, from inception through June 30, 2013.
- 5. Balance Sheet of all funds as of June 30, 2013.
- 6. A report of Appropriation Balances as of December 31, 2013 for all accounts.
- 7. Statement of Revenues for the period July 1, 2012 to June 30, 2013.
- 8. Statement of Indebtedness as of June 30, 2013.

Schedule A, the annual report of receipts and disbursements for the Town of Ayer for fiscal year 2013, is available for examination at the office of the Town Accountant or in electronic version by request.

The firm of Giusti & Hingston, Certified Public Accountants, of Georgetown, MA has conducted an audit of the fiscal 2013 financial records for the Town of Ayer. The audited financial statements have not yet been prepared. Once the statements are completed by Giusti & Hingston, they will be available for review in the Accounting Office, or in electronic version upon request.

### STATEMENT OF APPROPRIATIONS AND DISBURSEMENTS July 1, 2012 - June 30, 2013

Description	Appropriated or Available	Disbursed	Balance
Town Moderator	562	562	0
Board of Selectmen Selectmen Stipends Town Administrator-Salary Selectmen Secretary-Salary Overtime Expenses	162,017	9,166 89,017 53,888 2,656 5,216	2,074
Encumbered Funds-wages Encumbered Funds-expenses	544 283	0 0	544 283
Town Accountant Accountant-Salary Assistants-Wages Expenses Audit Service	164,090	95,530 45,629 5,402 16,900	629
Encumbered Funds-wages	517	0	517
Computer Support System Administrator Stipend Software Maintenance Hardware replacements Expenses	34,381	4,503 25,742 2,510 648	978
Encumbered Funds-expenses	1,000	0	1,000
Board of Assessors Assessors Stipends Assistant Assessor-Salary Clerk-Salary Expenses Encumbered Funds-wages	149,045 460	6,900 88,266 39,164 14,461	254 460
Encumbered Funds-expenses	310	0 0	310
Town Treasurer Treasurer-Salary Assistants-Wages Expenses	112,522	60,018 47,153 4,824	527
Encumbered Funds-wages	409	0	409
Parking Tickets	950	879	71
Tax Collector From Reserve Fund Collector-Salary Assistant-Salary Expenses Encumbered Funds-wages Encumbered Funds-expenses	85,246 20,262 289 429	33,011 59,721 12,658 0	289 429
Finance Committee From Reserve Fund	500 71	571	0
Reserve Fund Transfers to other general fund appropriations	130,000 (88,555)	0	41,445
Town Counsel From Reserve Fund Legal Services Expenses	66,400 32,201	97,217 171	1,213
Printing Services	6,500	6,242	258

Description	Appropriated or Available	Disbursed	Balance
Tax Title Foreclosures Encumbered Funds-expenses	8,000 5,420	4,416 5,420	3,584 0
Town Clerk Clerk-Salary Assistant-Wages Expenses	70,380	27,009 42,089 1,164	118
Encumbered Funds-wages Encumbered Funds-expenses	262 418	0 418	262 0
Town Hall Postage Fund	17,000	15,497	1,503
Elections & Registrations From Reserve Fund Registrars Salaries Expenses Encumbered Funds-expenses	11,331 6,169 777	1,296 16,204 777	0
Personnel Board	100	0	100
Information Technology From Reserve Fund Wages Expenses	78,260 3,000	68,717 12,371	172
Encumbered Funds-wages	263	0	263
Montachusett Regional Planning Commission	2,112	2,112	0
Planning Board Wages Expenses	18,719	17,142 450	1,127
Encumbered Funds-wages	63	0	63
Zoning Board of Appeals Wages Expenses	17,534	17,020 184	330
Encumbered Funds-wages	63	0	63
Conservation Commission Wages Expenses	18,519	13,676 1,137	3,706
Encumbered Funds-wages	68	0	68
Planning & Development Director-Wages (see UDAG Economic Devel also) Expenses	30,659	30,262 365	32
Encumbered Funds-wages	116	0	116
Public Buildings Maintenance Facilities Director Custodian Heat Electric Repairs Expenses	253,337	57,605 32,313 29,585 71,944 25,870 28,403	7,617
Encumbered Funds-wages Encumbered Funds-expenses	342 1,785	0	342 1,785
Fire, Casualty & Liability Insurance From Reserve Fund Line item transfers from workers compensation	115,262 7,124 291	122,677	0
Police & Fire Insurance Article 8, October 22, 2012 STM	67,806 17,710	85,516	0

<b>Description</b> Communications Committee	Appropriated or Available 700	<b>Disbursed</b> 0	Balance 700
Police Department Salaries & Wages Overtime Court Time Expenses Cruiser	1,789,453	1,319,980 220,117 15,483 161,338 31,528	41,007
Encumbered Funds-wages Encumbered Funds-expenses	5,374 32,419	0	5,374 32,419
Fire Department From Reserve Fund Call Pay Salaries & Wages Overtime Call Overtime Expenses	1,311,990 6,882	30,132 933,484 253,215 32,358 63,082	6,601
Encumbered Funds-wages Encumbered Funds-expenses	3,312 209	0	3,312 209
Building Inspector Inspector-Salary Expenses	37,566	28,893 8,673	0
Encumbered Funds-wages	111	0	111
Barn Inspector	354	354	0
Emergency Management Wages Expenses	4,360	2,548 1,133	679
Animal Control Officer Salary Expenses	12,812	11,081 748	983
Encumbered Funds-wages	43	0	43
Tree Warden Salaries & Wages Services	17,885	9,921 7,878	86
Ayer Shirley Regional School District Assessment	8,581,118	8,581,118	0
Vocational Education	978,500	786,348	192,152
Public Works Department Salaries & Wages Overtime-snow removal -all other Expenses-snow removal -all other	890,532	497,706 94,406 16,315 221,820 169,987	(109,702)
Encumbered Funds-wages Encumbered Funds-expenses	1,927 2,697	0	1,927 2,697
Street Lighting Encumbered Funds-expenses	73,340 934	66,990 0	6,350 934
Stormwater - FY13 first year of stormwater enterprise fund Encumbered Funds-expenses	4,287	4,287	0
Care of Graves Encumbered Funds-expenses	2,500 1,000	2,500 0	0 1,000
Board of Health Wages Expenses	14,898	13,609 1,236	53

Description	Appropriated or Available	Disbursed	Balance
Encumbered Funds-wages Encumbered Funds-expenses	53 87	0	53 87
Nashoba Boards of Health Environmental Services Nursing Services	23,606	16,306 7,300	0
Disabilities Commission	700	541	159
Council on Aging Salaries & Wages Expenses Encumbered Funds-wages Encumbered Funds-expenses	112,714 324 55	94,991 15,464 0 0	2,259 324 55
Veterans' Agent Salary Expenses	10,177	8,658 1,058	461
Encumbered Funds-expenses	149	149	0
Veterans' Benefits	148,000	144,803	3,197
Ayer Public Library Salaries & Wages Expenses	464,512	266,905 197,606	1
Encumbered Funds-wages Encumbered Funds-expenses	1,087 2,526	0 2,526	1,087 0
Park Department Salaries & Wages	118,073	89,454	0
Expenses Encumbered Funds-wages	182	28,619 0	182
Ayer Shirley Football & Cheer	4,000	4,000	0
Little League Encumbered Funds-expenses	4,000 4,000	4,000 4,000	0 0
Historical Commission	750	50	700
Memorial Day Parade Encumbered Funds-expenses	2,000 376	1,855 376	145 0
American Legion Encumbered Funds-expenses	600 600	600 600	0 0
4th of July - Fireworks	5,000	5,000	0
Notes & Bonds (Principal)	966,000	966,000	0
Long term Interest on Debt	283,299	283,299	0
Short term Interest	15,272	16,708	(1,436)
County Retirement Assessment	1,107,165	1,107,165	0
Workers' Compensation From Reserve Fund Line item transfer to fire, casualty & liabilty ins.	41,922 4,963 (291)	46,594	0
Unemployment Compensation	22,511	28,285	(774)
From Reserve Fund Encumbered Funds-expenses	5,000 7,946	0	7,946

	Appropriated		
Description	or Available	Disbursed	Balance
Other Employee Benefits(FICA/Medicare)	71,176	74,005	55
From Reserve Fund	2,884		
Group Health/Life Insurance	1,662,276	1,497,936	164,340
Encumbered Funds-expenses	29,352	0	29,352
Transfers to Other Funds:			
Solid Waste	266,891	266,891	0
Sewer	27,522	27,522	0
Water	124,806	124,806	0
Stormwater	85,000	85,000	0
Capital Stabilization	7,843	7,843	0
Stabilization	70,591	70,591	0
OPEB	40,000	40,000	0

### Statement of Special Article Appropriations (see separate report for capital projects)

		Appropriated or Available	Disbursed or Closed	Balance
Art 30 -2007 ATM Beaver Control		10,000	0	10,000
Art 31 -2007 ATM Zoning Bylaw Update		4,202	0	4,202
Art 20 -2010 ATM Weed Control -transfer from prior arti	cles	1,124	1,124	0
Art 21 -2012 Clerk Book Binding		1,180	0	1,180
Art 6 -2013 Oct STM Arbitrage Update		9,330	9,330	0
Art 21 -2013 ATM 1st year's interest & bond admin		24,014	1,490	22,524
Art 7 -2013 Oct STM Non-union Compensation Revi	ew	6,000	1,600	4,400
Art 19 -2013 Town Hall Carpeting		16,571	16,571	0
Art 19 -2013 Police Security Entrance		25,094	25,094	0
Art 22 -2013 Fire Thermal Camera		13,380	13,380	0
Art 19 -2013 Fire Truck		37,734	37,734	0
Art 22 -2013 DPW Truck Lift		21,900	21,900	0
Art 20 -2013 Street Signs	from reserve for borrow	21,397	15,854	5,543
Art 19 -2013 Highway Dump Truck		164,771	164,771	0

#### TOWN OF AYER SPECIAL REVENUE FUNDS

DESCRIPTION	6/30/12 balance	prior period adjustments & transfers	revenue 7/1-6/30/13	expenses 7/1-6/30/13	return of funds and other y/e	6/30/13 balance
COMMUNITY PRESERVATION FUND	1,303,851.33		187,171.39	(44,799.81)	adjustments	1,446,222.91
TOWN GRANTS:						
Memorial Garden Holiday Lights - donations	250.00 0.00		836.50	(663.46)		250.00 173.04
Downtown Devens Legal Donations	600.00	X	830.30	(003.40)		600.00
Devens Disposition Grant	51,605.37			(9,766.15)		41,839.22
W Main St-Revitalization	36.29 696.38					36.29
Downtown Planner Treatment Program Federal Grant	144.81		313,916.90	(313,871.09)		696.38 190.62
Cultural Counsel Grant	3,064.91	X	3,870.00	(4,277.87)		2,657.04
Cultural Counsel Donations	589.40					589.40
DARE-State Grant DARE-Local	7,221.39 413.61					7,221.39 413.61
Law Enforcement Trust	716.36					716.36
Community Policing	8,038.06			(6,651.21)		1,386.85
Law Block Police Traffic Safety Grant	12,857.97 3,468.08		360.35 100.00			13,218.32 3,568.08
Police Federal Sharing (Drug)	9,372.36		100.00			9,372.36
Police radar gift	225.00					225.00
Police Donations	3,301.64					3,301.64
Police - child car seats grant Police-Donation (Fletcher Estate)	179.61 24,357.99			(8,721.49)		179.61 15,636.50
Police - 911 grant	(15,331.97)		28,787.03	(22,640.65)		(9,185.59)
Police-Buffer Zone protection	0.00		43,065.51	(43,065.51)		0.00
Underage alcohol grant Counsel on Aging Grant	147.32 0.00	X	8.253.00	(8,253.00)		147.32 0.00
COA-Friends Donations	1,703.40	X	8,233.00	(8,233.00)		1,703.40
COA- Donations	6,106.03	X	855.62	(890.94)		6,070.71
Clean energy grant	2,682.97			(2,682.97)		0.00
43D Planning Grant Planning Board - Strategic Plan	26,439.00 1,354.00			(2,500.00)		23,939.00 1,354.00
By-Law Sandy Pond	1,026.39					1,026.39
By-Law Wireless Communications	1,186.92					1,186.92
By-Law Consultant By-Law Ridgeview (Planning Bd)	300.00 227.34	X 1,072.79		(840.00)		300.00 460.13
By-Law Ridgeview (ConsCom)	1,072.79	(1,072.79)		(840.00)		0.00
By-Law Longview	189.77					189.77
By-Law Chandler Place	427.98					427.98
By-Law Patriot Estates By-Law Willows (consCom)	1,425.89					1,425.89 6.82
By-Law Stratton Hills (Planning Bd)	177.71					177.71
By-Law Easy St	(0.60)					(0.60)
By-Law Elizabeth estates By-Law Gervais Ford	164.75 134.99					164.75 134.99
By-Law Kohler Place	1,000.00					1,000.00
By-Law Emily's Way	1,659.82					1,659.82
By-Law Calco	300.00					300.00
Planning Board - Site Plan Wetlands Protection	1,104.09 28,062.79		3,095.00	(20.81)		1,104.09 31,136.98
Snake Hill Sewer	7,080.23		5,055.00	(20.01)		7,080.23
Chapter 90 Roads	(309,247.60)	5,123.96	468,131.87	(164,008.23)		0.00
Green Community Grant Historic Donation	44,951.50 0.00		485.37	(78,320.57) (20.00)		(33,369.07) 465.37
Historic-Donation (Fletcher Estate)	25,617.97	X	463.37	(20.00)		25,617.97
Planning-Donation (Fletcher Estate)	24,635.95	X				24,635.95
Emergency Planning Grant	2,299.57	(1.022.04)	2,500.00	(05.00)	(9.02)	4,790.55
Emergency Management Grant (Fire) Fire-Donation (Fletcher Estate)	0.00 20,535.96	(1,923.94) 1,923.94	2,000.00	(85.08) (9,099.98)	9.02	0.00 13,359.92
Developers' Share of Dam project	46,000.00			(3,033.50)		46,000.00
BOH Title V	5,840.40					5,840.40
BOH SRF Septic Program BOH SRF Septic	2,720.00 27,722.34		8,695.49	(5,390.80)		2,720.00 31,027.03
BOH -Tobacco Fines	371.99		6,093.49	(34.74)		337.25
BOH region 2 grant	1,309.30	X		(167.39)		1,141.91
Library Building	250.00		0.554.00	(6.401.07)		250.00
Library Grant Park - Ayer Kiddie Depot	37,503.31 1,909.77		8,554.02	(6,401.27)		39,656.06 1,909.77
Park - Youth Center	1,526.42					1,526.42
Sandy Pond Beach Grant	761.90					761.90
Extra Polling Hours Grant Fire - Safe Donation	1,168.51		633.00	(366.76)		1,434.75
Fire - Safe Donation Fire - Safe Grant	1,179.88 4,315.83		3,045.00 4,625.00	(2,679.88) (2,366.65)		1,545.00 6,574.18
Fire - dispatch/communications	2,700.00		.,.20.00	(2,700.00)		0.00
Fire - Confined Space	640.69					640.69
Fire - Decon Trailer Fire - HRSA Bioterrorism Grant	7,469.01 2,002.47		2,000.00	(904.74) (2,002.47)		8,564.27 0.00
NIMS training (fire & police)	100.39			(2,002.77)		100.39
	150,073.22	5,123.96	903,809.66	(699,393.71)	0.00	359,613.13

COMMUNITY DEVELOPMENT:						
MSCP-Refund of Rehab (Housing)	22.991.23		26,496,04	(5,900.00)		43.587.27
MSCP-10 Grant Fletcher	(1,688.83)		113,625,48	(111,936.65)		0.00
MSCP-11 Grant	4,507.32		514,093.69	(552,596.70)		(33,995.69)
MSCP-06 Grant	1,100.00		,	(00-)07 011 0)		1,100.00
MSCP	508.36		4.33			512.69
	27,418.08	0.00	654,219.54	(670,433.35)	0.00	11,204.27
REVOLVING FUNDS:						
Police Details	(51,886.52)	1,803.16	156,330.65	(120,196.65)		(13,949.36)
Senior Van (MART)	(10,922.33)		74,992.01	(76,898.60)		(12,828.92)
Plumbing Inspections	907.62		19,251.60	(19,251.60)		907.62
Electrical Inspections	0.00		13,172.15	(11,687.75)		1,484.40
Park Department	16,486.70		31,923.02	(41,918.38)		6,491.34
Fire Alarm	40,343.47		18,530.68	(25,051.22)		33,822.93
Fire Hazmat	893.51					893.51
4th of July	20,167.53		11,804.50	(14,225.29)		17,746.74
DPW - Inspections	85,297.62			(4,875.60)		80,422.02
Town Hall rental	315.00		200.00			515.00
	101,602.60	1,803.16	326,204.61	(314,105.09)	0.00	115,505.28
UDAG FUNDS:						
Industrial Pretreatment	(18,118.30)		55,408.02	(71,802.80)		(34,513.08)
Fund Balance UDAG	1,734,581.54	(878,113.00)	10,899.56		1,913.07	869,281.17
Economic Development Director	0.00	57,036.00		(54,344.89)	(2,691.11)	0.00
Ayer - IDFA	1,213,891.59	(15,054.13)	8,356.43	(6,234.49)	778.04	1,201,737.44
loan repayments			210,847.51			210,847.51
loans to businesses				(45,000.00)		(45,000.00)
contribution to Economic Dev	0.00					0.00
Signs & Facades	90,333.34		2,093.37	(13,000.00)		79,426.71
McGuane Building Repairs	0.00	20,900.00		(20,900.00)		0.00
Weed Control - Flannagans' Pond	34,661.20			(34,661.20)		0.00
NVRTHS Buy In	0.00	550,000.00		(550,000.00)		0.00
Surface Parking Lot	0.00	266,667.00				266,667.00
	3,055,349.37	1,435.87	287,604.89	(795,943.38)	0.00	2,548,446.75
STABILIZATION	802,599.82		3,181.23			
transfer from g/f to stabilization			70,590.60			876,371.65
CAPITAL STABILIZATION	289,332.00		189.65			
transfer from g/f to stabilization			7,843.40			
transfer to g/f -truck lift & fire thermal camera			.,	(35,279.54)		262,085.51
				(, /		. ,
OPEB FUND	10,016.47		111.19			
transfer from g/f to OPEB			40,000.00			50,127.66
<i>a</i>			-,			,

#### ENTERPRISE FUNDS July 1, 2012 to June 30, 2013 (Accrual Basis)

		SEWER			WATER			SOLID WASTE		A	MBULANCE		ST	ORMWATER	
	Budget	Actual	Excess (Deficiency)	Budget	Actual	Excess (Deficiency)	Budget	Actual	Excess (Deficiency)	Budget	Actual	Excess (Deficiency)	Budget	Actual	Excess (Deficiency)
Revenues:															
Rate revenue	2,328,612	1,754,343	(574,269)	1,517,392	1,124,797	(392,595)									
Interest on past due	11,000	8,655	(2,345)	6,000	4,223	(1,777)									
Penalties & Fines		6,900													
Liens and interest on liens  Tax Title and interest on tax title		202,250 6,913	202,250		96,849 3,699	96,849 3,699									
Septic charges	40,000	17,813	6,913 (22,187)		3,099	3,099									
Water backflow & cross connection charges	40,000	17,015	(22,107)	20,000	20,550	550									
Water meter charges				,,	10,625	10,625									
Sewer revolving fund subsidy (state aid)		8,319	8,319												
Sewer rate relief (state aid)			0												
Permits & fees	60,000	33,500	(26,500)	75,000	41,534	(33,466)									
Transfer station stickers & bag tags							178,650	170,167	(8,483)						
Recycling revenue Recycling committee							11,192	9,914 1,030	(1,278) 1,030						
Ambulance charges								1,030	1,030	362,000	380,091	18,091			
Bond proceeds			0			0			0	302,000	300,071	0			
Borrow premium		1,105	1,105		363	363		96	96			0			
FEMA			0			0			0						
Other			0			0									
Miscellaneous		1,814	1,814	12,000	3,886	(8,114)			0						
Subtotal	2,439,612	2,041,612	(404,900)	1,630,392	1,306,526	(323,866)	189,842	181,207	(8,635)	362,000	380,091	18,091	0	0	0
From reserve for borrow From surplus	50,000	0	(50,000)	30,000		(30,000)	27,585		(27,585)	46,369		(46,369)			
Transfer from Solid Waste	30,000	0	(30,000)	30,000		(30,000)	21,363		(27,363)	40,309		(40,309)			
General fund subsidy	27,522	27,522	0	124,806	124,806	0	266,891	266,891	0			0	85,000	85,000	0
Total revenues and other financing sources	2,517,134	2,069,134	(454,900)	1,785,198	1,431,332	(353,866)	484,318	448,098	(36,220)	408,369	380,091	(28,278)	85,000	85,000	0
Expenses:														_	
Wages	452,666	457,698	(5,032)	292,223	288,348	3,875	106,703	106,536	167	60.650	66 274	2.276	10,000	0	10,000 19,349
Expenses Operating reserve	658,733 10,000	637,011	21,722	474,800 14,000	450,382	24,418 14,000	152,611	156,511	(3,900)	69,650 10,000	66,374 0	3,276 10,000	75,000	55,651	19,349
Devens flow charges	127,000	109,936	17,064	14,000		14,000				10,000	U	10,000			
Devens annual capital charge	125,000	124,540	460												
Devens Admin - Add'l Assessment	9,321	9,320	1												
Debt Service	869,504	822,815	46,689	764,965	740,100	24,865	134,094	121,062	13,032	31,919	31,919	0			
Capital stabilization												0			
Capital assets (purchased)		112010	(112.040)	46,000	49,656	(3,656)		40.250	0			0			
Capital assets (borrow articles) Total direct expenses	2,252,224	113,948 2,275,268	(113,948)	1,591,988	67,124 1,595,610	(67,124)	393,408	48,358 432,467	(48,358)	111,569	98,293	13,276	85,000	55,651	29,349
Indirect expenses	284,910	280,070	4,840	193,210	190,872	2,338	90,910	95,383	(4,473)	296,800	305,982	(9,182)	85,000	33,031	29,349
Total expenses	2,537,134	2,555,338	(28,204)	1,785,198	1,786,482	(1,284)	484,318	527,850	(43,532)	408,369	404,275	4,094	85,000	55,651	29,349
•			, , ,						, , ,						
Excess revenues over expenses		(486,204)			(355,150)			(79,752)			(24,184)			29,349	
Fund balance, 7/1/12		10,309,768			10,466,301			1,321,553			311,982	ļ		0	
Prior period adjustments Adjust prior year capital projects		(136)													
Adjusted balance, 7/1/12	-	10,309,632		-	10,466,301	•	-	1,321,553		_	311,982		_	0	
Fund balance, 6/30/2013	-	9,823,428			10,111,151			1,241,801			287,798		_	29,349	
	=			=		1	=			=			_		
Reserved for encumbrances		17,500			45,036			1,480							
Reserved for begrow promium		(102,386)			(97,337)			(48,358)							
Reserved for borrow premium Reserved for special purposes		100,466			117,109			2,531				]			
Reserved for Debt		100,400			117,109			2,331				]			
Designated for capital projects		513,264			2,466,133										
Reserved for expenditures		20,000						32,000			63,229				
Undesiganted fund balance	=	9,274,584		-	7,580,210		-	1,254,148		_	224,569		_	29,349	
Fund balance, 7/1/13		9,823,428			10,111,151			1,241,801			287,798			29,349	
and caldinot, 1/1/15	=	2,02J, <del>4</del> 20		=	10,111,171	•	=	1,241,001		=	201,170		=	27,347	
			·			ı						Ī			

Fire Station (land & design)		AUTHORIZED	AVAILABLE OR BORROWED (or other funds)	EXPENDED	BALANCE
May 8, 2000 debt exclusion	01	500,000.00	350,000.00	(26,643.18)	
• .	02			(428,430.68)	
	03		150,000,00	(1,475.94)	
	04 05		150,000.00	(27.00) (43,423.20)	
	03	500,000.00	500,000.00	(500,000.00)	0.00
31220-48000			,	(,,	
Fire Station- New bid deposits	04		7,890.00		
	05		150.00	(150.00)	7 000 00
	05		150.00 8,040.00	(150.00)	7,890.00 7,890.00
31220-46000			0,040.00	(150.00)	7,070.00
Fuel tank removal grant	06		17,613.75		17,613.75
31220-58100		4 152 000 00			
Fire Station- New May 14, 2001 debt exclusion	02	4,153,900.00		(213,003.00)	
Way 14, 2001 debt exclusion	03			(717,773.86)	
				(5,000.00)	
				(17,075.80)	
	04		4,153,900.00	(1,015,391.27)	
				1,660.50 (116,091.15)	
	05			(2,461,569.59)	
	05			43,423.20	
	05			346,920.97	
		4,153,900.00	4,153,900.00	(4,153,900.00)	0.00
31220-58150					
Fire Station- New (addt'l funds)	04	2,244,168.00	2,244,168.00	0.00	
May 10, 2004 debt exclusion	05			(346,920.97)	
	05 06			0.00	
	06			(1,897,247.03) 137,574.84	
	00	224416000	2244 150 00	•	125 55 4 9 4
		2,244,168.00	2,244,168.00	(2,106,593.16)	137,574.84
31220-58200					
New Fire Station Settlement	06 06	142,000.00	142,000.00	0.00 (55,655.26)	
	06			(27,500.00)	
	06			(137.16)	
	06			(4,942.14)	
	07			27,500.00	
	07			4,942.14	
	07			137.16	
	07	142 000 00	1.42.000.00	(86,481.90)	(127.16)
Fire Station- New (addt'l funds)		142,000.00	142,000.00	(142,137.16)	(137.16)
31220-58260 Art 18 5/9/05 ATM	06	30,000.00	30,000.00		
from Reserve from Spec Borr	06	50,000.00	50,000.00	(30,000.00)	0.00
31220-58270				( - y /)	
Art20 5/9/05 ATM	06	80,000.00	80,000.00		
regular borrow	06			(80,000.00)	0.00
31220-58280 Art 21 5/9/05 ATM	06	120,000.00	120,000.00		
THE MI SIZIUS PARIUS	oo	120,000.00	120,000.00		

			AVAILABLE OR		
transfer from old fire station repairs (old borrow acct)	06	AUTHORIZED	BORROWED	<b>EXPENDED</b> (120,000.00)	BALANCE 0.00
•		230,000.00	230,000.00	(230,000.00)	0.00
31220-58300 add'l funds (return bids)		see above funding (\$7,890)		(7,890.00)	0.00
31220-58350 add'l funds (fuel tank grant)		see above funding (\$17,613.75) 08 09 through 6/30/09		(10,788.24) (2,794.97) (2,551.88)	1,478.66
		FY10 expenses	1/20/2010	(1,341.50)	(1,341.50)
TOTAL NEW FIRE STATION		7,270,068.00	7,295,721.75	(7,158,146.91)	(0.00)

CAPITAL PROJECT FUND 31-NON ENTERPRISE	FY	AMOUNT AUTHORIZED	BORROWED/ RECEIVED	EXPENSED	BALANCE
Town Hall Restoration (exterior)					
borrow	99	130,000.00		(5,851.90)	
grant match		130,000.00		(5,651.70)	
art 26-5/99		111,300.00		(464,315.74)	
art 27-5/99		165,000.00		(23,142.07)	
borrow	01	30,000.00		(57,517.59)	
	02	7.1.200.00		(15,472.70)	
		566,300.00	566,300.00	(566,300.00)	0.00
Town Hall Restoration (interior)					
borrow		1,997,000.00		(780,409.33)	
transfer from police station(long-term borrov	w) 01	45,000.00		(34,091.00)	
transfer from grove pond-transfer fire		20,000.00			
add'l borrow		150,000.00		(1,448,791.55)	
accrued in FY02 (mass historic grant rec'd in		40,000.00			
state grant		32,250.00			
federal grant		3,704.26		(4.421.05)	
reclass elevator & boiler repairs				(4,431.05)	
	05 05			28,000.00 (17,155.25)	
	05			(580.00)	
	06			(1,100.00)	
	07			(4,640.00)	
	10			(699.00)	
	•	2,287,954.26	2,287,954.26	(2,263,897.18)	24,057.08
					(20,000.00)
					4,057.08
				_	(3,829.08)
					228.00
T HUD 6					(228.00)
Town Hall Roof					
Design & engineering (10/04 FATM)  Transfer from capital stabilization fund	05	30,000.00	30,000.00	(30,000.00)	0.00
Transfer from capital statistization rand	03	30,000.00	30,000.00	(50,000.00)	0.00
Roof Replacement (art12 05 ATM)					
Raise article	05	20,000.00	20,000.00	(11,289.45)	
31192-58400	06		<b>70.000.00</b>	(8,710.55)	0.00
			50,000.00	(50,000.00)	0.00
Roof Replacement - cpc funds (art 16)	06	75,000.00		(75,000.00)	0.00
debt exclusion (art 17)	06	525,000.00		(419,667.42)	
dest exclusion (art 17)	06	323,000.00		(24,075.00)	
	07			24,075.00	
	07			(24,559.73)	
ART 3 May 07 STM RESCIND BORROW	07	(79,722.85)		(= :,00).10)	
, .,	•	445,277.15		(444,227.15)	1,050.00
		,		, ,	(1,050.00)
				<u> </u>	0.00

CAPITAL PROJECT	FY	AMOUNT AUTHORIZED	BORROWED/ RECEIVED	EXPENSED	BALANCE
High/Middle School Roof					
9	00			(338,950.29)	
	01			(370,588.68)	
	01			(15,842.30)	
	02			9,634.45	
	borrow	775,000.00	775,000.00	(715,746.82)	59,253.18
					(59,253.18)
Hilltop Roof				_	(0.00)
	Borrow 07	246,000.00			
Transfer from 1	Reserve 07	104,000.00			
	07			(221,846.35)	
art1 Oct 07 STM rescind	borrow 08	(128,153.65)			
		221,846.35		(221,846.35)	0.00
Park Concession rescinded & new authorization					
for park facilities improvements	00	25,000.00	25 000 00	(2.550.00)	
see art12, May 10, 2003 TM	04		25,000.00	(3,650.00)	
	04			(2,418.31)	
	05			0.00	
	07			(14,050.00)	
	10 11			(2,203.00) (2,678.10)	
	11		25,000.00	(24,999.41)	0.59
			23,000.00	(24,999.41)	(0.59)
Park Concession	02	190,000.00			0.00
Turk concession	03	170,000.00		(940.00)	0.00
	03			(24,512.31)	
	04		190,000.00	(166,966.00)	
	04		-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	2,418.31	
		190,000.00	190,000.00	(190,000.00)	0.00
Fire Station - old repairs					
	borrow 01	150,000.00	150,000.00		
	03			(15,510.80)	
	04			(1,665.00)	
	05			(2,322.00)	
	06			(330.00)	
	13	4.50.000.00	1.50.000.00	(10,000.00)	120 172 20
5/05 A T.M		150,000.00	150,000.00	(29,827.80)	120,172.20
5/05ATM reallocate to new fire station	)II		(120,000.00)	<del>-</del>	(120,000.00)
		_	alogo to recomine for L	OPPOIL	172.20
		(	close to reserve for b		(172.20)
					(0.00)

CAPITAL PROJECT FUND 32 - SEWER FUND		AMOUNT JTHORIZED	BORROWED/ RECEIVED	EXPENSED	BALANCE
Oakridge Dr Sewer Extension  UDAC borrow	97 98 99 00 01 02	65,000.00 570,000.00		(15,000.00) (442,008.25) (162,392.07) (6,757.75) (3,612.81) (34.14)	
	03	635,000.00	635,000.00	(629,805.02)	5,194.98 (5,194.98)
Sludge Landfill Close	00 01 02	520,000.00	520,000.00		(0.00) closed to reserve for borrow in FY03
Oakgrove/Groveland Sewer Extension (design)	01 02 03 04 05	40,000.00		(4,248.99) (5,193.21) (12,681.60) (17,876.20)	
Groveland Sewer Extension	04	40,000.00	40,000.00 100,000.00	(40,000.00)	0.00
Olovenia gover Zinonio	05	100,000.00	100,000.00	(100,000.00) (100,000.00)	0.00
Oakgrove/Groveland Sewer Extension	04 05 05	192,000.00	192,000.00	0.00 (135,267.66) (4,425.04)	<b>50 207 20</b>
Fitchburg Rd Sewer extension		192,000.00	192,000.00	(139,692.70)	52,307.30 (42,307.30) 10,000.00
short-term borrow	03 04 05 05	50,000.00	50,000.00	0.00 (3,189.08) (45,034.41) (1,776.51)	(10,000.00)
		50,000.00	50,000.00	(50,000.00)	0.00
Fitchburg Rd Sewer extension add'l	05 05	38,500.00	38,500.00	(33,149.96) 1,776.51	
		38,500.00	38,500.00	(31,373.45)	7,126.55 (7,126.55) 0.00
Central Ave Pump Station	07 08 08	100,000.00		(81,473.29) (11,607.80) (6,918.91)	0.00
Central Ave Pump Station art 14-09 ATM	08 09 09 accrued 09 retainage 10 reverse accrued	1,011,000.00		(26,981.48) (660,914.66) (91,410.99) (37,054.58) 91,410.99	

CAPITAL PROJECT	FY	AMOUNT AUTHORIZED	BORROWED/ RECEIVED	EXPENSED	BALANCE
	10 reverse r 10 11	etamage	1,011,000.00	37,054.58 (220,725.09) (23,984.34)	
	11	1,011,000.00	1,011,000.00	(932,605.57)	78,394.43 (62,378.77)
Moore/Washington Sewer Extension					16,015.66
	01	365,000.00		(38,396.52)	(16,015.66)
	02	126,000.00		(381,504.93) (3,480.96)	0.00
	03 04			(30,710.06) (6,517.38)	
	05			(4,546.00)	
		491,000.00	491,000.00	(465,155.85)	25,844.15
				_	(15,844.15)
				_	10,000.00 (10,000.00)
Wastewater Treatment Plant Upgrade Force Main - Devens	01				(0.00)
Force Main - Devens	02			(77,098.35)	
	03			(906,173.83)	
				(17,570.00)	
				(25,924.00)	
	04			(30,540.23)	
wastewater treatment plant	01			(6,288.41)	
r	02			(14,343.76)	
	03			(170,038.70)	
	04			(655,086.00)	
	04 04			(32,319.40) (10,533.50)	
	05			(2,793,699.33)	
	05			(182,441.87)	
	06			182,441.87	
as of 3/2/06	06	5.025.500.00	5,035,500.00	(294,343.07)	1,541.42
		5,035,500.00	5,035,500.00	(5,033,958.58)	(1,541.42)
				_	(0.00)
Wastewater Treatment Plant:					
Heat Controls art15 5/06	07	25,000.00	25,000.00	(4.925.00)	
	08 09			(4,835.00) (17,703.45)	2,461.55
	0)			(17,703.43)	(2,461.55)
				_	0.00
D D 1 (15.5/0)	07	25,000,00	25 000 00		
Power Panel art15 5/06 additional funds art16 FY11 ATM	07 10	25,000.00 25,000.00	25,000.00 25,000.00	(6,218.79)	
additional funds art for 111 11111	10	50,000.00	50,000.00	(6,218.79)	43,781.21
					(43,781.21) 0.00
32442-58000 Control S. L. J. D. and Stationard in the	10	20,000,00	20,000,00	(6.270.00)	
Groton School Pump Station engineering	10 11	30,000.00	30,000.00	(6,370.00) (5,690.00)	
	12			(12,430.00)	
	13			(5,510.00)	
22112 50100		30,000.00	30,000.00	(30,000.00)	0.00
32442-58100 Groton School Pump Station	11	250,000.00	250,000.00	0.00	
transfer from reserve for borrow	11 12 ATM	200,000.00	200,000.00	0.00	
	12	,			
	13		.== :	(4,737.59)	
22446 58150		450,000.00	450,000.00	(4,737.59)	445,262.41
32446-58150 Upgrade UV disinfection system	11	402,500.00		(6,652.50)	
Sported C. admirection system	12	402,500.00	402,500.00	(11,447.50)	

CAPITAL PROJECT	FY	AMOUNT AUTHORIZED	BORROWED/ RECEIVED	EXPENSED	BALANCE
	13	402 500 00	102 500 00	(319,758.23)	64 641 77
		402,500.00	402,500.00	(337,858.23)	64,641.77
Dania and an anima and all firm dains	10	25,000,00	35,000.00	0.00	(64,641.77)
Replace primary clarifier drive	10 11	35,000.00	33,000.00		
	11	35,000.00	35,000.00	(34,500.00)	500.00
		33,000.00	33,000.00	(34,300.00)	(500.00)
					0.00
W Main St pump station engineering	12 ATM	40,000.00	40,000.00	(6,020.00)	33,980.00
				,	
W Main St pump station construction	13 ATM	450,000.00	450,000.00		
SCADA upgrades	12 ATM	35,000.00	35,000.00	0.00	35,000.00
18	12	,	,	(24,984.00)	(24,984.00)
		35,000.00	35,000.00	(24,984.00)	10,016.00
Radio meters & software billing upgrade	12 ATM	30,000.00	30,000.00	0.00	30,000.00
	12			(3,119.10)	(3,119.10)
	13			(2,876.17)	(2,876.17)
		30,000.00	30,000.00	(5,995.27)	24,004.73
RAS pump & control replacement (only borrowed 24,544 per Mark Wetzel this is complete at \$24,344)	13 ATM	60,000.00	24,344.00	(24,344.15)	

CAPITAL PROJECT	FY	AMOUNT AUTHORIZED	BORROWED/ RECEIVED	EXPENSED	BALANCE
FUND 33 - WATER FUND					
Grove Pond Water Treatment Plant					
	95	1,700,000.00		(62,183.88)	
	96			(778,553.60)	
	97	700,000.00		(464,596.98)	
	98	700,000.00			
transfer from special art		19,724.00		(1,298,461.17)	
	99			(467,021.43)	
	00			(1,600.00)	
transfer to town hall	01 02	(20,000.00)		(3,200.00) (24,107.94)	
		3,099,724.00	3,099,724.00	(3,099,725.00)	(1.00)
					1.00
					0.00
Water Ctenduine					closed to reserve
Water Standpipe	96	600,000,00		(464 653 00)	for borrow
	97	600,000.00		(464,652.00) (114,827.25)	
	98			(114,027.23)	
	30	600,000.00	600,000.00	(579,479.25)	- 20,520.75 (20,520.75)
					0.00
					closed to reserve
Water line Washington to Rosewood					
art 25	97	70,000.00			
transferred to grove pd well#3	07	(70,000.00)		0.00	
,		0.00	0.00	0.00	0.00
			. <b></b>	palance from FY07	prior to 07
					542.54
New Well - Grove Pond	04				
	01	150,000,00		(22.021.02)	
	02 03	150,000.00		(32,021.02) (24,433.93)	
	04		150,000.00	0.00	
art 19 May 8, 2006 ATM transfer from	07	70,000.00	70,000.00	(54,022.85)	
art 25 May 96 ATM Washington-Rosewood	08	70,000.00	70,000.00	(10,724.27)	
are 25 May 50 MM Washington Nosewood	08 accrued	l expense		(6,362.53)	
art 14 -09 ATM	09	42,000.00	42,000.00	(5,55=155)	
art 3 3/2/09 STM	09	70,000.00	70,000.00		
	09 through	•	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(35,952.09)	
	10	•		(75,310.00)	
	10			(373.00)	
	11			(50,450.79)	
	12			(4,674.70)	
	13			(4,469.54)	
long-term debt		332,000.00	332,000.00	(298,794.72)	33,205.28
Grove Pond Treatment Plant Expansion -	Engineerin	q			
art 14 - 09 ATM	J	173,000.00	0.00	0.00	
3/09 STM		·		0.00	

10	CAPITAL PROJECT	FY	AMOUNT AUTHORIZED	BORROWED/ RECEIVED	EXPENSED	BALANCE
12		10		173,000.00		
13						
173,000.00   173,000.00   173,000.00   0.00						
Scrove Pond Treatment Plant Expansion and 19 transfer from water surplus 11 and 19 transfer from water surplus 11 and 19 transfer from water surplus 11 6,000.00 1 0,000 1,063,066.00 0 0,000 1,063,066.00 0 0,000 1,063,066.00 0 0,000 1,063,066.00 0 0,000 1,063,066.00 0 0,000 1,063,066.00 0 0,000 1,063,066.00 0 0,000 1,063,066.00 0 0,000 1,		13	172 000 00	172 000 00		0.00
art 19 transfer from water surplus 11			173,000.00	173,000.00	(173,000.00)	0.00
art 19 transfer from water surplus 11	Grove Pond Treatment Plant Expansion					
11		ıs 11	800,000.00			
Agrication   1   1   1   1   1   1   1   1   1	art 18 transfer from landfill capping	g 11	76,933.62			
13		11	60,000.00			
1,99,999.62	art 19 borro		1,063,066.00			
Replace Well #1 - Grove Pond         05         210,000.00         210,000.00         (15,210.74) (9,493.21) (9,493.21) (36,968.12) (373.00) (373.00) (373.00) (111 (4,482.43) (4,462.43) (4,462.43) (4,469.53) (4,469.53) (4,469.53) (4,469.53) (4,469.53) (4,469.53) (4,469.53) (4,469.53) (4,469.53) (4,469.53) (4,409.		13				
Comparison			1,999,999.62	1,999,999.62	(12,259.46)	1,987,740.16
10	Replace Well #1 - Grove Pond	05	210,000.00	210,000.00		
08	•	06			(15,210.74)	
10		07			(9,493.21)	
1		08			(36,968.12)	
12		10			(373.00)	
13		11			(4,482.43)	
Replace Well #2 - Grove Pond   06   210,000.00   210,000.00   (15,210.74)   (9,493.20)   (8,493.20)   (10,000.00)   (10,407.25)   (11,442.00)   (11,422.05)   (11,422.05)   (11,492.05)   (11,492.05)   (11,492.05)   (11,492.05)   (11,492.05)   (11,492.05)   (11,492.05)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (10,497.25)   (12,900.00)   (11,400.00		12			(4,674.69)	
Replace Well #2 - Grove Pond         06 07 07 07 07 08 09.493.20 08 08 08 08 09.493.20 09.8 09.8 09.8 09.8 09.8 09.8 09.8 09.		13	-			
07			210,000.00	210,000.00	(75,671.72)	134,328.28
07	Replace Well #2 - Grove Pond	06	210,000.00	210,000.00	(15,210.74)	
10	•	07				
11		08			(41,013.09)	
12		10			(374.00)	
Table   Tabl		11			(4,482.43)	
Replace Well #1- Spec Pond 04 200,000.00 200,000.00 (2,823.14) (7,661.79) (38,000.00) (24,557.85) (125,072.15) (125,072.15) (1,885.07) (1,885.0		12			(4,674.72)	
Replace Well #1- Spec Pond         04 05 05 06 05 06 05 06 07 07,661.79 07         200,000.00 0 07 020,000.00 07         (2,823.14) (7,661.79) 07 02,000.00 07         (125,072.15) 07 02,000.00 07         1,885.07 (1,885.07) 07 0.00           Replace Well #2- Spec Pond art15 May 2006 ATM borrow art 18 5/06 ATM transfer from reserve 07 78,000.00 07 09 08 07 09 09 07 09 09 07 00 00 00 00 00 00 00 00 00 00 00 00		13	-			
05			210,000.00	210,000.00	(79,717.71)	130,282.29
Comparison of the comparison	Replace Well #1- Spec Pond	04	200,000.00	200,000.00	(2,823.14)	
Comparison of the comparison		05			(7,661.79)	
Comparison					(38,000.00)	
Replace Well #2- Spec Pond   07   142,000.00   142,000.00   142,000.00   0.00		06			(24,557.85)	
Replace Well #2- Spec Pond   07   142,000.00   142,000.00   142,000.00   0.00		07	-			
Replace Well #2- Spec Pond art15 May 2006 ATM borrow         07         142,000.00         142,000.00         00         0.00			200,000.00	200,000.00	(198,114.93)	
art 18 5/06 ATM transfer from reserve 07 78,000.00 78,000.00 0.00 (5,893.46) 09 (34,086.59) 12 (111,442.00) 68,577.95 electric upgrade - Spec pond 04 68,000.00 68,000.00 (10,497.25) 05 (42,106.39) 06 (828.85) 68,000.00 (55,801.40) 12,198.60					_	
art 18 5/06 ATM transfer from reserve 07 78,000.00 78,000.00 0.00 (5,893.46) 08 (5,893.46) 09 (34,086.59) 12 (111,442.00) 68,577.95 (12,368.91) 05 (2,368.91) 05 (42,106.39) 06 (828.85) 68,000.00 (55,801.40) 12,198.60			143 000 00	142 000 00		0.00
08					0.00	
12   (111,442.00)   (111,442.00)   (111,442.00)   (111,442.00)   (151,422.05)   (68,577.95   (111,442.05)   (	art to 5/06 ATM transfer from reserve		78,000.00	78,000.00		
for borrow 220,000.00 220,000.00 (151,422.05) 68,577.95  electric upgrade - Spec pond 04 68,000.00 68,000.00 (10,497.25) (2,368.91) (2,368.91) (42,106.39) (828.85) (828.85) (82,000.00 (55,801.40) 12,198.60						
for borrow 220,000.00 220,000.00 (151,422.05) 68,577.95  electric upgrade - Spec pond 04 68,000.00 68,000.00 (10,497.25) 04 (2,368.91) 05 (42,106.39) 06 (828.85) 68,000.00 (55,801.40) 12,198.60						
electric upgrade - Spec pond  04 68,000.00 68,000.00 (10,497.25) 04 (2,368.91) 05 (42,106.39) 06 (828.85) 68,000.00 (55,801.40) 12,198.60	for borrow		220,000.00	220,000.00		68,577.95
04 (2,368.91) 05 (42,106.39) 06 (828.85) 68,000.00 (55,801.40) 12,198.60			-,	-,	, - , ·,	, -
04 (2,368.91) 05 (42,106.39) 06 (828.85) 68,000.00 (55,801.40) 12,198.60	electric upgrade - Snec pond	04	68 <u>000 00</u>	68 <u>000 00</u>	(10 497 25)	
05 (42,106.39) 06 (828.85) 68,000.00 (55,801.40) 12,198.60	The second second		33,300.00	33,000.00		
06 (828.85) 68,000.00 (55,801.40) 12,198.60						
68,000.00 (55,801.40) 12,198.60						
				68,000.00		12,198.60
	Well Filter Replacement Spec Pond	01			·	

CAPITAL PROJECT	FY	AMOUNT AUTHORIZED	BORROWED/ RECEIVED	EXPENSED	BALANCE
	02	120,000.00			0.00
	03 04			(22,770.00)	
	04	120,000.00	120,000.00	(95,138.50) (117,908.50)	2,091.50
		120,000.00	120,000.00	(117,300.30)	(2,091.50)
					0.00
Well Filter Replacement Grove Pond					closed to reserve
short-term borrow	03	150,000.00	150,000.00	(45.05)	for borrow in FY04
	04			(144,187.62)	
		150,000.00	150,000.00	(144,232.67)	
					(5,767.33)
					closed to reserve
					for borrow in FY04
Well Filter Replacement Grove Pond					
art 14 - 09 ATM	09	175,000.00	0.00	(149,621.86)	
	10		175,000.00		
		175,000.00	175,000.00	(149,621.86)	
WATER MAIN REPLACEMENTS					(25,378.14)
ART 26 FY01 ATM	01	982,000.00		(44,103.53)	
West Main - Water Main Replacement	01	302,000.00		(11,103.33)	
·	02			(286,642.82)	
	03			(4,688.87)	
	03			4,054.55	
subtotal				(331,380.67)	
Washington Water Mains	01				
washington water mains	02			(31,742.38)	
	-			(8,011.05)	
	03			(492,379.24)	
	04			(68,322.90)	
long-term debt		982,000.00	982,000.00	(931,836.24)	
					(50,163.76)
Newton St Water Mains	11	25,000.00	25,000.00		0.00
Oct 2010 FATM art 4		15,000.00	10,651.00	(26,116.51)	
	12	,	,	(9,534.66)	
		40,000.00	35,651.00	(35,651.17)	(0.17)
Spec Pond Filter Contol Panel	11	25,000.00	25,000.00	0.00	25,000.00
Spec Pond Dehumidifiers	11	30,000.00	30,000.00		
	12	,	,	(2,500.00)	
	13			(7,900.00)	
		30,000.00	30,000.00	(10,400.00)	19,600.00
Spec Pond Media Replacement	10	150,000.00	150,000.00		
opes i ona modia replacement	Oct 2011	100,000.00	100,000.00	(193,459.44)	
		250,000.00	250,000.00	(193,459.44)	56,540.56

CAPITAL PROJECT	FY	AMOUNT AUTHORIZED	BORROWED/ RECEIVED	EXPENSED	<b>BALANCE</b> (56,540.56)
Backwash pump replacement	12 13	100,000.00	100,000.00	(9,957.12) (67,047.95)	(30,340.30)
		100,000.00	100,000.00	(77,005.07)	22,994.93
Chemical feed pump skids	12 13	30,000.00	30,000.00	(2,620.00) (27,380.00)	
		30,000.00	30,000.00	(30,000.00)	0.00
Radio read meters & software billing	12 12 13	30,000.00	30,000.00	0.00 (3,119.10) (2,876.16)	30,000.00 (3,119.10) (2,876.16)
		30,000.00	30,000.00	(5,995.26)	24,004.74
6" bronze clay valve replace (Spec)	12	40,000.00	40,000.00	0.00	40,000.00
6" bronze clay valve replace (Spec)	13 ATM	42,000.00	42,000.00		
Water main transmission engineer	13 ATM	75,000.00	75,000.00	(32,762.00)	

2,582,278.37

CAPITAL PROJECT FUND 34 - SOILD WASTE FUND	FY	AMOUNT AUTHORIZED	BORROWED/ RECEIVED	EXPENSED	BALANCE
BATG escrow	04			3,530.00	
	05	PPA		4,185.80	
Landfill Closure	96	1,200,000.00	1,200,000.00		
	00			(17,878.33)	
	01			(13,550.00)	
art 19 d/e 313,000 reg 86,000	02	399,000.00		(103,920.42)	
	03			(44,597.65)	
	03			(882,331.61)	
	04			(1,585.24)	
rescinded at may 10, 2004 TM	04	(339,000.00)	60,000.00	(42,601.66)	
(\$313,000 debt exclusion & \$86,000 reg)	05				
	05			(13,889.74)	
	06			(7,475.10)	
	07			(2,952.43)	
long-term de	ebt	1,260,000.00	1,260,000.00	(1,123,066.38)	136,933.62
transferred to Grove Pond Treatment Plant Exp					(136,933.62)
					0.00
Fund Balance Designated for Capital Projects				=	0.00

## TOWN OF AYER COMBINED BALANCE SHEET - ALL FUND TYPES JUNE 30,2013

-	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECTS FUND	TRUST & AGENCY FUNDS	ENTERPRISE FUNDS	LONG-TERM OBLIGATION ACCOUNT GROUP	TOTAL COMBINED (MEMORANDUM)
<u>Assets</u>							
Cash and Investments	4,417,076	4,531,814	25,933	1,823,816	5,881,843		16,680,482
Receivables:							
Property Taxes	581,119						581,119
Provision for Abatements and Exemptions	(830,746)						(830,746)
Rollback Taxes							0
Forest Product Taxes							0
Tax Liens	321,594	2,750			51,207		375,551
Water and Sewer Liens					57,756		57,756
Motor Vehicle Excise	396,841						396,841
Septic Assessment Added to Taxes		507					507
Committed Interest Added to Taxes		253					253
Septic Assessment Not Yet Due		18,666					18,666
Reserve for Septic Assessment		(18,666)					(18,666)
Department Receivalble	829						829
User Charges Receivable					732,816		732,816
Allowance for Uncollectible					(198,497)		(198,497)
Interest Receivable					24,474		24,474
Community PreservationSurcharge		5,621					5,621
Tax Foreclosures	200,591				59		200,650
Prepaid Insurance					1,023		1,023
Due from Other Funds	739	2,061			300		3,100
Due from Federal Government		38,738					38,738
Due from Commonwealth of Massachusetts							0
Due from MART	931	11,808					12,739
Due from Others		9,345					9,345
Due from Ayer Housing Authority							0
Due from Devens	1,529						1,529
Due from Developers		55,035					55,035
Due from Ayer Shirley Regional Schools							0
Due from Other Districts							0
Due from Hartnett - Insurance Proceeds		45,833					45,833
Due from Industrial Pretreat		7,401					7,401
Loans Receivable		712,713					712,713

	GENERAL FUND	SPECIAL REVENUE FUNDS	CAPITAL PROJECTS FUND	TRUST & AGENCY FUNDS	ENTERPRISE FUNDS	LONG-TERM OBLIGATION ACCOUNT GROUP	TOTAL COMBINED (MEMORANDUM)
Construction in Progress					1,002,709		1,002,709
Plant & Equipment					15,113,004		15,113,004
Amount to be Provided for Notes & Bonds					9,197,767	6,204,492	15,402,259
Total Assets	5,090,503	5,423,879	25,933	1,823,816	31,864,461	6,204,492	50,433,084
Liabilities and Fund Equity							
Y :-Lillai							
<u>Liabilities:</u> Warrants Payable	349,789	68,319			209,475		627,583
Accrued Payroll	99,778	2,699			15,393		117,870
Payroll Taxes Payable	<i>)),</i> ,,,,	2,077			13,373		0
Payroll Withholdings Payable	28,990						28,990
Retainage Payable	20,550						0
Due to Commonwealth		38,030					38,030
Due to Others	83,712	1,204					84,916
Due to Other Funds	1,936	739			425		3,100
Accrued Expenses	•	33,828			165,553		199,381
Deferred Revenue:		•			•		
Property Taxes	(249,627)						(249,627)
Tax Liens	321,594	2,750					324,344
Motor Vehicle Excise	396,841						396,841
Tax Foreclosures	200,591						200,591
Industrial Pretreat		7,401					7,401
Suspended Septic Assessment		760					760
Intergovernmental	2,460	50,546					53,006
Loans to Businesses		712,713					712,713
Insurance Proceeds - Hartnett		45,833					45,833
Developers		55,035					55,035
Community Preservation Surcharge		5,533					5,533
Others	829	9,345					10,174
Guaranteed Deposits				134,434			134,434
Due to Unknown Owners	2,181						2,181
Bond Anticipation Notes	292,679				782,319		1,074,998
General Obligation Bonds Payable					9,197,767	6,204,492	15,402,259
Total Liabilities	1,531,753	1,034,735	0	134,434	10,370,932	6,204,492	19,276,346
Fund Equity:							
Reserved for Encumbrances	139,936				64,016		203,952

		SPECIAL	CAPITAL	TRUST &		LONG-TERM	
	GENERAL FUND	REVENUE FUNDS	PROJECTS FUND	AGENCY FUNDS	ENTERPRISE FUNDS	OBLIGATION ACCOUNT GROUP	TOTAL COMBINED (MEMORANDUM)
Reserved for Expenditures	888,760				115,229		1,003,989
Reserved for Endowments				154,783			154,783
Reserved for Extraordinary	90,641						90,641
Reserved for Special Purposes	33,618	1,068,671	25,933		220,107		1,348,329
Reserved for Unexpended Debt Exclusion							0
Reserved for SBA Excluded Debt	194,654						194,654
Reserved for Appropriation Deficits	(132,496)						(132,496)
Reserved for Deficits	(244,171)				(248,081)		(492,252)
Reserved for Borrow Premium	16,696						16,696
Reserved for Under/Over Assessment	(3,240)						(3,240)
Designated for Capital Projects					2,979,398		2,979,398
Reserved for Debt							0
Undesignated	2,574,352	3,320,473		1,534,599	18,362,860		25,792,284
Total Fund Equity	3,558,750	4,389,144	25,933	1,689,382	21,493,529	0	31,156,738
Total Liabilities and Fund Equity	5,090,503	5,423,879	25,933	1,823,816	31,864,461	6,204,492	50,433,084

#### TOWN OF AYER SPECIAL REVENUE FUNDS COMBINED BALANCE SHEET JUNE 30, 2013

TOTAL

	COMMUNITY PRESERVATION	UDAG/HUD GRANTS	OTHER GRANTS & SPECIAL REV	SMALL CITIES GRANT	REVOLVING FUNDS	COMBINED (MEMORANDUM)
Assets						
Cash and Investments	1,476,752	2,487,618	403,253	16,420	147,771	4,531,814
Community Preserv'n Surcharge Receivable	5,621					5,621
Tax Liens Receivable	2,750					2,750
Septic Assessment Added to Taxes			507			507
Committed Interest Added to Taxes			253			253
Septic Assessment Not Yet Due			18,666			18,666
Reserve for Uncollectable Septic			(18,666)			(18,666)
Departmental Accounts Receivable						0
Due from Federal Government						0
Due from Commonwealth of Massachusetts				20.720		0
Due from EOCD				38,738	55.025	38,738
Due from Developers Due from Other Districts					55,035	55,035
Due from MART					11,808	0 11,808
Due from Others					9,345	9,345
Due from Other Funds					2,061	2,061
Due from Hartnett(Life Insurance Proceeds)		45,833			2,001	45,833
		43,033				43,033
IDFA Loans Receivable:						
Page/Moore		89,625				89,625
Volunteers of America		136,376				136,376
Nashoba Restaurant		187,021				187,021
Wentzell		2,651				2,651
Wholesome Café		23,178				23,178
Du's Tailor		31,791				31,791
Bonnet Realty (Fletcher Building)		221,665				221,665
Sign & Facades Receivables:		0.006				0.006
Wholesome Café Stancombe		9,006 2,900				9,006 2,900
Century Carpets		8,500				8,500
Due from Industrial Pretreat		7,401				7,401
Total Assets	1,485,123	3,253,565	404,013	55,158	226,020	5,423,879
Liabilites & Fund Equity						
<u>Liabilities:</u>						
Warrants Payable	29,413	21,633	4,056	4,877	8,340	68,319
Accrued Payroll		655	99	284	1,661	2,699
Accrued Expenses		8,047	1,455		24,326	33,828
Due to General Fund	1.204	684		55		739
Due to Others	1,204		20.020			1,204
Due to Commonwealth Deferred Revenue:			38,030			38,030
Intergovernmental				38,738	11,808	50,546
Loans to Businesses		712,713		36,736	11,606	712,713
Insurance Proceeds - Hartnett		45,833				45,833
Industrial Pretreat		7,401				7,401
Suspended Septic Assessment		7,701	760			7,401
Developers			730		55,035	55,035
Others					9,345	9,345
						- ,

	COMMUNITY PRESERVATION	UDAG/HUD GRANTS	OTHER GRANTS & SPECIAL REV	SMALL CITIES GRANT	REVOLVING FUNDS	COMBINED (MEMORANDUM)
Community Preservation	5,533					5,533
Tax Liens	2,750					2,750
						· · · · · ·
Total Liabilities	38,900	796,966	44,400	43,954	110,515	1,034,735
Undesignated Fund Equity:						
UDAG Projects:						
Miscellaneous		869,281				869,281
Industrial Devel Finance Authority		1,367,585				1,367,585
Signs & Facades		79,427				79,427
Industrial Pretreat		(34,513)				(34,513)
Surface Parking Lot		266,667				266,667
Other Grants & Special Revenue:						
Strategic Plan			1,354			1,354
Fire Confined Space			641			641
West Main Street Revitalization			36			36
Downtown Planner			696			696
Memorial Garden Donations			250			250
Dowtown Devens Legal			600			600
Devens Disposition			41,839			41,839
43D Permit Grant			23,939			23,939
Snake Hill Sewer			7,080			7,080
Cultural Council Grant			2,657			2,657
Cultural Council Donations			589			589
Holiday Lights			173			173
COA Friends			1,703			1,703
COA Donation			6,071			6,071
Law Enforcement Trust			716			716
DARE (Local)			414			414
DARE State Grant			7,221			7,221
Fire Safe Donation			1,545			1,545
Fire Safe Grant			6,574			6,574
Police Donations			3,302			3,302
Community Policing			1,387			1,387
Extra Polling Hours			1,435			1,435
Wetlands Protection			31,137			31,137
Library - Gift			250			250
Library State Grant			39,656			39,656 0
Developers Share Dam Project			46,000			46,000
Police Federal Revenue			9,372			9,372
Consultant By-Law			300			300
By-Law Kohler Place			1,000			1,000 0
By-Law Ridgeview (Planning)			460			460
By-Law Sandy Pond			1,026			1,026
By-Law Wireless Communication			1,187			1,187
By-Law Longview			190			190
By-Law Chandler			428			428
By-Law Patriot			1,426			1,426
By-Law (ConsCom) Willows			7			7
By-Law Elizabeth Estates			165			165
By-Law Stratton			178			178
By-Law Gervais Ford			135			135
By-Law Emily's Way			1,660			1,660
By-Law Calco			300			300
Site Plan			1,104			1,104
BOH Region 2			1,142			1,142
BOH, Title V			5,840			5,840

	COMMUNITY PRESERVATION	UDAG/HUD GRANTS	OTHER GRANTS & SPECIAL REV	SMALL CITIES GRANT	REVOLVING FUNDS	COMBINED (MEMORANDUM)
BOH, SRF Septic	TRESERVITION	GREETE	33,747	GILLI (1	Teres	33,747
BOH Tobacco			337			337
Ayer Kiddie Depot			1,910			1,910
Park Community Center			1,526			1,526
Sandy Pond Beach Grant			762			762
Police Traffic Safety Grant			3,568			3,568
Police 911 Grant			(9,186)			(9,186)
Law Block Grant			13,218			13,218
Police Child Car Seat Grant			180			180
Fletcher Donations:						
Police			15,637			15,637
Fire			13,360			13,360
Planning			24,636			24,636
Historic			25,618			25,618
Historic Donations			466			466
Fire Decon Trailer			8,564			8,564
Fire NIMS Training			100			100
Underage Alcohol			147			147
Police Radar			225			225
Treatment Program			191			191
Emergency Plan			4,791			4,791
Emergency Fian			4,791			4,791
Green Communities Grant			(33,369)			(33,369)
Small Cities				11,204		11,204
Revolving Funds:						
Police Outside Details					(13,949)	
Town Hall Rental					515	515
Park Department					6,491	6,491
Fire Alarm Repairs					33,822	33,822
Fire HazMat					894	894
Plumbing Inspections					907	907
Electrical Inspections					1,485	1,485
DPW Inspections					80,422	80,422
Fourth of July					17,747	17,747
Senior Van					(12,829)	(12,829)
Reserved for Special Purposes		(91,848)				(91,848)
Undesignated Community Preservation	235,718					235,718
Budgetary Reserve	141,834					141,834
Reserve for Encumbrances:						
Encumbered for Open Space	95,155					95,155
Encumbered for Historic Resources	25,000					25,000
Encumbered for Community Housing						0
Designated Fund Equity:						
Designated for Open Space	741,286					741,286
Designated for Historic Resources	87,440					87,440
Designated for Community Housing	119,790					119,790
Designated Fund Equity	1,068,671			<u>-</u>		1,068,671
Fund Equity	377,552	2,456,599	359,613	11,204	115,505	3,320,473
Total Liabilities and Fund Equity	1,485,123	3,253,565	404,013	55,158	226,020	5,423,879

# TOWN OF AYER ENTERPRISE FUNDS COMBINED BALANCE SHEET JUNE 30, 2013

	SEWER FUND	WATER FUND	SOLID WASTE FUND	AMBULANCE FUND	STORMWATER FUND	TOTAL COMBINED (MEMORANDUM)
Assets						
Cash and Investments	1,596,572	3,846,662	195,999	180,197	62,413	5,881,843
User Charges Receivable	323,306	140,932		268,578		732,816
Allowance for Uncollectible	(29,629)	(11,864)		(157,004)		(198,497)
Interest Receivable	16,959	7,515				24,474
Liens Receivable	34,677	23,079				57,756
Tax Titles Receivable	40,810	10,397				51,207
Tax Foreclosures		59				59
Prepaid Insurance	1,023					1,023
Due from General Fund		300				300
Due from Federal Government						0
Due from Devens						0
Construction in Progress:						0
RAS pump & control replacement	24,344					0 24,344
Groton School Rd Pump Station	34,738					34,738
West Main St Pump Station	6,020					6,020
SCADA Upgrades	24,984					24,984
New Well - Grove Pond		298,795				298,795
Grove Pond Plant Expansion		185,259				185,259
Replace well #1 - Grove Pond		75,672				75,672
Replace well #2 - Grove Pond		79,718				79,718
Replace well #2 - Spectacle Pond		151,422				151,422
Backwash Pump Replacement		77,005				77,005
Water Main Transmission		32,762				32,762
Radio Meters & Software Billing	5,995	5,995				11,990
						0
Landfill Capping			1,123,066			1,123,066
Sludge Landfill Capping	520,000					520,000
Oakridge Sewer Extension	629,805					629,805
Fitchburg Rd Sewer Extension	81,373					81,373
Moore/Washington Sewer Extension	465,156					465,156
Wastewater Treatment Plant Upgrade	5,033,959					5,033,959

	SEWER FUND	WATER FUND	SOLID WASTE FUND	AMBULANCE FUND	STORMWATER FUND	TOTAL COMBINED (MEMORANDUM)
Oakgrove/Groveland Sewer Extension	279,693					279,693
Wastewater Plant Heat Controls	22,538					22,538
Wasterwater Plant Power Panel	6,219					6,219
Central Ave Sewer Pump Station	1,032,606					1,032,606
Replace Primary Clarifier Drive	34,500					34,500
UV Disinfection System	337,858					337,858
Grove Pond Water Treatment Plant		3,099,725				3,099,725
Water Standpipe		579,480				579,480
W. Main & Washington Water Mains		931,836				931,836
Well Filter Replacement - Spec Pond		117,909				117,909
Well Filter Replacement - Grove Pond		144,233				144,233
Well Filter Replacement - Grove Pond		149,622				149,622
Electrical Upgrade - Spec Pond		55,801				55,801
Replace well - Spec Pond		198,115				198,115
Newton St. Water Mains		35,651				35,651
Spec Pond Media Filter		193,459				193,459
Spec Pond Dehumidifiers		10,400				10,400
Chemical Feed Pump Skids		30,000				30,000
Amount to be Provided for						
Retirement of Bonds	5,183,969	3,405,639	568,159	40,000		9,197,767
Total Assets	15,707,475	13,875,578	1,887,224	331,771	62,413	31,864,461
Liabilities and Fund Equity						
<u>Liabilities:</u>						
Warrants Payable	46,950	117,072	12,348	3,972	29,133	209,475
Accrued Payroll	8,576	4,949	1,868			15,393
Accrued Expenses	92,167	54,765	14,690		3,931	165,553
Retainage Payable						0
Due to Other Funds		425				425
Bond Anticipation Notes	552,386	181,575	48,358			782,319
Bonds Payable	5,183,969	3,405,639	568,159	40,000		9,197,767
Total Liabilities	5,884,048	3,764,425	645,423	43,972	33,064	10,370,932
Fund Equity:						
Reserved for Encumbrances	17,500	45,036	1,480			64,016
Reserved for Borrow Premium	. ,	-,	,			0
Reserved for Deficits	(102,386)	(97,337)	(48,358)			(248,081)

	SEWER FUND	WATER FUND	SOLID WASTE FUND	AMBULANCE FUND	STORMWATER FUND	TOTAL COMBINED (MEMORANDUM)
Reserved for Special Purposes	100,466	117,110	2,531			220,107
Designated for Capital Projects	513,264	2,466,134	0			2,979,398
Reserved for Expenditures	20,000		32,000	63,229		115,229
Reserved for Debt						0
Undesignated	9,274,583	7,580,210	1,254,148	224,570	29,349	18,362,860
Total Fund Equity	9,823,427	10,111,153	1,241,801	287,799	29,349	21,493,529
Total Liabilities and Fund Equity	15,707,475	13,875,578	1,887,224	331,771	62,413	31,864,461

# TOWN OF AYER TRUST AND AGENCY FUNDS COMBINED BALANCE SHEET JUNE 30, 2013

Cash and Investments		NONEXPENDABLE TRUSTS	EXPENDABLE TRUSTS	OPEB TRUST	AGENCY FUNDS	TOTAL COMBINED (MEMORANDUM)
Total Assets   289,217	<u>Assets</u>					
Total Assets   289,217	Cash and Investments	200 217	1 494 471	50 129		1 922 916
Total Assets   289,217		289,217	1,484,471	50,128		
Liabilities: Warrans Fayable Warrans Fayable Warrans Fayable Warrans Fayable Warrans Fayable Couranteed Deposits  134,434  Total Liabilities  13,000  134,434  Total Liabilities  13,000  13,434  Terge Scholarship 15,000  15,434  A Page Scholarship 100  105,434  Ayer High School Fund 23,52  5,774  Lu T. Thompon Scholarship 10,000  2,532  R. Morrissey Scholarship 10,000  2,532  J. Kaplan Scholarship 10,000  1,256  J. Kaplan Scholarship 1,000 1,256  J. Kaplan Scholarship 1,000 1,226  J. Kaplan Scholarship 1,000 1,226	Accounts Receivable	-				0
Liabilities:	Total Assets	289,217	1,484,471	50,128		1,823,816
Marians Payable	Liabilities and Fund Equity					
Deferred Revenue, accounts receivable   Guranuecd Deposits   134,434   Under the content of th	· · · · · · · · · · · · · · · · · · ·					
Deferred Revenue, accounts receivable   134,434   134,						
Total Liabilities	•					
Total Liabilities		124 424				
Dupont Police Award   3,000   6,346   A. Page Scholarship   13,007   4,451     T. Page Scholarship   15,000   3,345     S. Barker Scholarship   100   813     Clark/Sherwin Scholarship   30,000   105,434     Ayer High School Fund   2,252   5,774     Lt. T. Thompson Scholarship   2,040   2,075     R. Morrissey Scholarship   10,000   2,532     M. Whitcomb Scholarship   10,000   2,532     M. Whitcomb Scholarship   10,000   1,788     J. Appall Trust Fund   1,000   1,226     Joe Morris Scholarship   11,300   11,673     F. Glanz Scholarship   11,300   11,673     F. Glanz Scholarship   15,000   4,095     R. Artesanie Scholarship   15,000   5,839     Library Timosh   1,645     C. Black   64,890     Ayer Library Memorial   74,708     J. Fitch Moore   2,226     Capital Stabilization Fund   876,372     OPEB Fund   50,128     Student Activities     Fire Dentils   154,783   1,484,471   50,128   1,534,599    Total Fund Equity   154,783   1,484,471   50,128   1,534,599	Guaranteed Deposits	154,454				134,434
Dapont Police Award   3,000   6,346   A. Page Scholarship   13,007   4,451   15,000   3,345   5. Barker Scholarship   100   813   5. Barker Scholarship   30,000   105,434   5. Barker Scholarship   30,000   105,434   5. Barker Scholarship   2,040   2,075   5. Barker Scholarship   10,000   2,532   5,774   5. Barker Scholarship   10,000   2,532   5. Barker Scholarship   10,000   2,532   5. Barker Scholarship   10,000   1,788   5. Barker Scholarship   10,000   1,788   5. Barker Scholarship   1,000   1,226   5. Barker Scholarship   1,000	Total Liabilities	134,434	0	0		134,434
Dapont Police Award   3,000   6,346   A. Page Scholarship   13,007   4,451   15,000   3,345   5. Barker Scholarship   100   813   5. Barker Scholarship   30,000   105,434   5. Barker Scholarship   30,000   105,434   5. Barker Scholarship   2,040   2,075   5. Barker Scholarship   10,000   2,532   5,774   5. Barker Scholarship   10,000   2,532   5. Barker Scholarship   10,000   2,532   5. Barker Scholarship   10,000   1,788   5. Barker Scholarship   10,000   1,788   5. Barker Scholarship   1,000   1,226   5. Barker Scholarship   1,000	Fund Equity:					
A. Page Scholarship 13,007 4,451 T. Page Scholarship 15,000 3,345 S. Barker Scholarship 100 813 Clark Sherwin Scholarship 30,000 105,434 Ayer High School Fund 2,352 5,774 Lt. T. Thompson Scholarship 2,040 2,075 R. Morrissey Scholarship 10,000 2,532 J. Kaplan Scholarship 10,000 2,532 J. Kaplan Scholarship 10,000 1,283 J. Kaplan Scholarship 10,000 1,788 J. Angell Trust Fund 10,000 1,286 F. Fletcher Scholarship 11,300 11,673 F. Glanz Scholarship 11,300 11,673 F. Glanz Scholarship 6,484 5,050 M. Nutting Scholarship 15,000 4,095 R. Artesanie Scholarship 15,000 5,839 Library Trusts: Clark/Sherwin 13,624 Library Book 11,645 C. Black 64,890 Ayer Library Landscaping 5,936 Ayer Library Landscaping 5,936 Ayer Library Memorial 74,708 J. Finch Moore 2,226 Capital Stabilization Fund 56,008 Student Activities Fire Details  Reserve for Endowments 154,783 1,484,471 50,128 1,534,599 Total Fund Equity 154,783 1,484,471 50,128 1,689,382		3,000	6,346			
T. Page Scholarship         15,000         3,345           S. Barker Scholarship         100         813           Clark/Sherwin Scholarship         30,000         105,434           Ayer High School Fund         2,352         5,774           Li. T. Thompson Scholarship         2,040         2,075           R. Morrissey Scholarship         10,000         2,532           M. Whitcomb Scholarship         1,000         2,532           J. Kaplan Scholarship         10,000         1,788           J. Angell Trust Fund         1,000         1,226           Joe Morris Scholarship         11,300         11,673           F. Glanz Scholarship         11,300         11,673           F. Glanz Scholarship         30,000         7,843           Belitsky Scholarship         30,000         7,843           Belitsky Scholarship         15,000         4,095           R. Artesanie Scholarship         13,624           Library Trusts:         11,645           Clark/Sherwin         13,624           Library Dook         7,708           C. Black         64,890           Ayer Library Landscaping         5,936           Ayer Library Memorial         7,708           J. Fitch	•					
S. Barker Scholarship   100   81.3   Clark/Sherwin Scholarship   30,000   105,434   Ayer High School Fund   2,352   5,774   Lt. T. Thompson Scholarship   2,040   2,075   R. Morrissey Scholarship   10,000   2,532   J. Kaplan Scholarship   10,000   2,532   J. Kaplan Scholarship   10,000   1,788   J. Angell Trust Fund   1,000   1,226   J. Kaplan Scholarship   11,300   11,673   F. Glanz Scholarship   11,300   11,673   F. Glanz Scholarship   15,000   4,095   R. Artesanie Scholarship   11,645   C. Black   64,890   4,941   4,470   4,708   J. Fitch Moore   2,226   Capital Stabilization Fund   876,372   50,128   Student Activities   Fire Details   154,783   1,484,471   50,128   1,534,599   Total Fund Equity   15,4783   1,484,471   50,128   1,689,382   1,689,382   Total Fund Equity   15,4783   1,484,471   50,128   1,689,382   Total Fund Equity   1,484,471   50,128   1,689,382						
Clark/Sherwin Scholarship   30,000   105,434     Ayer High School Fund   2,352   5,774     Lt. T. Thompson Scholarship   10,000   2,532     M. Whitcomb Scholarship   1,000   2,532     M. Whitcomb Scholarship   1,000   2,532     J. Kaplan Scholarship   1,000   1,788     J. Kaplan Scholarship   10,000   1,788     J. Angell Trust Fund   1,000   1,226     Joe Morris Scholarship   11,300   11,673     F. Glanz Scholarship   11,300   11,673     F. Glanz Scholarship   30,000   7,843     Belistsy Scholarship   30,000   7,843     Belistsy Scholarship   15,000   4,095     R. Artesanie Scholarship   13,604     Library Trusts:   13,624     Library Trusts:   13,624     Library Book   11,645     C. Black   64,890     Ayer Library Landscaping   5,936     Ayer Library Memorial   74,708     J. Fitch Moore   2,226     Capital Stabilization Fund   876,372     OPEB Fund   876,372     OPEB Fund   876,372     OPEB Fund   154,783   1,484,471   50,128   1,534,599    Total Fund Equity   154,783   1,484,471   50,128   1,534,599		100	813			
Ayer High School Fund						
C. T. Thompson Scholarship	Ayer High School Fund	2,352				
R. Morrissey Scholarship 10,000 2,532 M. Whitcomb Scholarship 1,000 2,532 J. Kaplan Scholarship 1,000 2,532 J. Kaplan Scholarship 4,500 2,168 F. Fletcher Scholarship 10,000 1,788 J. Angell Trust Fund 1,000 1,226 Joe Morris Scholarship 11,300 11,673 F. Glanz Scholarship 6,484 5,050 M. Nutting Scholarship 30,000 7,843 Belitsky Scholarship 15,000 4,095 R. Artesanie Scholarship 16,484 5,680 M. Ayer Library Book 11,645 C. Black 64,890 Ayer Library Book 11,645 C. Black 64,890 Ayer Library Hundscaping 5,936 Ayer Library Hundscaping 5,936 Ayer Library Hundscaping 74,708 J. Fitch Moore 2,226 Capital Stabilization Fund 876,372 OPEB Fund 50,128 Student Activities Fire Details 154,783 1,484,471 50,128 1,534,599 Total Fund Equity 154,783 1,484,471 50,128 1,534,599	•	2,040	2,075			
M. Whitcomb Scholarship		10,000	2,532			
F. Fletcher Scholarship		1,000	2,532			
J. Angell Trust Fund	J. Kaplan Scholarship	4,500	2,168			
Total Fund Equity   154,783   1,484,471   50,128   1,689,382   1,689,382		10,000	1,788			
F. Glanz Scholarship 6,484 5,050 M. Nutting Scholarship 30,000 7,843 Belitsky Scholarship 15,000 4,095 R. Artesanie Scholarship 5,839 Library Trusts: Clark/Sherwin 13,624 Library Book 111,645 C. Black 64,890 Ayer Library Landscaping 5,936 Ayer Library Memorial 74,708 J. Fitch Moore 2,226 Capital Stabilization Fund 876,372 OPEB Fund 50,128 Student Activities Fire Details  Reserve for Endowments 154,783 Undesignated 154,783 1,484,471 50,128 1,534,599  Total Fund Equity 154,783 1,484,471 50,128 1,689,382	J. Angell Trust Fund	1,000	1,226			
M. Nutting Scholarship Belitsky Scholarship 15,000 4,095 R. Artesanie Scholarship 15,000 15,839 Library Trusts: Clark/Sherwin 13,624 Library Book 111,645 C. Black 64,890 Ayer Library Landscaping Ayer Library Memorial J. Fitch Moore 2,226 Capital Stabilization Fund Stabilization Fund 97EB Fund Student Activities Fire Details  Reserve for Endowments 154,783 Undesignated 154,783 1,484,471 150,128 1,689,382	Joe Morris Scholarship	11,300	11,673			
Belitsky Scholarship       15,000       4,095         R. Artesanie Scholarship       5,839         Library Trusts:	F. Glanz Scholarship	6,484	5,050			
R. Artesanie Scholarship Library Trusts: Clark/Sherwin 13,624 Library Book 11,645 C. Black Ayer Library Landscaping Ayer Library Memorial J. Fitch Moore 2,226 Capital Stabilization Fund Stabilization Fund OPEB Fund Student Activities Fire Details  Reserve for Endowments Undesignated  Total Fund Equity  154,783 1,484,471 50,128 1,689,382	M. Nutting Scholarship	30,000	7,843			
Library Trusts:   Clark/Sherwin	Belitsky Scholarship	15,000	4,095			
Clark/Sherwin       13,624         Library Book       11,645         C. Black       64,890         Ayer Library Landscaping       5,936         Ayer Library Memorial       74,708         J. Fitch Moore       2,226         Capital Stabilization Fund       262,086         Stabilization Fund       876,372         OPEB Fund       50,128         Student Activities       Fire Details         Reserve for Endowments       154,783         Undesignated       1,484,471       50,128         Total Fund Equity       154,783       1,484,471       50,128	R. Artesanie Scholarship		5,839			
Library Book       11,645         C. Black       64,890         Ayer Library Landscaping       5,936         Ayer Library Memorial       74,708         J. Fitch Moore       2,226         Capital Stabilization Fund       262,086         Stabilization Fund       876,372         OPEB Fund       50,128         Student Activities       Fire Details         Reserve for Endowments       154,783       154,783         Undesignated       1,484,471       50,128       1,534,599         Total Fund Equity       154,783       1,484,471       50,128       1,689,382	Library Trusts:					
C. Black       64,890         Ayer Library Landscaping       5,936         Ayer Library Memorial       74,708         J. Fitch Moore       2,226         Capital Stabilization Fund       262,086         Stabilization Fund       876,372         OPEB Fund       50,128         Student Activities       Fire Details         Reserve for Endowments       154,783       154,783         Undesignated       1,484,471       50,128       1,534,599         Total Fund Equity       154,783       1,484,471       50,128       1,689,382	Clark/Sherwin		13,624			
Ayer Library Landscaping       5,936         Ayer Library Memorial       74,708         J. Fitch Moore       2,226         Capital Stabilization Fund       262,086         Stabilization Fund       876,372         OPEB Fund       50,128         Student Activities       Fire Details         Reserve for Endowments       154,783         Undesignated       1,484,471       50,128         Total Fund Equity       154,783       1,484,471       50,128         1,689,382	•					
Ayer Library Memorial       74,708         J. Fitch Moore       2,226         Capital Stabilization Fund       262,086         Stabilization Fund       876,372         OPEB Fund       50,128         Student Activities       Fire Details         Reserve for Endowments       154,783         Undesignated       1,484,471       50,128         Total Fund Equity       154,783       1,484,471       50,128       1,689,382						
J. Fitch Moore       2,226         Capital Stabilization Fund       262,086         Stabilization Fund       876,372         OPEB Fund       50,128         Student Activities       Fire Details         Reserve for Endowments       154,783         Undesignated       1,484,471       50,128         Total Fund Equity       154,783       1,484,471       50,128         1,689,382						
Capital Stabilization Fund         262,086           Stabilization Fund         876,372           OPEB Fund         50,128           Student Activities         Fire Details           Reserve for Endowments         154,783         154,783           Undesignated         1,484,471         50,128         1,534,599           Total Fund Equity         154,783         1,484,471         50,128         1,689,382	•					
Stabilization Fund         876,372           OPEB Fund         50,128           Student Activities         Fire Details           Reserve for Endowments         154,783         154,783           Undesignated         1,484,471         50,128         1,534,599           Total Fund Equity         154,783         1,484,471         50,128         1,689,382						
OPEB Fund Student Activities Fire Details         50,128           Reserve for Endowments Undesignated         154,783 1,484,471         150,128 50,128         154,783 1,534,599           Total Fund Equity         154,783 1,484,471         50,128 50,128         1,689,382						
Student Activities           Fire Details         154,783         154,783         154,783         Undesignated         1,484,471         50,128         1,534,599           Total Fund Equity         154,783         1,484,471         50,128         1,689,382			876,372			
Fire Details           Reserve for Endowments         154,783         154,783           Undesignated         1,484,471         50,128         1,534,599           Total Fund Equity         154,783         1,484,471         50,128         1,689,382				50,128		
Reserve for Endowments         154,783         154,783           Undesignated         1,484,471         50,128         1,534,599           Total Fund Equity         154,783         1,484,471         50,128         1,689,382						
Undesignated         1,484,471         50,128         1,534,599           Total Fund Equity         154,783         1,484,471         50,128         1,689,382	Fire Details					
Undesignated         1,484,471         50,128         1,534,599           Total Fund Equity         154,783         1,484,471         50,128         1,689,382	Reserve for Endowments	154,783				154,783
Total Fund Equity 154,783 1,484,471 50,128 1,689,382		,	1,484,471	50,128		
			, ,	,		
Total Liabilities and Fund Equity 289,217 1,484,471 50,128 1,823,816	Total Fund Equity	154,783	1,484,471	50,128		1,689,382
	Total Liabilities and Fund Equity	289,217	1,484,471	50,128		1,823,816

## STATEMENT OF APPROPRIATIONS AND DISBURSEMENTS July 1, 2013 - December 31, 2013

Description	Appropriated or Available	Disbursed	Balance
Town Moderator	500	0	500
Board of Selectmen Transferred to Art 6 Oct 2013 STM (Mondopad) Selectmen Stipends Town Administrator-Salary Selectmen Secretary-Salary	164,018 (2,506)	4,493 43,445 26,190	83,320
Overtime Expenses Encumbered Funds-wages	544	1,471 2,593 0	544
Encumbered Funds-expenses	283	283	0
Reserve Fund	150,000	0	150,000
Town Accountant Accountant-Salary Assistant-Wages Expenses Audit Service	165,736	46,877 22,480 716 6,474	89,189
Encumbered Funds-wages	517	0	517
Computer Support System Administrator Stipend Hardware/Software Maintenance Expenses	48,152	2,229 9,566 0	36,357
Encumbered Funds-expenses	1,000	1,000	0
Board of Assessors Assessors Stipends Assistant Assessor-Salary Clerk-Salary Expenses	157,013	3,450 46,585 19,129 15,831	72,018
Encumbered Funds-wages Encumbered Funds-expenses	460 310	0 310	460 0
Town Treasurer Treasurer-Salary Assistants-Wages Expenses	113,598	28,744 23,340 2,904	58,610
Encumbered Funds-wages	409	0	409
Parking Tickets	950	232	718
Tax Collector Collector-Salary Assistant-Salary Expenses	86,106	15,810 19,830 1,150	49,316
Encumbered Funds-wages Encumbered Funds-expenses	289 429	0 429	289 0
Finance Committee	700	365	335

Description	Appropriated or Available	Disbursed	Balance
Town Counsel Legal Services Expenses	78,000	36,232 133	41,635
Printing Services	6,500	1,875	4,625
Tax Title Foreclosures	8,000	2,678	5,322
Town Clerk Clerk-Salary Assistant-Wages Expenses	71,248	12,935 20,950 227	37,136
Encumbered Funds-wages	262	0	262
Town Hall Postage Fund	18,000	11,294	6,706
Elections & Registrations Registrars Salaries Expenses	11,331	162 4,117	7,052
Personnel Board	100	0	100
Information Technology Wages Hardware	97,655	33,870 10,198 4,896	48,691
Expenses Encumbered Funds-wages	263	4,890	263
Montachusett Regional Planning Commission	2,165	2,165	0
Conservation Commission Wages Expenses	19,567	7,580 637	11,350
Encumbered Funds-wages	68	0	68
Planning Board Wages Expenses	18,734	8,473 0	10,261
Encumbered Funds-wages	63	0	63
Zoning Board of Appeals Wages Expenses	17,881	8,590 0	9,291
Encumbered Funds-wages	63	0	63
Planning & Development Director-Wages (see UDAG Economic Devel also) Expenses	31,562	14,915 0	16,647
Encumbered Funds-wages	116	0	116
Public Buildings Maintenance Facilities Director Custodian	282,982	28,120 15,780	161,130

Description	Appropriated or Available	Disbursed	Balance
Heat	Of Available	9,544	Dalance
Electric		18,341	
Repairs		29,670	
Expenses		20,397	
Encumbered Funds-wages	342	0	342
Encumbered Funds-expenses	1,635	1,635	0
-	131,046	125,858	5,188
Fire, Casualty & Liability Insurance			
Police & Fire Insurance	106,622	106,281	341
Communications Committee	700	0	700
Police Department	1,872,657		996,370
Salaries & Wages		666,159	
Overtime		110,356	
Court Time		8,227	
Expenses		56,545	
Cruiser		35,000	
Encumbered Funds-wages	5,374	0	5,374
Encumbered Funds-expenses	32,419	32,419	0
Fire Department	1,357,827		700,981
Call Pay		16,386	
Salaries & Wages		482,349	
Overtime		99,095	
Call Overtime		13,376	
Expenses		45,640	
Encumbered Funds-wages	3,312	0	3,312
Encumbered Funds-expenses	59	59	0
Building Inspector	73,684		56,338
Inspector-Salary		14,109	
Expenses		3,237	
Encumbered Funds-wages	111	0	111
Barn Inspector	1,000	0	1,000
Emergency Management	9,510		3,110
Wages	- 7-	1,197	-, -
Expenses		5,203	
Animal Control Officer	12,812		7,402
Salary	7-	5,410	-, -
Expenses		0	
Encumbered Funds-wages	43	0	43
Tree Warden	17,885		8,175
Salaries & Wages	17,005	4,353	0,173
Expenses		5,357	
2.1.pen.ses		3,331	
Ayer Shirley Regional School District Assessment	9,114,776	4,567,577	4,547,199
Vocational Education	600,928	450,696	150,232

Public Works Department   Salaries & Wages   Overtimes-snow removal	Description	Appropriated or Available	Disbursed	Balance
Salaries & Wages         247,461           Overtime-snow removal         25,174           -all other         7,623           Expenses-snow removal         53,724           -all other         102,172           Encumbered Funds-wages         1,927         0         1,927           Encumbered Funds-expenses         77,400         24,494         50,906           Encumbered Funds-expenses         934         934         0,906           Encumbered Funds-expenses         1,000         1,000         0           Encumbered Funds-expenses         1,000         1,000         0           Board of Health         15,473         9,114         9,114           Wages         396         5,963         5,963         5,963           Expenses         396         5,963         5,961         5,961         5,901         5,961         5,961         5,961         5,961         5,961         5,961         5,961         5,961 <td></td> <td></td> <td></td> <td></td>				
Overtime-snow removal - all other         25,174 - 26,23 - 25,274 - 26,23         10 ther         7,623 - 25,274 - 26,23         10 ther         10,272 - 27,272	•	,	247,461	,
Expenses-snow removal all other         53,724 all outper           Encumbered Funds-wages         1,927 0         0         1,927 no           Encumbered Funds-expenses         771 771 771         0         1,927 no         0         2,500 no         2,500 no         2,500 no         2,500 no         0			25,174	
Salaries	-all other			
Incumbered Funds-expenses         1,927         0         1,927           Hincumbered Funds-expenses         771         771         0           Street Lighting         75,400         24,494         50,906           Encumbered Funds-expenses         9,34         934         0           Care of Graves         2,500         0         2,500           Encumbered Funds-expenses         1,000         1,000         0           Board of Health         15,473         9,114         9,114           Wages         3,966         5,963         2,500           Expenses         3,366         5,963         2,500           Encumbered Funds-expenses         5,3         0         5,3           Encumbered Funds-expenses         5,3         0         5,3           Encumbered Funds-expenses         12,230         5,901           Nashoha Boards of Health         23,606         2,230         5,901           Environmental Services         12,230         7,1258         7,258           Salaries & Wages         3,475         7,1258         3,475         7,1258           Salaries & Wages         3,24         0         3,24         1,619         3,24         1,619         3,24 </td <td></td> <td></td> <td></td> <td></td>				
Encumbered Funds-expenses         771         771         0           Street Lighting Encumbered Funds-expenses         75,400         24,494         50,906           Encumbered Funds-expenses         934         934         0           Care of Graves         2,500         0         2,500           Encumbered Funds-expenses         1,000         1,000         0           Board of Health         15,473         5,963         9,114           Wages Expenses         396         5,963         96           Encumbered Funds-expenses         87         87         0           Rencumbered Funds-expenses         87         87         0           Nashoba Boards of Health Environmental Services         23,606         5,901         5,901           Nursing Services         12,230         7,501         5,475         5           Disabilities Commission         700         92         608         5,475         5           Disabilities Commission         700         92         608         5,475         6           Council on Aging Salaries & Wages Expenses         45,580         45,580         5         6           Salaries & Wages Expenses         19,194         8,321         10,619         6				
Street Lighting         75,400         24,494         50,906           Encumbered Funds-expenses         934         934         0           Care of Graves         2,500         0         2,500           Encumbered Funds-expenses         1,000         1,000         0           Board of Health         15,473         9,114         9,114           Wages         336         5,963         6           Expenses         336         5         6           Encumbered Funds-wages         53         0         53           Encumbered Funds-wages         87         87         0           Nashoba Boards of Health         23,606         5,901         5,901           Environmental Services         12,230         5,901         5,901           Disabilities Commission         700         92         608           Council on Aging         125,834         71,258         71,258           Salaries & Wages         8,996         324         60         324           Encumbered Funds-wages         324         90         324           Encumbered Funds-expenses         55         55         0           Veterans' Agent         19,194         10,619         <		,		
Encumbered Funds-expenses         934         934         0           Care of Graves         2,500         0         2,500           Encumbered Funds-expenses         1,000         1,000         0           Board of Health         15,473         9,114           Wages         5,963         5           Expenses         396         5           Encumbered Funds-wages         53         0         53           Encumbered Funds-expenses         87         87         0           Nashoba Boards of Health         23,606         5,901         5,901           Environmental Services         12,230         12,230         5,901           Nursing Services         12,230         71,258         608           Council on Aging         125,834         71,258	Encumbered Funds-expenses	7/1	7/1	0
Encumbered Funds-expenses         934         934         0           Care of Graves         2,500         0         2,500           Encumbered Funds-expenses         1,000         1,000         0           Board of Health         15,473         9,114           Wages         5,963         5           Expenses         396         5           Encumbered Funds-wages         53         0         53           Encumbered Funds-expenses         87         87         0           Nashoba Boards of Health         23,606         5,901         5,901           Environmental Services         12,230         12,230         5,901           Nursing Services         12,230         71,258         608           Council on Aging         125,834         71,258	Street Lighting	75,400	24,494	50,906
Encumbered Funds-expenses         1,000         1,000         0           Board of Health Wages         5,473         9,114           Wages         5,963         2           Expenses         396         5           Encumbered Funds-wages         53         0         53           Encumbered Funds-expenses         87         87         0           Nashoba Boards of Health Environmental Services         12,230         5,901         5,901           Environmental Services         5,475         5         5           Nussing Services         5,475         5         5           Disabilities Commission         700         92         608           Council on Aging Salaries & Wages         45,580         45,580         5           Expenses         45,580         5         5         0           Expenses         324         0         324         1         324         1         10,619         324         1         10,619         324         1         10,619         324         1         10,619         324         10,619         324         10,619         324         10,619         32,270         10,619         3,241         10,619         3,241		934	934	
Encumbered Funds-expenses         1,000         1,000         0           Board of Health Wages         5,473         9,114           Wages         5,963         2           Expenses         396         5           Encumbered Funds-wages         53         0         53           Encumbered Funds-expenses         87         87         0           Nashoba Boards of Health Environmental Services         12,230         5,901         5,901           Environmental Services         5,475         5         5           Nussing Services         5,475         5         5           Disabilities Commission         700         92         608           Council on Aging Salaries & Wages         45,580         45,580         5           Expenses         45,580         5         5         0           Expenses         324         0         324         1         324         1         10,619         324         1         10,619         324         1         10,619         324         1         10,619         324         10,619         324         10,619         324         10,619         32,270         10,619         3,241         10,619         3,241	Care of Graves	2,500	0	2,500
Wages         5,963         Expenses           Encumbered Funds-wages         53         0         53           Encumbered Funds-expenses         87         87         0           Nashoba Boards of Health         23,606         12,230         5,901           Environmental Services         12,230         5,901           Nursing Services         5,475         7           Disabilities Commission         700         92         608           Council on Aging         125,834         71,258           Salaries & Wages         45,580         8,996           Expenses         8,996         2           Encumbered Funds-wages         324         0         324           Encumbered Funds-expenses         55         55         0           Veterans' Agent         19,194         8,321         10,619           Salary         8,321         254           Veterans' Benefits         168,000         63,219         104,781           Ayer Public Library         467,716         221,024           Salaries & Wages         113,151         113,151           Encumbered Funds-wages         1,087         0         1,087           Park Department         113				
Wages         5,963         Expenses           Encumbered Funds-wages         53         0         53           Encumbered Funds-expenses         87         87         0           Nashoba Boards of Health         23,606         12,230         5,901           Environmental Services         12,230         5,901           Nursing Services         5,475         7           Disabilities Commission         700         92         608           Council on Aging         125,834         71,258           Salaries & Wages         45,580         8,996           Expenses         8,996         8,996           Encumbered Funds-wages         324         0         324           Encumbered Funds-expenses         55         55         0           Veterans' Agent         19,194         8,321         10,619           Salary         8,321         254           Veterans' Benefits         168,000         63,219         104,781           Ayer Public Library         467,716         221,024           Salaries & Wages         113,151         113,151           Expenses         1,087         0         1,087           Park Department         113,168	P. 1 637 14	15.450		0.114
Expenses         396           Encumbered Funds-wages         53         0         53           Encumbered Funds-expenses         87         87         0           Nashoba Boards of Health         23,606         12,230         5,901           Environmental Services         12,230         12,230         608           Disabilities Commission         700         92         608           Council on Aging         125,834         45,580         71,258           Salaries & Wages         45,580         8,996         8,996           Expenses         8,996         12,230         12,230           Veterans' Agent         19,194         10,619         324           Salary         8,321         10,619         10,619           Salary         8,321         254         10,619           Veterans' Agent         168,000         63,219         104,781           Ayer Public Library         467,716         221,024           Salaries & Wages         133,541         113,151           Expenses         113,151         10,000           Expenses         113,151         50,990           Director         23,270         23,270           Lifeguard		15,473	5.060	9,114
Encumbered Funds-wages         53         0         53           Encumbered Funds-expenses         87         87         0           Nashoba Boards of Health Environmental Services Nursing Services         12,230         12,230         5,901           Disabilities Commission         700         92         608           Council on Aging Salaries & Wages         45,580         71,258           Salaries & Wages         8,996         8,996           Encumbered Funds-wages         324         0         324           Encumbered Funds-expenses         55         55         0           Veterans' Agent Salary         19,194         8,321         10,619           Salary Expenses         254         10         10           Veterans' Benefits         168,000         63,219         104,781           Ayer Public Library Salaries & Wages Expenses         133,541         221,024           Expenses         113,151         221,024           Expenses         1,087         0         1,087           Park Department Director Lifeguards Seasonal assistants Seasonal assistants Seasonal assistants Seasonal assistants Seasonal				
Encumbered Funds-expenses         87         87         0           Nashoba Boards of Health Environmental Services Nursing Services         23,606         12,230         5,901           Disabilities Commission         700         92         608           Council on Aging Salaries & Wages Expenses         45,580         71,258           Encumbered Funds-wages         324         0         324           Encumbered Funds-expenses         55         55         0           Veterans' Agent Salary Expenses         19,194         10,619         10,619           Salary Expenses         8,321         254         10,619           Veterans' Benefits         168,000         63,219         104,781           Ayer Public Library Salaries & Wages Expenses         133,541         113,151           Encumbered Funds-wages         1,087         0         1,087           Park Department Director Lifeguards Seasonal assistants Seasonal assistants Seasonal assistants Seasonal assistants Seasonal assistants Seasonal assistants Seasonal Agent Seasonal Agent Seasonal Agent Seasonal Seasonal Agent Seasonal S		53		53
Nashoba Boards of Health Environmental Services Nursing Services         23,606         5,901           Disabilities Commission         700         92         608           Council on Aging Salaries & Wages Expenses         125,834         71,258           Salaries & Wages Expenses         8,996         8,996           Encumbered Funds-wages         324         0         324           Encumbered Funds-expenses         55         55         0           Veterans' Agent Salary Expenses         19,194         8,321         10,619           Salary Salary Expenses         254         104,781           Veterans' Benefits         168,000         63,219         104,781           Ayer Public Library Salaries & Wages Expenses         113,541         113,151           Encumbered Funds-wages         1,087         0         1,087           Park Department Director Lifeguards Seasonal assistants Expenses Expenses         22,270         23,270         23,270         22,436         8,882         8,882         Encumbered Funds-wages         182         0         182           Ayer Shirley Football & Cheer         4,000         0         4,000         0         4,000				
Environmental Services         12,230           Nursing Services         5,475           Disabilities Commission         700         92         608           Council on Aging         125,834         71,258           Salaries & Wages         45,580         71,258           Salaries & Wages         8,996         324           Encumbered Funds-wages         324         0         324           Encumbered Funds-expenses         55         55         0           Veterans' Agent         19,194         8,321         10,619           Salary         8,321         254         10,619           Veterans' Benefits         168,000         63,219         104,781           Ayer Public Library         467,716         221,024           Salaries & Wages         133,541         221,024           Salaries & Wages         113,151         133,541           Expenses         1,087         0         1,087           Park Department         113,168         50,990           Director         23,270         22,436           Seasonal assistants         7,590           Expenses         8,882           Encumbered Funds-wages         182         0	Encumbered Funds expenses	07	07	O .
Nursing Services         5,475           Disabilities Commission         700         92         608           Council on Aging         125,834         71,258         71,258         324         71,258         71,258         71,258         71,258         72,258         72,258         72,208		23,606		5,901
Disabilities Commission         700         92         608           Council on Aging         125,834         71,258           Salaries & Wages         45,580         71,258           Expenses         8,996         8,996           Encumbered Funds-wages         324         0         324           Encumbered Funds-expenses         55         55         0           Veterans' Agent Salary         19,194         8,321         10,619           Salary         254         254           Veterans' Benefits         168,000         63,219         104,781           Ayer Public Library         467,716         221,024           Salaries & Wages         133,541         221,024           Salaries & Wages         113,151         50,990           Director         23,270         23,270           Lifeguards         22,436         50,990           Director         23,270         22,436           Lifeguards         7,590         8,882           Expenses         8,882         6           Encumbered Funds-wages         182         0         182           Ayer Shirley Football & Cheer         4,000         0         4,000				
Council on Aging         125,834         71,258           Salaries & Wages         45,580         45,580           Expenses         8,996         324           Encumbered Funds-wages         324         0         324           Encumbered Funds-expenses         55         55         0           Veterans' Agent         19,194         8,321         10,619           Salary         8,321         254         10,619           Veterans' Benefits         168,000         63,219         104,781           Ayer Public Library         467,716         221,024           Salaries & Wages         133,541         22,024           Expenses         1,087         0         1,087           Park Department         113,168         50,990           Director         23,270         23,270           Lifeguards         22,436         22,436           Seasonal assistants         7,590         8,882           Expenses         182         0         182           Ayer Shirley Football & Cheer         4,000         0         4,000	Nursing Services		5,475	
Salaries & Wages       45,580         Expenses       8,996         Encumbered Funds-wages       324       0       324         Encumbered Funds-expenses       55       55       0         Veterans' Agent       19,194       8,321       10,619         Salary       8,321       254       10,619         Veterans' Benefits       168,000       63,219       104,781         Ayer Public Library       467,716       221,024         Salaries & Wages       133,541       133,541         Expenses       113,151       10,87         Encumbered Funds-wages       1,087       0       1,087         Park Department       113,168       50,990         Director       23,270       22,436       22,436         Seasonal assistants       7,590       22,436       22,436       22,436         Seasonal assistants       7,590       8,882       2         Expenses       8,882       1       3,200       1,000         Ayer Shirley Football & Cheer       4,000       0       4,000	Disabilities Commission	700	92	608
Salaries & Wages       45,580         Expenses       8,996         Encumbered Funds-wages       324       0       324         Encumbered Funds-expenses       55       55       0         Veterans' Agent       19,194       8,321       10,619         Salary       8,321       254       10,619         Veterans' Benefits       168,000       63,219       104,781         Ayer Public Library       467,716       221,024         Salaries & Wages       133,541       133,541         Expenses       113,151       10,87         Encumbered Funds-wages       1,087       0       1,087         Park Department       113,168       50,990         Director       23,270       22,436       22,436         Seasonal assistants       7,590       22,436       22,436       22,436         Seasonal assistants       7,590       8,882       2         Expenses       8,882       1       3,200       1,000         Ayer Shirley Football & Cheer       4,000       0       4,000	Council on Aging	125,834		71,258
Expenses         8,996           Encumbered Funds-wages         324         0         324           Encumbered Funds-expenses         55         55         0           Veterans' Agent         19,194         10,619           Salary         8,321         254           Expenses         254         104,781           Veterans' Benefits         168,000         63,219         104,781           Ayer Public Library         467,716         221,024           Salaries & Wages         133,541         113,151           Expenses         113,151         50,990           Park Department         113,168         50,990           Director         23,270         22,436           Seasonal assistants         22,436         50,990           Expenses         8,882         182           Encumbered Funds-wages         182         0         182           Ayer Shirley Football & Cheer         4,000         0         4,000			45,580	
Encumbered Funds-expenses         55         55         0           Veterans' Agent Salary         19,194         10,619           Expenses         254         254           Veterans' Benefits         168,000         63,219         104,781           Ayer Public Library Salaries & Wages Expenses         133,541         221,024           Expenses         113,151         113,151           Encumbered Funds-wages         1,087         0         1,087           Park Department Director Lifeguards Seasonal assistants Expenses         22,436 Seasonal assistants Seasonal assistants Seasonal assistants Sexpenses         7,590 Seasonal sexpenses         8,882 Seasonal sexpenses           Encumbered Funds-wages         182         0         182           Ayer Shirley Football & Cheer         4,000         0         4,000			8,996	
Veterans' Agent Salary       19,194       10,619         Expenses       8,321       254         Veterans' Benefits       168,000       63,219       104,781         Ayer Public Library Salaries & Wages Expenses       133,541       221,024         Expenses       113,151       113,151         Encumbered Funds-wages       1,087       0       1,087         Park Department Director 23,270       23,270       23,270       22,436       50,990         Lifeguards Seasonal assistants Expenses       7,590       8,882       7,590       8,882       Encumbered Funds-wages       182       0       182         Ayer Shirley Football & Cheer       4,000       0       4,000       4,000				324
Salary Expenses       8,321 254         Veterans' Benefits       168,000       63,219       104,781         Ayer Public Library Salaries & Wages Expenses       133,541 13,151       221,024         Expenses       113,151       100 1,087         Park Department Director Lifeguards Seasonal assistants Seasonal assistants Expenses       22,436 22,436 22,436 360       50,990 22,436 360         Expenses Encumbered Funds-wages       182 0 182       0 182         Ayer Shirley Football & Cheer       4,000 0 0 4,000	Encumbered Funds-expenses	55	55	0
Salary Expenses       8,321 254         Veterans' Benefits       168,000       63,219       104,781         Ayer Public Library Salaries & Wages Expenses       133,541 13,151       221,024         Expenses       113,151       100 1,087         Park Department Director Lifeguards Seasonal assistants Seasonal assistants Expenses       22,436 22,436 22,436 360       50,990 22,436 360         Expenses Encumbered Funds-wages       182 0 182       0 182         Ayer Shirley Football & Cheer       4,000 0 0 4,000	Veterans' Agent	19,194		10,619
Veterans' Benefits       168,000       63,219       104,781         Ayer Public Library <ul> <li>Salaries &amp; Wages</li> <li>Expenses</li> <li>113,541</li> <li>Expenses</li> <li>113,151</li> </ul> Encumbered Funds-wages     1,087     0     1,087         Park Department <ul> <li>Director</li> <li>Lifeguards</li> <li>Seasonal assistants</li> <li>Expenses</li> <li>Expenses</li> <li>Encumbered Funds-wages</li> <li>182</li> <li>Ayer Shirley Football &amp; Cheer</li> </ul> 4,000     0     4,000			8,321	
Ayer Public Library       467,716       221,024         Salaries & Wages       133,541       133,541         Expenses       113,151       113,151         Encumbered Funds-wages       1,087       0       1,087         Park Department       113,168       50,990         Director       23,270       23,270       22,436       22,436       22,436       36         Seasonal assistants       7,590       36,200	Expenses		254	
Salaries & Wages       133,541         Expenses       113,151         Encumbered Funds-wages       1,087       0       1,087         Park Department       113,168       50,990         Director       23,270       23,270       23,270       22,436       22,436       36,200	Veterans' Benefits	168,000	63,219	104,781
Salaries & Wages       133,541         Expenses       113,151         Encumbered Funds-wages       1,087       0       1,087         Park Department       113,168       50,990         Director       23,270       23,270       23,270       22,436       22,436       36,200	Aver Public Library	467 716		221 024
Expenses       113,151         Encumbered Funds-wages       1,087       0       1,087         Park Department       113,168       50,990         Director       23,270       23,270       22,436       22,436       22,436       8,882       8,882       8,882       8,882       8,882       8,882       9       1,000		101,710	133.541	
Encumbered Funds-wages       1,087       0       1,087         Park Department       113,168       50,990         Director       23,270       22,436         Lifeguards       22,436       7,590         Seasonal assistants       7,590       8,882         Expenses       8,882       0         Encumbered Funds-wages       182       0       182         Ayer Shirley Football & Cheer       4,000       0       4,000				
Director       23,270         Lifeguards       22,436         Seasonal assistants       7,590         Expenses       8,882         Encumbered Funds-wages       182       0       182         Ayer Shirley Football & Cheer       4,000       0       4,000		1,087		1,087
Director       23,270         Lifeguards       22,436         Seasonal assistants       7,590         Expenses       8,882         Encumbered Funds-wages       182       0       182         Ayer Shirley Football & Cheer       4,000       0       4,000	Park Department	113 168		50 990
Lifeguards       22,436         Seasonal assistants       7,590         Expenses       8,882         Encumbered Funds-wages       182       0       182         Ayer Shirley Football & Cheer       4,000       0       4,000		110,100	23.270	20,550
Seasonal assistants Expenses  Encumbered Funds-wages  Ayer Shirley Football & Cheer  7,590 8,882  0  182  4,000  4,000				
Encumbered Funds-wages 182 0 182  Ayer Shirley Football & Cheer 4,000 0 4,000			7,590	
Ayer Shirley Football & Cheer 4,000 0 4,000			8,882	
	Encumbered Funds-wages	182	0	182
Little League 4,000 0 4,000	Ayer Shirley Football & Cheer	4,000	0	4,000
	Little League	4,000	0	4,000

<b>Description</b> Historical Commission	Appropriated or Available 750	<b>Disbursed</b> 159	Balance 591
Memorial Day Parade	2,000	0	2,000
American Legion	600	0	600
4th of July - Fireworks	5,000	5,000	0
Notes & Bonds (Principal)	1,005,815	50,000	955,815
Interest on Debt	259,285	125,833	133,452
County Retirement Assessment	1,262,530	1,262,530	0
Workers' Compensation	48,867	34,778	14,089
Unemployment Compensation Encumbered Funds-expenses	25,511 7,946	8,193 7,946	17,318 0
FICA Medicare	75,000	40,240	34,760
Health & Life Insurance Encumbered Funds-expenses	1,452,079 29,352	666,984 3,507	785,095 25,845
Transfers to Other Funds: Stormwater Solid Waste Sewer Water Transfer to UDAG Capital Stabilization Stabilization OPEB	95,000 260,533 26,619 119,498 550,000 23,442 113,095 170,000	0 0 0 0 550,000 23,442 113,095 170,000	95,000 260,533 26,619 119,498 0 0

# Statement of Special Article Appropriations (see separate report for capital projects)

		Appropriated or Available	Disbursed or Closed	Balance
Art 30 -2007 ATM Beaver Control		10,000	250	9,750
Art 31 -2007 ATM Zoning Bylaw Update		4,202	0	4,202
Art 21 -2012 Clerk Book Binding		1,180	0	1,180
Art 21 -2013 First Year Interest & Bond Admin		22,524	0	22,524
Art 27 -2014 ATM GASB45 Update		7,200	6,500	700
Art 24 -2014 ATM Prior Year Collector Bill		726	726	0
Art 18 -2014 ATM Network Infrastructure Upgrades		10,000	8,806	1,194
Art 6 -2014 Oct 2013 STM Mondopad		6,506	6,506	0
Art 5 -2014 Oct 2013 STM Phones (various depts)		45,000	4,943	40,057
Art 18 -2014 ATM Police Admin Vehicle		30,000	25,928	4,072
Art 18 -2014 ATM Fire Chief Vehicle		45,000	43,814	1,186
Art 19 -2014 ATM Fire Rehab Engine #4	from reserve for borrow	33,618	33,618	0
		121,382	108,276	13,106
Art 26 -2014 ATM Prior Year Building Inspector Bill		333	333	0
Art 20 -2013 ATM Street Signs	from reserve for borrow	5,543	5,543	0
		43,603	31,761	11,842
Art 18 -2014 ATM Highway Truck Mounted Asphalt Mixer		20,000	19,850	150
Art 18 -2014 ATM Parks Tractor with Front End Loader		18,500	16,550	1,950
Art 25 -2014 ATM Unemployment Prior Year Bill		3,100	3,044	56

#### TOWN OF AYER STATEMENT OF REVENUES July 1, 2012 to June 30, 2013

#### **General Fund**

Fire Dept.-SAFE

Property Taxes		17,769,481
Tax Liens		210,422
Excise Taxes		998,776
Penalties & Interest on Taxes		61,073
Interest on Tax Liens  Permants in Lieu of Taxas		69,237 8,100
Payments in Lieu of Taxes Rental Income		50,032
Licenses & Permits		196,667
State Aid:		190,007
Chapter 70		333,567
Vocational Education Transportatio	on Reimbursement	3,887
Unrestricted Local Aid	n remearsement	640,306
Veterans, Blind, Surviving Spouse A	Abatement	44,163
Veterans Benefit Reimbursement		109,706
State Owned land		12,714
Mass Emergency Management Ager	ncy (MEMA)	1,452
Meals Tax		68,864
Other State Aid		518
Fees - Departmental		111,459
Fines & Forfeitures		16,450
Interest Earnings		16,637
Borrow Premium		585
Transfers to General Fund		35,280
Energy Rebates		5,859
Miscellaneous		105,050
Federal Emergency Management Agency	y (FEMA)	5,961
Other Federal Revenue		938
Total General Fund		20,877,184
Special Revenue Funds - General Government	ment	
Federal Aid:		
Federal Aid: EOCD (CDF grant)		627 724
EOCD (CDF grant)		627,724 360
		360
EOCD (CDF grant) Law Block Grant-Interest Treatment Grant	t.	360 313,917
EOCD (CDF grant) Law Block Grant-Interest	t	360
EOCD (CDF grant) Law Block Grant-Interest Treatment Grant Police Buffer Zone Protection Grant State Aid:	t	360 313,917 43,066
EOCD (CDF grant) Law Block Grant-Interest Treatment Grant Police Buffer Zone Protection Grant State Aid: Chapter 90 Roads	t	360 313,917 43,066 468,132
EOCD (CDF grant) Law Block Grant-Interest Treatment Grant Police Buffer Zone Protection Grant State Aid: Chapter 90 Roads State Aid to Libraries	t	360 313,917 43,066 468,132 8,554
EOCD (CDF grant) Law Block Grant-Interest Treatment Grant Police Buffer Zone Protection Grant State Aid: Chapter 90 Roads State Aid to Libraries Arts Lottery Grant	t	360 313,917 43,066 468,132 8,554 3,870
EOCD (CDF grant) Law Block Grant-Interest Treatment Grant Police Buffer Zone Protection Grant State Aid: Chapter 90 Roads State Aid to Libraries Arts Lottery Grant Elder Affairs	t	360 313,917 43,066 468,132 8,554 3,870 8,253
EOCD (CDF grant) Law Block Grant-Interest Treatment Grant Police Buffer Zone Protection Grant State Aid: Chapter 90 Roads State Aid to Libraries Arts Lottery Grant Elder Affairs Police Traffic Safety	t	360 313,917 43,066 468,132 8,554 3,870 8,253 100
EOCD (CDF grant) Law Block Grant-Interest Treatment Grant Police Buffer Zone Protection Grant State Aid: Chapter 90 Roads State Aid to Libraries Arts Lottery Grant Elder Affairs Police Traffic Safety Fire-SAFE Grant	t	360 313,917 43,066 468,132 8,554 3,870 8,253 100 4,625
EOCD (CDF grant) Law Block Grant-Interest Treatment Grant Police Buffer Zone Protection Grant State Aid: Chapter 90 Roads State Aid to Libraries Arts Lottery Grant Elder Affairs Police Traffic Safety Fire-SAFE Grant Fire-Decon Trailer	t	360 313,917 43,066 468,132 8,554 3,870 8,253 100 4,625 2,000
EOCD (CDF grant) Law Block Grant-Interest Treatment Grant Police Buffer Zone Protection Grant State Aid: Chapter 90 Roads State Aid to Libraries Arts Lottery Grant Elder Affairs Police Traffic Safety Fire-SAFE Grant Fire-Decon Trailer Emergency Management Grant		360 313,917 43,066 468,132 8,554 3,870 8,253 100 4,625 2,000 2,000
EOCD (CDF grant) Law Block Grant-Interest Treatment Grant Police Buffer Zone Protection Grant State Aid: Chapter 90 Roads State Aid to Libraries Arts Lottery Grant Elder Affairs Police Traffic Safety Fire-SAFE Grant Fire-Decon Trailer Emergency Management Grant Emergency Management Planning C		360 313,917 43,066 468,132 8,554 3,870 8,253 100 4,625 2,000 2,000 2,500
EOCD (CDF grant) Law Block Grant-Interest Treatment Grant Police Buffer Zone Protection Grant State Aid: Chapter 90 Roads State Aid to Libraries Arts Lottery Grant Elder Affairs Police Traffic Safety Fire-SAFE Grant Fire-Decon Trailer Emergency Management Grant Emergency Management Planning C Communications Center (911)		360 313,917 43,066 468,132 8,554 3,870 8,253 100 4,625 2,000 2,000
EOCD (CDF grant) Law Block Grant-Interest Treatment Grant Police Buffer Zone Protection Grant State Aid: Chapter 90 Roads State Aid to Libraries Arts Lottery Grant Elder Affairs Police Traffic Safety Fire-SAFE Grant Fire-Decon Trailer Emergency Management Grant Emergency Management Planning C Communications Center (911) Extra Polling Hours		360 313,917 43,066 468,132 8,554 3,870 8,253 100 4,625 2,000 2,000 2,500 28,787
EOCD (CDF grant) Law Block Grant-Interest Treatment Grant Police Buffer Zone Protection Grant State Aid: Chapter 90 Roads State Aid to Libraries Arts Lottery Grant Elder Affairs Police Traffic Safety Fire-SAFE Grant Fire-Decon Trailer Emergency Management Grant Emergency Management Planning C Communications Center (911) Extra Polling Hours Other:		360 313,917 43,066 468,132 8,554 3,870 8,253 100 4,625 2,000 2,000 2,500 28,787 633
EOCD (CDF grant) Law Block Grant-Interest Treatment Grant Police Buffer Zone Protection Grant State Aid: Chapter 90 Roads State Aid to Libraries Arts Lottery Grant Elder Affairs Police Traffic Safety Fire-SAFE Grant Fire-Decon Trailer Emergency Management Grant Emergency Management Planning C Communications Center (911) Extra Polling Hours		360 313,917 43,066 468,132 8,554 3,870 8,253 100 4,625 2,000 2,000 2,500 28,787

3,045

#### STATEMENT OF REVENUES July 1, 2012 to June 30, 2013

	July 1, 2012 to June 30, 2013	
BOH - Septic Betterment Program		8,695
Wetlands Protection		3,095
<b>Holiday Lights Donations</b>		837
<b>Historic Commission Donations</b>		485
COA Donations		856
Total Special Revenue Funds - General Gove	ernment	1,558,030
Community Preservation Fund (CPA):		
CPA Surcharge, Prior to FY2012		85
CPA Surcharge, FY2012		3,405
CPA Surcharge, FY2013		143,275
CPA Interest		582
State Match		38,142
Tax Liens		1,682
Total Community Preservation Fund		187,171
UDAG Grants:		
Interest Earnings		10,900
Industrial Pretreatment Fees		55,408
Industrial Development Finance Author	itv:	
Loan Repayments:		
Volunteers of America		15,839
Page-Moore		9,829
Wentzell (Hallmark)		15,971
Nashoba Restaurant		14,460
Wholesome Café		1,489
Bonnet Realty		9,119
Du's Tailor		4,455
Side Tracked Pub		135,906
Century Carpet		5,773
Stancombe		100
Interest Earnings		8,356
Total UDAG Grants		287,605
Revolving Funds:		
General Government:		
Police Outside Details		156,331
Senior Van Service		74,992
Gas/Plumbing Inspectors		19,252
Wiring Inspectors		13,172
Park Department		31,923
Fire Alarms		18,531
Fourth of July		11,804
Town Hall Building Rental		200
Total Revolving Funds		326,205
Enterprise Funds		
Sewer:		
Charges & Revenues		2,032,188
General Fund Subsidy		27,522
Borrow Premium		1,105
SRF State Subsidy		8,319
	-109-	2,069,134

#### STATEMENT OF REVENUES July 1, 2012 to June 30, 2013

Water:	
Charges & Revenues	1,306,163
General Fund Subsidy	124,806
Borrow Premium	363
	1,431,332
Solid Waste:	, ,
Charges & Revenues	181,110
Borrow Premium	97
General Fund Subsidy	266,891
·	448,098
Ambulance:	
Charges & Revenues	380,091
Stormwater:	
General Fund Subsidy	85,000
Stabilization Fund	
Interest Earnings	3,181
Transfer from General Fund	70,591
	73,772
Capital Stabilization Fund	100
Interest Earnings	190
Transfer from General Fund	7,843
ODED Tours From J	8,033
OPEB Trust Fund	111
Interest Earnings Transfer from General Fund	
Transfer from General Fund	40,000 40,111
Trust Funds	40,111
Scholarship Trusts:	
Interest Earnings	33,559
Library Trusts:	33,337
Bequests	1,110
Interest Earnings	994
Total Trust Funds	35,663
	22,002
GRAND TOTAL - REVENUES	27,807,429

#### TOWN OF AYER JUNE 30, 2013

AMOUNT

			AMOUNT	
Date Authorized	Purpose	Authorized	Issued	Unissued
April 23, 1979	Page/Hilltop School Construction	2,585,000	2,510,000	0
May 8, 2006	Rescind portion of authorization	(75,000)		U
April 24, 1980	Page/Hilltop School Construction	1,265,000	0	0
=				U
May 8, 2006	Rescind portion of authorization	(1,265,000)		0
June 9, 1983	School Roof Repair	1,000,000	550,000	0
May 8, 2006	Rescind portion of authorization	(450,000)		0
February 26, 1985	Downtown Revitalization	136,000	135,000	0
May 8, 2006	Rescind portion of authorization	(1,000)		
		3,195,000	3,195,000	0
May 24-25, 1993	Road Construction	800,000	800,000	0
May 24-25, 1993 May 24-25, 1993	Landfill Site	150,000	150,000	0
•				
May 24-25, 1993	Front End Loader	150,000	82,700	0
May 8, 2006	Rescind portion of authorization	(67,300)		0
May 24-25, 1993	Filter Replacement	170,000	85,000	0
May 8, 2006	Rescind portion of authorization	(85,000)		
May 24-25, 1993	Fire Truck	225,000	225,000	0
		1,342,700	1,342,700	0
Y 12 1001	W W.	250,000	2.50.000	0
June 13, 1994 *	Water Meters	260,000	260,000	0
June 13, 1994 *	Grove Pond Water Treatment Plant	1,700,000	1,700,000	0
June 13, 1994 *	Library Addition	900,000	900,000	0
		2,860,000	2,860,000	0
3.5 0.400.5 th	D. H. G. J.	2.450.000	2 1 10 000	210.000
May 8, 1995 *	Police Station	3,450,000	3,140,000	310,000
May 11, 1998	Rescind portion of Police Station	(180,000)		(180,000)
May 8, 2000	Transfer to Town Hall Restoration	(45,000)	(45,000)	0
May 9, 2005	Rescind portion of Police Station	(80,000)	)	(80,000)
Oct 22, 2012	Rescind portion of Police Station	(50,000)	)	(50,000)
	-	3,095,000	3,095,000	0
		·		
May 8, 1995	Road Construction	700,000	700,000	0
May 8, 1995	Water Storage Tanks	600,000	600,000	0
May 8, 1995	Landfill Closure	70,000	70,000	0
May 8, 1995	Oakridge Drive Sewer Extension	370,000	370,000	0
May 8, 1995	Transfer Station Tractor	95,000	95,000	0
•		1,835,000	1,835,000	0
February 20, 1996	Fire Ladder Truck	450,000	450,000	0
May 13, 1996 *	Solid Waste Landfill Capping	1,200,000	1,200,000	0
May 13, 1996	New Ambulance	95,000	95,000	0
May 13, 1996	Fire Dept-Computer & Software	15,000	15,000	0
May 13, 1996	Finance-Computer System	26,000	26,000	0
May 13, 1996	Remove Underground Fuel Tanks (DPW)	150,000	150,000	0
May 13, 1996	Two New Dump Trucks-DPW	70,000	70,000	0
May 13, 1996	Front End Loader-Transfer Station	95,000	95,000	0
May 13, 1996	Sewer Main Washington to Rosewood	70,000	70,000	0
May 13, 1996	Delineation (Zone 2) Spectacle Pond	90,000	90,000	0
May 13, 1996	Library Renovation	148,690	148,690	0
May 13, 1996	Partial Roof Replacement-Page School	400,000	400.000	0
May 13, 1990	Fatual Roof Replacement-Fage School	2,359,690	2,359,690	0
		2,337,070	2,557,070	
June 17, 1996	Grove Pond Water Treatment Plant	700,000	700,000	0
November 21, 1996	Oakridge Drive Sewer Extension	200,000	200,000	0
November 17, 1997	Grove Pond Water Treatment Plant	700,000	700,000	0
M 10 1000	D 11 1 2 E 22	#0.000	20.000	20.000
May 10, 1999	Dechlorination Facility Transfer to Crobbins Water Reactor	50,000	20,000	30,000
	Transfer to Crabtree Water Booster	(30,000)		(30,000)
		20,000	20,000	0
May 11, 1998	SRF-Infiltration Inflow	270,000		
iviay 11, 1770			<b>.</b>	
	Less Subsidy -111-	(67,812)		^
		202,188	202,188	0

	AUTHORIZED DEBT		A A COVID-YES	
Date Authorized	Purpose	Authorized	AMOUNT Issued	Unissued
May 11 1009	Spectagle Dand Satallite Well Engineering	75.000	10,000	65,000
May 11, 1998	Spectacle Pond Satellite Well Engineering Transfer to Crabtree Water Booster	75,000 (65,000		65,000 (65,000)
	Tallisto to classes when 2000ter	10,000	/	0
M 11 1000		10.000	10.000	0
May 11, 1998 May 11, 1998	Fire Dept-Hazmat Trailer Fire Dept-Protective Clothing	10,000 18,500		0
May 11, 1998	Sewer Video Camera	10,000		0
May 11, 1998	Police Cruiser	24,000		0
May 11, 1998	Two Police Admin Vehicles	24,000		0
May 11, 1998	Town Hall Exterior-Mass Historic Match	160,000	160,000	0
	(up to \$180,000)	246,500	246,500	0
May 18, 1999	* High/Middle School Roof	775,000	775,000	0
May 18, 1999	Sludge Landfill Capping	520,000	520,000	0
May 18, 1999	Town Hall Exterior	111,300		0
May 18, 1999	Town Hall Repoint Brick	165,000		0
May 18, 1999	Fire Dept-Thermal Imaging Camera	28,500		0
May 18, 1999 May 18, 1999	Fire Dept-Exhaust Filters Fire Dept-Personal Safety Devices	17,700 7,250		0
May 18, 1999	Park Concession Stand		23, May 12, 2003 TM	
May 18, 1999	Police Cruiser	25,000		0
May 18, 1999	* Open Space	100,000		100,000
Oct 22, 2012	Rescind Open Space	(100,000	0)	(100,000)
May 18, 1999	* Fire Pumper	279,000	•	0
		1,928,750	1,928,750	0
May 18, 1999	Crabtree Water Booster	30,000	30,000	0
May 18, 1999	Transfer from Dechlorination Facility	30,000	30,000	0
May 18, 1999	Transfer from Spectacle Pond Satellite Well	65,000	· · · · · · · · · · · · · · · · · · ·	0
		125,000	) 125,000	0
May 8, 2000	* Town Hall Restoration	1,997,000	1,997,000	0
May 8, 2000	Transfer from Police Station	45,000	•	0
		2,042,000	2,042,000	0
May 8, 2000	Water Main Replacements			
May 8, 2000	(West Main & Washington Areas)	982,000	982,000	0
May 8, 2000	* New Fire Station-Land & Design	500,000		0
May 8, 2000	* Sewer Extension-Moore/Washington	365,000		0
May 8, 2000	Old Fire Station Improvements	150,000	150,000	0
May 9, 2005	transfer \$120,00 borrow to new fire station project			
May 8, 2000	Fire Dept-Protective Clothing	40,000		0
May 8, 2000	Computer Software Upgrade	36,000		0
May 8, 2000 May 8, 2000	Police Cruiser Sewer Lift Station-Central Ave	25,000 12,000		0
May 8, 2000	Water System Valve & Hydrants	10,000		0
May 8, 2000	Fire Dept-Pager Replacement	8,500		0
•		2,128,500		0
May 14, 2001	Wastewater Treatment Plant Upgrade	5,035,500	5,035,500	0
May 14, 2001	* Solid Waste Landfill Capping - additional	rescinded - per art	13, May 10, 2004 TM	1
May 14, 2001	Solid Waste Landfill Capping - additional	60,000	*	0
May 14, 2001	* New Fire Station	4,153,900		0
May 14, 2001	Town Hall Restoration - additional	150,000		0
May 14, 2001 May 14, 2001	Culvert Replacement (Game Farm Rd)  Macerator - Main Sewage Pump Station	30,000 40,000		0
May 14, 2001	Sewer-One Ton Dump Truck	45,000		0
May 14, 2001	Moore Dr. Sewer Extension	126,000		0
May 14, 2001	Oakgrove Sewer Extension Design	40,000		0
May 14, 2001	Backhoe (DPW)	115,000		0
May 14, 2001	Remediation Balch/Long Pond Dams	143,050		0
May 14, 2001	Repair of Street Lights	25,000		0
May 14, 2001	Media Filter @ Well (Spec)	120,000		0
May 14, 2001	Additional Well Site Testing (Grove Pd)	150,000		0
May 14, 2001 May 14, 2001	Fire Alarm System Fire -Rescue Equipment (Confined Space)	20,000 18,750		0
May 14, 2001 May 14, 2001	Fire Dept Truck with Plow	42,000		0
May 14, 2001	Page School Boiler -112-	150,000		3
-	(Art 13 01TM transfer from reserve for borrow \$115,000)	(115,000		0

	AUTHORIZED DEBT		. MOVING	
Date Authorized	Purpose	Authorized Is	AMOUNT sued	Unissued
Date Authorized	rurpose	10,349,200	10,349,200	Ollissueu
			•	-
May 13, 2002	Fire Breathing Apparatus	80,300	_	_
	FY04 paydown principal	(3,951)	0	0
May 8, 2006	grant \$69,408 grant match \$6,641 Rescind portion of authorization	(76,349)		
May 13, 2002	Fire 4WD Vehicle with equipment	45,000	45,000	0
May 13, 2002	Water 4WD pickup truck with plow	45,000	45,000	0
May 13, 2002	Sewer macerator Central Ave pump station	40,000	40,000	0
May 13, 2002	Sewer infiltration & inflow repairs	50,000	50,000	0
May 13, 2002	Highway 6 wheel dump truck with plow	70,000	70,000	0
May 13, 2002	Solid Waste used yard truck	40,000	40,000	0
May 13, 2002	Solid Waste walking floor trailer	45,000	45,000	0
May 13, 2002	School replace field track	85,000	85,000	0
May 13, 2002	Pirone Park bathrooms & concession stand	190,000	190,000	0
		610,000	610,000	0
May 12, 2003	Fire Radio Equipment	104,249	25,646	0
May 8, 2006	Rescind portion of authorization	(78,603)	20,0.0	Ü
May 12, 2003	Water Electrical Upgrade Spec Pond	68,000	68,000	0
May 12, 2003	Water Replace Media Filter Grove Pond	150,000	150,000	0
May 12, 2003	Sewer -Fitchburg Rd Area Extension	50,000	50,000	0
May 12, 2003	Sewer - Groveland St Extension	100,000	100,000	0
May 12, 2003	School Partial Paving Lot & Drive	30,000	30,000	0
May 12, 2003	Park facility improvements ('99 TM art rescinded)	25,000	25,000	0
		448,646	448,646	0
October 27, 2003	Water Replace Spec Pond Well (#1)	200,000	200,000	0
October 27, 2003	Sewer Oakgrove & Groveland Extension	192,000	192,000	0
October 27, 2003	Sewer 4WD Pickup with plow	47,000	47,000	0
October 27, 2003	Sewer Standby Power Source W. Main & Crabtree	20,000	20,000	0
		459,000	459,000	0
May 10, 2004	Highway 6 wheel dump truck with plow	83,326	83,326	0
May 10, 2004	Sewer Fitchburg Rd Extension	38,500	38,500	0
May 10, 2004	Water Replace Grove Pd Well	210,000	210,000	0
May 10, 2004 May 10, 2004	Police/Library Parking Lot/Sidewalk Improvements Ambulance	13,960 145,000	13,960 145,000	0
May 10, 2004 May 10, 2004	School Fire Alarm system	150,000	150,000	0
	New Fire Station -additional cost	2,244,319	130,000	· ·
•	FY04 paydown principal	(151)	2,244,168	0
		2,884,954	2,884,954	0
May 9, 2005	Public Works - HVAC upgrades	46,100	46,100	0
May 9, 2005	Highway 3/4 ton pickup truck	34,500	34,500	0
May 9, 2005 May 9, 2005	Water - SCADA system Water - Grove Pond Well #2 replacement	80,000 210,000	80,000 210,000	0
May 9, 2005 May 9, 2005	Schools - exterior doors	35,000	35,000	0
May 9, 2005	Schools - computers	100,000	100,000	0
May 9, 2005	Schools - gym partition	25,000	6,200	0
•	rescinded at May 14, 2007 ATM	(18,000)		
	rescinded at October 22, 2007 FATM	(800)		
May 9, 2005	Police - video tape system	20,000	20,000	0
May 9, 2005	Police - Chief's car	20,000	20,000	0
May 9, 2005	* Town Hall Roof replacement	525,000	445,277	0
	rescinded at May 14, 2007 ATM	(79,723)		
May 9, 2005	New Fire Station -additional cost	80,000	80,000	0
141ay 2, 2003	New The Station additional cost	1,077,077	1,077,077	0
			-,,	
May 8, 2006	Sewer - Central Ave pump station	100,000	100,000	0
May 8, 2006	Sewer - Replace heat controls (WWTP)	25,000	25,000	0
May 8, 2006	Sewer - Power panel/circuits (WWTP)	25,000	25,000	0
May 8, 2006	Sewer - 3/4 ton pickup with plow	25,196	25,196	0
May 8, 2006	Water - Spectacle Pond well #2 replacement	142,000	142,000	0
May 8, 2006	Fire - Five inch hose replacement	20,000	19,055	0
	rescinded at October 22, 2007 FATM	(945)		
May 8, 2006	School - Add'l funds for smoke alarms	50,000		0
··y -,=~~~	rescinded at May 14, 2007 ATM -113-	(50,000)		3
	· · · · · · · · · · · · · · · · · · ·	, , ,		

	AUTHORIZED DEBT			
Date Authorized	Purpose	Authorized	AMOUNT Issued	Unissued
May 8, 2006	School - Partial HVAC unit renovations	30,000	30,000	0
May 8, 2006	School - Hilltop roof replacement	246,000	118,159	0
•	rescinded at October 22, 2007 FATM	(128,154)		
		313		
		484,410	484,410	0
May 14, 2007	DPW Fuel Alarm Syatem	20,000	20,000	0
May 14, 2007	Highway Dump Truck	47,113	47,113	0
May 14, 2007	Highway Mower	14,200	14,200	0
May 14, 2007 May 14, 2007	Sewer System Rehab (I & I) Sewer Tank Trailer	50,000 69,900	50,000 47,392	0
May 14, 2007	rescinded at May 11, 2009 ATM	09,900	22,508	0
May 14, 2007	Solid Waste Pickup Truck	15,695	15,695	0
May 14, 2007	Water Dump Truck	47,113	47,113	0
May 14, 2007	Fire Protective Clothing	14,000	14,000	0
May 14, 2007	School Auditorium Lights & Electric	50,000	50,000	0
		328,021	328,021	0
May 12, 2008	School - High school auditorium wiring (add'l)	25,000	25,000	0
May 12, 2008	School - Replace cables in high school gym backbds	12,000	12,000	0
May 12, 2008	School - Computers	175,000	175,000	0
May 12, 2008	Fire - Protective clothing	14,000	14,000	0
May 12, 2008	Library - Carpet replacement	50,000	50,000	0
May 12, 2008	DPW - Highway one-ton pickup truck w plow	51,958	51,000	0
May 12, 2008	FY10 pay down of debt Sewer - Central Ave Pump Station	(958) 1,011,000	51,000 1,011,000	0
May 12, 2008 May 12, 2008	Water - Grove Pond well #3	42,000	42,000	0
May 12, 2008	Water - Grove Pond treatment plant upgrade	173,000	173,000	0
May 12, 2008	Water - SCADA System (add'l)	142,000	142,000	0
May 12, 2008	Water - Filter media replacement (Grove)	175,000	175,000	0
May 12, 2008	Ambulance - Purchase & equip ambulance	75,000	75,000	0
March 2, 2009	Water - Grove Pond well #3	70,000	70,000	0
		2,015,000	2,015,000	0
May 11, 2009	Water - Spec Pond filter replacement	150,000	150,000	0
May 11, 2009	Sewer - Replace primary clarifier drive	35,000	35,000	0
May 11, 2009	Sewer - Groton School Rd -pump station engineer	30,000	30,000	0
May 11, 2009	Sewer - WWTP electric panel -add'l funds	25,000	25,000	0
May 11, 2009	Purchase & equip new cruiser	29,000	29,000	0
		269,000	269,000	0
May 10, 2010	Water - Backhoe with attachments	110,000	110,000	0
May 10, 2010	Water - 3/4 ton pickup with plow	33,000	33,000	0
May 10, 2010	Sewer - Tractor trailer	130,000	130,000	0
May 10, 2010 Oct 22, 2012	Water - water main upgrade Park St Water - Rescind water main upgrade Park St	300,000 (300,000)	0	300,000 (300,000)
May 10, 2010	Water - Spec Pd fitler control panel	25,000	25,000	(300,000)
May 10, 2010	Water - Spec Pd dehumidifiers	30,000	30,000	0
May 10, 2010	Water - Newton St 8" water main with hydrant	25,000	25,000	0
May 10, 2010	Sewer - Upgrade UV disinfection system	402,500	402,500	0
May 10, 2010	Sewer - Groton School pump station upgrade	250,000	250,000	0
May 10, 2010	Water - Grove Pd Treatment plant expansion	1,063,066	1,063,066	0
		2,068,566	2,068,566	0
Oct 25, 2010	Water - Newton St water main paid down by process of permanent borrowing	15,000	10,651 4,349	0
May 9, 2011	Water - Chemical feed pump skids	30,000	30,000	0
May 9, 2011 May 9, 2011	Water - Radio read meters & software billing upgrade	30,000	30,000	0
May 9, 2011	Water - Backwash pump replacement (Spec)	100,000	100,000	0
May 9, 2011	Water - 6" bronze (clay) valve replacement (Spec)	40,000	40,000	0
May 9, 2011	Sewer - 3/4 ton pickup with plow	44,000	33,241	
	paid down by process of permanent borrowing		10,759	0
May 9, 2011	Sewer - West main St pump station engineering	40,000	40,000	0
May 9, 2011	Sewer - SCADA upgrades	35,000	35,000	0
May 9, 2011 May 9, 2011	Sewer - Radio read meters & software billing upgrade Solid Waste - Brush chipper	30,000 30,000	30,000 24,564	0
wiay 7, 2011	Solid Waste - Brush chipper	30,000	24,304	

#### TOWN OF AYER SCHEDULE OF DEBT OUTSTANDING, ISSUED AND RETIRED FISCAL YEAR 2013

	Outstanding July 1, 2012	Issued this fiscal year	Transferred in (out)	Retired this fiscal year	Outstanding June 30, 2013
GENERAL OBLIGATION BONDS					
INSIDE DEBT LIMIT					
Fire Station	3,704,000			347,000	3,357,000
New Fire Station - land & design	187,500			32,500	155,000
Pirone Park Bathrooms & Concession	110,000			10,000	100,000
Police Building	821,500			173,000	648,500
Library Building	100,000			50,000	50,000
Town Hall Restoration	1,450,500			165,000	1,285,500
School Buildings	399,000			61,000	338,000
Old Fire Station Repairs	67,500			7,500	60,000
School Other	161,000			53,000	108,000
Department Equipment	623,783			167,783	456,000
Sewer	5,307,500			527,500	4,780,000
Other Inside	216,000			41,000	175,000
<b>Total Inside Debt Limit</b>	13,148,283	0		1,635,283	11,513,000
OUTSIDE DEBT LIMIT					
Solid Waste	487,774			57,646	430,128
Sewer	272,000			37,000	235,000
Water	3,755,594			560,953	3,194,641
Other Outside	33,169			3,677	29,492
<b>Total Outside Debt Limit</b>	4,548,537	0	0	659,276	3,889,261
TOTAL LONG TERM DEBT	17,696,820	0		2,294,559	15,402,261

#### TOWN CLERK / TAX COLLECTOR'S REPORT

#### **Contact Information:**

Office Hours:	Monday - Friday 8:30 a.m. – 5:00 p.m.
Address:	Ayer Town Hall - 1 Main Street
Telephone:	978-772-8215
Email:	clerk@ayer.ma.us
Fax:	978-772-8222

#### **Staff:**

Town Clerk / Tax Collector:	John C. Canney, II
Asst. Clerk:	Lauri J. Fritz
Asst. Collector:	Ramona Bean

#### **Mission Statement:**

The Town Clerk is responsible for elections, voter registration, election lists, Town census, dog licenses, vital records (births, deaths, marriages), street listings and archiving municipal public records. The Town Clerk is also responsible for certifying public records, posting agendas and handling the department's payables/refunds.



#### TOWN CLERK/REPORT OF BIRTHS

JA	NU	AF	Y

2 Ariya Anne Limanek Jennifer Mary (Davidson)

Dennis Joseph Lemanek Jr

3 Emma Lynn Gregory Richelle Marie (Heller)

Jonah Patterson Gregory

13 Noah James Siopes Melisa Aimee (Charbonneau)

William Xavier Siopes Jr

13 Nyla-Rose Sweyann Stewart Omria Alea (Edwards)

Presley Lennox Stewart Jr

Kristine Ann (Magnusson)

4 Alexander Michael Hall Quentin Douglas Hall

**FEBRUARY:** 

5 Nathan Allen Winroth Trisha Jean (Morin)

Scott Allen Winroth

8 Lora Carolina Pileeki Fernandes Sarah Marie (Pileeki)

Miqueias Da Silva Fernandes

10 Shenouda Raafat Abdou Amany Naeem (Bekheit)

Raafat Gamal Abdou

15 Nathan James Proulx Amanda Ann (Tremblay)

Michael Armand Proulx

20 Elias Allen Mccoy Amy Lee (Eliades)

David Michael Mccoy

29 Bailey May Valentine Meagan Jade (Nisula)

Christopher John Valentine

MARCH:

5 John Sebastian Delima-Marks Rosemary Sandra (Delima)

5 Joseph Robert Delima-Marks Richard Joseph Marks

7 Caleb Aidan Schmidtberg Amanda Lee (Costa)

Erik Andreas Schmidtberg

21 Lily Morrigan Ives Dawn Marie (Varacchi)

Lincoln Jacob Ives Seann Malcolm Ives

25 Isabelle Rose Gates Angela Lynn (Goldsmith)

Jacob Curtis Gates

	25	Joneer Said	Noha (Shehata) Reda Said
	26	Ellison Mattie Macleod Plunkett	Leslie Aaron (Clifford) Matthew Scott Plunkett
	29	Ciel Elijah Worthy	Iesha Lillian (Holland) Christopher Hayden Worthy
	30	Iris Elizabeth Andrade	Lisa Ellen (Crowley) Guilherme Rodrigues Andrade
APRIL:	3	Isabelle Krysten Pedrosa	Lucinea (Desouza) Eduardo Marcio Pedrosa
	4	Benjamin Warren Maddox	Jacqueline Anne (Tessel) Thomas Warren Maddox
	4	Cole James Perwak	Jamie Marie (Donovan) Brian Corbett Perwak
	4	Honor Grace Proulx	Lucy Heffernan (Sullivan) Daryl Joseph Proulx
	4	Adam Jason Thomas	Erika Paola (Cardoso) Jason Mark Thomas
	5	Lucas Michael Deblasio	Emily Ann (Payeur) Michael William Deblasio
	5	Connor John Henry	Erin Marie (Lajeunesse) Kerwin Joseph Henry
	11	Grace Ann Gallagher	Katie Marie (O'Connor) Brendan Powers Gallagher
	16	Keira Varna Lahikainen	Dilini (Sooriarachchiamarasekara) Keith Allan Lahikainen
	17	Connor Chase Young	Kristina Lee (Chase) Earle Carroll Young Jr
	20	Martin Edward Murphy	Jana Christin (Henze) Michael Joseph Murphy
	21	Anya Theresa L'homme	Theresa Ann (Dumont) Joshua Dennis L'Homme

	25	Jett David Hemenway	Stephanie Schwartz (Schwartz) Chad David Hemenway
MAY:	7	Addison Grace Brown	Jessica Ann Hieser (Hieser) Matthew Paul Brown
	17	Benjamin James Katz	Nicole Elizabeth (Fazzio) Adam Christopher Katz
JUNE:			
JUIL.	3	Isla Michel Sullivan	Felicia Amber (Scroggins) Ryan Patrick Sullivan
	17	Mason William Marshall	Tracy Marie (Kalukiewicz) Brent William Marshall
	21	Cora Anna Jackson	Shannon Lindsey Amaral (Amaral) Edward Alderton Jackson
	24	Ashlyn Riley Boldebook	Katherine Oldach (Oldach) Scott Joseph Boldebook
	28	Richard Francisco Wood	Michelle Marie Jacome (Simas) Richard Gerard Wood
JULY:	18	Candace Esther Fitzpatrick	Margaret Rose (Hayward) Brian Thomas Fitzpatrick
AVIOVIOTE	23	Teodoro Luke Miranda	Danielle Renee (Calvert) Ivan Iran Miranda
AUGUST:	2	Noor Ahmad Hussin	Diana Mustafa (Mustafa) Ahmad Sameer (Hussin)
	6	Simon Noel Tessier	Cristina Marie (Rivera) Michael Lee Tessier
	7	Adelaide Elizabeth Abercrombie	Elizabeth Leigh (Girard) John Crawford Abercrombie II
	18	Elouise Tuckerman Gutzler	Amanda Jean (Pinard) John Christian Gutzler
	18	Isla Avery Madden	Heather Rae (Clement) Edward Charles Madden
	28	Liliana Olive Langlais	Rachel Marie (Castor) Jason John Langlais Sr

29 Ryan Joseph Bly Kelly Ann (Sullivan) Joseph Robert Bly **SEPTEMBER:** Abhaya Sharma Catrina Marie (Vear) Yogesh Sharma Rithika Gokul 16 Renuka Alampallam (Vadhyanathan) Gokul Ramani Lilly Jude Wheeler Nicole Elizabeth (Sawyer) Peter Anthony Wheeler Silas Wolf Blanchard Courtney Rose (Larose) Michael Henry Blanchard Jr **OCTOBER:** Alijah Alejandro Hardgraves Christina Marie (Galvan) Mark Vencent Hardgraves Jr Gavin Paul Harris Jennifer Francis (Macmillin) Logan Douglas Harris Timothy Keith Harris Alexander William Jeffery Geiwitz Jaclyn May (Harrison) Michael Heath Geiwitz 11 Ruby Sofia Dagbjartsson Miranda Louise (Monahan) Kristofer David Dagbjartsson 20 Eliza Rae Ann Pearce Alicia Marie (Giannino) Michael Ryan Pearce Sydney Grace Ryan Kristen Lynn (Elliott) Keith Michael Ryan J'Lynn Marcia Wallace Jessica Kimberly (Pare) Jerrick Jeroyce Wallace **NOVEMBER:** Ellie Joy Nogler Hailey Elizabeth (Wessells) Seth Tyler Nogler 7 Lorelei Andromeda Wayman Tammi-Lynn (Clarkson) Brendan Michael Wayman Kate Olivia Salamone Sara Jo (McLaughlin)

Jamie Peter Salamone

23 Samuel Michael Keifer Amy-Marie (Davidson)

Robert Samuel Keifer

29 Juliana Elise Sears Katie Lynn (Divoll)

Trent Ian Sears

30 Hailey Jade Berube Colleen Frances (Donovan)

Alix Joseph Berube

**DECEMBER:** 

1 Emily Grace Dufresne Jessica Lynne (Mondello)

Derek Adam Dufresne

5 Sami Jordan Batayneh Andriana Kostara (Kostara)

Sadd Batayneh

28 Ariella Rose Penedo Angelina Marie (Aiello)

Tarsis Camara Penedo

31 Ryan Andrew Soucy Jamie Marie (Ellis)

Mark David Soucy

JANUARY:		NAME	AGE	RESIDENCE
	5	Evert Caceda	67 years	Ayer
	7	Marcia J. Addonizio	82 years	Leominster
	7	Maurice E. Leduc	63 years	Ayer
	9	Arlene Frances Dentino	74 years	Townsend
	13	Catherine Marguerite Irving	95 years	Littleton
	13	Cecilia T. Wolff	90 years	Groton
	14	Geraldine T. Forrest	86 years	Ayer
	18	Ingeborg Sweeney	77 years	Shirley
	19	Margaret H. Immesberger	91 years	Pepperell
	20	Angelina M. Ford	81 years	Ayer
	20	Carmen Yvonne McHugh	85 years	Groton
	20	Gerald Francis Trinque	75 years	Ayer
	21	Dorothy Jarvis	70 years	Ayer
	22	Kenneth Stuart	89 years	Townsend
	26	Kathleen M. Principe	67 years	Ayer
	27	Laura B. Tombarello	89 years	Pepperell
	28	Julia M. McKinney	77 years	Ayer
	30	John H. Geighner	75 years	Pepperell
	31	Jason Michael Arbutiski	36 years	Ayer
	31	Vincent Giangregorio	88 years	Pepperell
FEBRUARY:				
	4	Gordon E. Burns	66 years	Ayer
	8	Pauline M. Leblanc	79 years	Ayer
	11	Terrance John Blodgett	41 years	Ayer
	13	Edward M. Judge Jr.	85 years	Ayer
	15	Frances Phillips York	74 years	Townsend
	18	Amanda J. Willard	25 years	Groton
	18	Frederick Charles Caldwell	40 years	Ayer
	20	Phyllis C. Palvio	59 years	Ayer
	22	Yvon J. Leblanc	85 years	Ayer
	22	Mary E. Stevenson	91 years	Ayer
	24	Patrick Kearney	64 years	Ayer
	27	Angela E. Doyle	80 years	Lunenburg
	28	Linda Alice Dunn	50 years	Ayer
MARCH:	2		0.6	
	2	Colores Margaret Gonyea	86 years	Ayer
	8	Olive Lawrence	98 years	Ayer
	14	Richard Lawrence Fleming	54 years	Shirley
	15	Wellman Ernest Parker	85 years	Ayer
	16 17	Ralph C. Burrill	94 years	Ayer
	17	Pauline Victoria Byron	71 years	Pepperell
	22	Anthony Emil Hars	79 years	Groton
	22	George Thomas Parker	70 years	Pepperell
	28	Joyce A. Campbell	60 years	Townsend

March (cont.)	28	Nancy Roffo	100 years	Groton
	29	Shirley Mae Call	82 years	Townsend
	29	Michael Joseph Kluz	55 years	Ayer
	31	James D. Sheldon	69 years	Lunenburg
	31	H. Ruth Torrence	93 years	Ayer
APRIL:				
	1	Marcella Cormier	82 years	Fitchburg
	2	Stephen J. Fasulo	57 years	Shirley
	11	Janice C. Seel	65 years	Ayer
	12	Robert Williams	59 years	Ayer
	13	John Eugene Poniatowski	80 years	Westford
	15	Helen M. Kudzma	85 years	Ayer
	16	Roberta M. Kalkert	71 years	Ayer
	22	George Carter Kelley	85 years	Townsend
	24	Corrine Moyle	87 years	Groton
	28	La Mam	35 years	Groton
MAY:				
	3	Rogelio Bravo-Rosas	52 years	Ayer
	3	Cesar Deleon	67 years	Ayer
	6	J. Robert Lelievre	90 years	Littleton
	7	Erin Nicole Goodwin	41 years	Ayer
	12	Richard N. Rakip	82 years	Ayer
	14	Philip Albert Zimmermann	57 years	Ayer
	15	William Daniel Wicks III	66 years	Townsend
	18	Kum Cha Harris	73 years	Ayer
	18	Kathleen P. McCann	96 years	Groton
	21	Elizabeth G. Burke	87 years	Ayer
	21	Jesus Damian Guerrero-Parra	33 years	Ayer
	24	Edward F. Goodman Sr.	70 years	Shirley
	25	Loretta D. Ouellette	87 years	Fitchburg
	27	Nancy M. Ward	65 years	Townsend
JUNE:				
	2	Virginia Moodie	92 years	Ayer
	3	Charles J. Lukas	94 years	Westford
	3	Cora E. Philps	95 years	Ayer
	7	Robert F. Quirk	84 years	Fitchburg
	8	Jennie L. Clark	76 years	Ayer
	8	Francis J. Desmarais	68 years	Groton
	9	Donna C. Butts	58 years	Ayer
	12	Armande Y. Michaud	89 years	Ayer
	15	Virginia Grace Blair	89 years	Shirley
	16	Daniel Joseph Eymard Scanlon	93 years	Clinton
	17	Armand A. Guarino	93 years	Ayer
	18	Sharon Diannella Giordano	67 years	Pepperell
	19	Linda Mary Baggs	61 years	Groton

June (cont.)	19	Ellen K. Marjerison	84 years	Ayer
	22	Frank Porter Jr	68 years	Ayer
	24	Ann E. Boisvert	87 years	Ayer
	25	James C. Tate Jr.	90 years	Ayer
	27	Pauline Mae Conley	87 years	Groton
	29	Kathleen M. Cleary	51 years	Pepperell
	30	Helen Dorothy Lorden	90 years	Pepperell
	30	Annabelle Rolfe Noke	97 years	Ayer
JULY:				
	1	Reynold Hector	44 years	Ayer
	9	Nellie Butko	93 years	Westford
	10	Kathleen F. Marshall	54 years	Westford
	11	Thelma Katkin	100 years	Lunenburg
	14	Charles B. Pfeiffer	59 years	Ayer
	15	Edward J. Galvin Jr.	81 years	Ayer
	18	Victoria C. Elmer	88 years	Gardner
	19	Henry H. Dennis	93 years	Ayer
	22	Ronald Barnett Helpern	68 years	Ayer
	23	Clara A. Nutter	74 years	Lunenburg
	26	William G. Poist	79 years	Westford
	26	Nancy Moores Poltrack	102 years	Ayer
<b>AUGUST:</b>				
	4	Helen Jean Foisy	92 years	Groton
	5	Maureen Bascom	46 years	Groton
	5	Calvin James Smith	56 years	Ayer
	10	Mary K. Kidder	86 years	Ayer
	11	Nancy S. Burt	78 years	Dunstable
	16	Richard A. May	64 years	Clinton
	17	Margaret M. Kramer	100 years	Dunstable
	17	Sengchanh Rattanasing	65 years	Shirley
	18	Francis M. Hailey	70 years	Ayer
	19	Charline M. Bonaire	75 years	Lunenburg
	19	Arline Perkins	93 years	Ayer
	22	Paul Victor Kutasz	55 years	Ayer
	22	Pearl Faith Selfridge	94 years	Ayer
	23	Dorothy Ball Davis	85 years	Ayer
	23	Kenneth D. Eisnor	37 years	Ayer
	23	Chester J. Permerewski	68 years	East Templeton
	25	Colin A. Howie	86 years	Pepperell
	26	Ruth A. Moulton	65 years	Pepperell
	27	Eleanor F. Davis	67 years	Ayer
	29	Joseph W. Lapointe	66 years	Townsend
	29	Warren Aster Penney	81 years	Ayer

SEPTEMBER:				
	1	Mary aka Mae A. Matthews	95 years	Groton
	2	Elizabeth D. Reggio	89 years	Ayer
	4	Marilyn Jean Rollins	71 years	Ayer
	10	Joseph W. Perkins	95 years	Ayer
	13	Gerard P. Loughlin	52 years	Ayer
	13	Riva-Maray Donna Robarge	1 mo., 14 days	Pepperell
	16	Phyllis Macneil	90 years	Ayer
	19	Yvonne Marie Melanson	78 years	Ayer
	20	Dwight H. Guenard	52 years	Waltham
	21	Ralph Richard Giuffre	51 years	Pepperell
	23	Helen Sophie Germain	80 years	Littleton
	26	Donna Lee Kidder	63 years	Ayer
	28	Wei Shui Weiser	70 years	Harvard
	29	Karen Ann Fitzgerald	45 years	Ayer
<b>OCTOBER:</b>				
	2	Janeth L. O'Keefe	79 years	Westford
	3	Eugene Wallace Blodgett	77 years	Ayer
	5	Richard Bartashy	65 years	Pepperell
	5	Bruce Alan Durham	59 years	Ayer
	13	Richard Stanley Larsen	78 years	Ayer
	13	Stella M. Vacirca	95 years	Groton
	19	Catherine S. Lawson	92 years	Ayer
	20	David C. Lunsmann	76 years	Harvard
	24	Phyllis Jean Bosch	83 years	Bolton
	24	Luis Manuel Rivera	87 years	Ayer
	25	Janice M. Deveny	64 years	Westford
	27	James J. Holmes	89 years	Groton
	30	Hartwell Oren Kidder	87 years	Ayer
	31	David A. Monahan	60 years	Pepperell
<b>NOVEMBER:</b>				
	4	Dorothy E. Zitta	91 years	Westford
	8	Brandy Leigh Allan	30 years	Shirley
	9	Diane E. Deshler	48 years	Townsend
	11	Norman Nemire Gerard Hamm	91 years	Ayer
	14	Larry Gibbs	68 years	Ayer
	25	James L. Blue Sr.	84 years	Harvard
	26	Alberta Wernick	82 years	Aventura, FL
<b>DECEMBER:</b>		M 1 C 11	0.0	
	1	Margaretha Cerulli	88 years	Ayer
	1	Priscilla A. Hottel	78 years	Ayer
	6	Timothy J. Fitzgerald	40 years	Ayer
	12	Jeffrey Kent Hartman	66 years	Harvard
	13	Michael Talancy Jr.	89 years	Westford

17 Martha Brown

84 years

Ayer

December (cont.) 21	Eleanor Marie Dattoli	81 years	Littleton
21	David R. Johnson	84years	Huntington, NY
21	Robert Charles Anderson	63 years	Ayer
25	Deborah Faith Savoie	57 years	Ayer
30	Nancy J. Morse	84 years	Ayer

### TOWN CLERK / REPORT OF MARRIAGES

JANUARY		
JANUARI 8	Jeffrey Zane Tillison	Ayer, MA
	Amanda Litz Huggins	Ayer, MA
25	Henry Lwanga	Ayer, MA
	Daphine Korsah	Ayer, MA
FEBRUARY		
7	Edward James Mains Jr.	Ayer, MA
	Terri Lyn Gadd	Ayer, MA
16	Joseph F. D'Ambrosio Jr.	Ayer, MA
10	Gilcelia Estevao Da Silva	Ayer, MA
		•
MARCH	E. M.B. III. I	11 1 1 1 1 1 1
1	Eric McDonald Jordan	Harvard, MA
	Mary Ohonda Shava	Worcester, MA
3	Ney Rosa Nascimento	Ayer, MA
	Neuza R. Trindade	Ayer, MA
30	Charles B. Pfeiffer	Ayer, MA
30	Kathleen A. McDonald	East Greenwich, RI
		,
APRIL		
6	Eric Paul Downs	Ayer, MA
	Danielle Nicole Taylor	Ayer, MA
27	Norman Charles Davin Jr.	Shirley, MA
	Jody Ann Gerace	Shirley, MA
27	Jorga A. Willomson	Augr MA
27	Jorge A. Willemsen Rebecca M. Gordon	Ayer, MA Ayer, MA
	nesecca iii. Gordon	11,01,1111
MAY		
15	Pablo Gomez	Ayer, MA
	Rachel M. Zink	Ayer, MA
18	Luis F. Cruz	Ayer, MA
	Luz Ofelia Grisales	Ayer, MA
10	D. 1 . 1 . 1 . 1 . 1 . 1 . 1 . 1 . 1 . 1	
18	Richard Frederick Metcalf Kimberly Renee Metcalf	Ayer, MA Ayer, MA
	Kimberry Renee Weteam	Ayer, MA
JUNE		
1	Paul Matthew Brennan	Ayer, MA
	Nanci Marie Kneipp	Ayer, MA
21	Peter John Cushing	Ayer, MA
	Megan Katherine MacDonald	Ayer, MA
	_	-
22	Peter Mathew McGuane	Fitchburg, MA
	Ashley Elizabeth Alex	Fitchburg, MA

### TOWN CLERK / REPORT OF MARRIAGES

JULY		
6	Steve H. Pa'u	Ayer, MA
	April M. LePage	Ayer, MA
7	Sen Xu	Ayer, MA
	Shan Cheng	Philadelphia, PA
15	Anne Gerarda Poole	Ayer, MA
	Doris Maria Burre	Ayer, MA
20	John Edward Mynttinen	Ayer, MA
	Suzanne Marie Doucet	Ayer, MA
20	Shawn Philip Rust	Ayer, MA
	Tiffany L. Duncanson	Ayer, MA
26	Michael John Jensen	Ayer, MA
	Marc Anthony Garagliano	Ayer, MA
26	Sunidnee Melinda Sanders	Ivins, UT
	Maria Dawn Jones	Ivins, UT
27	Matthew John Zaborowski	Ayer, MA
	Lynea Nicole German	Townsend, MA
AUGUST		
2	Joseph P. Catalanotti	Ayer, MA
	Sherry G. Feinbaum	Ayer, MA
10	Charles Michael Gray	Ayer, MA
	Brandie Marie Cail	Ayer, MA
10	Richard Dominic Kucala	Lunenburg, MA
	Felecia Lee Oakes	Lunenburg, MA
17	Jonathan Michael Allain	Shirley, MA
	Jaimie Lee Venini	Shirley, MA
24	Samuel F. Eck	Ayer, MA
	Danielle Elisse Maione	Ayer, MA
24	Michael Joseph Rego	Ayer, MA
	Elizabeth Lee Sullivan	Ayer, MA
24	Adam S. Weitzenkorn Melanie E. Boisseau	Pottstown, PA Pottstown, PA
28	Christianna Michele Tilley	Ayer, MA
	Kathryn Alura Witherow	Ayer, MA
31	Joshua Hadley Bulger	Ayer, MA
	Lynn Marie Nebalski	Ayer, MA

### TOWN CLERK / REPORT OF MARRIAGES

SEPTEMBER		
1	Howard Lee Marshall Cynthia L. Davis-Melhorn	Ayer, MA Ayer, MA
14	Ryan Scott Garney Brianna Jeanne Kenworthy	Groton, MA Groton, MA
14	Nicholas Gregory Houlne-Geller Jennifer Ann Mangano	Ayer, MA Ayer, MA
22	Neil Barry Lockwood Elaine Whitfield Sharp	Marblehead, MA Marblehead, MA
27	Daniel K. Fairweather Nancy Elizabeth Brule	Ayer, MA Ayer, MA
28	Daniel K. Fairweather Amy C. McPadden	Ayer, MA Ayer, MA
29	Raymond P. Renaud Julie C. Harris	Ayer, MA Leominster, MA
OCTOBER		
6	Matthew Paul Warila Nancy Dorothy Crete	Shirley, MA Shirley, MA
12	Jason Ross Boardman Jessica Lee Miller	Ayer, MA Ayer, MA
12	William Thorncroft Reed III Nicole Danielle Fisette	Ayer, MA Ayer, MA
NOVEMBED		
NOVEMBER 8	Vincent Bravoco IV Deanna Jenine St. Peter	Ayer, MA Ayer, MA
9	Nathan Robert Ricker Ciji Teresa Varnum	Shirley, MA Shirley, MA
DECEMBER		
31	James Joseph Ragusa Andrea Mitzel Fontaine	Ayer, MA Ayer, MA

## Town of Ayer



## ANNUAL TOWN MEETING WARRANT

Ayer Shirley Regional High School Laura S. Leavitt Auditorium Monday, May 13, 2013 @ 7:00 p.m.

Commonwealth of Massachusetts

Middlesex, ss.

#### **GREETINGS:**

In the name of the Commonwealth of Massachusetts you are hereby directed to notify and warn the inhabitants of the Town of Ayer qualified to vote in Town Elections and Affairs to meet at the Laura S. Leavitt Auditorium in the Ayer Shirley Regional High School on Monday, the Thirteenth day of May, 2013, at seven o'clock in the evening (7:00 p.m.) then and there to act on the following articles:

Hereof fail not and make due return of this warrant with your doings thereof to the Town Clerk before the date appointed for said meeting.

Given under our hands this 16th day of April AD 2013

James M. Fay, Chairman

Pauline Conley, Vice Chairman

Christopher R. Hillman, Clerk

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Frank F. Maxant, Member

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AYER BOARD OF SELECTMEN

Any persons needing disability related assistance (such as signing, etc.) at the Town Meeting please contact the Selectmen's Office at 978-772-8220 before May 3, 2013. We shall make every reasonable effort to assist you.

ARTICLE 1: TOWN ELECTIONS

ARTICLE 2: REPORTS

ARTICLE 3: SALARIES OF ELECTED OFFICIALS

ARTICLE 4: OMNIBUS BUDGET

ARTICLE 5: FY 2014 REGIONAL SCHOOL ASSESSMENT

ARTICLE 6: FY 2014 NASHOBA VALLEY REGIONAL TECHNICAL HIGH

SCHOOL ASSESSMENT

#### ENTERPRISE FUND ARTICLES

ARTICLE 7. SOLID WASTE

ARTICLE 8. AMBULANCE

ARTICLE 9. SEWER

ARTICLE 10. WATER

ARTICLE 11. STORMWATER

#### REVOLVING FUND ARTICLES

#### RECOMMEND MOVING ARTICLES 12 THROUGH 17 TOGETHER BY CONSENT.

ARTICLE 12. COMMUNICATIONS FUND

ARTICLE 13. FIRE ALARM FUND

ARTICLE 14. HAZARDOUS MATERIALS FUND

ARTICLE 15. FOURTH OF JULY FUND

ARTICLE 16. DPW INSPECTION FEES FUND

ARTICLE 17. TOWN HALL MAINTENANCE FUND

#### **BORROW ARTICLES**

ARTICLE 18. CAPITAL BUDGET REQUESTS

ARTICLE 19. UNEXPENDED BALANCE TRANSFER (Rehab of Fire Engine #4)

ARTICLE 20. UNEXPENDED BALANCE TRANSFER (Meter Radio Read

System)

ARTICLE 21. UNEXPENDED BALANCE TRANSFER (Meter Radio Read

System)

ARTICLE 22. UNEXPENDED BALANCE TRANSFER (Resurfacing Of Transfer

Station Parking Lot)

ARTICLE 23. FIRST YEAR BORROW INTEREST AND EXPENSE

#### RAISE AND APPROPRIATE ARTICLES

ARTICLE 24. PAY PRIOR YEAR BILLS – TAX COLLECTOR

ARTICLE 25. PAY PRIOR YEAR BILLS - TREASURER

ARTICLE 26.	PAY PRIOR YEAR BILLS – BUILDING COMMISSIONER
ARTICLE 27.	GASB 45 COMPLIANCE
ARTICLE 28.	SELF-CONTAINED BREATHING APPARATUS
ARTICLE 29.	DPW ADMINISTRATION/GARAGE FACILITIES PLAN
ARTICI E 30	GASR 45/ OPER (POST EMPLOYMENT RENEEITS) FUNI

#### TRANSFER ARTICLES

ARTICLE 31. TRANSFER FROM FREE CASH TO UDAG FUND

ARTICLE 32. STABILIZATION FUND

#### COMMUNITY PRESERVATION ACT ARTICLES

ARTICLE 33. COMMUNITY PRESERVATION FUND

ARTICLE 34. TRANSFER OF FUNDS- REVISION OF THE TOWN'S FIVE (5)

YEAR OPEN SPACE AND RECREATION PLAN

ARTICLE 35. CPC – REDUCTION IN MEMBERSHIP

#### **BYLAW ARTICLES**

ARTICLE 36. TOWN ANTI- LITTERING BYLAW UNREGISTERED VEHICLE BYLAW ENFORCEMENT BYLAW

**Annual Town Meeting Notes:** On Monday, May 13, 2013, the first night of the Annual Town Meeting began at 7:00 PM. Articles were considered in the order of 1-24. Motion to adjourn to a time certain, Tuesday, May 14, 2013, at 7 PM. Seconded. Voice vote: Moderator declared, "vote is very close." Hand count taken: 42 in affirmative and 11 in negative. The first night of the Annual Town Meeting adjourned at 10:30 PM.

On Tuesday, May 14, 2013, the second night of the Annual Town Meeting began at 7:00 PM. Articles were considered in the order of 25 - 38. The second night of the Annual Town Meeting ended at 8:57 PM.

One hundred and twelve (112) voters attended the Annual Town Meeting. Five thousand and sixty-one (5,061) voters were registered to vote.

#### ARTICLE 1: TOWN ELECTIONS

The Town Elections are the first article of business and were held Tuesday, April 30, 2013.

Moderator recognized Ayer Annual Town Election on Tuesday, April 30, 2013.

#### ARTICLE 2: **REPORTS**

To see if the Town will vote to hear and act on the reports of the several Town of Ayer Officers and Committees that may be ready to report, or take any action thereon or in relation thereto.

- 1. Finance Committee Mr. Scott Houde, Chairman
- 2. Town Accountant Ms. Lisa Gabree
- 3. Community Preservation Committee Ms. Janet Providakes
- 4. Ayer Shirley Regional School District Mr. Pat Kelly
- 5. Nashoba Valley Technical High School District
- 6. Energy/Green Community Committees' Report –Ms. Carolyn McCreary

Simple Majority Vote Required

The speakers read their respective reports. Community Preservation Committee - Gary J Luca instead of Ms. Janet Providakes. Nashoba Valley Technical High School District - Dr. Judith L. Klimkiewicz. Energy/Green Community Committees' Report – Jeremy T Callahan, Robert Pontbriand, and Mark Wetzel instead of Ms. Carolyn McCreary.

#### SALARIES OF ELECTED OFFICIALS ARTICLE 3:

To see if the Town will vote to fix the salary and compensation of elected officers of the Town of Ayer, as provided by Section 108, Chapter 41 of the General Laws, as amended, or take any action thereon or in relation thereto.

]	FY-13 SALARY	FY-14 SALAR	Y % OF CHANGE	
Moderator	\$ 562	\$ 500	-11.0%**	
Selectmen: Chair	\$ 2,506	\$ 2,506	0.0%	
Selectmen: Members (4	\$ 2,235	\$ 2,235	0.0%	
Assessors: Chair	\$ 2,480	\$ 2,480	0.0%	Assessors:
Members (2) \$ 2,210	\$ 2,210		0.0%	
Treasurer:	\$59,788	\$59,788	0.0%	
Town Clerk	\$26,905	\$26,905	0.0%	
Tax Collector:	\$32,884	\$32,884	0.0%	
Tree Warden:	\$ 5,616	\$ 5,616	0.0%	

Note: This article is required – Town Meeting sets the salaries of elected officials pursuant to MGL c. 41, § 108.

Finance Committee: Recommends\* Simple Majority Vote Required

<sup>\*</sup>Note: The Ayer Board of Selectmen and the Ayer Finance Committee met in a Special Joint Public Meeting on April 3, 2013 to discuss the issue(s) of the salaries of elected officials. The Board of Selectmen voted not to apply a COLA to the Compensation Plan. It was recommended by the Finance Committee that the salaries of elected officials for FY 2014 remain the same as FY 2013. However, the Voters of Town Meeting must ultimately decide Article 3: Salaries of Elected Officials.

<sup>\*\*</sup>Note: At the request of the prospective Moderator for 2013-2016 (Mr. Tom Horgan) on April 4, 2013 at an open meeting of the Ayer Board of Selectmen, the Selectmen voted to reduce the Moderator's Stipend.

Gary J Luca moved. Seconded. Discussion. Voice vote on article as written: Moderator declared, Article 3 passes on voice vote.

#### ARTICLE 4: OMNIBUS BUDGET

To see if the Town will vote to raise and appropriate or transfer from other available funds, the following sum or sums of money for the Omnibus items, or take any action thereon or in relation thereto:

Dept. 100: General Government

Dept. 200: Finance

Dept. 300: Public Safety Dept. 400: Public Works Dept. 500: Human Services

Dept. 700: Management Support

Sponsor: Finance Committee Recommends Simple Majority Vote Required

Board of Selectmen: Recommends

Note: On April 3, 2014 in a public, special, joint meeting of the Ayer Board of Selectmen and the Ayer Finance Committee, both bodies unanimously voted to recommend the enclosed FY 2014 Omnibus Budget for the Town of Ayer.

Gary J Luca moved. Seconded. Gary J Luca moved to see if the Town will vote to raise and appropriate the sum of \$11,186,484.00 and transfer from free cash the amount of \$40,870.00 for the Omnibus as set forth on pages 4 and 5 of the Warrant. Discussion. For changes in Omnibus Budget, see attached FY 2014 Omnibus Budget spreadsheet.

#### ARTICLE 5. FY 2014 REGIONAL SCHOOL ASSESSMENT

To see if the Town will vote to raise and appropriate or transfer from available funds the sum of \$8,820,134 required to fund the Town's FY 2014 assessment for the Ayer-Shirley Regional School District and appropriate or transfer from available funds the sum of \$195,396 for the Town's portion of the debt exclusion for the ASRSD High School, or take any action thereon or in relation thereto.

Sponsor: Ayer Shirley Regional School Committee Simple Majority Vote Required

Finance Committee: Recommends

Note: The FY 2014 Regional School Assessment for the Town of Ayer is \$8,820,134 and the FY 2014 portion of the Town's debt (debt exclusion) on the ASRSD High School is \$195,396 (this is the debt exclusion amount equivalent to what the Town's portion would be for the Ayer Shirley Regional Middle School) for a total of \$9,015,529 for the Town of Ayer's FY 2014 Regional School Assessment.

Christopher R Hillman moved by removing "or transfer" in every area of Article 5. Seconded. Discussion. Voice vote: Moderator declared, a no vote. Motion is lost.

# ARTICLE 6. FY 2014 NASHOBA VALLEY REGIONAL TECHNICAL HIGH SCHOOL ASSESSMENT

To see if the Town will vote to raise and appropriate the sum of \$600,928 required to fund the FY2014 assessment for the Nashoba Valley Regional Technical High School, or take any action thereon or in relation thereto.

Simple Majority Vote Required

Sponsor: Board of Selectmen Finance Committee: Recommends

Gary J Luca moved. Seconded. Voice vote: Moderator declared, motion is passed.

#### **ENTERPRISE FUND ARTICLES**

Handouts will be provided at Town Meeting with further detail on Articles No. 7 – 11.

#### ARTICLE 7. SOLID WASTE

To see if the Town will vote to raise and appropriate or transfer from available funds the following funds to operate the solid waste department:

**Direct costs** of \$ 391,586 of which \$ 199,322 is to come from solid waste revenue, \$ 32,000 is to come from solid waste surplus (free cash) and \$ 160,264 to come from the tax levy, and **indirect costs** of \$ 100,269 to come from the tax levy, or take any action thereon or in relation thereto.

Sponsor: DPW Simple Majority Vote Required

Finance Committee: Recommends

Jannice L Livingston moved. Seconded. Voice vote: Moderator declared, motion is adopted.

#### ARTICLE 8. AMBULANCE

To see if the Town will vote to raise and appropriate or transfer from available funds the following funds to operate the ambulance department:

**Direct costs** of \$ 107,829 is to come from ambulance revenue, and **indirect costs** of \$ 309,800 of which \$ 246,571 is to come from ambulance revenue and \$ 63,229 from ambulance surplus (free cash), or take any action thereon or in relation thereto.

Sponsor: Fire Chief Simple Majority Vote Required

Finance Committee: Recommends

Pauline Conley moved. Seconded. Voice vote: Moderator declared, ayes have it. Article 8 is adopted.

#### ARTICLE 9. SEWER

To see if the Town will vote to raise and appropriate or transfer from available funds or from retained earnings the following funds to operate the sewer department:

**Direct costs** of \$ 2,261,075 of which \$ 2,234,456 is to come from sewer revenue and \$ 26,619 is to come from tax levy, and **indirect costs** of \$ 286,895 of which \$ 266,895 is to come from sewer revenue and \$ 20,000 is to come from sewer surplus (free cash), or take any action thereon or in relation thereto.

Sponsor: DPW Simple Majority Vote Required

Finance Committee: Recommends

Gary J Luca moved. Seconded. Voice vote: Moderator declared, ayes have it. Article 9 is adopted.

#### ARTICLE 10. WATER

To see if the Town will vote to raise and appropriate or transfer from available funds or from retained earnings the following funds to operate the water department:

**Direct costs** of \$ 1,584,179 of which \$ 1,464,681 is to come from water revenue and \$ 119,498 is to come from tax levy, and **indirect costs** of \$ 203,001 to come from water revenue, or take any action thereon or in relation thereto.

Sponsor: DPW Simple Majority Vote Required

Finance Committee: Recommends

Christopher R Hillman moved. Seconded. Voice vote: Moderator declared, ayes have it. Article 10 is adopted.

#### ARTICLE 11. STORMWATER

To see of the Town will vote to raise and appropriate or transfer from available funds or from retained earnings the following funds to operate the stormwater department:

**Direct costs** of \$ 95,000 of which \$ 95,000 is to come from the tax levy, or take any action thereon or in relation thereto.

Sponsor: DPW Simple Majority Vote Required

Finance Committee: Recommends

Jannice L Livingston moved. Seconded. Voice vote: Moderator declared, ayes have it. Article 11 is adopted.

#### **REVOLVING FUND ARTICLES**

Recommend Moving Articles 12 through 17 together by consent.

Moderator stated Articles 12 -17 be moved by consent. Moderator asked if any objections. No objections. Pauline Conley moved. Seconded. Discussion. Voice vote: Moderator declared, ayes have it. Articles 12-17 are adopted.

#### ARTICLE 12. COMMUNICATIONS FUND

To see if the Town will vote to reauthorize a Revolving Fund, pursuant to G.L. Chapter 44, Section 53E 1/2, for the purpose of supporting the town website, printing and mailing various newsletters, and other townwide informational mailings from the **Communication Committee**. Receipts to be credited to the account shall be revenues from ads placed in said mailings and on the Town website. The Communication Committee is authorized to expend monies from this fund. In no event shall total expenditures from the Communications Revolving Fund exceed twenty thousand dollars (\$20,000) in Fiscal Year 2014, and provided further that no Board, Department or Officer shall be authorized to expend in any one fiscal year from all Revolving Funds under its direct control more than one percent of the amount raised by taxation by the Town in the most recent

fiscal year for which a tax rate has been certified under Section Twenty Three of Chapter Fifty Nine, or take any action thereon or in relation thereto.

Sponsor: Communication Committee Simple Majority Vote Required

Finance Committee: Recommends

Moderator stated Articles 12 -17 be moved by consent. Moderator asked if any objections. No objections. Pauline Conley moved. Seconded. Discussion. Voice vote: Moderator declared, ayes have it. Articles 12-17 are adopted.

#### ARTICLE 13. FIRE ALARM FUND

To see if the Town will vote to reauthorize a Revolving Fund, pursuant to G.L. Chapter 44, Section 53E 1/2, for the purpose of **Fire Alarm Repairs and Replacement.** Receipts to be credited to the account shall be Fire Alarm Box Assessment Fees and Fines for Needless and False Alarms. The Fire Chief is authorized to expend monies from this fund. In no event shall total expenditures from the Fire Alarm Revolving Account exceed thirty-five thousand dollars (\$35,000) in Fiscal Year 2014, and provided further, that no Board, Department or Officer shall be authorized to expend in any one fiscal year from all Revolving Funds under its direct control more than one percent of the amount raised by taxation by the Town in the most recent fiscal year for which a tax rate has been certified under Section Twenty Three of Chapter Fifty Nine, or take any action thereon or in relation thereto.

Sponsor: Fire Chief Simple Majority Vote Required

Finance Committee: Recommends

Moderator stated Articles 12 -17 be moved by consent. Moderator asked if any objections. No objections. Pauline Conley moved. Seconded. Discussion. Voice vote: Moderator declared, ayes have it. Articles 12-17 are adopted.

#### ARTICLE 14. HAZARDOUS MATERIALS FUND

To see if the Town will vote to reauthorize a Revolving Fund pursuant to G.L. Chapter 44 Section 53E 1/2, for the purpose of **Hazardous Materials Expense Replacement**. All receipts from a Haz-Mat incident shall be from billed services, and will be used for replacement of supplies and expenses. The Fire Chief will be authorized to expend monies for this fund. In no event shall total expenditures from the Haz-Mat Revolving Account exceed ten thousand dollars (\$10,000) in Fiscal Year 2014, and provided further, that no Board, Department or Officer shall be authorized to expend in any one fiscal year from all Revolving Funds under its direct control more than one percent of the amount raised by taxation by the Town in the most recent fiscal year for which a tax rate has been certified under Section Twenty Three of Chapter Fifty Nine, or take any action thereon or in relation thereto.

Sponsor: Fire Chief Simple Majority Vote Required

Finance Committee: Recommends

Moderator stated Articles 12 -17 be moved by consent. Moderator asked if any objections. No objections. Pauline Conley moved. Seconded. Discussion. Voice vote: Moderator declared, ayes have it. Articles 12-17 are adopted.

#### ARTICLE 15. FOURTH OF JULY FUND

To see if the Town will vote to reauthorize a Revolving Fund pursuant to G.L. Chapter 44, Section 53E 1/2, for the purpose of a **4th of July Revolving Fund.** Receipts to be credited to the Account shall be from vendor fees, and shall be used for purchasing and promoting the event. The 4th of July Committee, with the approval of the Board of Selectmen, is authorized to expend money from this fund. In no event shall total expenditures from

the 4th of July Revolving Fund exceed twenty five thousand dollars (\$25,000.00) in Fiscal Year 2014 and provided further, that no Board, Department or Officer shall be authorized to expend in any one fiscal year from all Revolving Funds under its direct control more than one percent of the amount raised by taxation by the Town in the most recent fiscal year for which a tax rate has been certified under Section Twenty Three of Chapter Fifty Nine, or take any action thereon or in relation thereto.

Sponsor: Board of Selectmen Simple Majority Vote Required

Finance Committee: Recommends

Moderator stated Articles 12 -17 be moved by consent. Moderator asked if any objections. No objections. Pauline Conley moved. Seconded. Discussion. Voice vote: Moderator declared, ayes have it. Articles 12-17 are adopted.

#### ARTICLE 16. DPW INSPECTION FEES FUND

To see if the Town will vote to reauthorize a Revolving Fund pursuant to G.L. Chapter 44 Section 53E 1/2, for the purpose of a **Department of Public Works Inspection Revolving Fund**. Receipts to be credited to the fund shall be from development fees or contributions, and shall be used for the purpose of funding inspections of road construction, drainage facilities, and water and sewer line

installations. The Superintendent of Public Works shall be authorized to expend money from this fund. In no event shall total expenditures from the Department of Public Works Inspection Revolving Fund exceed one-hundred thousand dollars (\$100,000) in Fiscal Year 2014 and provided further, that no Board, Department or Officer shall be authorized to expend in any one fiscal year from all Revolving Funds under its direct control more than one percent of the amount raised by taxation by the Town in the most recent fiscal year for which a tax rate has been certified under Section Twenty Three of Chapter Fifty Nine, or take any action thereon or in relation thereto

Sponsor: DPW Simple Majority Vote Required

Finance Committee: Recommends

Moderator stated Articles 12 -17 be moved by consent. Moderator asked if any objections. No objections. Pauline Conley moved. Seconded. Discussion. Voice vote: Moderator declared, ayes have it. Articles 12-17 are adopted.

#### ARTICLE 17. TOWN HALL MAINTENANCE FUND

To see if the Town will vote to reauthorize a Revolving Fund pursuant to G.L. Chapter 44 Section 53E 1/2, for the purpose of a **Town Hall Maintenance Fund.** Receipts to be credited to the fund shall be from fees assessed for use of Town Hall facilities and may be used for costs related to operation, maintenance, repair and/or reconstruction at Town Hall and its grounds. The Board of Selectmen shall be authorized to expend money from this fund. In no event shall total expenditures from the Town Hall Maintenance Fund exceed ten thousand dollars (\$10,000) in Fiscal Year 2014 and provided further, that no Board, Department or Officer shall be authorized to expend in any one fiscal year from all Revolving Funds under its direct control more than one percent of the amount raised by taxation by the Town in the most recent fiscal year for which a tax rate has been certified under Section Twenty Three of Chapter Fifty Nine, or take any action thereon or in relation thereto

Sponsor: Board of Selectmen Simple Majority Vote Required

Finance Committee: Recommends

Moderator stated Articles 12 -17 be moved by consent. Moderator asked if any objections. No objections. Pauline Conley moved. Seconded. Discussion. Voice vote: Moderator declared, ayes have it. Articles 12-17 are adopted.

#### **BORROW ARTICLES**

#### ARTICLE 18. CAPITAL BUDGET REQUESTS

To see if the Town will vote to authorize the Treasurer, with the approval of the Board of Selectmen, to borrow the sums set out in the Warrant and hereby listed for the purposes of funding the following equipment, services and public works projects as contained in the **Capital Budget**, each sum hereafter to be voted on separately, or take any action thereon or in relation there to.

<u>DEPARTMENT</u>	<u>ITEM</u>	<b>AMOUNT</b>	
General Fund			
Information Technology	Network Infrastructure Upgrades Munis Server Upgrade	\$10,000.00 \$12,814.00	(1)
<u>Parks</u>	Tractor with Front End Loader	\$18,500.00	
<u>Police</u>	Replace Admin (Lieutenant) Vehicle	\$30,000.00	
<u>Fire</u>	Replace Fire Chief Vehicle	\$45,000.00	
DPW Highway	Truck Mounted Asphalt/Recycling Mixer	\$20,000.00	
DPW - Water Enterprise	Spectacle Pond Filter Valve Replacement	\$50,000.00	
DPW - Sewer Enterprise	WWTP Facility Engineering Evaluation	\$100,000.00	
DPW - Stormwater Enterprise	Culvert Replacement - Victor Drive	\$150,000.00	
Fire - Ambulance Enterprise	Software and Laptops <u>TOTAL:</u>	\$27,000.00 <b>\$463,314.00</b>	

<sup>(1)</sup> If Omnibus line for Computer Support passes, then MUNIS Server should be removed.

Sponsor: Capital Planning Committee Two-Thirds Vote Required

Finance Committee: Recommends

Note: The Ayer Board of Selectmen and Ayer Finance Committee voted unanimously to recommend the abovementioned FY 2014 Capital Requests in a Special Joint Meeting on April 3, 2012.

Pauline Conley individually moved each line item for approval, except MUNIS Server Upgrade, which was withdrawn. Each line item for approval was individually seconded. Each line item for approval was individually approved by a 2/3 vote. The total borrowing was \$450,500.00, which was approved by a 2/3 vote after being incorrectly totaled as \$450,150.00.

#### ARTICLE 19. UNEXPENDED BALANCE TRANSFER (Rehab of Fire Engine #4)

To see if the Town will vote to transfer the unexpended balance of \$33,617.80 from the Reserve for Borrow Account of the General Fund and to authorize the Treasurer, with the approval of the Board of Selectmen, to borrow the additional sum of \$121,382.20 for the rehab of Fire Engine #4, or take any action thereon or in relation thereto.

Sponsor: Fire Chief and Capital Planning Two-Thirds Vote Required

Finance Committee: Recommends

Gary J Luca moved. Seconded. Voice vote: Moderator declared, 2/3 vote in the affirmative. Article 19 passes.

# ARTICLE 20. UNEXPENDED BALANCE TRANSFER (Meter Radio Read System)

To see if the Town will vote to transfer the unexpended balance of \$12,198.60 from the Reserve for Borrow Account of the Water Fund and to authorize the Treasurer, with the approval of the Board of Selectmen, to borrow the additional sum of \$37,801.40 for the purchase and installation of a meter radio read system, or take any action thereon or in relation thereto.

Sponsor: DPW and Capital Planning Two-Thirds Vote Required

Finance Committee: Recommends

Note: The Town will be purchasing one meter radio read system to read both water and sewer meters. Article 20 above funds the water portion and Article 21 funds the sewer portion.s

Christopher R Hillman moved. Seconded. Voice vote: Moderator declared, ayes have it. Two thirds vote in the affirmative. Motion is adopted.

# ARTICLE 21. UNEXPENDED BALANCE TRANSFER (Meter Radio Read System)

To see if the Town will vote to transfer the unexpended balance of \$18,077.34 from the Reserve for Borrow Account of the Sewer Fund and to authorize the Treasurer, with the approval of the Board of Selectmen, to borrow the additional sum of \$31,922.66 for the purchase and installation of a meter radio read system, or take any action thereon or in relation thereto.

Sponsor: DPW and Capital Planning Two-Thirds Vote Required

Finance Committee: Recommends

Jannice L Livingston moved. Seconded. Voice vote: Moderator declared, ayes have it. Two thirds vote in the affirmative. Motion is adopted.

## ARTICLE 22. UNEXPENDED BALANCE TRANSFER (Resurfacing of Transfer

**Station Parking Lot)** 

To see if the Town will vote to transfer the unexpended balance of \$2,530.60 from the Reserve for Borrow Account of the Solid Waste Fund and to authorize the Treasurer, with the approval of the Board of Selectmen, to borrow the additional sum of \$97,469.40 for the resurfacing of the parking lot at the Transfer Station, or take any action thereon or in relation thereto.

Sponsor: DPW and Capital Planning Two-Thirds Vote Required

Finance Committee: Recommends

Pauline Conley moved. Seconded. Discussion. Voice vote: Moderator declared, nos have it. Article 22 does not pass.

## ARTICLE 23. FIRST YEAR BORROW INTEREST AND EXPENSE

To see if the Town will vote to raise and appropriate the sum of \$20,616.00 required to provide for first year's interest charges and associated bond administrative expenses on all General Fund borrowing/bonding authorized by this Town Meeting, or take any action thereon or in relation thereto.

Sponsor: Capital Planning Two-thirds Vote Required

Finance Committee: Recommends

Gary J Luca moved. Seconded. Gary J Luca moved to amend to \$19,591.00 from \$20,616.00. Voice vote: Moderator declared, ayes have it. Motion is adopted. Because of a misprint, moderator declared not a 2/3 vote required. Simple majority vote required.

## **RAISE AND APPRORIATE ARTICLES**

## ARTICLE 24. PAY PRIOR YEAR BILLS – TAX COLLECTOR

To see if the Town will vote to raise and appropriate the sum of \$725.78 to pay the following unpaid bills of Fiscal Year 2012, as authorized under General Laws Chapter 44, or take any action thereon or in relation thereto.

<u>Department</u>: <u>Vendor</u>: <u>Description</u>:

Tax Collector BillTrust Property Tax Bill Preparation

Sponsor: Tax Collector 4/5ths Vote Required

Board of Selectmen:

Finance Committee: Does Not Recommend (For Town Meeting Review)

Note: The abovementioned prior year bill for FY 2012 was submitted by the Tax Collector for an outstanding bill for the services of property tax bill preparation.

Gary J Luca moved. Seconded. Discussion. Voice vote: Moderator declared, need 4/5. Moderator asked for hand count because he heard one "No." Hand count vote: 49 affirmative and 1 negative.

## ARTICLE 25. PAY PRIOR YEAR BILLS - TREASURER

To see if the Town will vote to raise and appropriate the sum of \$2,702.05 to pay the following unpaid bills of Fiscal Year 2012, as authorized under General Laws Chapter 44, or take any action thereon or in relation thereto

<u>Department</u>: <u>Vendor</u>: <u>Description</u>: Treasurer D.U.I. <u>Unemployment</u>

Sponsor: Treasurer 4/5ths Vote Required

Finance Committee: Recommends

Note: The abovementioned prior year bill for FY 2012 was submitted by the Treasurer to cover outstanding costs to the Mass. Department of Unemployment Insurance for unemployment costs.

Christopher R Hillman moved. Seconded. Discussion. M Stephanie Gintner moved to amend to \$3,100.00 instead of \$2,702.05. Seconded. Voice vote: Moderator declared amendment agreed to. Voice vote on motion as amended. Moderator declared 4/5 maintained. Motion passes. Moderator declared there be a stand up vote with cards. Per town counsel, the Moderator should motion for a 2/3 or 4/5 vote without a hand count. Motion made. Seconded. Motion approved by at least a 4/5 vote in a voice vote.

## ARTICLE 26. PAY PRIOR YEAR BILLS – BUILDING COMMISSIONER

To see if the Town will vote to raise and appropriate the sum of \$333.00 to pay the following unpaid bills of Fiscal Year 2012, as authorized under General Laws Chapter 44, or take any action thereon or in relation thereto.

<u>Department</u>: <u>Vendor</u>: <u>Description</u>:

Building Eric Aaltonen Weights & Measures

Sponsor: Building Commissioner 4/5ths Vote Required

Finance Committee: Recommends

Jannice L Livingston moved. Seconded. Stand up vote with cards. Moderator declared, 4/5 maintained. Motion passed.

## ARTICLE 27. GASB 45 COMPLIANCE

To see if the Town will vote to raise and appropriate the sum of \$7,200.00 to fund actuarial costs associated with required updating of GASB 45 (disclosure requirements for post-employment benefits), or take any action thereon or in relation thereto.

Sponsor: Board of Selectmen Simple Majority Vote Required

Finance Committee: Recommends

Note: Under Federal Law, the Town of Ayer is required to perform a GASB45 Compliance actuarial audit of the Town's post-employment benefits every two years.

Gary J Luca moved. Seconded. Discussion. Voice vote: Moderator declared, motion passes.

## ARTICLE 28. SELF-CONTAINED BREATHING APPARATUS

To see if the Town will vote to raise and appropriate the sum of \$9,421 as the Town's matching share of a grant for the purchase of self-contained breathing apparatus, or take any action thereon or in relation thereto.

Sponsor: Fire Chief Simple Majority Vote Required

Finance Committee: Recommends

Note: This amount represents the Town's five percent (5%) match for the Self Contained Breathing Apparatus Grant in the amount of \$188,432 secured by the Fire Chief.

Pauline Conley moved. Seconded. Discussion. Voice vote: Moderator declared, ayes have it. Motion passes.

## ARTICLE 29. DPW ADMINISTRATION/GARAGE FACILITIES PLAN

To see if the Town will vote to raise and appropriate the sum of \$17,000.00 required to provide for the development of an independent, professional facilities plan for the Department of Public Works Administrative Building and Garages authorized by this Town Meeting, or take any action thereon or in relation thereto.

Sponsor: DPW and Capital Planning Simple Majority Vote Required

Finance Committee: Recommends

Note: This DPW facilities plan would consist of a professional, comprehensive facilities plan and analysis of the DPW Administration Building and Garages at 25 Brooks Street as well as the entire acreage of land and roadways at the DPW Administration Building location.

Pauline Conley moved. Seconded. Discussion. Voice vote: Moderator declared, ayes have it. Motion adopted.

## ARTICLE 30. GASB-45/ OPEB (Post Employment Benefits) FUND

To see if the Town will vote to raise and appropriate or transfer from available funds, the sum of \$170,000.00 to meet the Town's obligations under the Government Accounting Standards Board (GASB) Statement 45 to fund the Town's future obligations for the cost of other post-employment benefits (OPEB) or take any action thereon or in relation thereto.

Sponsor: Executive Bi-Board

Board of Selectmen: Recommends Simple Majority Vote Required

Finance Committee: Recommends

Note: At the 2012 Ayer Town Meeting, the Town of Ayer adopted a meals tax for the Town of Ayer. To date, \$70,000 in meals taxes have been collected by the Town. At a special joint meeting of the Ayer Board of Selectmen and the Ayer Finance Committee on April 3, 2013 it was unanimously voted to recommend that the \$70,000 in collected meals tax for FY 2013 be appropriated along with an additional \$100,000 in free cash for the FY 2014 funding of the Town's GASB-45/OPEB Fund.

Christopher R Hillman moved with the amendment to add after the word "appropriate" "the sum of \$70,000 and transfer from free cash the sum of \$100,000" before the words "to meet." Seconded. Voice vote: Moderator declared, motion agreed to.

### TRANSFER ARTICLES

## ARTICLE 31. TRANSFER FROM FREE CASH TO UDAG FUND

To see if the Town will vote to transfer the amount of \$550,000.00 from free cash for the repayment of the UDAG Fund for the Nashoba Valley Regional Vocational Technical School Membership/Buy-in, or take any action thereon or in relation thereto.

Sponsor: Executive Bi-Board Simple Majority Vote Required

Board of Selectmen: Recommends Finance Committee: Recommends

Note: The Ayer Board of Selectmen voted to use \$550,000 of the Town's UDAG Funds (recycled income) to fund the Town's Membership and Capital Buy-In to become a Member of the Nashoba Valley Regional Vocational Technical School which was approved by Town Meeting in May 2012. This article will transfer \$550,000 from free cash to repay the UDAG Fund. On April 3, 2013 in at an open special joint meeting of the Ayer Board of Selectmen and Ayer Finance Committee, it was voted unanimously to recommend the adoption of Article 33 by Town Meeting.

Jannice L Livingston moved. Seconded. Voice vote: Moderator declared, ayes have it. Motion agreed to.

#### ARTICLE 32. STABILIZATION FUND

To see if the Town will vote to raise and appropriate or transfer from available funds, the sum of \$234,427.00 or such other sum or sums of money, with \$210,985.00 to be credited to the Stabilization Fund under the provisions of Chapter 40, Section 5B of the General Laws, and \$23,442.00 to be credited to the Capital Stabilization Fund per the Town's Financial Policies or take any action thereon or in relation thereto.

Sponsor: Finance Committee Recommends

Two-Thirds Vote Required

Gary J Luca moved with the amendment to add the words "the sum of \$134,427 and transfer from free cash the sum of \$100,000, for a total sum of \$234,427," after the word "appropriate" and before the words "with \$210,985.00." Seconded. Voice vote: Moderator declared, in opinion of Moderator, two thirds having voted in the affirmative, the motion is agreed to.

## **COMMUNITY PRESERVATION ACT ARTICLES**

## ARTICLE 33. COMMUNITY PRESERVATION FUND

To see if the Town will hear and act on the report of the Community Preservation Committee on the Fiscal Year 2014 Community Preservation Committee budget, and appropriate from the estimated FY2014 Community Preservation Fund revenues:

• A sum of money equal to five percent, and not-to-exceed five thousand dollars (\$5,000.00) to meet the administrative expenses and all other necessary and proper expenses of the Community Preservation Committee for Fiscal Year 2014.

And further, to reserve for future appropriation from the estimated FY2014 Community Preservation Fund revenues the following sums of money, as recommended by the Community Preservation Committee, for each of the following purposes:

- A sum of money equal to \$111,435.00 more or less, for acquisition, creation and preservation of open space excluding land for recreational use, and
- A sum of money equal to \$40,718.00 more or less, for acquisition, preservation, restoration and rehabilitation of historic resources, and
- A sum of money equal to \$40,718.00 more or less, for acquisition, creation and preservation and

support of community housing.

Or take any action thereon or in relation thereto.

Sponsor: Community Preservation Committee

Simple Majority Vote Required

Finance Committee: No Action

Gary J Luca moved. Seconded. Gary J Luca moved to delete the words "more or less" from each of the last three bullet points by reading Article 33 and not including the words "more or less." Discussion. Voice vote: Moderator declared, ayes have it. Motion agreed to.

## ARTICLE 34. TRANSER OF FUNDS- REVISION OF THE TOWN'S FIVE (5) YEAR OPEN SPACE AND RECREATION PLAN

To see if the Town will vote to transfer from Community Preservation Fund Open Space Account FY2014 estimated annual revenues the sum of \$30,000.00, more or less, FOR REVIEW AND REVISION OF THE Town's Five (5) Year Open Space and Recreation Plan or take any action thereon or in relation thereto or take any action thereon or in relation thereto.

Sponsor: Community Preservation Committee Simple Majority Vote Required

Finance Committee: No Action

Gary J Luca moved to delete the words "FY2014 estimated annual revenues" and the words "more or less,". Seconded. Discussion. Amendment from floor. Seconded. Voice vote: Moderator declared, amended motion is out of order per town counsel. Voice vote: Moderator declared, ayes have it. Motion passes.

## ARTICLE 35. CPC – REDUCTION IN MEMBERSHIP

To see if the Town will vote to amend Town of Ayer Bylaws Article XLVI - Community Preservation Committee, Chapter 1. Establishment, to reduce the membership of the Community Preservation Committee from nine members to seven by deleting the following language there from:

One member from the Advisory Committee-2 years One member from the Board of Selectmen-1 year

Provided further that upon the effective date of this amendment, the terms of the members holding the appointments deleted hereby shall be terminated;

Or take any action thereon or in relation thereto.

Sponsor: Community Preservation Committee Simple Majority Vote Required

Finance Committee: No Action

Note: The Advisory Committee is now the Finance Committee.

Gary J Luca moved. Seconded. Discussion. Voice vote: Moderator declared, ayes have it. Motion is passed.

## **BYLAW ARTICLES**

## ARTICLE 36. TOWN ANTI- LITTERING BYLAW

To see if the Town will vote to adopt the following Anti-Littering Bylaw under the provisions of MGL Chapter 40, Section 21 as follows:

Whoever disposes of garbage, trash, refuse, bottles, cans, containers, rubbish or other debris on a public or private way, or within twenty (20) yards thereof, or in inland waters, or on private property without the written permission of the owner, except in a designated waste receptacle or as may otherwise be directed by the Town or the property owner, shall be punished by a fine of three-hundred dollars (\$300.00).

### **Enforcement:**

This bylaw shall be enforced by any available means in law or equity, including but not limited to enforcement by non-criminal disposition pursuant to MG.L. c. 40 § 21D. The enforcing authority shall be the Ayer Police Department, including any Police Officer in said Department; and the Ayer Board of Health. Each day a violation exists shall constitute a separate offense.

Or take any action thereon or in relation thereto.

Sponsor: Board of Selectmen Simple Majority Vote Required

Pauline J Conley moved. Seconded. Discussion. Frank F Maxant moved to table Articles 36, 37, and 38. Moderator said each Article must be tabled individually. Frank F Maxant moved to table Article 36. Seconded. Voice vote: Moderator declared, nos have it. Motion to table set aside. Voice vote: Moderator declared, ayes have it. Motion agreed to.

## ARTICLE 37. UNREGISTERED VEHICLE BYLAW

To see if the Town will vote to adopt the following Unregistered Vehicle Bylaw:

#### 1. Definitions.

For the purposes of this Article, the following terms shall have the meanings indicated:

INOPERABLE VEHICLE -- any Motor Vehicle, as defined in Massachusetts General Laws, Chapter 90, section 1, that is not capable of being used as such in its existing condition by reason of being worn out, damaged or dismantled or failing to contain parts necessary for operation and which is ready for dismantling or destruction or which has been collected or stored for salvage or for stripping in order to make use of parts thereof, or any collection of parts from such a vehicle.

UNREGISTERED VEHICLE -- Any motor vehicle that it is not registered in accordance with Massachusetts General Laws, Chapter 90, Section 2.

## 2. License required.

No more than one (1) unregistered or inoperable vehicle shall be kept in any area of the Town of Ayer by the owner of the vehicle or by the owner or one in control of the premises wherein such vehicle is kept, unless a license has been granted in accordance with the procedure hereinafter described.

#### 3. Enclosed vehicles exempted.

Motor vehicles, including unregistered or inoperable vehicles, kept in an enclosed building shall not be subject to the provisions of this Article so long as they remain enclosed within a building. If more than one (1) motor vehicle is taken outside of a building, it shall be subject to the provisions of this Article.

### 4. Exempt businesses.

- A. Any business which has a Class 1, 2 or 3 license for the sale of motor vehicles under the provisions of MGL C. 140, § 58, as amended, shall be exempt from the provisions of this Article.
- B. This Article shall not apply to motor vehicles on property where the principal business use is a farm, garden or nursery, provided that such motor vehicle is necessary to the operation of such business.
- 5. License for keeping of unregistered or inoperable vehicles.
  - A. A license to keep more than one (1) unregistered or inoperable vehicle may be requested by filing an application, in writing, with the Board of Selectmen. The Board of Selectmen shall hold a public hearing upon such request.
  - B. Notice of the public hearing shall be provided by publication in a newspaper having a general circulation in Ayer at least seven (7) days before the date of the hearing and notification to all abutters, within three hundred (300) feet of any part of the storage property, via certified letter with a return receipt at least seven (7) days prior to the date of the public hearing. Said return receipts shall be provided to the Board of Selectmen or its designee at the time of the public hearing. Failure to provide return receipts may be grounds for disapproval of the application for storage.. All costs of publication and notice to abutters shall be paid by the applicant for the license. The Applicant shall be responsible for actually publishing the notice and sending it to all abutters as outlined herein.
  - C. The Board of Selectmen may grant a license for a period not longer than one (1) year, upon such conditions as the Selectmen deem proper, to allow unregistered and inoperable vehicles to be kept in the open, after a public hearing has been held and the Selectmen determine that the keeping of the same will not create a hazard to the public safety or will not become a public nuisance, and that no unsightly conditions visible from public streets or ways, or abutting properties, exist or will be created. Renewals of said license may be granted at the discretion of the Board of Selectmen subject to compliance with the public hearing procedure established herein.
  - D. Upon the filing with the Board of Selectmen of a petition signed by at least ten (10) registered voters of the Town of Ayer requesting revocation of any license issued under this Article, the Selectmen shall hold a public hearing to review the conduct of the licensee under said license. If the Selectmen determine that the operation of the licensee under said license is such as to create a hazard to the public safety or to constitute a public nuisance or that unsightly conditions visible from public streets or ways, or abutting properties exist, the Selectmen, by a majority vote, may revoke said license. The effective date of such revocation shall be thirty (30) days after said vote of revocation.
  - E. The Board of Selectmen may waive the public hearing requirement to allow the keeping of one (1) unregistered or inoperable vehicle on the property owner's premises for a period of fourteen (14) days or less if it finds that no hazards to health or safety are involved and no unsightly conditions visible from public streets or ways, or abutting properties, exist or will be created by the storage of said vehicles for such temporary period of time.

### 6. Enforcement and penalty.

This bylaw shall be enforced by any available means in law or equity, including but not limited to enforcement by non-criminal disposition pursuant to MG.L. c. 40 § 21D. The penalty for violation of this Article shall be punished by a fine of three-hundred dollars (\$300.00). The enforcing authority shall be the Ayer Police Department and/or the Ayer Building Commissioner. Each day a violation exists shall constitute a separate offense.

Or take any action thereon or in relation thereto.

Sponsor: Board of Selectmen Simple Majority Vote Required

Christopher R Hillman moved. Seconded. Discussion. Christopher R Hillman made motion to amend Section E to "more than one (1)" from "one (1)" after the word "of." Seconded. Voice vote taken. Moderator never declared whether the voice vote of ayes or nays prevailed on the amendment to Section E. Discussion. Voice vote taken. Before moderator could declare voice vote results, the vote was questioned. A hand vote showed 25 voted in affirmative and 21 in negative. Moderator declared, bylaw is adopted.

## ARTICLE 38. ENFORCEMENT BYLAW

To see if the Town will vote to adopt the following Bylaw regarding enforcement of the Town's bylaws:

## 1. Enforcement through Indictment or on Complaint to District Court

Any bylaw, rule or regulation of the Town of Ayer, duly adopted and in force, may be enforced through any lawful means in law or in equity including but not limited to enforcement by criminal indictment or on complaint before the district court pursuant to G.L. c. 40, § 21. Each day that a violation exists shall constitute a separate offense. A fine of up to \$300.00 may be imposed for each violation.

## 2. Non-Criminal Disposition.

Any bylaw, rule or regulation of the Town of Ayer its officers, boards or departments, duly adopted and in force, the violation of which is subject to a specific penalty, may in the discretion of the Town official who is the appropriate enforcing person, be enforced in the method provided in Section 21D of Chapter 40 of the Massachusetts General Laws. The specific penalty for purposes of non-criminal disposition for each such violation, if not otherwise specified, shall be \$300.00.

## 3. Enforcing Authority

The enforcing authority hereunder, in addition to any officer or authorized person specified in any particular bylaw or rule or regulation of the Town, shall be the Ayer Police Department, including any Police Officer in said Department. In addition, the following officers may enforce the following bylaws:

Anti-Littering Bylaw: Board of Health; Building Inspector; Nuisance Bylaw: Building Inspector; Ayer Board of Health

Wetlands: Conservation Commission

Unregistered Vehicles Bylaw: Police Department; Building Inspector

Or take any action thereon or in relation thereto.

Sponsor: Board of Selectmen Simple Majority Vote Required

Pauline Conley moved. Seconded. Discussion. Motion to move the question. Voice vote. Moderator questioned the vote himself. Needs a 2/3 vote to move the question. Hand count: 35 affirmative and 12 negative. Moderator declared that is a 2/3 vote. The motion is moved. Voice vote taken in favor of passing amendment as written. Moderator questioned the vote himself. A hand count showed 31 in affirmative and 19 in negative. Moderator declared, bylaw is adopted.

### 3. Enforcing Authority.

The enforcing authority hereunder, in addition to any officer or authorized person specified in any particular bylaw or rule or regulation of the Town, shall be the Ayer Police Department, including any Police Officer in said Department. In addition, the following officers may enforce the following bylaws:

Anti-Littering Bylaw: Board of Health; Building Inspector; Building Inspector; Ayer Board of Health

Nuisance Bylaw:

Conservation Commission

Wetlands:

Unregistered Vehicles Bylaw: Police Department; Building Commissioner

Or take any action thereon or in relation thereto.

A true copy attest.

John C. Canney. II

Ayer Town Clerk

April 22, 2013

Sponsor: Board of Selectmen

Simple Majority Vote Required

A True Copy Attest:

As directed in the foregoing warrant, I have this day posted three attested copies in three public places, one of which was the Town Hall at least seven days before said meeting, all as herein directed.

Rot D Friell-Constable

Town of Ayer, MA FY2014 Omnibus Budget

		FY2011	FY2012	FY2013	FY2014			
		Actual	Actual	Approved 5/14/12	Proposed	Difference		Notes
		İ			-			
	Department 100 - General Government							
01122	01 Selectmen	\$163,382	\$162,896	162,017	164,018	2,001	1.23%	Town Admin contract increase
01151	02 Town Counsel	\$66,054	\$68,400	66,400	78,000	11,600	17.47%	
01161	03 Town Clerk	\$69,554	\$69,554	70,380	71,248	868	1.23%	
01114	04 Moderator	\$562	\$562	562	500	(62)	-11.03%	
01148	05 Parking Tickets	\$762	\$950	950	950	-	0.00%	
01192	06 Public Buildings & Property Maintenance	\$224,733	\$241,285	253,337	282,982	29,645	11.70%	Utility increases/ \$14,820 in one time exp
01162	07 Registrations & Elections	\$13,422	\$10,331	11,331	11,331	-	0.00%	
01164	08 Postage	\$13,826	\$16,000	17,000	18,000	1,000	5.88%	
01695	09 American Legion	\$600	\$600	600	600	-	0.00%	
01692	10 Memorial Day	\$1,260	\$2,000	2,000	2,000	-	0.00%	
01697	11 4th of July Celebration - Fireworks	\$5,000	\$5,000	5,000	5,000	-	0.00%	
01199	12 Communications Committee	\$0	\$700	700	700	-	0.00%	
01165	13 Personnel Board	\$100	\$100	100	100	-	0.00%	
	Department 100 Total	\$559,255	\$578,378	590,377	635,429	45,052	7.63%	
	Department 200 - Finance							
01135	01 Town Accountant	\$160,454	\$160,923	164,090	165,736	1,646	1.00%	
01136	02 Computer Support	\$32,213	\$34,381	34,381	48,152	13,771	40.05%	Infrastructure upgrade for MUNIS
01141	03 Assessors	\$153,109	\$151,317	149,045	157,013	7,968	5.35%	Revaluation year
01146	04 Tax Collector	\$84,345	\$84,399	85,246	86,106	860	1.01%	
01145	05 Treasurer	\$115,565	\$111,615	112,522	113,598	1,076	0.96%	
01940	06 Health & Life Insurance	\$3,004,709	\$1,876,803	1,662,276	1,452,079	(210,197)		Reduced policy expense
01193	07A Property & Liability Insurance	\$97,108	\$109,773	115,262	131,046	15,784	13.69%	
01912	07B Workers Compensation	\$65,522	\$50,204	41,922	48,867	6,945	16.57%	
01195	07C Fire & Police Accident	\$53,371	\$63,370	67,806	106,622	38,816	57.25%	
	subtotal	\$216,001	\$223,347	224,990	286,534	61,544	27.35%	
01913	08 Unemployment Compensation	\$42,238	\$22,056	22,511	25,511	3,000	13.33%	
01913	09 County Reitirement Assessment	\$1,228,614	\$1,065,281	1,107,165	1,262,630	155,465	14.04%	
01710	10 Notes & Bonds(Principal)	\$1,083,000	\$1,029,000	966,000	1,005,815	39,815	4.12%	
\$1,715	11 Interest	\$365,388	\$318,894	283,299	259,285	(24,014)	-8.48%	
01158	12 Tax Title	\$7,322	\$8,000	8,000	8,000	- /	0.00%	
01919	13 FICA Medicare	\$179,295	\$60,000	71,176	75,000	3,824	5.37%	
01147	14 Finance Committee (Advisory Board)	\$301	\$500	500	700	200	40.00%	
01132	15 Reserve Fund	\$180,000	\$180,000	130,000	150,000	20,000	15.38%	Increase due to new budget process
	Department 200 Total	\$6,852,554	\$5,326,516	5,021,201	5,096,159	74,958	1.49%	
	Department 300 - Public Safety							
01210	01 Police Department	\$1,600,751	\$1,738,526	1,789,453	1,872,657	83,204	4.65%	Includes hiring additional resource officer
01220	02 Fire Department	\$1,313,322	\$1,265,629	1,311,990	1,355,282	43,292	3.30%	Increased operating costs
01241	03 Building Department	\$35,013	\$37,000	37,566	73,684	36,118	96.15%	Incl hiring a full time/ 2 part time inspector(s)
01291	04 Emergency Management	\$1,152	\$1,360	4,360	9,510	5,150	118.12%	
01292	05 Animal Control Officer	\$11,752	\$12,595	12,812	12,812	0	0.00%	
01247	06 Animal Inspector	\$347	\$347	354	1,000	646	182.47%	
01294	07 Tree Warden	\$17,798	\$17,885	17,885	17,885	-	0.00%	
	Department 300 Total	\$2,980,135	\$3,073,342	3,174,420	3,342,830	168,410	5.31%	
	Department 400 - Public Works							

01110	0.5.0.00	44.000.746	#0.42.252 I	000 500	***	(550.772)	5 4 200 L	1
01410	01 Public Works - Administration	\$1,099,746	\$842,273	890,532	229,760	(660,772)	-74.20%	
01420	01 Public Works - Highway	\$0	\$0	0	348,804	348,804	#DIV/0!	
01421	02 Stormwater Agent	\$1,486	\$85,000	0	0	-	#DIV/0!	
01422	01 Public Works - Snow Removal	\$0	\$0	0	195,987	195,987	#DIV/0!	
01424	03 Public Works - Street Lighting	\$71,670	\$71,340	73,340	75,400	2,060	2.81%	
01425	03 Public Works - DPW Fuel	\$0	\$0	0	82,500	82,500	#DIV/0!	
01429	03 Public Works - Equipment repair	\$0	\$0	0	81,479	81,479	#DIV/0!	
01491	04 Care of Graves	\$2,500	\$2,500	2,500	2,500	-	0.00%	
	Department 400 Total	\$1,175,402	\$1,001,113	966,372	1,016,430	50,058	5.18%	
	D							
01541	Department 500 - Human Services 01 Council on Aging	\$111,002	\$110,724	112,714	125,834	13,120	11 640/	In annual amounting and
01541	02 Board of Health	\$9,620	\$110,724	14,898	15,473	575		Increase operating costs
01512		\$28,524				(0)	3.86%	
	03 Nashoba Assoc Board of Health		\$28,524 \$109,323	23,606	23,606	` '	0.00%	
01650	04 Parks Department	\$109,238 \$4,000	\$4,000	118,073 4,000	113,168 4,000	(4,905)	-4.15% 0.00%	
01652 01653	05 Ayer/Shirley Youth Football & Cheerleading	\$4,000 \$4,000	\$4,000	4,000	4,000	-	0.00%	
	06 Little League		\$10,007		· · · · · · · · · · · · · · · · · · ·	0.017		House doubled from EV12 to EV14
01543	07 Veterans Agent	\$9,540		10,177	19,194	9,017		Hours doubled from FY13 to FY14
01547	08 Veterans Benefits	\$121,447	\$108,000	148,000	168,000	20,000		Increase due to current trends
01610	09 Library	\$438,531	\$454,542	464,512	467,716	3,204	0.69%	
01540	10 Disabilities Comm.	\$400 <b>\$836,302</b>	\$700 <b>\$840,037</b>	700 <b>900,680</b>	700 941,691	41,011	0.00% <b>4.55%</b>	
	Department 500 Total	\$830,302	\$840,037	900,080	941,691	41,011	4.55%	
	Department 600 - Education							
	01 General Education	\$9,177,527	\$8,190,761		0	_	#DIV/0!	
01347	02 Transportation	\$320,960	\$6,190,701		0	-	#DIV/0!	
01347	03 Vocational ed transportation	\$320,900	\$75,000	78,000	0	(78,000)		Move to assessment below
01134	04 Adult Education	\$2,000	\$75,000	78,000	0	(78,000)	#DIV/0!	WIOVE to assessment below
01333	05 Vocational	\$835,909	\$823,356	978,500	0	(978,500)		Move to assessment below
01551	Department 600 Total	\$10,336,396	\$9,089,117	1,056,500	0	(1,056,500)	-100.00%	WIOVE to assessment below
	Department 000 Total	φ10,550,570	φ3,003,117	1,030,300		(1,030,300)	-100.00 /0	
	Department 700 - Management Support							
01176	01 Zoning Board of Appeals	\$17,041	\$17,209	17,534	17,881	347	1.98%	
01175	02 Planning Board	\$18,145	\$18,394	18,719	18,734	15	0.08%	
01171	03 Conservation Commission	, ,, ,	\$12,786	18,519	19,567	1,048	5.66%	
01188	04 Economic & Community Development		\$29,219	30,659	31,562	903	2.95%	
	Subtotal	\$41,955	\$42,005	49,178	51,129	1,951	3.97%	
			. ,	, in the second of the second	ŕ	, and the second second		
01691	05 Historical Commission	\$300	\$750	750	750	-	0.00%	
01181	06 Montachusett Reg. Plan. Comm.	\$1,977	\$2,026	2,112	2,165	53	2.51%	
01154	07 Mngmt Support (printing & reporting)	\$5,676	\$9,500	6,500	6,500	-	0.00%	
01166	08 Information Technology	\$19,760	\$75,000	78,260	97,655	19,395	24.78%	Includes infrastructure upgrades
	Department 700 Total	\$62,899	\$164,884	173,053	194,814	21,761	12.58%	
	Total Summary by Department							
	Dept 100 - General Government	559,255	578,378	590,377	635,429	45,052	7.63%	
	Dept 200 - Finance	6,852,554	5,326,516	5,021,201	5,096,159	74,958	1.49%	
	Dept 300 - Public Safety	2,980,135	3,073,342	3,174,420	3,342,830	168,410	5.31%	
	Dept 400 - Public Works	1,175,402	1,001,113	966,372	1,016,430	50,058	5.18%	
	Dept 500 - Human Services	836,302	840,037	900,680	941,691	41,011	4.55%	
	Dept 600 - Education - see below	10,336,396	9,089,117	1,056,500	0	(1,056,500)	-100.00%	
	Dept 700 - Management Support	62,899	164,884	173,053	194,814	21,761	12.58%	
	Total Operating Budgets	\$22,802,943	\$20,073,387	11,882,603	11,227,354	(655,249)	-5.51%	

The following line items had passes:

Dept 100 General Government 01 Selectmen

Dept 300 Public Safety 01 Police Dept

02 Fire Dept

Dept 400 Public Works 01 Public Works

Dept 500 Human Services 09 Library

The passed Departments of 100, 300 01 Police Dept, 400, and 500 were not changed after discussion. Department 300 02 Fire Dept increased the Call Firefighters pay by \$847.00 and the fire chief pay by \$1,697.81 for a total increase of \$2,544.81. The Total Operating Budget was revised to \$11,229,898.81.

## Town of Ayer



## SPECIAL TOWN MEETING WARRANT

Ayer Shirley Regional High School Auditorium Monday, June 24, 2013 @ 7:00 p.m.

Commonwealth of Massachusetts Middlesex, ss.

#### **GREETINGS:**

In the name of the Commonwealth of Massachusetts you are hereby directed to notify and warn the inhabitants of the Town of Ayer qualified to vote in Town Elections and Affairs to meet at the Laura S. Leavitt Auditorium in the Ayer Shirley Regional High School on Monday, the twenty-fourth day of June, 2013, at seven o'clock in the evening (7:00 p.m.) then and there to act on the following articles:

Hereof fail not and make due return of this warrant with your doings thereof to the Town Clerk before the date appointed for said meeting.

Given under our hands this  $7^{th}$  day of June AD 2013.

Pauline Conley, Chairman
Gary J. Luca, Vice Chairman
Christopher R. Hillman, Clerk
James M. Fay, Member
Jannice L. Livingston, Member AYER BOARD OF SELECTMEN

Any persons needing disability related assistance (such as signing, etc.) at the town meeting please contact the Selectmen's Office at 978-772-8220 before June 14, 2013. We shall make every reasonable effort to assist you.

**Special Town Meeting Notes:** Started at 7:00 PM. Ended at 8:03 PM. 142 voters checked in.

## ARTICLE 1. FY 2014 REGIONAL SCHOOL ASSESSMENT

To see if the Town will vote to raise and appropriate or transfer from available funds the sum of \$8,820,133 required to fund the Town's FY 2014 assessment for the Ayer Shirley Regional School District and appropriate or transfer from available funds the sum of \$195,396 for the Town's portion of the debt exclusion for the ASRSD High School, or take any action thereon or in relation thereto.

Sponsor: Ayer Shirley Regional School Committee Simple Majority Vote Required

Note: The FY 2014 Regional School Assessment for the Town of Ayer is \$8,820,133 and the FY 2014 portion of the Town's debt (debt exclusion) on the ASRSD High School is \$195,396 (this is the debt exclusion amount equivalent to what the Town's portion would be for the Ayer Shirley Regional Middle School) for a total of \$9,015,529 for the Town of Ayer's FY 2014 Regional School Assessment.

Patrick W Kelly discussed, then moved. Seconded. Patrick W Kelly moved to amend article. Seconded.

Discussion.

Town counsel instructed Patrick W Kelly to reread amended article. Seconded.

Text of amended article as read by Moderator Thomas P Horgan, Jr, prior to vote on amended article:

To see if the Town will vote to raise and appropriate the sum of \$8,821,490 (eight million eight hundred twenty-one thousand, four hundred ninety dollars) and transfer from stabilization fund the sum of \$97,890 (ninety seven thousand, eight hundred and ninety dollars) required to fund the Town's FY 2014 assessment for the Ayer Shirley Regional School District and raise and appropriate the sum of \$195,396 (one hundred and ninety-five thousand, three hundred ninety-six dollars) for the Town's portion of the debt exclusion for the ASRSD High School.

Voice vote on amendment to article. Moderator declared, "Ayes have it. It is agreed to."

Moderator then took voice vote on article as amended. Moderator stated, "Because it is coming from the stabilization fund, it requires 2/3 vote." Moderator, on article as amended, declared, "Motion carries. Article is passed."

Because one person did vote No, upon advice of town counsel, motion was made for moderator to accept a 2/3 voice vote upon recommendation of moderator. Seconded. Voice vote taken on motion for moderator to accept a 2/3 voice vote upon moderator's recommendation. Moderator declared, after voice vote, "Motion carries. I recognize the last vote as being over two-thirds."

## ARTICLE 2. TEMPORARY MORATORIUM ON MEDICAL MARIJUANA TREATMENT CENTERS

To see if the Town will vote to amend the Town's Zoning Bylaws, Article 9, Special Provisions, by adding a new Section 9.6, **TEMPORARY MORATORIUM ON MEDICAL MARIJUANA TREATMENT CENTERS**, that would provide as follows, and further to amend the Table of Contents to add Section 9.6, "Temporary Moratorium on Medical Marijuana Treatment Centers:"

### a. Purpose

By vote at the State election on November 6, 2012, the voters of the Commonwealth approved a law regulating the cultivation, distribution, possession and use of marijuana for medical purposes. The law provides that it is effective on January 1, 2013 and the State Department of Public Health has issued regulations effective on May 24, 2013. Currently under the Zoning Bylaws, a Medical Marijuana Treatment Center is not a permitted use in the Town and the regulations promulgated by the State Department of Public Health are expected to provide guidance to the Town in regulating medical marijuana, including Medical Marijuana Treatment Centers. The regulation of medical marijuana raises novel and complex legal, planning, and public safety issues and the Town needs time to study and consider the regulation of Medical Marijuana Treatment Centers and address such novel and complex issues, as well as to address the potential impact of the State regulations on local zoning and to undertake a planning process to consider amending the Zoning Bylaws regarding regulation of medical marijuana treatment centers and other uses related to medical marijuana. The Town intends to adopt a temporary moratorium on the use of land and structures in the Town for Medical Marijuana Treatment Centers so as to allow the Town sufficient time to engage in a planning process to address the effects of such structures and uses in the Town and to enact bylaws in a manner consistent with sound land use planning goals and objectives.

## b. Definition

"Medical Marijuana Treatment Center" shall mean a "not-for-profit entity, as defined by Massachusetts law only, registered by the Department of Public Health, that acquires, cultivates, possesses, processes (including development of related products such as food, tinctures, aerosols, oils or ointments), transfers, transports, sells, distributes, dispenses, or administers marijuana, products containing marijuana, related supplies, or educational materials to qualifying patients or their personal caregivers."

## c. Temporary Moratorium

For the reasons set forth above and notwithstanding any other provision of the Zoning Bylaws to the contrary, the Town hereby adopts a temporary moratorium on the use of land or structures for a Medical Marijuana Treatment Center. The moratorium shall be in effect through June 30, 2014. During the moratorium period, the Town shall undertake a planning process to address the potential impacts of medical marijuana in the Town, consider the Department of Public Health regulations regarding Medical Marijuana Treatment Centers and related uses, and shall consider adopting new Zoning Bylaws to address the impact and operation of Medical Marijuana Treatment Centers and related uses.

Pauline Conley moved. Seconded.

Discussion.

Maureen Parlon made motion to vote on main motion by secret ballot. Seconded. Voice vote: Moderator declared Nos have it.

Michael G Pattenden: Amend Part C: Change the sentence "The moratorium shall be in effect through June 30, 2014" to "The moratorium shall be in effect for a period not to exceed 90 days." Seconded. Motion to amend the "90 days" amendment to "6 months." Seconded. Change "The moratorium shall be in effect for a period not to exceed 90 days" to "The moratorium shall be in effect for a period not to exceed 6 months." Voice vote on "6 months." Moderator declared amendment not agreed to. Voice vote on "90 days." Moderator declared that amended motion not agreed to. Question the vote. Hand vote taken: All in favor of "90 days:" 73. All opposed to "90 days:" 56. Moderator declared motion is amended to 90 days.

Discussion.

Motion to Move the Question. Seconded. Voice vote taken. Question the vote. Hand vote taken: All in favor to move the question: 97. All opposed to move the question: 31.

Voice vote on main motion as amended with 90 days. Moderator declared moratorium not agreed to. Question the vote. Hand vote taken: Those in favor of moratorium as agreed to: 45. Those opposed to moratorium: 93. Moderator declared moratorium not agreed to.

A True Copy Attest:	
As directed in the foregoing recorner	I have this do

As directed in the foregoing warrant, I have this day posted three attested copies in three public places, one of which was the Town Hall at least seven days before said meeting, all as herein directed.

	Date:	
- Constable		

## Town of Ayer



## SPECIAL FALL TOWN MEETING WARRANT

Ayer Town Hall, Great Hall, 1 Main Street, Ayer, MA 01432 Monday, October 28, 2013, 7:00pm

Commonwealth of Massachusetts Middlesex, ss.

#### **GREETINGS:**

In the name of the Commonwealth of Massachusetts you are hereby directed to notify and warn the inhabitants of the Town of Ayer qualified to vote in Town Elections and Affairs to meet at the Great Hall of the Ayer Town Hall located at 1 Main Street, Ayer, MA 01432 on Monday, the Twenty-Eighth (28<sup>th</sup>) day of October, 2013, at seven o'clock in the evening (7:00 p.m.) then and there to act on the following articles:

Hereof fail not and make due return of this warrant with your doings thereof to the Town Clerk before the date appointed for said meeting.

Given under our hands this 8<sup>th</sup> day of October AD 2013.

Pauline Conley, Chairman
Gary J. Luca, Vice-Chairman
Christopher R. Hillman, Clerk
James M. Fay, Member
Jannice L. Livingston, Member

The Ayer Board of Selectmen

Any persons needing disability related assistance (such as signing, etc.) at the Town Meeting please contact the Selectmen's Office at 978-772-8220 before October 23, 2013. We shall make every reasonable effort to assist you. Large print version of the text of this warrant is available upon request.

At 7 PM, the moderator called the Special Fall Town Meeting (SFTM) to order. He delayed the SFTM till 7:15 PM or until there was a quorum, whichever came first. The SFTM began at 7:05 PM with 70 voters checked in. SFTM adjourned at 7:50 PM

## **ARTICLE 1:** FORMER CENTRAL FIRE STATION

To see if the Town will vote to transfer the care, custody, maintenance and control of the Town-owned land and improvements thereon described below and known as the Central Fire Station property from the Board or Officer currently maintaining such property for its current purpose to the Board of Selectmen for the purpose of disposition by sale or lease, and further to authorize the Board of Selectmen to sell or lease for a period in excess of three years all or a portion of the land, with improvements thereon, shown on Assessors Map 26, as Lot 184, being all or a portion of the land described in a deed recorded with the Middlesex Registry of Deeds upon such terms and conditions as the Board of Selectmen shall determine to be appropriate, or take any action thereon or in relation thereto.

Note: At the 2013 Annual Town Meeting, the Board of Selectmen was authorized by Town Meeting to conduct a study of the Former Central Fire Station and come back to Town Meeting with a formal recommendation. The Board of Selectmen on advice from the Fire Station Re-Use Committee issued a Request for Proposals under MGL Chapter 30B for the sale and/or lease of the former Central Fire Station. The Board of Selectmen received no responses. This Article would transfer the Former Central Fire Station to the Board of Selectmen to be sold with all proceeds going into the Town's General Fund.

Sponsor: Board of Selectmen Two-Thirds Majority Vote Required

Finance Committee: Recommends

Pauline Conley moved. Seconded. Discussion. After two (2) separate motions for an amendment were made, seconded, and defeated in a voice vote, the moderator asked for a voice vote on Article 1. The moderator questioned the voice vote result and asked for a hand count. The hand count showed 44 yes and 13 no. The hand count vote was seventy-seven (77) percent of the voters in the affirmative. The moderator declared Article 1 passes by a two-third (2/3) vote.

# ARTICLE 2: PETITION FOR STREET ACCEPTANCE – EASY STREET

To see if the Town will vote to accept the layouts of the following street as a public way, the metes and bounds of which are on file in the Office of the Town Clerk, and to authorize the Board of Selectmen to acquire by gift, purchase or eminent domain, fee interest or easement in such public ways and any and all easements related thereto, and further, to authorize the Board of Selectmen to enter into all agreements and take all related actions necessary or appropriate to carry out this acquisition, on such terms and conditions as the Board of Selectmen deems appropriate or take any action thereon or in relation thereto.

Note: The metes and bounds are on file in the Office of the Town Clerk at Town Hall, M-F, 8:30am to 5pm.

Sponsor: Board of Selectmen Simple Majority Vote Required

Planning Board: Recommends

Finance Committee:

Christopher R Hillman moved. Seconded. After a voice vote, the moderator declared Article 2 carries.

## ARTICLE 3: CRABTREE WASTEWATER PUMPING STATION

To see if the Town will appropriate the sum of \$70,000.00 from the Wastewater Enterprise Fund Surplus for the purposes of replacing the Crabtree Wastewater Pumping Station, including any design or engineering services related thereto, or take any action thereon or in relation thereto.

Note: The Crabtree Wastewater Pumping Station is currently in a declining state of operations and timely replacement has been recommended by the DPW Superintendent.

Sponsor: Board of Selectmen Simple Majority Vote Required

Finance Committee: Recommends DPW Superintendent: Recommends

Jannice L Livingston moved. Seconded. Discussion. After a voice vote, the moderator declared Article 3 passed.

# ARTICLE 4: ADOPTION OF MGL CHAPTER 40, SECTION 8G (POLICE MUTUAL AID)

To see if the Town will vote to accept the provisions of Massachusetts General Law, Chapter 40, Section 8G (Police Mutual Aid) or take any action thereon or in relation thereto.

Note: This Article provides for the acceptance of MGL Chapter 40, Section 8G which is required for the Town to enter into Police Mutual Aid Agreements.

Sponsor: Board of Selectmen Simple Majority Vote Required

Police Chief: Recommends

Christopher R Hillman moved. Seconded. Discussion. After a voice vote, the moderator declared Article 4 passed.

## ARTICLE 5: TRANSFER(S) FROM CAPITAL STABILIZATION: Town-Wide Telephone Upgrade

To see if the Town will vote to transfer the sum of \$45,000.00 from the Capital Stabilization Fund for the purposes of upgrading the Town's telephone system for the DPW, Library, Police, and Town

Hall, including but not limited to design, equipment purchase, and installation, or take any action thereon or in relation thereto.

Note: This Article would fund the upgrade of the telephone systems at the DPW, Library, Police, and Town Hall

Sponsor: Capital Planning Committee Two-Thirds Vote Required

Board of Selectmen: Recommends Finance Committee: Recommends

Jannice L Livingston moved. Seconded. Discussion. After a voice vote, the moderator questioned the voice vote result, which needs a two-thirds (2/3) majority. Moderator asked for a hand count. The hand count showed 58 yes and 1 no. The moderator declared Article 5 carries.

## ARTICLE 6: TRANSFER ARTICLE FROM BOS SALARY TO I.T. DEPARTMENTAL BUDGET

To see if the Town will vote to transfer the sum of \$2,506.00 from the Board of Selectmen Salary Budget to the I.T. Departmental Budget and vote to transfer the sum of \$4,000.00 from Capital Stabilization for the purposes of funding the Town Hall Mondopad (computerized video screen and stand) for Town Hall, including but not limited to equipment purchase and installation, or take any action thereon or in relation thereto..

Note: Mondopad is a large, mobile multimedia presentation piece of equipment that will be used at BOS, Fin Com, and other Meetings at the Ayer Town Hall. It has the capacity for video, audio, video conferencing, internet access, and various other presentation capabilities. The Article would fund the Mondopad for a total of \$6,506.00 by transferring \$2,506.00 from the BOS Salary Line in addition to \$4,000.00 from Capital Stabilization.

Sponsor: Board of Selectmen Two-Thirds Vote Required

Finance Committee: Recommends

Pauline Conley moved. Seconded. Discussion. After a voice vote being unanimous, the moderator declared Article 6 passes.

Daniel J Swanfeldt made motion to adjourn. Seconded. After a voice vote, moderator declared motion carries.

A True Copy Attest:	Date:			
•	John C. Canney, II			
	Town Clerk/Tax Collector			

•		Date:
	Robert D. Friedrich, Constable	

## AYER ANNUAL TOWN ELECTION RESULTS FOR TUESDAY, APRIL 30, 2013

Twelve hundred and fifteen (1,215) voters participated in this election. The following table records each candidate's vote total with a precinct by precinct breakdown.

Selectman	Precinct 1	Precinct 2	Candidate Totals
3 years (Vote for one)			
Frank Frederick Maxant (Incumbent)	157	131	288
Mark W. Coulter	134	107	241
Jannice L. Livingston	204	149	353
Jane L. Morriss	177	117	294
Write-in: Murray Clark	2		2
Write-in: Keith Lyttle	1		1
Write-in:			
Write-in:			
Blanks	26	10	36
Ayer Vote Totals	701	514	1,215

Treasurer	Precinct 1	Precinct 2	Candidate Totals
3 years (Vote for one)			
M. Stephanie Gintner (Incumbent)	276	230	506
Glen M. LaPierre	146	94	240
Gary J. Luca	248	169	417
Write-in: Denis Callahan	1		1
Write-in:		2	2
Write-in:			
Blanks	30	19	49
Ayer Vote Totals	701	514	1,215

<b>Commissioner of Trust Funds</b>	Precinct 1	Precinct 2	Candidate Totals
3 years (Vote for one)			
James D. Stephen (Incumbent)	521	382	903
Write-in:		2	2
Blanks	180	130	310
Ayer Vote Totals	701	514	1,215

Constable	Precinct 1	Precinct 2	Candidate Totals
3 years (Vote for one)			
Clark W. Paige (Incumbent)	527	385	912
Write-in:		3	3
Blanks	174	126	300
Ayer Vote Totals	701	514	1,215

Assessor	Precinct 1	Precinct 2	Candidate Totals
3 years (Vote for one)			
Denis J. Callahan (Incumbent)	547	395	942
Write-in:		1	1
Blanks	154	118	272
Ayer Vote Totals	701	514	1,215

## AYER ANNUAL TOWN ELECTION RESULTS FOR TUESDAY, APRIL 30, 2013

Park Commissioner	Precinct 1	Precinct 2	Candidate Totals
3 years (Vote for one)			
Sarah A. Gibbons (Incumbent)	534	393	927
Write-in: Sharon Hebert	1	1	2
Blanks	166	120	286
Ayer Vote Totals	701	514	1,215

Planning Board	Precinct 1	Precinct 2	Candidate Totals
5 years (Vote for one)			
Morris A. Babcock	496	372	868
Write-in: Frank Maxant	1	2	3
Blanks	204	140	344
Ayer Vote Totals	701	514	1,215

Board of Health	Precinct 1	Precinct 2	Candidate Totals
1 year (Vote for one)			
Pamela L. Papineau	509	377	886
Write-in: Ruth Maxant-Schultz		2	2
Blanks	192	135	327
Ayer Vote Totals	701	514	1,215

Board of Health	Precinct 1	Precinct 2	Candidate Totals
3 years (Vote for one)			
Heather L. Hasz	513	380	893
Write-in: Ruth Maxant-Schultz	1	2	3
Blanks	187	132	319
Ayer Vote Totals	701	514	1,215

Housing Authority	Precinct 1	Precinct 2	Candidate Totals
5 years (Vote for one)			
Robert M. Moore (Incumbent)	534	397	931
Write-in:		1	1
Blanks	167	116	283
Ayer Vote Totals	701	514	1,215

Library Trustee	Precinct 1	Precinct 2	Candidate Totals
3 years (Vote for one)			
Debbie Pedrazzi (Incumbent)	548	398	946
Write-in:		2	2
Blanks	153	114	267
Ayer Vote Totals	701	514	1,215

## AYER ANNUAL TOWN ELECTION RESULTS FOR TUESDAY, APRIL 30, 2013

Moderator	Precinct 1	Precinct 2	Candidate Totals
3 years (Vote for one)			
Thomas P. Horgan, Jr.	539	392	931
Write-in:	3	4	7
Blanks	159	118	277
Ayer Vote Totals	701	514	1,215

Regional School District Committee	Precinct 1	Precinct 2	Candidate Totals
3 years (Vote for one)			
Patrick William Kelly (Incumbent)	519	383	902
Write-in:		4	4
Blanks	182	127	309
Ayer Vote Totals	701	514	1,215

## AYER U.S. SENATE SPECIAL STATE PRIMARY ELECTION RESULTS FOR TUESDAY, APRIL 30, 2013

Eleven hundred and seventy-three (1,173) voters participated in this election. The following table records each candidate's vote total with a precinct by precinct breakdown.

Democratic Party	Precinct 1	Precinct 2	Candidate Totals
(Vote for one)			
Stephen F. Lynch	198	155	353
Edward J. Markey	220	155	375
Write-in:			
Blanks	2	5	7
Ayer Vote Totals	420	315	735

Republican Party	Precinct 1	Precinct 2	Candidate Totals
(Vote for one)			
Gabriel E. Gomez	131	100	231
Michael J. Sullivan	89	65	154
Daniel B. Winslow	29	21	50
Write-in:			
Blanks	1	2	3
Ayer Vote Totals	250	188	438

## AYER U.S. SENATE SPECIAL STATE ELECTION RESULTS FOR TUESDAY, JUNE 25, 2013

Twelve hundred and sixty-four (1,264) voters participated in this election. The following table records each candidate's vote total with a precinct by precinct breakdown.

Senator in Congress	Precinct 1	Precinct 2	Candidate Totals
(Vote for one)			
Gabriel E. Gomez, Republican	345	339	684
Edward J. Markey, Democrat	308	261	569
Richard A. Heos, Twelve Visions Party	3	3	6
Write-ins	1	3	4
Blanks	1	0	1
Ayer Vote Totals	658	606	1,264

## AYER SPECIAL TOWN ELECTION RESULTS FOR TUESDAY, NOVEMBER 5, 2013

The sole question on the ballot was:

Shall the Act passed by the General Court in the year 2013 entitled, "An Act Establishing a 3-Member Board of Selectmen in the Town of Ayer", be accepted?

Four hundred and six (406) voters participated in this election. The following table records the vote total for the ballot question with a precinct by precinct breakdown.

Question (Yes or No)	Precinct 1	Precinct 2	<b>Question Totals</b>
Yes	144	75	219
No	113	74	187
Blank	0	0	0
Ayer Vote Totals	257	149	406

## TREASURER'S REPORT

## **Contact Information:**

Office Hours:	Monday through Friday 8:30AM – 5:00PM
Address:	1 Main Street, Town Hall, Ayer, MA 01432
Telephone:	978-772-8216
Email:	sgintner@ayer.ma.us
Fax:	978-772-5968

## **Staff:**

Treasurer	Stephanie Gintner
Asst. Treasurer:	Melisa Doig

## **Mission Statement:**

The Treasurer is responsible for receiving and accounting for town funds, town investment, payroll, employee benefits, and personnel records.

## TREASURER'S REPORT

## **CASH RECONCILIATION - JUNE 30, 2013**

Cash in Banks and Investments - Beginning of Year (7/1/12)			\$ 15,248,783
Receipts		2-	\$ 30,681,240
Subtotal			\$ 45,930,023
Disbursements			\$ 29,748,990
Cash in Banks and Investments - End of Year (6/30/13)			\$ 16,181,034
BONDS PAYABLE -	JUNE 30, 20	)13	
6/30/2014	\$	2,217,560	
6/30/2015	\$	1,992,559	
6/30/2016	\$	1,798,677	
6/30/2017	\$	1,748,677	
6/30/2018	\$	1,493,677	
6/30/2019	\$	1,428,677	
6/30/2020	\$	1,388,677	
6/30/2021	\$	1,138,752	
6/30/2022	\$	795,000	
6/30/2023	\$	555,000	
6/30/2024	\$	445,000	
6/30/2025	\$	50,000	
6/30/2026	\$	50,000	
6/30/2027	\$	50,000	
6/30/2028	\$	50,000	
6/30/2029	\$	50,000	
6/30/2030	\$	50,000	
6/30/2031	\$	50,000	
6/30/2032	\$	50,000	
Total			\$ 15,402,257
Short Term Debt			\$ ÷
Total			\$ 15,402,257
Authorized and Unissued			\$ 17,696,817

1. JESSE J. ANGELL FUND:	
BALANCE JUNE 30, 2012	\$2,000.54
RECEIPTS:	
INTEREST FY13	\$225.26 \$2,225.80
<b></b> €	110/100 F - Company - 110 P -
DISBURSEMENTS:	\$0.00
BALANCE JUNE 30, 2013	\$2,225.80
2. AYER HIGH SCHOOL SCHOLARSHIP FUND:	67 402 45
BALANCE JUNE 30, 2012 RECEIPTS:	\$7,493.45
INTEREST FY13	\$832.47
DICHURCEMENTS.	\$8,325.92
DISBURSEMENTS: SCHOLARSHIP - RIONA MCGULLICUDDY	(\$200.00)
BALANCE JUNE 30, 2013	\$8,125.92
3. FRANK C. FLETCHER SCHOLARSHIP FUND:	
BALANCE JUNE 30, 2012 RECEIPTS:	\$11,069.55
INTEREST FY13	\$1,218.23
	\$12,287.78
DISBURSEMENTS:	
SCHOLARSHIP - JILLIAN SPANN	(\$500.00)
BALANCE JUNE 30, 2013	\$11,787.78
4. JOSEPH KAPLAN TEACHING SCHOLARSHIP FUND:	
BALANCE JUNE 30, 2012	\$5,992.38
RECEIPTS:	065451
INTEREST FY13	\$674.71 \$6,667.09
DISBURSEMENTS:	
SCHOLARSHIP -	\$0.00
BALANCE JUNE 30, 2013	\$6,667.09
5 ALEDED DA CE TOWN DA DIN DUND.	
5. ALFRED PAGE TOWN FARM FUND: BALANCE JUNE 30, 2012	\$16,640.88
RECEIPTS:	510,010.00
INTEREST FY13	\$1,817.39
	\$18,458.27
DISBURSEMENTS:	
DONATION TO LOAVES & FISHES DONATION TO AYER HOUSING AUTHORITY	(\$500.00) (\$500.00)
DONATION TO ATEX HOUSING AUTHORITY	(\$500.00)
BALANCE JUNE 30, 2013	\$17,458.27

6. THOMAS PAGE FUND:	
BALANCE JUNE 30, 2012	\$16,772.79
RECEIPTS:	Commence of the Commence of th
INTEREST FY13	\$1,871.65
	\$18,644.44
DISBURSEMENTS:	
DONATION TO AYER SCHOOL ATHLETIC FUND	(\$300.00)
BALANCE JUNE 30, 2013	\$18,344.44
	\$10,D14.44
7. 1ST.LT. THEODORE A. THOMPSON, JR. SCHOLARSHIP FUND:	
BALANCE JUNE 30, 2012	\$3,698.05
RECEIPTS:	33,070.03
INTEREST FY13	\$416.38
	\$4,114.43
DISBURSEMENTS:	
SCHOLARSHIP -	\$0.00
DAY ANCIE HIND 20 2042	
BALANCE JUNE 30, 2013	\$4,114.43
8. SUSAN M. BARKER SCHOLARSHIP FUND:	
BALANCE JUNE 30, 2012	\$868.05
RECEIPTS: INTEREST FY13	00400
INTEREST F113	\$94.92 \$962.97
	3702.71
DISBURSEMENTS:	
SCHOLARSHIP - HOLLY TAYLOR	(\$50.00)
BALANCE JUNE 30, 2013	\$912.97
9. RICHARD T. ARTESANI SCHOLARSHIP FUND:	
BALANCE JUNE 30, 2012	\$5,247.23
RECEIPTS:	\$3,247.23
INTEREST FY13	\$590.81
	\$5,838.04
DISBURSEMENTS:	
SCHOLARSHIP -	\$0.00
BALANCE JUNE 30, 2013	\$5,838.04
*	
10. MARION D. WHITCOMB MATHEMATICS PRIZE FUND:	
BALANCE JUNE 30, 2012	\$3,197.49
RECEIPTS: INTEREST FY13	
INTEREST FYIS	\$358.61
	\$3,556.10
DISBURSEMENTS:	
AWARD TO CHRISTOPHER DURBEN	(\$25.00)
BALANCE JUNE 30, 2013	¢2 <b>£</b> 21 10
	\$3,531.10

11. ROBERT MORRISSEY SCHOLARSHIP FUND:	
BALANCE JUNE 30, 2012 RECEIPTS:	\$11,263.05
INTEREST FY13	\$1,268.17
	\$12,531.22
DISBURSEMENTS:	
SCHOLARSHIP -	\$0.00
BALANCE JUNE 30, 2013	\$12,531.22
12. IRENE E. AND JOSEPH DUPONT	
POLICEMAN OF THE YEAR AWARD:	
BALANCE JUNE 30, 2012	\$8,423.23
RECEIPTS:	
INTEREST FY13	\$947.01
	\$9,370.24
DISBURSEMENTS	/aa= aa\
AWARD TO - JENNIFER BIGELOW	(\$25.00)
BALANCE JUNE 30, 2013	\$9,345.24
13. JOE MORRIS SCHOLARSHIP FUND:	
BALANCE JUNE 30, 2012	\$21,027.30
RECEIPTS:	
INTEREST FY13	\$2,345.05
	\$23,372.35
DISBURSEMENTS:	
SCHOLARSHIP - OLIVIA DURDEN	(\$400.00)
BALANCE JUNE 30, 2013	\$22,972.35
14. FRANK M. GLANTZ MEMORIAL SCHOLARSHIP FUND:	
BALANCE JUNE 30, 2012	\$10,556.25
RECEIPTS:	410,000.20
INTEREST FY13	\$1,177.32
	\$11,733.57
DISBURSEMENTS:	
SCHOLARSHIP - KAYLEIGH BAKER	(\$200.00)
BALANCE JUNE 30, 2013	\$11,533.57
*	
15. HENRY S. NUTTING II SCHOLARSHIP FUND:	
BALANCE JUNE 30, 2012	\$35,437.26
RECEIPTS:	
INTEREST FY13	\$3,905.62
	\$39,342.88
DISBURSEMENTS:	
SCHOLARSHIP - MARISSA MURPHY	(\$1,500.00)
BALANCE JUNE 30, 2013	\$37,842.88
The state of the s	30.,0.2.00

16. SHERWIN SCHOLARSHIP FUND: BALANCE JUNE 30, 2012 RECEIPTS: INTEREST FY13	\$124,575.59 \$13,857.72
	\$138,433.31
4TH INSTALLMENT OF FOUR:	
SCHOLARSHIP - CHRISTOPHER CROUCHER  3RD INSTALLMENT OF FOUR: SCHOLARSHIP -	(\$1,000.00)
2ND INSTALLMENT OF FOUR: SCHOLARSHIP - NICHOLAS IGO	(\$1,000.00)
1ST INSTALLMENT OF FOUR: SCHOLARSHIP - SHAWNNA TAYLOR	(\$1,000.00)
BALANCE JUNE 30, 2013	\$135,433.31
17. BELITZKY SCHOLARSHIP FUND	
	617 (2( 02
BALANCE JUNE 30, 2012	\$17,636.92
RECEIPTS:	
INTEREST FY13	\$1,957.68
DISBURSEMENTS:	\$19,594.60
SCHOLARSHIP - SEAN SINGLE	(\$500.00)
BALANCE JUNE 30, 2013	\$19,094.60
BALANCE ALL FUNDS JUNE 30, 2012	\$301,900.01
BALANCE ALL FUNDS JUNE 30, 2013	\$327,759.01

M. STEPHANIE GINTNER, TOWN TREASURER

|--|

I O WIN IIII		
BRESNAHAN	PAUL	\$ 2,210.04
CALLAHAN	DENIS .	\$ 2,480.04
CANNEY	JOHN	\$ 60,029.80
CARPENTER	PAUL ~	\$ 32,177.60
DASILVA-CONDE	BECKY	\$ 10,483.41
CORNELLIER	C EDWARD	\$ 2,210.04
CONARD	ANN	\$ 473.79
CHASE	ROBERTA	\$ 46,965.65
DETILLION	DWIGHT	\$ 8,653.84
DIXON	MARK	\$ 9,921.00
DOIG	MELISA	\$ 47,630.01
FAY	JAMES	\$ 2,460.80
FRIEDRICH	ROBERT	\$ 29,953.46
GABREE	DANIELLE	\$ 341.92
GABREE	LISA	\$ 100,471.70
GINTNER	STEPHANIE	\$ 60,369.22
HERSEY	ALICIA	\$ 15,219.94
HILLMAN	CHRISTOPHER	\$ 2,235.00
HOGAN	THOMAS	\$ 87,925.61
HORGAN	THOMAS	\$ 281.00
JORNET	CELIA	\$ 38,999.58
KNOX	CYNTHIA	\$ 68,390.40
LEWIS	JANET	\$ 56,321.71
LIVINGSTON	JANNICE	\$ 372.50
LUCA	GARY	\$ 2,235.00
MAHER	DAVID	\$ 63,208.00
MAXANT	FRANK	\$ 1,862.50
PONTBRIAND	ROBERT	\$ 88,595.02
PROVENCHER	SUSAN	\$ 32,511.43
PURDY	CARLENE	\$ 354.00
REILLY	MARTHA	\$ 45,778.47
FRITZ	LAURI	\$ 42,202.00
SHEPHERD	ALICE	\$ 12,739.70
SHERMAN	DANIEL	\$ 57,334.00
SWANFELDT	DANIEL	\$ 281.00
SULLIVAN	SUSAN	\$ 34,023.61
VELLANTE	GABRIEL	\$ 28,771.60
TERRY	RUTH	\$ 13,427.34
ZISK	STEPHEN	\$ 3,071.75

JULIE	\$	45,098.92
NANCY .	\$	35,075.52
SAMANTHA	\$	33,594.81
JEAN -	\$	988.35
BRENDA	\$	41,726.16
JOEL	\$	1,653.00
AMY	\$	24,585.60
MARY ANNE	\$	70,599.36
OLIVIA	\$	3,118.00
FRANCES	\$	9,609.60
CHRISTINA	\$	114.40
T		
	•	22.254.02
		33,254.02
		1,206.00
		732.00
		62,090.76
		172.52
		1,169.52
		208.16
		51,396.74
		1,471.44
		44,835.38
		23,939.46
		765.00
		208.16
AUSTIN		108,448.03
CHARLES		416.32
TODD		89,207.52
ELAINE	\$	218.89
BRIAN	\$	93,142.32
DANIEL	\$	144.00
JENNIFER	\$	66,158.14
ELAINE	\$	2,315.44
JAMES	\$	675.10
MICHAEL	\$	117,996.07
GEORGE	\$	70,301.09
TERRY	\$	45,870.27
MARCIA	\$	42,932.40
BRIAN	\$	89,950.21
	NANCY SAMANTHA JEAN BRENDA JOEL AMY MARY ANNE OLIVIA FRANCES CHRISTINA  T ROBERT RUSSELL ROBERT KELLIE ROBERT BRANDON ASHLEY JOHNNA NATHAN MATTHEW CASEY RICHARD DOUGLAS AUSTIN CHARLES TODD ELAINE BRIAN DANIEL JENNIFER ELAINE JAMES MICHAEL GEORGE TERRY MARCIA	NANCY SAMANTHA SIJEAN S

\$

4,162.18

**GREGORY** 

**GUSHLAW** 

			Ψ	7,102.10
HADLEY	JUDITH		\$	56,775.00
HARTY	<b>MATTHEW</b>		\$	80,642.29
KOLES	RYAN		\$	416.32
KRASINSKAS	RICHARD	•	\$	77,492.88
KULARSKI	<b>ANDREW</b>		\$	72,965.70
LAPRADE	CRAIG		\$	1,695.24
NELSON	<b>EDWARD</b>		\$	3,350.74
ROCHE	<b>VICTORIA</b>		\$	62,769.42
MACDONALD	JOHN		\$	111,677.93
MORTIMER	PATRICK		\$	408.16
MURRAY	WILLIAM		\$	96,305.20
O'DONOGHUE	PATRICK		\$	258.80
PEARSON	ERIC		\$	80,673.04
POWER	MATTHEW		\$	58,123.07
RIDGWAY	MARTHA		\$	192.00
RUSS	RICHARD		\$	733.22
SANTIAGO	SAMUEL		\$	172.52
SOULTANIAN	ROBERT		\$	1,529.27
STRNISTE	JASON		\$	2,408.82
VIOLETTE	PETER		\$	2,730.72
WALKONEN	<b>EDWARD</b>		\$	890.76
WILSON	<b>JAMES</b>		\$	70,364.36
FIRE DEPARTMENT				
BOZEK	ROBERT		\$	85,851.70
BRESNAHAN	JOHN		\$	80,237.33
WHITE	LISA		\$	30,148.81
DILLON	CHARLES		\$	95,660.29
FARLEY	SEAN		\$	87,940.30
FILLEBROWN	PAUL		\$	107,007.65
FOWLER	FRANK		\$	82,000.90
GREENWOOD	DAVID		\$	83,009.41
JANUSKIEWICZ	<b>JEREMY</b>		\$	93,811.80
JOHNSTON	TIMOTHY		\$	115,659.96
PEDRAZZI	ROBERT		\$	88,466.91
SHEA	TIMOTHY		\$	94,737.75
SWENSON	<b>JEFFREY</b>		\$	82,489.63
TAYLOR	TIMOTHY		\$	90,149.68

## ON CALL FIRE/AMBULANCE

\$

1,497.76

**ANDREW** 

**ANDERSON** 

in ib Brioti	111,121,12	•	., .,
BREITMAIER	DANIEL	\$	383.87
BOUTILIER	MATHEW .	\$	1,828.32
COLE	DEBORAH	\$	130.24
COX	MICHAEL ~	\$	2,352.46
DACOSTA	ROBERT	\$	989.82
DEBLASIO	MICHAEL	\$	48.84
DELCORE	JOHN	\$	390.72
HARLAND	ANDREW	\$	3,612.52
HERRSTROM	CHRISTOPHER	\$	789.32
HURLEY	IAN	\$	3,424.32
HURLEY	<b>BRENDAN</b>	\$	3,156.68
JANUSKIEWICZ	CODY	\$	756.76
JOHNSTON	GREGORY	\$	48.84
JORDAN	DEREK	\$	1,979.96
KAUP	STEVEN	\$	244.20
KELLEY	KEITH	\$	390.72
MAVILIA	LEANN	\$	200.24
MCGLOUGHLIN	DAVID	\$	195.36
MICKLE	STEVEN	\$	716.32
MCGLOUGHLIN	LINDSAY	\$	97.68
PERRY	ANDREW	\$	32.56
PETERS	GERALD	\$	2,767.60
RESSIJAC	RICHARD	\$	1,235.06
SEELEY	JACOB	\$	10.00
SLARSKY	STEPHEN	\$	744.92
WHALEN	JOHN	\$	951.33
WRIGHT	STEPHEN	\$	3,500.20
<b>DEPARTMENT OF I</b>	PUBLIC WORKS		
BOOMGAARDEN	BRIAN	\$	84,684.05
BURNS	BRUCE	\$	49,087.90
CORMIÈR	GREGORY	\$	88,012.91
COPELAND	BYRAN	\$	20,992.74
CHASE	AARON	\$	27,589.31
HARWOOD	KENNETH	\$	90,662.05
HUDSON	RICHARD	\$	81,527.28
JACKSON	ANDREW	\$	64,905.10
JASPERSEN	DOUGLAS	\$	80,862.84
KIDDER	DAVID	\$	25,311.36
LAHTINEN	TIMOTHY	\$	36,274.52

772	1 1 2015	
NELSON	DAVID	\$ 76,837.03
NELSON	DAVID	\$ 60,430.26
LINDE	RICHARD ROY	\$ 91,552.96
LOOMER	JOHN	\$ 89,502.01
MALATOS	DAVID	\$ 52,815.83
MARTIN	PAMELA	\$ 52,209.32
SCHWARTZ	DEREK	\$ 69,092.79
SCHWINGER	SCOTT	\$ 16,794.60
SCOTT	DANIEL	\$ 56,534.54
SHANAHAN	JOHN	\$ 56,265.34
WETZEL	MARK	\$ 89,655.02
WINTERS	MICHAEL	\$ 60,657.33
WOOD	WALTER	\$ 52,043.61
PARK DEPARTMENT		
BLOOD	NICHOLAS	\$ 3,118.65
BUMP	MADISON	\$ 3,255.12
COTE	ROSS	\$ 2,795.00
GARDNER	MICHELLE	\$ 2,895.53
GRAHAM	NATHAN	\$ 3,026.85
HUNT	PETER	\$ 280.00
JANUSKIEWICZ	ANNA	\$ 4,340.59
MCNULTY	ERIN	\$ 447.50
NODARSE	MICHEAL	\$ 942.50
NORTON	ANDREA	\$ 4,115.78
O'MALLEY	PATRICK	\$ 1,045.50
REAM-RODRIGUEZ	ELENA	\$ 2,001.85
WATSON	CHRISTOPHER	\$ 75.04
THOMAS	JEFFREY	\$ 47,600.80
THOMAS	JEFFREY	\$ 6,924.91
WEST	SPENCER	\$ 1,917.50
YEE	CHRISTOPHER	\$ 2,525.00
(6)		
SENIOR VAN		
COLLINS	KAREN	\$ 27,851.08
HUGHES	VERNA	\$ 12,359.98
LIDDY	KEVIN	\$ 14,445.16
SHANAHAN	RUTH	\$ 4,563.22
<b>COUNCIL ON AGEING</b>	<u> </u>	
BROUILLETTE	MARIANNE	\$ 19,746.50

RATCLIFFE	LOUISA		\$ 20,389.45
DYNICE-SWANFELDT	KARIN		\$ 56,014.78
TAYLOR	JEAN	•	\$ 19,067.10

#### TREE WARDEN

#### **Contact Information:**

Tree Warden:	Mark A. Dixon
Address:	1 Main Street
Telephone:	978-772-7445

#### **Mission Statement:**

A Tree Warden is a person who cares for shade trees on public town land such as parks, town commons, public streets, schools town forrests and conservation land. Tree Wardens communicate with the general public, government departments, and outside organizations such as National Grid, Verizon and Cable Companies to investigate and resolve a broad range of citizen concerns. Property values and the quality of life in a community are greatly influenced by the work of the Tree Warden.

### **Summary of Accomplishments:**

This year I have worked with National Grid trimming and cutting problem trees on Washington Street for an upgrade on the Electric wires and also replacing old telephone poles. National Grid has also been working on the main lines off Washington Street trimming and cutting dead or problem trees. I have also taken down many dead or dying trees along the main roads in Town and will continue to work with the Tree Companies to make our Town safer. I welcome the public's concerns and ideas on how to make our Town a better and more beautiful place.

I would like to Thank the Department of Public Works, Fire Department and the Police Department for your help.

Respectfully Submitted

Mark A. Dixon, Tree Warden

#### **VETERAN'S SERVICES**

#### **Contact Information:**

Veteran's Service Officer:	Dwight Detillion
Office Hours:	Tuesdays 5:00PM – 7:30PM and Thursday 9AM-12noon
Address:	Ayer Town Hall - 1 Main Street
Telephone:	978-772-8212
Email:	vet@ayer.ma.us
Fax:	978-772-3017
Web Page:	http://www.ayer.ma.us/Pages/AyerMA_Veterans/index

#### **Mission Statement:**

- Assist veterans and their dependents in the preparation of claims for VA benefits and Social Security Disability
  applications.
- Process applications for financial assistance under Massachusetts General Laws, Chapter 115.
- Authorize financial assistance for qualified veterans and/or their dependents under Massachusetts General Laws, Chapter 115.

#### **Summary of Accomplishments:**

Two hundred and sixty three (263) cases were processed for financial assistance under the provisions of Massachusetts General Laws, Chapter 115 at a cost of \$165,928 of which 75% were reimbursed by the Department of Veterans' Services. Other expenses included two (2) funerals at a cost of \$4000.00 for indigent veterans. Of the total cases processed, one hundred and five (105) were from the Transitional Housing at Devens. The Town of Ayer is reimbursed 100% for veterans in the transitional house.

#### Other:

Veterans that were awarded the Silver Star, Bronze Star, and/or the Purple Heart are entitled to special Massachusetts automobile license plates at no cost to the veteran. Contact the Veterans Service Office for applications.

Applications for the Massachusetts Bonus paid to veterans returning from Iraq and Afghanistan are available at the Veterans Office.

All honorably discharged veterans are entitled to the provisions of Article 15 of the Massachusetts General Laws to include peace time veterans.

The Veterans Office is open every Tuesday from 5:00 to 7:30 pm and Thursday from 9AM to 12 Noon for veterans and their dependents. For appointments call 978-772-8212.

Respectfully submitted,

Dwight Detillion, Veterans' Service Officer



## ZONING BOARD OF APPEALS

#### **Contact Information:**

Office Hours:	Tuesday through Friday 9AM – 3PM
<b>Meeting Times:</b>	Second Wednesday of the month at 7PM
Address:	Ayer Town Hall - 1 Main Street - Third Floor
Telephone:	978-772-8218
Email:	planning@ayer.ma.us

#### **Members:**

Chair:	Dale Taylor
Members:	John Cadigan, Ron Defilippo, Jim Lucchesi, Steve Wentzell
Zoning Administrator:	Susan Sullivan

#### **Mission Statement:**

The Zoning Board of Appeals has the authority to approve variances from the requirements of the land use code and to hear and adjudicate appeals from any decision made by an administration official pertaining to a specific property

### **Findings**

- Deluxe Building & Remodeling/21 Maple Street~ Approved under Article 4.3.3D
- Hettich/9 Myrick Street ~ Approved under Article 4.3.3D1
- Silpro/2 New England Way ~ Approved under Article 4.3.3D1
- Ok/9 Grove Street~ Approved under Article 4.3.3A
- Rengard/35 Groton School Rd~ Approved under Article 4.3.4(b)
- Elston/56 Oakhurst Ave.~ Approved under Article 4.3.3D4
- Ayer Shirley Reg. High School/141 Washington Street~ Approved under Article 6.031D1
- J. Byrne/24 Washington Street~Approved under Article 4.3.3D3

#### **Variances**

- Zaikis/39 Central Ave. ~ Approved
- ASRHS/ 141 Washington Street ~ Approved
- ASRHS/ 141 Washington Street ~ Approved
- Moore/Scully Road ~Approved
- Shaker Hills/146 Shaker Road ~ Approved
- Elston/56 Oakhurst Ave.~Approved
- Byrne/24 Washington Street~ Approved
- Rengard 0 Forest Street ~ Approved

### **Special Permit** (Home Occupation)

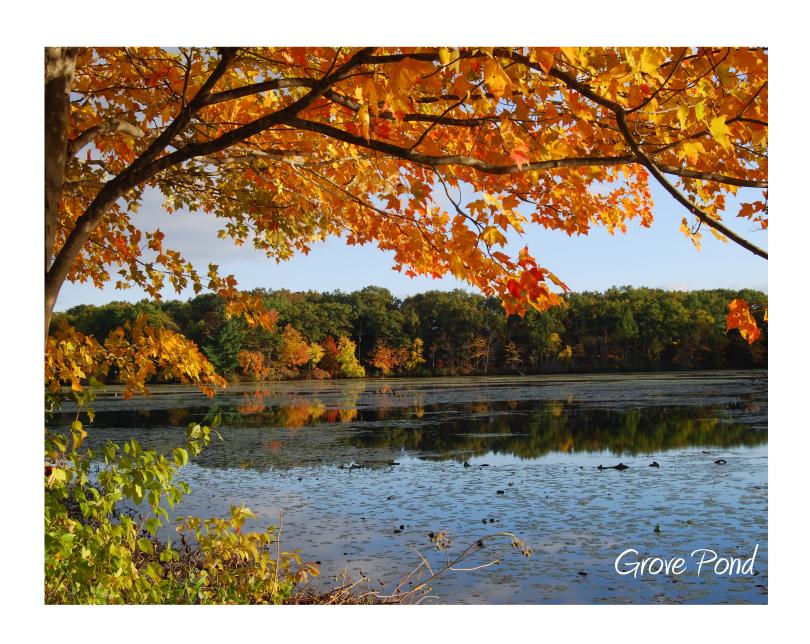
- Blair Jesse Reich/5 Groton Harvard Rd ~ Approved
- Mark Canney/14 Douglas Drive ~ Approved
- Chris Garner/7 Mulberry Circle ~ Approved
- Margaret Kidder/16 Page Street ~ Approved
- Karen Maguire/66 Pearl Street ~ Approved
- Thomas Bailey/108 East Main Street ~ Approved
- Mike Isevoli/23 Loon Hill Road ~ Approved
- Jin Hong/77 Pine Ridge Drive ~ Approved
- Adelyne Escarcida/18 Jonathan Drive ~ Approved
- Michael Crossman/36 Pine Ridge Drive~Approved
- Martha Loret/55 Littleton Road 5-c ~ Approved
- Brian Lipomi/12 Harvard Road~ Approved

#### **Bond Release:**

Willows /Willow Road –Approved

## **Special Permits:**

- 22 Pleasant Street
- 10 East Street



## **CONTACT INFORMATION**

Accounting Appeal of Zoning Decision Assessments Birth, Death, and Marriage Certificates Building Permits Conservation Issues Dog Licenses Dog Problems Education Information Elderly Information Elections and Voting Registration	Town Accountant Zoning Board of Appeals Board of Assessors Town Clerk Building Commissioner Conservation Commission Town Clerk Dog Officer School Superintendent's Office Council on Aging Town Clerk	978-772-8290 978-772-8218 978-772-8211 978-772-8215 978-772-8214 978-772-8249 978-772-8215 978-772-8200 978-772-8600 978-772-8260 978-772-8215
Fire & Ambulance Emergencies	Fire Department	978-772-3111
Fire Permits-General Calls Garbage and Refuse Gas Permits Health and Sanitation Highways and Streets Housing for the Elderly Information Technology Office Library Marriage Licenses Park Department	Fire Department Board of Health Gas Inspector Board of Health Highway Department Housing Authority Information Systems Manager Ayer Library Town Clerk Parks & Recreation	978-772-8231 978-772-8213 978-772-7354 978-772-8213 978-772-8240 978-772-2771 978-501-5113 978-772-8250 978-772-8215 978-772-8217
Police & Ambulance Emergencies	Police Department	9-1-1
Police & Ambulance Emergencies  Police General Calls & Info Planning Board Planning & Economic Development Plumbing Permits Recreation Schools	Police Department  Police Department Planning Board Economic Development Office Plumbing Inspector Park & Recreation Ayer Shirley Regional High School Ayer Shirley Regional Middle School Page-Hilltop School Lura A. White Elementary Superintendent	978-772-8200 978-772-8218 978-772-8206 978-772-7354 978-772-8217 978-772-8600 978-772-8600 978-772-8600 978-772-8600 978-772-8600 978-772-8600