Town of Ayer, Massachusetts 2022 Annual Report



In Memoriam

The Town of Ayer is proud to dedicate the 2022 Annual Town Report in memory of

Ms. Mary E. Spinner

In honor of her dedicated service to the Town of Ayer.

Board of Health Member

Advisory Board (Fin Com) Member

Capital Planning Committee Member

Fourth of July Committee Member

Rate Review Committee Member

"The Town Crier"
(Hosted APAC Television Program

TABLE OF CONTENTS

Elected Officials	. 1
Select Board	
Town Manager	. 4
Affordable Housing Committee	. 6
Affordable Housing Trust	. 7
Assessing Department	. 8
Benefits & Payroll Office	. 9
Board of Health	. 10
Nashoba Associated Boards of Health	. 11
Building Department	. 15
Community & Economic Development	. 16
Community Preservation Committee	. 17
Conservation Commission	. 18
Council on Aging	. 19
Department of Public Works	
Devens Enterprise Commission	. 24
Facilities	. 25
Finance Manager/Town Accountant	26
Balance Sheet	27
Special Revenue Fund	32
Capital	35
Trust and Agency Funds	37
Undesignated Fund Balance	39
Schedule A	40
Debt	62
Fire Department	. 68
Information Technology	. 69
Library	. 70
Parks Department	. 71
Planning	72
Police Department	73
School Department	
Ayer Shirley Regional School District	. 74
Nashoba Valley Technical High School	. 75
Town Clerk	
Annual Town Meeting – April 25, 2022	79
Annual Town Election – May 10, 2022	
State Primary – September 6, 2022	113
Annual Fall Town Meeting – October 24, 2022	
General Election – November 8, 2022	
Treasurer/Tax Collector	
Cash Reconciliation	
Trust Fund Activity	
Town Salaries and Wages	
Veteran's Services	
Zoning Board of Appeals	
0	

ELECTED OFFICIALS

Assessors (3 Years)	TERM		
James Wood	2023		
Nicholas P Laggis, Chair	2024		
Ruth Maxant - Schulz	2025		
BOARD OF HEALTH (3 Years)		Depty Compression (2 V	Topas
Stephen M Slarsky, Chair	2024	PARK COMMISSIONER (3 Years)	TERM
Pamela L. Papineau	2023	Sarah A. Gibbons	2025
Patricia A. Peters	2025	Kevin Malantic	2023
		Gerald E Amenta	2023
COMMISSIONER OF TRUST FUNDS		Jason M. Mayo, Chair	2024
(3 Years)		Christopher Tavares	2024
James D. Stephen, Chair	2025	D	
Stephen M Slarsky	2023	PLANNING BOARD (3 Years)	2025
PATRICIA LYNCH	2024	Jonathan Kranz	2025
		Julie Murray	2024
CONSTABLE (3 Years)		Ken Diskin	2024
Charles Schultz Jr.	2025	Nathanael King	2023
Richard W. Skoczylas	2023	Geoffrey Tillotson, Chair	2023
Samuel A. Goodwin Jr.	2024		
		REGIONAL SCHOOL DISTRICT COMMITT	EE
HOUSING AUTHORITY (5 Years)		(3 Years)	2025
Judith Pinard	appointed	Kevin Bresnahan	2025
Robert M Moore	2023	Michele L Granger	2023
Janet K. Providakes	2025	Erica R Spann	2024
Roger Martel	2026		
Brian T. Anderson	2027	SELECT BOARD (3 Years)	• • • •
		Shaun C Copeland, Vice Chair	2025
LIBRARY TRUSTEES (3 Years)		Scott A Houde, Clerk	2024
		Jannice L Livingston, Chair	2023
Sharon Slarsky, President	Permanent		
Debra Faust - Clancy	Permanent		
Cyndi Lavin, Secretary	Permanent		
Robert Gardner	Permanent		
Debbie Pedrazzi	2023		
Rebecca Campaner, Vice President			
Susan Kennedy, Treasurer	Permanent		
Rebecca Myers	2025		
Margaret Durand	2024		
MODERATOR (3 Years)			
Geoffrey L Tillotson	2025		

AYER SELECT BOARD

Jannice L. Livingston, Chair Shaun C. Copeland, Vice-Chair Scott A. Houde, Clerk

Dear Citizens of Ayer,

We are pleased to transmit to you the following 2022 Annual Town Report for the Ayer Select Board. We would like to take this opportunity to share with you some of the major accomplishments of the Select Board for 2022.

The Town continued its congoing commitment to financial stability and fiscal responsibility by implementing another balance budget with a budget surplus of more than \$1,000,000 (this was the eighth consecutive year with a budget surplus). The Select Board supported and maintained a tax rate that continues to be affordable and sustains the full municipal services for our residents, schools, and businesses. The Board authorized \$700,000 in American Rescue Plan Act (ARPA) Funds for the Westford Road Water and Sewer Main Replacement Project and the \$600,000 in ARPA funds for the Spectacle Pond Water Transmission Main Project. These two significant infrastructure improvement projects were completed at no direct cost to the Ayer Taxpayer.

As the Town continued to navigate through the third year of the COVID-19 Pandemic, we would like to thank our business community not only for their support but for continuing to weather the impacts of the Pandemic. 2022 was another challenging year as we continue to emerge from the Pandemic while experiencing record-high inflation. For a third consecutive year, the Select Board supported reduced license renewal costs for restaurants and businesses.

The Select Board remained committed to public safety in 2022 by continuing to fully support and fund the personnel and equipment of our Ambulance, DPW, Fire, and Police Departments. The Board's ongoing commitment and investment in the professional public safety departments of the Town ensure that Ayer is one of the safest places to live, work and learn. The Board was pleased to support and ratify the appointment of Deputy Chief Jennifer Bigelow as the Town's first female Deputy Chief. The Select Board continued its support of the Department of Public Works by supporting the creation of the new position of Water and Sewer Superintendent and welcomed Kimberly Abraham as the inaugural holder of this critical position charged with overseeing the operations and maintenance of the Town's water and sewer systems.

Public education remained a priority for the Select Board in 2022 with the Board's ongoing support of the Ayer Shirley Regional School District and the Nashoba Valley Technical High School. The Select Board welcomed Dr. Adam Renda as the new Superintendent of Schools for the Ayer Shirley Regional School District and would like to acknowledge and thank Dr. Mary Malone on her retirement after seven years of dedicated service as Superintendent of the ASRSD. The Select Board was pleased to see and participate in the opening of the new Ayer Shirley Regional High School athletic field complex this past year. All of our Class of 2022 high school seniors should be commended for their achievements and graduation, and we wish them all the best with their future endeavors.

On November 7, 2022 the Town officially completed the Depot Square Project which marked the completion of the Ayer Commuter Parking and Access Improvement project, a multi-million-dollar commitment by the Town to improve access and parking for the Ayer Commuter Rail Station and

Downtown. The Select Board looks forward to working with our State Legislative Delegation in setting the stage for further improvements to be made by the MBTA to the Ayer Commuter Rail Platform to include full handicap accessibility.

Upon approval by Town Meeting in 2022, the Town of Ayer assumed the ownership and operational responsibilities for the Woodlawn Cemetery from the Woodlawn Cemetery. The Select Board looks forward to continuing to work with the newly formed Ayer Cemetery Commission to further develop, maintain, and honor the Woodlawn Cemetery of which the dedicated members of the Woodlawn Cemetery Company oversaw since 1859.

We would like to thank all the Town's department heads, employees, elected and appointed boards, commission and committees and our many volunteers for their continued support of an effective and transparent town government. Working together we continued to ensure the highest quality operations, programs, and services for our Town. The Board would like to thank our Town Manager, Robert A. Pontbriand, and our Assistant Town Manager Carly M. Antonellis for their dedication and hard work in support of the Select Board and the Town.

In conclusion, we are pleased to report that 2022 was another year of progress and successes for our great Town of Ayer. One of the many highlights of the Select Board is to recognize our many citizens, students, businesses, and volunteers at our bi-monthly meetings throughout the year on their many achievements for the Town. It is our people which are our greatest resource and who truly make Ayer a very special community. The Ayer Select Board is grateful for the distinct honor and privilege to continue to serve the Town and we look forward to another year of positive progress for the Town of Ayer in 2023!

On behalf of the 2022 Ayer Select Board:

Jannice L. Livingston, Chair

Shaun C. Copeland, Vice-Chair

Scott A. Houde, Clerk

The Ayer Select Board

TOWN MANAGER

Robert A. Pontbriand, Town Manager Carly M. Antonellis, Assistant Town Manager

Dear Citizens of Ayer,

I am pleased to transmit to you the following 2022 Annual Town Report for the Office of the Town Manager. I am pleased to report that because of the ongoing dedication and professionalism of the Town's employees with the support of our various Town boards, commissions, and committees, 2022 was another year of great successes and progress positioning the Town for a continued bright future in 2023 and beyond.

2022 marked the third year since the COVID-19 Pandemic and as the Town continued to successfully emerge from the Pandemic it faced new challenges in the forms of record high inflation; supply chain interruptions; and supply shortages which presented new challenges and stresses on Town operations. However, the Town embraced these challenges and continues to persevere.

The Town continues to be professionally managed as demonstrated by the Town's strong, stable, financial condition. The FY 2023 Budget was balanced and had a budget surplus of more than \$1 million dollars. Due to this budget surplus, the Town was able to put \$790,000 into stabilization reserves and fund its annual contribution to the OPEB Fund and forward fund the Town's pension assessment realizing future savings. Additionally, the Town maintained its highly advantageous "Aa2" bond rating which is a further testament to the Town's strong financial condition and effective management. The Town's proactive long-term financial planning, conservative budgeting, and overall fiscal strength continues to serve the Town well and ensures that we can continue to provide the highest quality of municipal services.

2022 was another year of considerable progress for the Town. The following are some of the major initiatives and accomplishments of the Town Manager's Office in 2022:

- Worked with all Town departments and coordinated the Town's efforts to secure millions of dollars in grant funding for various public works, public safety, community, and economic development projects and initiatives.
- Successfully completed the transfer of the ownership and operations of the Woodlawn Cemetery from the Woodlawn Cemetery Company to the Town of Ayer. A special thanks to the Woodlawn Cemetery Company for their years of dedicated care of the Woodlawn Cemetery.
- Successfully completed the Ayer Commuter Rail Parking and Access Improvement Project
 with the completion of the Depot Square Project which was the final phase of the project. A
 special thanks to Assistant Town Manager Carly Antonellis for all of her work on this final
 phase of the project.
- Successfully negotiated and concluded contract negotiations with the DPW Union, Police Superior's Union and the Fire Fighter's Union.

2022 was a year of transitions for many of the Town's departments. We celebrated the retirements of Lisa Gabree, Town Accountant/Finance Manager; Thomas Hogan, Assessing Administrator; Kevin Johnston, Benefits & Payroll Manager and Cindy Knox I.T. Director. We thank them for their years of dedicated service to the Town of Ayer and wish them all the best in their future endeavors.

I would like to take this opportunity to thank the Select Board and all the Town's elected and appointed boards, commission, and committees for their continued service and support. It is their dedication and volunteerism which is the foundation of our Town and our many successes. I would also like to thank all the department heads and employees for their continued commitment to public service and for their professionalism in all that they do for Ayer. It is truly appreciated!

I look forward to working with all of you as we continue to improve the quality of life in Ayer for all residents, students, and businesses. Thank you for your continued support!

Respectfully submitted,

Robert A. Pontbriand Town Manager

AFFORDABLE HOUSING COMMITTEE

Members: Janet Providakes, Chair; Ken Diskin; Ron Morrison; James Stephen

The Affordable Housing Committee evolved through the request of the 2017-2018 Ayer Master Plan. The Ayer Affordable Housing Committee works toward guiding the process of creating more affordable housing opportunities in the community. The committee aspires to continue developing local capacity to plan, develop and manage housing units that meet local needs. The committee plans to increase the variety of housing opportunities for Ayer residents. We hope to encourage housing development that is sustainable, affordable, and serves all members of the population; plus work towards preserving the affordability and diversity of Ayer's existing housing stock.

The Affordable Housing Committee is currently seeking additional individuals as committee members.

2022 Achievements

- Utilized the Ayer Tax-Title properties for acquisition possibilities while working with the Community Preservation Committee (CPC);
- Worked with the Community Preservation Committee to seek funds for housing rehab projects for deed restricted affordable housing units, such as Ayer Commons;
- Assist the Ayer Affordable Housing Trust Board of Trustees with their effort towards creating more affordable housing opportunities
- Attended multiple housing seminars regarding housing opportunities;

Future Goals

- Review and research Tax-Title properties for acquisition possibilities;
- Maintain relationships with town departments, committees and boards to continue the improvement of affordable housing projects;
- Work with the Community Preservation Committee to seek funds for housing rehab projects for deed restricted affordable housing units;
- Keep assisting the Ayer Affordable Housing Trust Board of Trustees with their effort towards creating more affordable housing opportunities;
- Continue with informational outreach gatherings for feedback on housing needs within the community.

AFFORDABLE HOUSING TRUST

Members: Geoffrey Tillotson, Interim Chair; James Stephen, Vice Chair; Cyndi Lavin, Clerk; Patricia Bagni-Latimer; Colleen Krieser; Shaun Copeland; Jake Driscoll

The Ayer Affordable Housing Trust was established through a Town Meeting Vote at the Fall Town Meeting, October 26, 2020, with the Trust Bylaws being approved at the following Spring Town Meeting.

Mission Statement:

The purpose of the Ayer Affordable Housing Trust (the "Trust") is to provide for the creation, preservation, and support of affordable housing in Ayer, for the benefit of low- and moderate-income households and for the funding of community housing, as defined in and in accordance with the provisions of G.L. Chapter 44B.

2022 Achievements

- Ayer Rental Assistance Program (ARAP): 2022 has been the pilot year for the Housing Trust's new Rental Assistance program. The Ayer Rental Assistance Program (ARAP) provides rental assistance to income- eligible households who are renting qualifying housing units in the town of Ayer, this program is funded with CPA funds. The goal of the program is to provide greater housing stability and housing opportunities to cost-burdened families in the Town of Ayer. In 2022 the Housing Trust made five (5) grants available to eligible households. After the initial success of this program, the Affordable Housing Trust requested additional funds from CPC, and they are planning to expand the program in 2023 by an additional five (5) grants, serving a total of ten (10) grants to eligible households.
- Ayer received a Comprehensive Permit and friendly 40B application by Neighborhood of Affordable Housing (NOAH) to build 106 units of affordable housing on Fitchburg Road. The Affordable Housing Trust supported the efforts of the non-profit NOAH's friendly 40B application as it moved through the ZBA hearing process and NOAH's request for CPC funding. At the Special Town Meeting in October 2022, the meeting voted unanimously to support the requested funds for the initial phase of the project, further supporting NOAH's project to build this necessary resource for Ayer. As this fiscal year comes to a close, we are hopefully waiting for the Commonwealth to approve the application so the project can move forward.
- Working with the Community Development Program Manager's office, the Trust has been able to quickly respond to the need for more affordable housing choices within our town.

Future Goals

- As the Affordable Housing Trust enters its third year of existence, the trust is developing a roadmap for future efforts. To this end, the Trust is working with the Ayer Affordable Housing Committee along with the other resources in town to develop a lasting plan for the future.
- The Trust in concert with the Ayer Affordable Housing Committee, the Planning Board and the Building Department have formed a working group to review the current Zoning Bylaws. The groups emphasis will be on maintaining sustainable affordable housing within our community.

ASSESSING DEPARTMENT

Lynda McQuade, Assessing Administrator Jacquelyn Ann Guthrie, Assessing Department Assistant Nicholas Laggis, Chairman Board of Assessors Ruth Maxant-Schulz, Clerk James Wood, Member

The function of the Assessing Department is to value real and personal property efficiently, fairly, and equitably, in accordance with the laws of the Commonwealth of Massachusetts; to administer motor vehicle excise, exemption, and abatement programs; and to address concerns of members of the community quickly and courteously.

2022 Departmental Achievements

- The Assessing Department completed an interim year update of all Ayer's real and personal property valuations. Property values were adjusted to reflect their full and fair cash valuation as of January 1, 2022. This update was completed to ensure that Ayer continues to remain in compliance with the Commissioner of Revenue's standards as they relate to assessment level and uniformity.
- The Assessing Department inspected, valued, and reported \$28,880,080 in new growth valuation resulting in an additional \$599,688 of tax levy capacity.
- The Board of Assessors declared an overlay surplus of \$189,700. This surplus was returned to the town for FY2023 budgetary purposes.
- The Assessing Department inspected, valued, and committed \$34,324 in supplemental tax revenue resulting from post July 1 construction activity.
- Ayer's FY2023 Tax rates were certified as \$12.42 for residential and \$27.45 for commercial, industrial, and personal property.

Future Departmental Goals

- The Assessing Department's primary goal for 2023 is the successful completion of the town's FY2024 interim year update of assessed valuations program.
- Timely certification of the town's FY2024 tax rates.
- Timely mailing of FY2024 real and personal property tax bills.

BENEFITS AND PAYROLL OFFICE

Amanda Lewis – Benefits and Payroll Manager

The Benefits and Payroll Office is responsible for payroll processing, Federal and State reporting, benefits administration for active and retired employees, assisting the Town Manager with collective bargaining negotiations, development of personnel policies and procedures, and other duties and responsibilities at the direction of the Town Manager.

Achievements

- Organized an open enrollment health fair for Town of Ayer Retirees
- Manage health benefits for Town of Ayer employees and retirees
- Continued outreach and implementation of the Senior Citizen Property Tax Work-Off Program

Future Goals

- Update administrative processes and procedures
- Complete a review and update of the Personnel Policy

Board of Health

Stephen Slarsky, Chair; Patricia Peters; Pamela Papineau Samantha Benoit, Administrative Coordinator Bridgette Braley, R.S. (MA Registered Sanitarian), NABH inspector/sanitarian Julie Thomas, Animal Inspector

Duties and Responsibilities

The Board of Health (BOH) is a three member duly elected board, and legally designated health authority for the Town. The BOH implements and oversees the policies and regulations as mandated by the Massachusetts Departments of Public Health, Agriculture, and Environmental Protection. The BOH, in conjunction with the Nashoba Associated Board of Health (NABH) oversees licensing, monitoring and enforcement of regulations regarding food service, housing, water, septic, trash disposal, recycling, noise, tobacco, keeping of animals, and miscellaneous health matters including epidemic and pandemic response. The BOH provides guidance regarding beach closings, flu clinics, mosquito control, and emerging public health concerns. The BOH also oversees and appoints the Animal Inspector, whose duties include the investigation of possible human and/or domestic animal exposure to rabies, and the issuances of rabies quarantine orders.

2022 Departmental Achievements

- The BOH supported a robust vaccine effort in response to the COVID-19 pandemic in association with NABH, the CDC, Mass. DPH. Free COVID test kits have been made available to residents at the BOH office.
- A Cyanobacteria bloom was detected at Sandy Pond in September. The Board responded quickly
 and closed the Pond and the Beach for all recreational activities for the duration of the season.
 After multiple tests were completed, it was determined that the algae bloom has subsided to a
 safe level. The bloom may have been caused by the warm weather, low water levels due to
 draught, and residential runoff from fertilizers.
- The BOH has continued to work with People Concerned About the Environment (PACE), and the Silent Springs Institute (SSI) to study and ensure the safety of the Town's drinking water as it relates to PFAS.
- In June the BOH voted to allow the Mass. Dept. of Public Health to operate a Harm Reduction Program within the Town of Ayer. The Harm Reduction Program is designed to help reduce harm and provide services to those who suffer from substance abuse.
- The issuance of a Motel License to Mimi's Place (formerly Caza Manor) is still being processed through litigation.
- Administrative Coordinator, Heather Hampson, left her position and was hired as the Conservation Agent. She was replaced by Samantha Benoit in August.
- Permits Issued: Solid Waste Hauler 10, Tobacco Sales License 12, Animal/Fowl 23.

Future Departmental Goals

- Continue to support PACE and SSI for public awareness of PFAS and the PFAS Study.
- Continue to monitor Devens remediation activities.
- Review and update BOH regulations as necessary.
- Increase BOH Member participation in local, regional, and state educational opportunities.

NASHOBA ASSOCIATED BOARDS OF HEALTH

Nashoba Associated Boards of Health continues to serve the Ayer Board of Health in meeting the challenges of environmental and public health needs in your community. As the pandemic specific requirements and guidance were eased, and the State of Emergency ended in June, we have provided assistance to your Board's return to pre-pandemic public health activities.

- The agency staff informed, educated and stayed current with the COVID-19 information from the Department of Public Health to help residents in your community navigate the changes.
- Our public health nursing staff were still providing contact tracing and outreach in your communities (including regional COVID-19 vaccination clinics), while reaching out to Councils on Aging to establish well adult clinics and conduct regular fall flu clinics.
- Our VNA continued their home health activities in your community.
- As a recipient of a Public Health Excellence Grant, we have brough on staff to increase our
 presence in food service establishments and provide improved communication, and public
 health education to the Nashoba District.

We look forward to continuing our work with **Ayer's Board of Health** to meet the public health, environmental and nursing needs of your community.

Environmental Health Department

The Nashoba Sanitarian serving your community is always available at our Ayer office and she has regular hours in the Town Hall to serve your residents and work with you Town Hall staff.

Food Service Licensing and Inspections

44

This office licenses, inspects, responds to complaints and conducts follow up on concerns in licensed operations. Some of the inspection done this year were in response to COVID complaints.

Recreational Permitting and Inspections

20

This office licenses, inspects and responds to complaints regarding recreational camps for children, bathing beaching and public and semi-pools. We sample bathing beaches weekly, providing the results to community partners, to ensure swimming only occurs at the public and semi-public beach which meet State regulations.

Housing & Nuisance Investigation

32

This office inspects dwelling units for compliance with the State Sanitary Code upon compliant and prior to occupancy. We issue orders to affect corrective actions, reinspect and initiate legal action if necessary. Similarly, complaints from residents concerning unsanitary conditions or pollution are investigated.

Rabies Clinics – Animals Immunized (Due to COVID-19, clinics were limited in 2022)

Nashoba Nursing Service & Hospice

Nashoba's Certified Home Health Registered Nurses visit and provide skilled services to patients in their home under physician's orders. These services include assessment of physical, psychological, and nutritional needs. Skills include teaching/supervision of medications, wound care, ostomy care, IV therapy on a 24-hour basis,

catheter care, case management and referral to other services as needed.

Nashoba's Certified Home Care Aides provide assistance with daily activities of daily living including bathing dressing, exercises and meal preparation.

Nashoba Therapists provide skilled physical, occupational, speech, and dietary therapeutic interventions through assessment, treatment and education. Their integration of client, caregiver, and medical outcomes aims at attaining maximum functional dependence.

Nursing Visits	1400
Home Health Aide Visits	396
Rehabilitative Therapy Visit	1133
Medical Social Worker Visits	8

Community Health Nursing

Nashoba's Community Health Nursing program provides an essential public health service to it member communities guided by the American Nurses Association (ANA) 16 Standards of Public Nursing Practice.

The Nashoba nursing team reviewed, investigated and reported on all mandated communicable and infectious diseases (including COVID-19) while working closely with the Massachusetts Department of Public Health's (MDPH) epidemiology team. Though this daily reporting and investigation work is not always visible, it is vital to protect the public from the spread of disease and includes:

- Working with MDPH and other local boards of health to identify and manage clusters of disease/exposures in the District..
- Contact tracing for our member communities and teaching about the processes of Isolation and Quarantine. Teaching risk reduction, infection control measures and disease management.
- Serving as a resource for individuals and businesses interpreting the everchanging information on the disease and the State's response to the pandemic.
- Working with school nurses and childcare providers in the District to provide information, offer advice and support and assist with contact tracing in the schools and daycare centers as needed.
- Collaboration with all municipal staff, including Councils on Aging, to address questions about COVID-19 (and other diseases), exposures and actions which may be necessary to address these exposures.

Communicable Disease Number of Cases:

Calicivirus/Norovirus	1
Campylobacteriosis	1
Giardiasis	1
Group B Streptococcus	1
Hepatitis C	

Human Granulocytic Anaplasmosis	l
Influenza	118
Malaria	1
Powassan virus infection	1
Salmonellosis	1
SARS-CoV-2 (COVID-19)	974
Streptococcus pneumonia	1

The Nashoba nursing staff provided monitoring and guidance to travelers and residents testing positive for TB infection (not contagious) <u>119</u> throughout the district this calendar year, and have also been managing 2 active TB cases in the District since Spring/Summer 2022 and continue to date. The towns in the Nashoba District fall into a **LOW RISK TB** category (as defined by MDPH).

In addition to the mandated disease surveillance and reporting, our staff serves as a resource to the community, addressing questions and concerns from the public on a variety of health and safety issues (immunizations, head lice, chronic disease management, safe drug/sharps disposal etc.) in a variety of ways including:

- Monthly well adult clinics have been & continue to be offered throughout the district.
 Nashoba nursing staff conducted 159 total clinics this year, including 11 in Ayer. Clinics provide the opportunity for residents to meet with the nurse for blood pressure checks, blood sugar screening, general health counselling, resource information and referrals as needed. Districtwide flu clinics are held in the fall.
- Nashoba conducted seasonal flu clinics in each community to make vaccinations available to everyone, including homebound residents. We administered **2130** flu shots to community members, including **130** Ayer residents.
- We conducted regionalized COVID-19 vaccine clinics the first quarter of the year until the public demand/interest in the vaccine waned. In an effort to increase vaccine accessibility, clinics were also held at local food pantries, shelters, churches, schools, businesses, etc. A total of **509** district community members were vaccinated for COVID-19 in the 2022 calendar year.
- The nurses are available for & have made home visits to make general assessments, assist with coordinating care and services, provide support/teaching and make referrals to other local community resources.
- Nashoba has offered community outreach and educational programs covering topics such as disease prevention, chronic disease management, emergency preparedness, mental health awareness, and overall wellness.
- Nashoba staff attend and regularly participate in collaborative meetings, trainings and conferences to keep current with the latest developments in local public health.
- Nashoba staff facilitated several meetings with key stakeholder groups to promote partnership, encourage strong regional communication, and foster working relationships.

This has helped to identify common goals and guide future public health initiatives and outreach.

Community Health- Communications and Public Health Education Summary

The Public Health Educator/Communications Specialist (PHE/CS) role has evolved since its inception in Sept 2021 to best support the needs of the District. In the past year, the PHE/CS has been communicating timely and relevant public health information to towns and stakeholders, and providing educational opportunities across the District with a social determinants of health (SDOH) lens. This work has included:

- Developing educational programs and presentations both independently and collaboratively with the PH nursing team- Harm reduction, emergency preparedness, etc.
- Providing education and advocacy related to treatment and de-stigmatization of substance use disorder
- Maintaining up-to-date distribution lists, communicating within the district via channels such as quarterly newsletters, regular email updates, etc. pertaining to public health news, information and events such as flu and rabies clinics. Exploring ways to diversify communication methods to reach as many community members as possible.
- Building and maintaining relationships with stakeholders through meetings and attending community events to represent NABH
- Serving as a resource for community members with public health related questions across a broad range of topics; developing a robust, in-depth Resources page for the website (which is currently being finalized)
- Attending trainings with an emphasis on health equity and public health service regionalization. MDPH has prioritized these areas because research has shown they have the biggest impact on health outcomes for the broadest range of people.
- PHE/CS has utilized an SDOH lens to identify health inequities that most impact the NABH region to focus efforts and collaborate with community partners to lessen these gaps.
- Developing educational and communications materials for district and individual towns by request including print, electronic, presentation, and TV/news media materials
- Maintaining and improving upon NABH website to keep info relevant and accessible.
 Maintaining agency social media to reach more people in district with current, relevant and seasonal public health information.
- Organizing events to facilitate the exchange of information such as a Spring Wellness Festival and first regional informal local board of health gathering

BUILDING DEPARTMENT

Charles Shultz, Building Commissioner Michael Wallace, Asst. Building Inspector/Zoning Enforcement Officer Samantha Benoit, Administrative Coordinator

Department Personnel:

Alan Parker, Electrical Inspector, 978-877-6232
David Theide Plumbing, Gas and Mechanical Inspector, 978-846-4513
Erik Aaltonen, Sealer of Weights and Measures, 978-597-8855
Jeff Hayes, Alternate Building Commissioner
David Woodsum, Alternate Electrical Inspector, 978-456-6935
Scott Theide, Alternate Plumbing Inspector, 508-831-8372

The Building Department conducts supervisory and inspection work related to the enforcement and interpretation of the State Building Code, the local Zoning By-laws and other applicable regulations.

2022 Departmental Achievements

Building Permits reviewed and issued – 503

- Single-family homes 21
- Two-family homes 12

Total fees collected - \$326,651.88

Certificates Granted – 188

- Occupancy 39
- Compliance 149

Building/Safety Inspections Conducted – 1,037

Electrical Permits issued – 435

• Total fees collected - \$33,519.88

Plumbing Permits issued – 195

• Total fees collected - \$34.540.25

Gas Permits issued – 188

• Total fees collected - \$21,346.25

Mechanical Permits issued – 127

• Total fees collected - \$24,572.16

Future Departmental Goals

The Building Department had a record number of permits issued in 2022 and in response to the increased demand for timely inspections, and permit issuances, the department is looking to add a full time Assistant Building Inspector. There are plans to implement an online permitting system, to allow for a more modern and streamline approach to issuing building, electrical, plumbing, gas, and mechanical permits. This online permitting software is part of a larger plan to improve the department's webpage to increase accessibility and usability by homeowners and contactors. The Building Department is also looking to continue to encourage collaboration between departments, especially the Planning Department to review the Zoning By-laws.

COMMUNITY & ECONOMIC DEVELOPMENT (AOCED)

Alan S. Manoian, Dir. AOCED Alicia Hersey, Community Development Program Manager

The (AOCED) is missioned with visioning, developing, and sustaining a healthy, connective, accessible, and vibrant local/regional economy and lifestyle, equally benefiting business-owners and employees. Developing, re-developing, and investing-in strong neighborhoods. Assuring broad local housing opportunity and choice for all residents of the Town of Ayer. The AOCED strives to maintain and grow a diversified tax-base and housing stock that advances the Town of Ayer and Montachusett Region, through sustainable and resilient 21st century growth.

2022 Achievements

- Administered the \$3.1million MassWorks Grant for the \$4.2million "West Main Street Public Infrastructure Improvement" Project, delivering the future "West Ayer Village" on West Main Street as a traditional/livable/multi-modal transit New England village.
- Awarded a \$282,000 Municipal Vulnerability Preparedness (MVP) Action Grant through the MA Executive Office of Energy & Environmental Affairs to develop, design, and establish innovative/healthful Neighborhood Pocket Forests to Ayer's neighborhoods, most vulnerable to poor air quality, heat-island effects, street flooding, loss of trees and pollinators.
- Advanced/accelerated the \$6.0million "Downtown Ayer Main Street Re-Design & Re-Construction Project" funded through MRPC federal/regional planning (TIP) process.
- Launched pilot-year of the Ayer Affordable Housing Trust Rental Assistance Program.
- Worked with the nonprofit NOAH as they advanced the comprehensive permit for the (Chapter 40B) Affordable housing development proposed for 65 Fitchburg Rd. successfully through the Ayer Zoning Board of Appeals process.
- With the generosity of Main Street Bank & IC Federal Credit Union the Town of Ayer established a municipal Fuel and Housing Assistance Emergency Fund.

Future Goals

- Administer project completion & grant close-out of the \$4million "West Main Street Public Infrastructure Improvement Project" for the future West Ayer Village.
- Finalize, submit and secure \$6million (TIP) funding for the "Downtown Ayer Main Street Re-Design & Re-Construction Project".
- Advance public space design improvements & public programming at the new Depot Square Park, the MBTA Commuter/Rail-Trail Parking Deck, and the Downtown Ayer portion of the Nashua River Rail Trail.
- Expansion of the Town of Ayer Rental Assistance Program.
- Continue to work with nonprofit NOAH and state agency DHCD as they advance plans to build 106 affordable units of housing at 65 Fitchburg Road.

COMMUNITY PRESERVATION COMMITTEE

Members: Janet Providakes, Chair; Julie Murray, Co-Chair; Jessica Gugino, Clerk; Beth Suedmeyer; Barry Schwarzel; Colleen Krieser; Jason Mayo

The Community Preservation Act (CPA) was signed into law in the Commonwealth on September 14, 2000 (Massachusetts General Law, Chapter 44B, Section 5). The CPA was designed as a smart growth tool to help participating communities with three general types of projects: the creation and support of affordable housing; the acquisition and preservation of historic resources; the acquisition and preservation of open space along with the creation and support of outdoor active recreational-use projects. Funds are distributed annually among these categories through a majority vote at Town Meeting. Town Meeting votes must also be taken to approve or reject the use of CPA funds for each project deemed eligible by the CPC.

The Community Preservation Committee appreciates the support of Ayer residents in our continued work towards preserving the diversity and the charm of the Town of Ayer.

2022 Achievements

- Completed the 5yr Community Preservation Plan;
- Financed the Ayer Library's digitization of *The Public Spirit/Nashoba Valley Voice* (from 1869-present) for the preservation of an important historical resource as well as the enhancement of public access;
- Supported the local funding for the 1st phase (84 apartments) of affordable housing apartments at Ayer Commons, 95 Fitchburg Rd;
- Funded the 1st Phase of the Pirone Park Playground/Kiddie Junction (Remediation, Removal and Reconstruction);;
- Awarded funds for the 1943 Ayer Howitzer Restoration Project;
- Provided additional funding for the Ayer Rental Assistance Program;
- Supported the costs to research for the creation public access to Flanagan's Pond;
- Worked with other departments, committees and boards to research possible future opportunities for affordable housing, open space and historical preservation projects.

Future Goals

- Promote additional funding for the Ayer Affordable Housing Trust;
- Use CPA funds for the 2nd phase, the rebuilding of Pirone Park Playground/Kiddie Junction;
- Maintain relationships with Habitat for Humanity to support the creation of new housing;
- Continue researching opportunities for the purpose of open space for conservation and/or recreational purposes;
- Work with the Affordable Housing Committee, Ayer Housing Authority and Affordable Housing Trust to support the creation of new affordable housing units and/or the purchase of land for such housing;
- Continue to welcome applications for CPA funding to support diverse projects such as the construction of public access to Flannagan Pond, improvements to Town-owned conservation land, new community recreation endeavors (where permissible per CPA guidelines), and diverse historical preservation projects.

CONSERVATION COMMISSION

Jon Schmalenberger, Chair; Mark Phillips, Vice Chair; Jessica Gugino, Clerk; George Bacon, member; Jennifer Amaya, member; Scott Murray, associate member, Heather Hampson, Conservation Agent

The Conservation Commission protects Ayer's wetland resources by administering the State Wetlands Protection Act (MGL Ch. 131, Sec. 40), its Regulations (CMR 310 10.00), as well as Ayer's local wetlands protection bylaw (Article XXVI) and regulations. The five-member appointed Commission issues permits and monitors work in wetland resource areas and their buffer zones. The Commission manages the 125-acre Pine Meadow Conservation Area for both wildlife habitat and public access to maintained walking trails. The Conservation office provides information to residents about Ayer's waterways, wildlife, and other environmental resources.

2022 Departmental Achievements

- Continued to assist the Planning Board with review of OSRD subdivisions
- Signed a contract with North County Land Trust to monitor and steward Ayer's Conservation Restrictions
- Adopted a tree removal policy to help homeowners in the permitting process on tree removal and keep more habitat in the process.
- Managed the treatment of nuisance aquatic plants in Sandy, Pine Meadow, and Flannagan Ponds; maintained beaver control devices on town property to prevent flooding
- Installed signs as part of the Wild and Scenic Waterways Council grant to install signage identifying ponds and streams in Ayer
- Completed the following regulatory or supervisory actions:

ACTION	2021	2022
Determinations of Applicability	27	11
Notices of Intent/Orders of Conditions (NOI/OOC)	26	4
Resource Area Delineations (ANRAD/ORAD)	0	1
Commission Site walks to review project applications	14	7
Amendments to Orders of Conditions	0	0
Enforcement Orders/Violation Notices	0	1
Emergency Certifications	6	2
Extensions of Orders of Conditions	2	1
Certificates of Compliance	12	15
OSRD Conservation Recommendations	0	1

Future Departmental Goals

- Continue to treat Sandy, Pine Meadow, and Flannagan Ponds for nuisance aquatic plants; continue to manage beaver activity on town property
- Acquire and protect conservation land using the Conservation Fund
- Provide improved public access to town ponds for boating and fishing
- Support regional environmental protection and conservation efforts

COUNCIL ON AGING

Katie Petrossi, Ph.D., Director Hours: 9am – 3pm, Monday thru Friday

Sam Parr, MART Van Coordinator Phone: (978)772-8260

Denise Galvin, Nutrition Coordinator Website: www.ayer.ma.us/council-aging-sr-center

COA Board Members: Dennis Curran, Sr Paula McCrea, Carolyn McCreary, Janine Nichipor, Carole Tillis, Marge Withee

The Ayer Council on Aging (COA) is a service department for members of the community 60 years of age and older. We provide comprehensive information and quality services to help seniors, their caregivers, and adult children. Our goal at the Ayer COA is to empower individuals and families as they make life choices in support of aging with dignity, health, and personal fulfillment. We provide a variety of programs and services to bring together our senior citizens in a safe and nourishing environment, including meals, transportation, social service assistance, fitness classes, health education and screening, activities, and social opportunities.

2022 Achievements

The Council on Aging/Senior Center has grown steadily this year, offering a variety of events and resources to support senior's physical, social, intellectual, and emotional wellbeing:

Seniors visiting the center: 295

Event check-ins: 3,989 Social Services clients: 47

Meals served at the center: 1,424 Meals shared in the community: 157 Meals on Wheels Delivered: 4,472

COA Van riders: 153 Total rides offered: 2,232

In 2022, the senior center flourished as the worst of the COVID-19 pandemic receded. In-person exercise (both DVD based and with live instructor) resumed. The congregate lunch program transitioned from using the Meals-on-Wheels vendor to privately catered and restaurant meals. Friends old & new enjoyed classic games like rummikub, cribbage, and bingo. Lunch & Learn presentations about a variety of health and lifestyle topics were popular. The senior store reopened and became mobile. We started a hydroponic garden. The Nashoba Board of Health resumed well-adult clinics.

The COA van continued to log many miles, taking seniors to medical appts, errands, and social visits across Ayer, Shirley, Groton, Devens, and Harvard. Our service area expanded to include Leominster, Fitchburg, Acton, and Concord.

Social services offered onsite include SHINE Medicare counseling, AARP Tax-Aide and Fuel Assistance. Staff assisted seniors with their SNAP (food stamps), Lifeline (reduced cost cellular), ACP (reduced cost internet), and senior housing applications.

The Senior Center newsletter, Longevity Ledger, is available in print at the Senior Center and many businesses throughout town, as well as online via email, the town website, and on the Senior Center's Facebook page.

The Senior Center Site Selection Committee resumed its search for land (after a break due to COVID) and looks forward to making a recommendation in 2023 for the people of Ayer to consider.

While the Senior Center was not fully staffed for most of 2022, our operations and our spirits were buoyed by our 11 volunteers who worked 688 hours for the benefit of our seniors. We are most appreciative for their assistance.

DEPARTMENT OF PUBLIC WORKS

Dan Van Schalkwyk, Director of Public Works

The goal as the DPW is to improve the public services and infrastructure for the residents and businesses of the town. We appreciate public input, new ideas and the DPW staff work hard to improve our community.

The Department of Public Works provides essential services to the Town of Ayer that affect public health, safety, education, as well as economic vitality, the aesthetic appeal of our town and the overall quality of life. The Ayer DPW has six divisions: Engineering and Administration, Highway, Water, Wastewater, Stormwater, and Solid Waste. The DPW is also responsible for maintaining Town streetlights and managing the fuel depot for all Town Departments.

Engineering and Administration Division

Pamela Martin - Business Manager, Ramona Bean – Department Assistant, Matt Hernon – Town Engineer, Delaney Dionne – Civil Engineer

After serving nearly 3 years as an intern in public works, Delaney Dionne moved into the position of Civil Engineer I at the DPW in July 2022. In January 2023, the DPW hired Matt Hernon, P.E., as the Town Engineer.

The Administration and Engineering Division provides administrative and technical support for all DPW operations and other Town Departments, Boards, and Committees as requested. The staff is involved in customer service, water and sewer billing, transfer station permits and PAYT bags, and DPW payables. The Engineering Division designs, bids and manages capital projects and reviews / supports projects for the Planning Board and Conservation Commission.

2022 Departmental Achievements

- Continued construction management for treatment system to remove PFAS chemicals from the Spectacle Pond Wellfield water supply. The PFAS Treatment became operational in July
- Coordinated construction of the East Main Street Road Reconstruction Project
- Managing the Wastewater Treatment Plant Improvements
- Continued working on 25% design of Main Street reconstruction project
- MassWorks grant, for the reconstruction on West Main Street continues
- Completed construction of water and sewer improvements on Westford Road
- Stormwater Asset Management Plan report completed.
- Continued implementing the town-wide Tree Management Plan
- Assisted Parks Department with Phase 1 for the Kiddie Junction Playground project
- Assisted the ASRSD Fields Committee to provide expertise for the project
- Assisted PACE and Silent Spring with water modeling and historic information for the public health study
- Implemented plan to operate Woodlawn Cemetery and continued building Cemetery Management Software.
- Continued easement process for Doug Road to Pleasant Street water main loop

- Continued updating Water Master Plan
- Completed Park Street Engineering Study, through grant with AOCED
- Completed negotiations of a new wastewater disposal agreement with Devens

Future Departmental Goals

- Complete Doug Road to Pleasant Street water main loop
- Complete the Main Street lights project
- Complete the reconstruction of West Main Street
- Complete the reconstruction of the West Main Street Bridge
- Complete water main replacement on Third Street
- Evaluate the potential for forming a Stormwater Enterprise Utility
- Continue water, sewer and drainage replacements throughout town
- Implement the Tree Management Program
- Implement the Stormwater Asset Management Plan
- Operate Woodlawn Cemetery and complete Cemetery Management Software
- Continue seeking grants and infrastructure funds to benefit Ayer
- Implement online permitting

Highway / Stormwater Division

Doug Jaspersen – Foreman, Walter Wood - Asst Foreman, Bruce Burns – Equipment Operator, Steve Julius – Equipment Operator, Robert Tremblay – Mechanic

The Highway Division is responsible for all repairs and repaving of public roads, sidewalk construction and repair, drainage, snow plowing removal and other matters having to do with the proper maintenance of the Town's road system. The Highway Division also mows /maintains the public lawn areas throughout town and assists in town wide events.

2022 Division Achievements

- Installed a rain garden near 132 Oak Ridge Drive
- Replaced culvert on Nashua Street
- Repaved Central Avenue (portion), Westford Road (portion), Pleasant Street (portion), School Street, and Page Street

Water Division

Kimberly Abraham – Water and Sewer Superintendent, Greg Cormier – Foreman, Ryan Januskiewicz – Assistant Foreman, Jamie Pinard – Treatment Plant Operator, Max Goodwin – Distribution System Operator, Jeff deHorsey – Senior Meter Technician

The Water Division operates and maintains the Town's public water system. This is a highly regulated utility and all Water Division staff are licensed water operators. The Water Division is responsible for managing the Town's 5 wells, 2 water treatment plants and miles of distribution pipes. The Water Division also installs, maintains and reads the water meters used in the billing of water and sewer.

2022 Division Achievements

- Pumped and treated 617 million gallons of water
- Replaced poor condition water mains on Birch and McDowell Streets
- Continued construction management on PFAS treatment at Spectacle Pond Water Treatment Plant. PFAS treatment became operational in July 2022.
- Began treating the water with zinc orthophosphate in September to optimize corrosion control
- Construction of Spectacle Pond Transmission Main Replacement completed in December
- Replaced AIX media at Grove Pond Water Treatment Plant in December
- Continued to upgrade water meters
- Located and repaired leaks / breaks on Grove Street and Willow Road

Wastewater Division

Kimberly Abraham – Water and Sewer Superintendent, David Nelson, Jr. – Acting Foreman, Tim Lahtinen- Acting Asst Foreman, Mike Winters - Plant Mechanic, Carl Johnson - Collection System Operator, Thomas Bozek – WWTP Attendant

The Wastewater Divisions operate, maintain and develop the Town's public sewer and wastewater treatment systems. The sewer collection system serves approximately 90% of the Town and requires 18 pumping stations to transport the wastewater to the treatment plant. The treatment plant is an advance treatment system that discharges to the Nashua River.

After 14 years of service to the Town, Rick Hudson retired from the position of Wastewater Foreman. We wish him a long and healthy retirement! Tom Bozek joined the Wastewater Division in December 2022, moving over from the Highway Division. Welcome to the Wastewater Division Tom!

2022 Division Achievements

- Treated 500 million gallons of domestic and industrial wastewater
- Substantially completed Phase 3 of wastewater treatment plant upgrades
- Completed sewer replacement on a portion of Westford Road
- Continued with Main and Central Ave Pump Station Valve Replacements
- Began operating a new process; Gravity Belt Thickener
- Proactive jetting reduced the number of collection system clogs
- Executed a wastewater agreement with Mass Development (Devens)

Solid Waste Division

Andrew Jackson – Foreman, Frank Mavilia – Operator

The Solid Waste Division operates the Town Transfer Station. Residents can dispose of household waste, zero-sort recycling, yard waste, food waste, electronics and bulk items.

2022 Division Achievements

- Provides Solid Waste disposal to 1336 Ayer households
- Disposed of 624 tons of solid waste, 225 tons of recycling, 25 tons of compostable food waste, 64 tons of cardboard, 20 tons of rigid plastic, 85 tons of scrap metal and 10 tons of E-waste.
- Improved signage and monitoring at Transfer Station
- Improved lighting and began operating Wednesday's until 7:00 PM

DEVENS ENTERPRISE COMMISSION

The Devens Enterprise Commission (DEC) is a regulatory and permit-granting authority for the Devens Regional Enterprise Zone.

As requested by the Selectboard, the DEC is pleased to report on 2022's development metrics.

Impervious surface update: In addition to the square footage commercial development cap, the Final Environmental Impact Report (FEIR) for the redevelopment of Devens contains a number of other metrics, including impervious surface coverage. In 2022, the DEC permitted over 589,000 square feet of new buildings. Once completed, these projects will result in an additional 700,000 square feet of impervious surface area, bringing the total impervious surface coverage up to approximately 824 acres out of the 984 acres permitted under the FEIR.

2022 New Development Permitted	
Square Feet of new buildings	589,517 sq.ft
Total Impervious surface area added	700,647 sq.ft (16.08 acres)
Reduction in Impervious due to LID	84,139 sq.ft.

The DEC continues to implement Low-Impact Development (LID) techniques and smart growth strategies on all projects to minimize impervious surface coverage and advance the sustainable development goals of the Devens Reuse Plan. LID techniques such as green roofs, porous pavement, parking maximums, and reinforced turf on projects in 2022 resulted in over 84,000 less square feet (or 12% less) impervious surface than traditional development. This reduction will result in less urban heat island impacts and less stormwater runoff, providing enhanced air and water quality benefits as well.

A full copy of the DEC 2022 Annual Report can be found at http://www.devensec.com/meetings.html under Annual Reports 2022. The Ayer Alternate Commissioner slot remains vacant at this time.

Respectfully submitted by Ayer's DEC Commissioners:

Martin Poutry Jim Pinard

FACILITIES DEPARTMENT Charles Shultz, Facilities Director of Maintenance Stephen Makela, Custodian

Facilities Department is to support the Town of Ayer by enhancing the quality of its facilities and to maximize service life of facilities and equipment, protecting valuable public assets, through regular preventive maintenance and collaboratively prepared long-term capital plans. Recognizing the uniqueness of each buildings operational needs and accomplishes our work in a way that minimized service interruption.

Provide the maintenance, custodial and construction management services in a cost effective, customer-oriented manner needed to protect the investments made by the residents of Ayer and to maintain a safe, comfortable and functional environment for all building occupants.

2022 Departmental Achievements

- Completed a major HVAC renovation and updates to the energy management system at the Library
- Received designation as a Massachusetts Certified Public Purchasing Officer from the Office of the Inspector General
- Removed and installed six new roof top units, one mini split, and reworked the energy management system at the Police Station
- Completed Capital up-grades to the Town Hall slate roof and gutter system
- Completed preventive maintenance and energy saving measures on all the equipment at the Police Station, Town Hall, Fire Station, DPW buildings, Library, and Parks building

Future Departmental Goals

- Secure a Green Community Grant in FY24, complete a Town wide solar audit
- Install a new HVAC RTU and up grade controls at the Fire Station
- Continue all Property improvement plans for all Town operated properties
- Continue I.P phones and media up-dates for the Library, COA, Parks, and DPW Admin buildings
- Completed all FY24 Capital up-grades

FINANCE & ACCOUNTING Kerry Cooper, Town Accountant

The Accounting Department is responsible for maintaining the financial records of the town in accordance with Massachusetts General Laws, Generally Accepted Accounting Principles and By-Laws of the town.

Some functions performed are:

- Examines all contracts, department invoices, and payroll for accuracy, fraud, legality and excessiveness.
- Processes account payable warrants for the Town Managers approval.
- Validate cash receipts.
- Responsible for all financial reporting to outside authorities as well as internal departments.
- Compiles and submits year-end reporting to the State.
- Supports and assists other financial departments and committees (Rate, OPEB and Bi-Board) of the town.
- Works with the Town Manager and Finance Manager to prepare annual budget.
- Assists in the development of the town's financial policies as well as financial strategies and solutions.

In accordance with Massachusetts General Laws, the following documents have been submitted for the Annual Town Report:

- Balance Sheet of all funds as of June 30, 2022
- Schedule A, the annual report of receipts and disbursements for the Town of Ayer for the fiscal year 2022

The firm Roselli, Clark & Associates, Certified Public Accountants, of Woburn, MA is conducting an audit of the fiscal 2022 financial records for the Town of Ayer. Once the audit and related statements are completed, they will be available for review in the office of the Town Accountant or Finance Manager. Electronic version is available upon request.

AYER

Combined Balance Sheet - All Fund Types and Account Groups as of June 30, 2022 (Unaudited)

	Governmental Fund Types		Proprietary F	und Types	Fiduciary Fund Types	Account Groups	Totals	
		Special	Capital		Internal	Trust and	Long-term	(Memorandum
	General	Revenue	Projects	Enterprise	Services	Agency	Debt	Only)
ASSETS								
Cash and cash equivalents	6,208,207.02	7,914,595.76	7,192,423.27	7,880,472.37		11,435,753.84		40,631,452.26
Investments	0,200,207.02	7,514,555.70	7,132,423.27	7,000,472.57		11,433,733.04		0.00
Receivables:								0.00
Personal property taxes	82,189.11							82,189.11
Real estate taxes	443,350.12	17,370.21						460,720.33
Allowance for abatements and exemptions	(657,927.80)	17,370.21						(657,927.80)
Tax liens	270,928.61	2,918.16		28,198.53				302,045.30
Deferred taxes	270,526.61	2,516.10		20,130.33				•
	222 600 00							0.00
Motor vehicle excise	323,608.08							323,608.08
Other excises								0.00
User fees								0.00
Utility liens added to taxes								0.00
Departmental								0.00
Special assessments								0.00
Due from other governments								0.00
Other receivables		23,481.41		2,400,269.65				2,423,751.06
Foreclosures/Possessions	200,590.54							200,590.54
Prepaids								0.00
Due to/from other funds								0.00
Working deposit								0.00
Inventory								0.00
Fixed assets, net of accumulated depreciation								0.00
Amounts to be provided - payment of bonds	•		4,292,565.00				17,532,821.72	21,825,386.72
Amounts to be provided - vacation/sick leave								0.00
Total Assets	6,870,945.68	7,958,365.54	11,484,988.27	10,308,940.55	0.00	11,435,753.84	17,532,821.72	65,591,815.60
LIABILITIES AND FUND EQUITY								
Liabilities:								
Warrants payable	281,462.50	74,529.44	1,422,186.32	171,358.90		2,171.00		1,951,708.16
Accounts payable				31,988.39				31,988.39
Accrued payroll								0.00
Withholdings	156,135.22							156,135.22
Accrued claims payable								0.00
Due to/from other funds								0.00
Due to other governments								0.00
Other liabilities								0.00

Second S		Gove	ernmental Fund Type	S	Proprietary Fu	und Types	Fiduciary Fund Types	Account Groups	Totals
Real and personal property taxes		General	· ·	•	Enterprise		Trust and		(Memorandum Only)
Table 18	Deferred revenue:								
Deferred taxes	Real and personal property taxes	(132,388.57)	17,370.21						(115,018.36)
Motor which excise 323,608.08 323,608.08 323,608.08 323,608.08 323,608.00 323,608.	Tax liens	270,928.61	2,918.16		28,198.53				302,045.30
Motor whicle excise	Deferred taxes								0.00
Description	Foreclosures/Possessions	200,590.54							200,590.54
Usility lens added to taxes	Motor vehicle excise	323,608.08							323,608.08
Dulify lines added to taxes									0.00
Departmental Special passessments Speci									0.00
Special assessments									0.00
Due from other governments						•			0.00
Chere receivable 2,483.14 2,400,269.65 2,423.75.10 0.00									0.00
Deposits raceivable	-								0.00
Pepal taxes/fees 8,916.37			23,481.41		2,400,269.65				2,423,751.06
Tailings IBNR Agency Funds Notes payable Notes payable Separable Separable Notes payable Separable Separab									0.00
BNN	•	8,916.37							8,916.37
Agency Funds Notes payable Sonds payable Vacation and sick leave liability Total Liabilities Total Liabilities 204,897.68 Reserved for encumbrances Reserved for expenditures Reserved for petty cash Reserved for petty cash Reserved for petty cash Reserved for petty cash Reserved for other petty cash Reserved for pe									0.00
Notes payable 4,292,565.00									0.00
Bonds payable									0.00
Vacation and sick leave liability Total Liabilities 1,109,252.75 118,299.22 5,714,751.32 2,631,815.47 0.00 2,171.00 17,532,821.72 27,109,111.47 Ind Equity: Reserved for encumbrances 204,897.68 33,204.22 238,101.5 Reserved for expenditures 2,528,927.00 3,377,062.97 5,770,236.95 79,360.00 348,243.28 12,103,830.2 Reserved for continuing appropriations 401,810.48 401,810.48 Reserved for appropriation deficit 62.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	• •			4,292,565.00				•	4,292,565.00
Total Liabilities 1,109,252.75 118,299.22 5,714,751.32 2,631,815.47 0.00 2,171.00 17,532,821.72 27,109,111.48 md Equity: Reserved for encumbrances Reserved for expenditures 2,528,927.00 3,377,062.97 5,770,236.95 79,360.00 348,243.28 12,103,830.28 Reserved for continuing appropriations 401,810.48 0.00 Reserved for petty cash Reserved for petty cash Reserved for COVID-19 deficit Reserved for Judy Beflott R							•	17,532,821.72	17,532,821.72
Ind Equity: Reserved for encumbrances 204,897.68 Reserved for expenditures 2,528,927.00 3,377,062.97 5,770,236.95 79,360.00 348,243.28 12,103,830.2 Reserved for continuing appropriations 401,810.48 401,810.48 Reserved for ontinuing appropriations 401,810.48 Reserved for appropriation defloit Reserved for appropriation defloit Reserved for for COVID-19 defloit Reserved for COVID-19 defloit Reserved for rownking deposit Undesignated fund balance 2,625,561.74 4,463,003.35 7,564,560.86 11,085,339.56 25,738,465.5 0.00 Unreserved retained earnings Investment in capital assets Total Fund Equity 5,761,692.93 7,840,066.32 5,770,236.95 7,577,125.08 0.00 11,433,582.84 0.00 38,482,704.1 PROOF BALANCE SHEET IS IN BALANCE 0.00	· · · · · · · · · · · · · · · · · · ·								0.00
Reserved for encumbrances 204,897.68 204,897.68 33,204.22 238,101.55 Reserved for expenditures 2,528,927.00 3,377,062.97 5,770,236.95 79,360.00 348,243.28 12,103,830.26 Reserved for continuing appropriations 401,810.48 401,810.48 401,810.48 401,810.48 401,810.48 401,810.48 401,810.48 401,810.48 401,810.48 401,810.48 401,810.48 401,810.48 401,810.48 401,810.48 401,810.49 40.00 40,000 40.0	Total Liabilities	1,109,252.75	118,299.22	5,714,751.32	2,631,815.47	0.00	2,171.00	17,532,821.72	27,109,111.48
Reserved for expenditures 2,528,927.00 3,377,062.97 5,770,236.95 79,360.00 348,243.28 12,103,830.2 Reserved for continuing appropriations 401,810.48 401,810.48 401,810.48 Reserved for petry cash 60.00 6	nd Equity:								
Reserved for expenditures 2,528,927.00 3,377,062.97 5,770,236.95 79,360.00 348,243.28 12,103,830.28 Reserved for continuing appropriations 401,810.48 401,	Reserved for encumbrances	204,897.68		*	33,204.22				238,101.90
Reserved for continuing appropriations 401,810.48 401,810.48 401,810.48 401,810.48 401,810.48 401,810.48 401,810.48 401,810.44 Reserved for petty cash 60.00 Reserved for appropriation deficit 60.00 Reserved for snow and ice deficit 60.00 Reserved for COVID-19 deficit 60.00 Reserved for debt service 60.00 Reserved for premiums 60.00 Application 60.00 Ap	Reserved for expenditures		3,377,062.97	5,770,236.95			348.243.28		12,103,830.20
Reserved for petty cash Reserved for appropriation deficit Reserved for show and ice deficit Reserved for show and ice deficit Reserved for COVID-19 deficit Reserved for COVID-19 deficit Reserved for debt service Reserved for gentiums Reserved for permiums Reserved for working deposit Undesignated fund balance Unreserved for testined earnings Reserved for testined earnings Reserved for gentium to capital assets Total Fund Equity Reserved for gentium to Cover the Reserved for working deposit Reserved for working deposit Unrestment in capital assets Frod Fund Equity Reserved for pettined Equity Reserved for working deposit Reserved for working deficit Reserved for working deposit Reserved for working deposit Reserved for working deposit Reserved for working deposit Reserved for working deficit Reserved for working deposit Reserved for working depo	Reserved for continuing appropriations				•		,		401,810.48
Reserved for snow and ice deficit Reserved for COVID-19 deficit Reserved for debt service Reserved for debt service Reserved for working deposit Undesignated fund balance 2,625,561.74 4,463,003.35 7,564,560.86 11,085,339.56 25,738,465.5 Unreserved retained earnings Investment in capital assets Total Fund Equity 5,761,692.93 7,840,066.32 5,770,236.95 7,677,125.08 0.00 11,433,582.84 0.00 38,482,704.3 PROOF BALANCE SHEET IS IN BALANCE 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.									0.00
Reserved for coVID-19 deficit 0.00 Reserved for COVID-19 deficit 0.00 Reserved for COVID-19 deficit 0.00 Reserved for covid service 0.00 Reserved for premiums 496.03 496.03 Reserved for working deposit 0.00 Undesignated fund balance 2,625,561.74 4,463,003.35 7,564,560.86 11,085,339.56 25,738,465.50 Unreserved retained earnings 0.00 Investment in capital assets 0.00 Total Fund Equity 5,761,692.93 7,840,066.32 5,770,236.95 7,677,125.08 0.00 11,433,582.84 0.00 38,842,704.32 Total Liabilities and Fund Equity 6,870,945.68 7,958,365.54 11,484,988.27 10,308,940.55 0.00 11,435,753.84 17,532,821.72 65,591,815.64 PROOF BALANCE SHEET IS IN BALANCE 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	Reserved for appropriation deficit								0.00
Reserved for debt service 6 0.00 Reserved for premiums 496.03 Reserved for working deposit 9,625,561.74 4,463,003.35 7,564,560.86 11,085,339.56 25,738,465.50 Undesignated fund balance 2,625,561.74 4,463,003.35 7,564,560.86 11,085,339.56 25,738,465.50 Unreserved retained earnings 0.00 Investment in capital assets 0.00 Total Fund Equity 5,761,692.93 7,840,066.32 5,770,236.95 7,677,125.08 0.00 11,433,582.84 0.00 38,482,704.31 Total Liabilities and Fund Equity 6,870,945.68 7,958,365.54 11,484,988.27 10,308,940.55 0.00 11,435,753.84 17,532,821.72 65,591,815.60 PROOF BALANCE SHEET IS IN BALANCE 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	Reserved for snow and ice deficit								0.00
Reserved for premiums 496.03 496.03 Reserved for working deposit 0.00 Undesignated fund balance 2,625,561.74 4,463,003.35 7,564,560.86 11,085,339.56 25,738,465.52 Unreserved retained earnings Investment in capital assets 0.00 Total Fund Equity 5,761,692.93 7,840,066.32 5,770,236.95 7,677,125.08 0.00 11,433,582.84 0.00 38,482,704.32 Total Liabilities and Fund Equity 6,870,945.68 7,958,365.54 11,484,988.27 10,308,940.55 0.00 11,435,753.84 17,532,821.72 65,591,815.64 PROOF BALANCE SHEET IS IN BALANCE 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	Reserved for COVID-19 deficit								0.00
Reserved for working deposit Undesignated fund balance 2,625,561.74 4,463,003.35 7,564,560.86 11,085,339.56 25,738,465.52 Unreserved retained earnings Investment in capital assets Total Fund Equity 5,761,692.93 7,840,066.32 5,770,236.95 7,677,125.08 0.00 11,433,582.84 0.00 38,482,704.30 PROOF BALANCE SHEET IS IN BALANCE 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	Reserved for debt service								0.00
Reserved for working deposit Undesignated fund balance 2,625,561.74 4,463,003.35 7,564,560.86 11,085,339.56 25,738,465.52 Unreserved retained earnings Investment in capital assets Total Fund Equity 5,761,692.93 7,840,066.32 5,770,236.95 7,677,125.08 0.00 11,433,582.84 0.00 38,482,704.30 PROOF BALANCE SHEET IS IN BALANCE 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.	Reserved for premiums	496.03							496.03
Undesignated fund balance 2,625,561.74 4,463,003.35 7,564,560.86 11,085,339.56 25,738,465.52 Unreserved retained earnings Colorest in capital assets Colorest Fund Equity 5,761,692.93 7,840,066.32 5,770,236.95 7,677,125.08 0.00 11,433,582.84 0.00 38,482,704.35 Total Liabilities and Fund Equity 6,870,945.68 7,958,365.54 11,484,988.27 10,308,940.55 0.00 11,435,753.84 17,532,821.72 65,591,815.64 PROOF FUND BALANCE SHEET IS IN BALANCE DETAIL AGREES TO THE BALANCE SHEET COLOR OR O									0.00
Unreserved retained earnings Investment in capital assets Total Fund Equity 5,761,692.93 7,840,066.32 7,958,365.54 11,484,988.27 10,308,940.55 0.00 11,433,582.84 0.00 11,435,753.84 17,532,821.72 65,591,815.64 PROOF BALANCE SHEET IS IN BALANCE PROOF FUND BALANCE DETAIL AGREES TO THE BALANCE SHEET 0.00		2,625,561.74	4,463,003.35		7,564.560.86		11,085.339.56		25,738,465.51
Total Fund Equity 5,761,692.93 7,840,066.32 5,770,236.95 7,677,125.08 0.00 11,433,582.84 0.00 38,482,704.15	Unreserved retained earnings		, ,		, ,		,,		0.00
Total Fund Equity 5,761,692.93 7,840,066.32 5,770,236.95 7,677,125.08 0.00 11,433,582.84 0.00 38,482,704.17 Total Liabilities and Fund Equity 6,870,945.68 7,958,365.54 11,484,988.27 10,308,940.55 0.00 11,435,753.84 17,532,821.72 65,591,815.69 PROOF BALANCE SHEET IS IN BALANCE 0.00 0.00 0.00 0.00 0.00 0.00 0.00 0.00 PROOF FUND BALANCE DETAIL AGREES TO THE BALANCE SHEET 0.00									0.00
PROOF BALANCE SHEET IS IN BALANCE 0.00			7,840,066.32	5,770,236.95	7,677,125.08	0.00	11,433,582.84	0.00	38,482,704.12
PROOF FUND BALANCE DETAIL AGREES TO THE BALANCE SHEET 0.00 0.00 0.00 0.00 (0.00)	Total Liabilities and Fund Equity	6,870,945.68	7,958,365.54	11,484,988.27	10,308,940.55	0.00	11,435,753.84	17,532,821.72	65,591,815.60
PROOF FUND BALANCE DETAIL AGREES TO THE BALANCE SHEET 0.00 0.00 0.00 0.00 (0.00)									
AGREES TO THE BALANCE SHEET 0.00 0.00 0.00 0.00 0.00 (0.00)	PROOF BALANCE SHEET IS IN BALANCE	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	PROOF FUND BALANCE DETAIL								
Page 28	AGREES TO THE BALANCE SHEET	0.00	0.00			0.00	(0.00)		

	G	overnmental Fund Types		Proprietary Fu	und Types	Fiduciary Fund Types	Account Groups	Totals
	General	Special Revenue	Capital Projects	Enterprise	Internal Services	Trust and Agency	Long-term Debt	(Memorandum Only)
PROOF RECEIVABLES DETAIL AGREES TO THE BALANCE SHEET		0.00	0.00	0.00	0.00	0.00		

AYER Multiple General Fund Detail as of June 30, 2022 (Unaudited)

ASSETS 0.00 Cash and cash equivalents 0.00 Investments 0.00 Receivables: 0.00 Personal property taxes 0.00 Real estate taxes 0.00 Allowance for abatements and exemptions 0.00 Tax lens 0.00 Deferred taxes 0.00 Motor vehicle excise 0.00 Other excises 0.00 Utility lens added to taxes 0.00 Utility lens added to taxes 0.00 Due form other governments 0.00 Other governments 0.00 Other governments 0.00 Other for other funds 0.00 Working Deposit 0.00 Inventory 0.00 Fixed assets, net of accumulated depreciation 0.00 Amounts to be provided – ayament of bonds 0.00 Amounts to be provided – ayament of bonds 0.00 Amounts to be provided – ayament of bonds 0.00 Amounts to be provided – ayament of bonds 0.00 Amounts to be provided – ayament of bonds		General 1	General 2	General 3	General 4	General 5	General 6	Total
Cash and cash equivalents	ASSETS							
Receivables	<u> </u>							0.00
Personal property taxes								0.00
Real estate taxes	Receivables:			•				
Allowance for abatements and exemptions Tax liens Deferred taxes OUD Motor vehicle excise Other excises Utility liens added to taxes Departmental Special assessments Due from other governments OUD OUTHER TRUNKS OUD OUD OUD OUTHER TRUNKS OUD OUD OUD OUD OUTHER TRUNKS OUD OUD OUD OUD OUD OUD OUD OU	Personal property taxes							0.00
Tax liens Deferred taxes	Real estate taxes							0.00
Deferred taxes	Allowance for abatements and exemptions							0.00
Motor vehicle excise	Tax liens							0.00
Other excises 0.00 User fees 0.00 Utility liens added to taxes 0.00 Departmental 0.00 Special assessments 0.00 Due from other governments 0.00 Other receivables 0.00 Foreclosures/Possessions 0.00 Prepaids 0.00 Due ton/from other funds 0.00 Working Deposit 0.00 Inventory 0.00 Fixed assets, net of accumulated depreciation 0.00 Amounts to be provided - payment of bonds 0.00 Amounts to be provided - payment of bonds 0.00 Amounts to be provided - vacation and sick leave 0.00 Total Assets 0.00 0.00 0.00 0.00 0.00 Warrants payable 0.00 0.00 0.00 0.00 0.00 Accrued payroll 0.00 0.00 0.00 0.00 0.00 Accrued claims payable 0.00 0.00 0.00 0.00 0.00 Out of the front other funds 0	Deferred taxes							0.00
User fees 0.00 0.	Motor vehicle excise							0.00
Utility liens added to taxes	Other excises							0.00
Departmental	User fees							0.00
Special assessments	Utility liens added to taxes							0.00
Due from other governments Other receivables Foreclosures/Possessions Frepaids Other funds	Departmental							0.00
Other receivables 0.00 Foreclosures/Possessions 0.00 Due to/from other funds 0.00 Working Deposit 0.00 Inventory 0.00 Fixed assets, net of accumulated depreciation 0.00 Amounts to be provided - payment of bonds 0.00 Amounts to be provided - vacation and sick leave 0.00 Total Assets 0.00 0	Special assessments							0.00
Proper P	Due from other governments							0.00
Prepaids	Other receivables							0.00
Due to/from other funds 0.00 Working Deposit 0.00 Inventory 0.00 Fixed assets, net of accumulated depreciation 0.00 Amounts to be provided - payment of bonds 0.00 Amounts to be provided - vacation and sick leave 0.00 Total Assets 0.00 0.00 0.00 0.00 LIABILITIES AND FUND EQUITY Liabilities	Foreclosures/Possessions							
Working Deposit 0.00 Inventory 0.00 Fixed assets, net of accumulated depreciation 0.00 Amounts to be provided - payment of bonds 0.00 Amounts to be provided - vacation and sick leave 0.00 Total Assets 0.00	•							
Inventory Fixed assets, net of accumulated depreciation Amounts to be provided - payment of bonds Amounts to be provided - vacation and sick leave Total Assets 0.00 0	•							
Fixed assets, net of accumulated depreciation Amounts to be provided - payment of bonds Amounts to be provided - vacation and sick leave Total Assets 0.00 LIABILITIES AND FUND EQUITY Liabilities: Warrants payable Accounts payable Accrued payroll Withholdings Accrued claims payable O.00 Accrued claims payable Due to/from other funds Due to other governments 0.00	Working Deposit							
Amounts to be provided - payment of bonds Amounts to be provided - vacation and sick leave Total Assets 0.00 LIABILITIES AND FUND EQUITY Liabilities: Warrants payable Accounts payable Accounts payable Accrued payroll Withholdings Accrued claims payable Due to/from other funds Due to other governments 0.00		*************************************						0.00
Amounts to be provided - vacation and sick leave 0.00 <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>Action and the second and the second</td></th<>								Action and the second
Total Assets 0.00								
LIABILITIES AND FUND EQUITY Liabilities: Warrants payable Accounts payable Accrued payroll Withholdings Accrued claims payable 0.00 Accrued claims payable 0.00 Due to/from other funds 0.00 Due to other governments	•							
Liabilities: 0.00 Warrants payable 0.00 Accounts payable 0.00 Accrued payroll 0.00 Withholdings 0.00 Accrued claims payable 0.00 Due to/from other funds 0.00 Due to other governments 0.00	Total Assets	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Liabilities: 0.00 Warrants payable 0.00 Accounts payable 0.00 Accrued payroll 0.00 Withholdings 0.00 Accrued claims payable 0.00 Due to/from other funds 0.00 Due to other governments 0.00	LIADII ITIES AND ELIND EOLIITY							
Warrants payable 0.00 Accounts payable 0.00 Accrued payroll 0.00 Withholdings 0.00 Accrued claims payable 0.00 Due to/from other funds 0.00 Due to other governments 0.00								*
Accounts payable 0.00 Accrued payroll 0.00 Withholdings 0.00 Accrued claims payable 0.00 Due to/from other funds 0.00 Due to other governments 0.00								0.00
Accrued payroll Withholdings 0.00 Accrued claims payable 0.00 Due to/from other funds 0.00 Due to other governments	• •							
Withholdings Accrued claims payable Due to/from other funds Due to other governments 0.00								
Accrued claims payable Due to/from other funds Due to other governments 0.00								
Due to/from other funds Due to other governments 0.00	<u> </u>				•			
Due to other governments 0.00	, ,							
	Other liabilities							0.00

	General 1	General 2	General 3	General 4	General 5	General 6	Total
Deferred revenue:							
Real and personal property taxes							0.00
Tax liens							0.00
Deferred taxes							0.00
Foreclosures/Possessions							0.00
Motor vehicle excise							0.00
Other excises							0.00
User fees							0.00
Utility liens added to taxes							0.00
Departmental							0.00
Special assessments	_						0.00
Due from other governments							0.00
Other receivables							0.00
Deposits receivable							0.00
Prepaid taxes/fees							0.00
IBNR							0.00
Agency Funds							0.00
Notes Payable							0.00
Bonds Payable							0.00
Vacation and sick leave liability							0.00
Total Liabilities	0.00	0.00	0.00	0.00	0.00	0.00	0.00
ınd Equity:							
Reserved for encumbrances							0.00
Reserved for expenditures							0.00
Reserved for continuing appropriations							0.00
Reserved for petty cash							0.00
Reserved for appropriation deficit							0.00
Reserved for snow and ice deficit							0.00
Reserved for COVID-19 deficit							0.00
Reserved for debt service							0.00
Reserved for premiums							0.00
Reserved for working deposit							0.00
Undesignated fund balance							0.00
Unreserved retained earnings							0.00
Investment in capital assets							
Total Fund Equity	0.00	0.00	0.00	0.00	0.00	0.00	0.00
,	·				-		
Total Liabilities and Fund Equity	0.00	0.00	0.00	0.00	0.00	0.00	0.00
PROOF	0.00	0.00	0.00	0.00	0.00	0.00	0.00

AYER Special Revenue Fund Balance Detail as of June 30, 2022 (Unaudited)

Fund Number	Fund Name	Accounts Receivable	Deferred Revenue	Fund Balance 6/30/2022	Receipts thru 9/30/2022	BAN's	Remaining Deficit 6/30/2022
23	F.B. RESERVED FOR OPEN SPACE			1,206,248.25			0.00
	F.B. RES'D FOR HISTORIC RESOUR			176,807.95			0.00
	F.B. RES'D FOR COMMUNITY HOUSG			228,988.00			0.00
	F.B. RES'D FOR CONTINUING PROJECTS			635,240.24			0.00
	F.B. UNRES/UNDESIGNATED			1,375,794.43			0.00
	TAX LIENS REC	2,918.16	2,918.16				0.00
	CPA SURCHARGE REC	17,370.21	17,370.21				0.00
							0.00
24	FB-06 CDF GRANT			(31,026.68)	34,948.31		0.00
							0.00
26	PLANNING FLETCHER DONAT			22,435.95			0.00
	POLICE RADAR			225.00			0.00
	POLICE- FLETCHER DONATI			304.16			0.00
	POLICE TOY DRIVE			5,280.90			0.00
	POLICE DONATIONS			1,937.04			0.00
	FIRE-FLETCHER DONATION			2,713.62			0.00
	FIRE DONATION			189.97			0.00
	FIRE-SAFE DONATION			5,456.39			0.00
	COA-DONATIONS			5,332.00			0.00
	COA-OUTREACH DONATIONS			3,886.51			0.00
	HISTORICAL COMMISSION			673.93			0.00
	HISTORIC FLETCHER DONAT			19,267.97			0.00
	ARTS COUNCIL-DONATION			4,372.67			0.00
	FIRE-CONFINED SPACE EQU			640.69	4		0.00
	POLICE VEHICLE INSURANC			36,000.00			0.00
	FIRE-DECON TRAILER			1,700.60			0.00
	BOH,TITLE V GRANT			5,840.40			0.00
	BOH-SRF SEPTIC PROGRAM			5,581.47			0.00
	RECPTS RESVD-SRF SEPTIC			19,380.07			0.00
	TOBACCO FINES			3,337.25		•	0.00
	AMBULANCE FLETCHER DONA			4,246.78			0.00
	HOLIDAY LIGHTS			6,964.80			0.00
	DEVENS DISPOSITION GRAN			24,072.50			0.00
	43D PERMIT GRANT			113.08			0.00
	POLICE DRUG - FEDERAL S			8,172.36			0.00
	DEVELOPERS' SHARE OF DA			46,000.00			0.00
	COA - MOC MEALS			9.00			0.00
	EXTRA POLLING HOURS			9,043.55			0.00
	WETLANDS PROTECTION			71,181.15			0.00
	FIRE-SAFE GRANT			6,528.51			0.00
	CHAPTER 90 ROADS & STRE			(206,885.44)	219,646.61		0.00
	BOH-REGION2 EMERGENCY P		Page 32	1,141.91			0.00
	COUNCIL ON AGING GRANT			3,497.00			0.00

Special Revenue Fund Balance Detail as of June 30, 2022 (Unaudited)

		Accounts	Deferred	Fund Balance	Receipts thru		Remaining Deficit
Fund Number	Fund Name	Receivable	Revenue	6/30/2022	9/30/2022	BAN's	6/30/2022
	LIBRARY-STATE GRANT			39,381.16			0.00
	CULTURAL COUNCIL DEPART			8,105.71			0.00
	FY22 SAFER FIRE GRANT			(103,402.29)	98,642.60		(4,759.69)
	FY15 STATE UNDERAGE ALC			578.68	•		0.00
	COMMUNITY COMPACT WW SE			1,031.26			0.00
	LIBRARY BUILDING			250.00			0.00
· ·	HCC GRANT, PARK ST DESI			(64,459.50)	64,459.50		0.00
	MASS HISTORIC, AYER PHA			(4,062.50)	12,500.00		0.00
	FY21 TREE MANAGEMENT GR			(10,000.00)	11,500.00		0.00
	FY22 MCWT STORMWATER MG			(37,159.00)	37,159.00		0.00
	FY22 911 INCENTIVE	•		(193,267.43)	193,267.58		0.00
	FY22 911 DEVELOPMENT GR			(50,620.76)	50,620.61		(0.15)
	FY22 911 EMD			(3,077.20)			(3,077.20)
	FY22 911 TRAINING GRANT			(16,736.26)	16,736.06		(0.20)
	FY22 DOER GRANT			(23,009.25)	23,007.25		(2.00)
	FY22 FIRE SAFETY EQUIP			(10,395.56)	10,395.56		0.00
	FY22 MEMA FIRE GRANT			(2,900.00)	2,900.00		0.00
	FY22 RECYCLING DIVIDEND			6,300.00			0.00
	DONATION PULPIT ROCK			500.00			0.00
	MEMORIAL GARDEN			250.00			0.00
	BYLAW SOLAR 2B			2,227.71			0.00
	BYLAW STRATTON HILL			601.30			0.00
	BYLAW-0 WASHINGTON ST			105.00			0.00
	SHAKER MILL PARKING CON	·	•	2,504.90			0.00
	BYLAW RIDGE VIEW			460.13			0.00
	FY21 WATERWAYS & PONDS			1,097.44			0.00
	DPU-TRANSPROTATION NETW			2,689.20			0.00
	PARK-YOUTH CENTER			1,149.19			0.00
	FY22 AFD AED EQUIPMENT			2,500.00			0.00
	AYER 150TH, DONATIONS			895.50			0.00
	RESERVED FOR BAN PREMIUM			11,261.11			0.00
	ADOPT AN ISLAND DONATIO			879.12			0.00
	RECEIPTS RESERVED DARE			173.24			0.00
	RESERVED FOR FUTURE BOR			31,039.36			0.00
	COVID19 ARPA FUNDS (1,180,148.64			0.00
	COVID POSTAGE			1,145.02			0.00
							0.00
27	F.B. FED COMMUNITY PROG INC			14,080.12			0.00
							0.00
29	TOWN HALL RENTAL			6,965.64			0.00
	POLICE OUTSIDE DETAIL			(39,473.27)	39,473.27		0.00
	LAW ENFORCEMENT TRUST R			4,612.26			0.00
	FIRE ALARM REPAIR-REV A		Page 33	62,209.33			0.00
	FIRE DEPT-HAZMAT REV		-	1,028.34			0.00

Special Revenue Fund Balance Detail as of June 30, 2022 (Unaudited)

	5 . 13	Accounts	Deferred	Fund Balance	Receipts thru	Daail	Remaining Deficit
Fund Number	Fund Name	Receivable	Revenue	6/30/2022	9/30/2022	BAN's	6/30/2022
	SENIOR VAN SERVICE			(8,039.70)	8,039.70		0.00
	PLUMBING/GAS INSPECTOR			716.22			0.00
	DPW-INSPECTION REVOLVIN			130,247.48			0.00
	RECYCLING COMM-REV ACCT			1,385.59			0.00
	SENIOR ACTIVITIES REVOL			2,141.88			0.00
	SENIOR STORE ACCOUNT			215.00			0.00
	PARK DEPT REVOLVING ACC			33,057.95			0.00
	4TH OF JULY REVOLVING			17,243.63			0.00
	DPW YOUTHWORKS PROGRAM			39,589.03			0.00
							0.00
30	UDAG UNDESIGNATED FB	23,481.41	23,481.41	3,087,208.92			0.00
Special Revenue Fund	Balance	43,769.78	43,769.78	7,840,066.32	823,296.05	0.00	(7,839.24)

AYER

Capital Project Fund Balance Detail as of June 30, 2022 (Unaudited)

		(Unaudited)							
					B *- *- *- *- *- · · · ·	DANI-	Draw Down	DANII- / Daha Iaasad	Damaining Deficit
		Accounts	Deferred	Fund Balance	Receipts thru	BAN's	Request	BAN's / Debt Issued	Remaining Deficit
Fund Number	Fund Name	Receivable	Revenue	6/30/2022	9/30/2022	6/30/2022	Prior 6/30/2022	7/1/2022 - 9/30/2022	6/30/2022
31	DEPOT SQUARE PROJECT FINAL			65,000.00					0.00
31	ART11 FY21 TOWNWIDE SERVERS			19,029.75					0.00
				113.30					0.00
	FY22 PICKUP TRUCK FACILITIES			576.69					0.00
	ART13 19TM LED DISPALY FIRE			10.00					0.00
	ART13 FY19 TH LOCKING SYSTEM			600.84					0.00
	ART13 FY19ATM HVAC POLICE FY22 ATM A#13 APD HVAC REPL			13,473.00		52,565.00			0.00
				568.66		32,303.00			0.00
	ART20 FY17ATM POLICE ROOF			508.40					0.00
	ART13 POLICE HIGH RISK EQUIP			759.00					0.00
	FIRE RESCUE TOOLS & LIFTG JACK FY22 ART11 SCBA COMPR & FILL			1,964.03		70,000.00			0.00
				980.02		70,000.00			0.00
	FIRE RADIO EQUIPMENT ART13 FY19ATM BLDG INSP CAR			(0.18)					(0.18)
	ART13 FY19ATM BLDG INSP CAR ART20 FY17ATM DPW OPERA CENTER			10,348.72					0.00
	ART15 FY18ATM DPW CENTER CONST			70.00					0.00
				999,830.60					0.00
	ART14 18ATM W MAIN ST CULVERT			200,000.00		200,000.00			0.00
	FY22 ATM A# ROAD PAVING FY21 ATM A# MAIN/COLUMBIA PH 2			250,000.00		200,000.00			0.00
	FY17 BALCH POND DAMN REPAIRS			109,151.56					0.00
	ART15 20ATM MAIN/COLUMBIA DESN			162,577.00					0.00
	WEST MAIN ST-MASSWORKS			(509,948.38)			479,303.73	•	(30,644.65)
	FY21 ART 11 ROAD PAVING			8,758.32			475,505.75		0.00
	ART20 17 ATM TRACOR W/SNOW PL			7,765.00					0.00
	FY21 ATM A#12 BARNUM ROAD BR			30,000.00					0.00
	FY21 ATM A#12 STORMWATER UTII			25,000.00					0.00
	ART13 FY18 ATM ST SWEEPER			2,298.33					0.00
	ART13 FY19ATM BIOFILTR/OUTFALL			46,400.00					0.00
	ASSET MASTER PLAN GRANT MATCH			17,975.00					0.00
	FY22 ATM A# MAIN ST LIGHT UPGR			70,000.00		70,000.00			0.00
	ART15 SENIOR CTR FEASIBILITY			4,000.00		70,000.00			0.00
	LIBRARY HVAC ART12 FY22 ATM			1,028.20					0.00
	ART11 FY21 PICKUP TRUCK W PLOW			1,171.00					0.00
	ART12 FY21 KIDDIE JUNCT STUDY			6,373.57					0.00
	ANTIZ TIZI NIBBILIONET STOPT			0,0.0.0.					0.00
32	ART13 FY18 WWTP IMPROVEMENTS			0.05					0.00
32	FY22 WWTP IMPROVEMENTS			2,835,165.59		2,800,000.00			0.00
	FY22 ATM A#11 CENTRAL AVE VALV			25,784.00		100,000.00			0.00
	FY19 ATM A# WRIGHTWAY PUMP ST			100,000.00		,			0.00
	FY22 ATM#11 INFILTR INFLOW REP			572,601.18		750,000.00			0.00
	1 TON PICKUP (ART11 FY21)			416.00	•	,			0.00
	FY19 ART13 REPLACE/RELINE SYS			25,750.00					0.00
	ART11 '21 GROTON SHIRLEY RD			85,943.41					0.00
				,					0.00
33	GROUND WATER SUPPLY INVESTIGTN			34,826.28					0.00
				•					

Capital Project Fund Balance Detail as of June 30, 2022 (Unaudited)

				, ,			Draw Down		
		Accounts	Deferred	Fund Balance	Receipts thru	BAN's	Request	BAN's / Debt Issued	Remaining Deficit
Fund Number	Fund Name	Receivable	Revenue	6/30/2022	9/30/2022	6/30/2022	Prior 6/30/2022	7/1/2022 - 9/30/2022	6/30/2022
	GROVE POND PFAS			348,300.90					0.00
	ART20 FY17 SPEC WELL 2 BORROW			0.64					0.00
	ART19 13ATM MAIN TRANSMISSION			(0.45)					(0.45)
	NEWTON ST/SPEC POND FILTER ART			(0.32)					(0.32)
	FY21 WATER MAIN REPLACEMENTS			6,801.64					0.00
	ART20 17ATM WRIGHT RD MAIN LOO			951.48					0.00
	ART11 '21 GROTON SHIRLEY RD			61,201.15					0.00
	PLEASANT ST/DOUG RD LOOP(FY18)			107,319.99					0.00
	ART2 10/19 SPEC POND PFAS			(611,838.05)	485,820.00		168,976.00		0.00
	ART13 FY19 UTILITY TRUCK			78.25	·				0.00
	ART20 FY20 GROVE FILTER MEDIA			2,000.00					0.00
	ART20 FY17ATM SPEC SCADA			24,000.00					0.00
	FY22 ATM A# WATER MAIN REPLACE			250,000.00		250,000.00			0.00
	FY21 ATM A# SPEC POND MEDIA			350,000.00		,			0.00
				,					0.00
34	SOLID WASTE			3,400.10					0.00
				5,155.25					0.00
35	AMBULANCE			1,152.68					0.00
l Capital Projects Fund Ba		0.00	0.00	5,770,236.95	485,820.00	4,292,565.00	648,279.73	0.00	(30,645.60)

AYER Trust Fund Balance Detail as of June 30, 2022 (Unaudited)

Fund Number	Fund Name	Accounts Receivable	Deferred Revenue	Fund Balance 6/30/2022	Receipts thru 9/30/2022	BAN's	Remaining Deficit 6/30/2022
							0.00
80	AFFORDABLE HOUSING TRUST			24,509.26			0.00
				•			0.00
81	F.BDUPONT POLICE AWARD	•		3,000.00			0.00
	F.BA. PAGE SCHOLARSHIP			13,007.32			0.00
	F.BT. PAGE SCHOLARSHIP			15,000.00			0.00
	F.BS. BARKER SCHOLARSHP			100.00			0.00
	F.BCLARK SHERWIN SCH			30,000.00			0.00
	F.BAYER HIGH SCHOOL FD	•		2,351.93			0.00
	F.BLT T. THOMPSON SCH			2,040.00	•		0.00
	F.BR. MORRISSEY SCHOLAR			10,000.00			0.00
	F.BM. WHITCOMB SCHOLAR.			1,000.00			0.00
	F.BJ. KAPLAN SCHOLARSHP			4,500.00			0.00
	F.BF. FLETCHER SCHOLAR.			10,000.00			0.00
	F.BJ. ANGELL TRUST FUND			1,000.00			0.00
	F.BJOE MORRIS SCH FUND			11,300.00			0.00
	F.BF GLANZ			6,484.00			0.00
	F.BM. NUTTING			30,000.00			0.00
	BELITSKY SCHOLARSHIP TRUST			15,000.00			0.00
	F.B CEMETERY PERPETUAL CARE			60,000.00			0.00
	FB CHILDREN OF AYER			55,731.54			0.00
							0.00
82	F.BLIBRARY BOOK FUND			11,787.42			0.00
	F.BA. PAGE SCHOLARSHIP			5,337.09			0.00
	F.BT. PAGE SCHOLARSHIP			8,570.44			0.00
	F.BS. BARKER SCHOLARSHP			977.55			0.00
	F.BCLARK/SHERWIN SCH			150,410.87			0.00
	F.BAYER HIGH SCHOOL FND			7,334.25			0.00
	F.BR. ARTESANI SCHOLAR			6,763.27			0.00
	F.BLT. T. THOMPSON SCH			3,945.25			0.00
	F.BR. MORRISSEY SCH			7,444.25	•		0.00
	F.BM. WHITCOMB SCHOLAR			4,034.20			0.00
	F.BJ. KAPLAN SCHOLARSHP			3,562.64			0.00
	F.BJOE MORRIS SCHOLAR			19,817.58			0.00

Trust Fund Balance Detail as of June 30, 2022 (Unaudited)

		Accounts	Deferred	Fund Balance	Receipts thru		Remaining Deficit
Fund Number	Fund Name	Receivable	Revenue	6/30/2022	9/30/2022	BAN's	6/30/2022
	F.BF. FLETCHER SCHOLAR			3,861.61			0.00
	F.BF. GLANZ			7,951.41			0.00
	F.BJ. ANGELL TRUST FUND			2,341.12			0.00
	F.BM. NUTTING			13,721.45	,		0.00
	F.BDUPONT POLICE AWARD			10,819.73			0.00
	F.BCLARK/SHERWIN LBY TR			15,708.46			0.00
	F.BLIBRARY MEM'L (CD)			80,704.16			0.00
	F.BC. BLACK LIBRARY TR			68,319.77			0.00
	F.BLIBRARY LANDSCAPING			5,544.44			0.00
	F.BJ.FITCH MOORE LIBR TRUST			784.40			0.00
	F.B BELITSKY SCHOLARSHIP TRUST			11,333.27			0.00
	F.B CEMETERY PERPETUAL CARE			20,812.25			0.00
	F.B CHILDREN OF AYER			3,910.11			0.00
							0.00
83	GUARANT'D DEPOSIT-BRUCE			10,134.74			0.00
	GUARANT'D DEPLONG POND			1,198.73			0.00
	GUAR DEP-ELIZABETH ESTATES			4.86			0.00
	GUARANT'D DEPOSIT-RILEY J FARM			66,390.16			0.00
							0.00
84	CONSERVATION TRUST			582,132.67			0.00
			•				0.00
85	STABILIZATION TRUST			2,657,522.86			0.00
							0.00
86	CAPITAL STABILIZATION TRUST			3,102,455.18			0.00
							0.00
87	OPEB TRUST			4,171,912.66			0.00
							0.00
88	COMPENSATED ABSCENSES			46,329.63			0.00
							0.00
Expendable Trust Fund 8	Balance	0.00	0.00	11,408,902.53	0.00	0.00	0.00

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Undesignated Fund Balance Roll-forward as of June 30, 2022 (Unaudited)

Beginning	g Undesignated Fund Balance		3,419,839.70
۸۵۵۰			
Add:	Prior Year Reserved for Encumb	rances	40,565.39
	Prior Year Reserved for Expendi		1,553,607.00
	Prior Year Reserved for Continu		94,918.00
	Prior Year Reserved for Petty Ca		34,310.00
	Prior Year Reserved for	Borrow Premium	496.03
	Prior Year Reserved for	borrow Fremium	450.05
	Prior Year Reserved for		
	Prior Year Reserved for		
	Prior Year Reserved for		
	Prior Year Reserved for		
	Prior Year Reserved for		
Locci			
<u>Less:</u>	Prior Year Reserved for Appropri	iation Deficits	
	Prior Year Reserved for Snow ar		
	riioi Teal Reserved for Silow at	u ice Deficits	
Prior Vea	r Total Fund Balance		5,109,426.12
THOI ICU	Total Fulla Dalance		3,203,420,22
Deduct:			
Deddet.	Current Year Reserved for Encu	nhrances	204,897.68
	Current Year Reserved for Expe		2,528,927.00
	Current Year Reserved for Conti		401,810.48
	Current Year Reserved for Petty		401,810.48
	Current Year Reserved for	Borrow Premium	496.03
		Borrow Premium	450.03
	Current Year Reserved for		
	Current Year Reserved for		
	Current Year Reserved for		
	Current Year Reserved for		
	Current Year Reserved for		
Add:			
	Current Year Reserved for Appr		
	Current Year Reserved for Snow	and Ice Deficits	
۸ ما ما .	Command Vana Barrago Classacid		20 952 221 60
Add:	Current Year Revenue Closeout	•	29,852,221.60 312,696.00
	Other Financing Sources		
	Audit Adjustments - Tailings	·	11,900.39
1	•		
Less:	Current Veer Eynanditure Class	aute.	29,524,551.18
	Current Year Expenditure Close	outs	29,324,331.18
	Other Financing Uses		
	Audit Adjustments		
Current V	ear Undesignated Fund Balance		2,625,561.74
Current 1	ear Oncesignated Fully Daidlice		2,023,301.74

Schedule A Part 1

General Fund Revenues and Other Financing Sources (Fund 01) - Fiscal Year 2022

Schedule A Part 1 - General Fund Revenues and Other Financing Sources (Fund 01)

Acct. No.	Item Description	Amount	
NO.	A. TAXES		
4110	Personal Property Taxes	4,300,733	
4120	Real Estate Taxes	21,781,131	
4150	Motor Vehicle Excise	1,243,857	
4179	Penalties and Interest	78,183	
4180	In Lieu of Taxes	10,258	
4191	Hotel/Motel Excise		
4192	Meals Excise	154,364	
4193	Cannabis Excise	409,658	
4194	Boat Excise		
4198	Urban Redevelopment Excises		
4199	Other Taxes		
	A. TOTAL TAXES (NET OF REFUNDS)	27,978,184	
	B. CHARGES FOR SERVICES/OTHER DEPARTMENTAL REVENUES		
4211	Water Charges		
4212	Other Utility Charges		
4229	Other Charges		
4243	Parking Charges		
4244	Park and Recreation Charges		
4246	Sewerage Charges		
4247	Trash Collection Charges		
4248	Transit Charges		
4370	Other Department Revenue	228,686	
	B. TOTAL CHARGES FOR SERVICES/OTHER DEPARTMENTAL REVENUES	228,686	
	C. LICENSES, PERMITS AND FEES		
4322	Fees Retained from Tax Collection		
4323	Cannabis Impact Fee		
4324	Short-term Rental Community Impact Fee		
4400	Licenses and Permits	454,517	
	C. TOTAL LICENSES, PERMITS AND FEES	454,517	
	D. FEDERAL REVENUE		
4540	Unrestricted - Direct		
4580	Unrestricted - Through the State		
	D. TOTAL FEDERAL REVENUE		
	E. REVENUES FROM STATE		
4600	State Revenue	1,020,172	
	E. TOTAL REVENUES FROM STATE	1,020,172	
	F. REVENUES FROM OTHER GOVERNMENTS		

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Schedule A Part 1

General Fund Revenues and Other Financing Sources (Fund 01) - Fiscal Year 2022

Acct. No.	Item Description	Amount
4720	Received From the County for Services Performed	
4730	Received From Other Municipalities for Services Performed	147,561
	F. TOTAL REVENUES FROM OTHER GOVERNMENTS	147,561
	G. SPECIAL ASSESSMENTS	
4750	Special Assessments	
	G. TOTAL SPECIAL ASSESSMENTS	
41, 8	H. FINES, AND FOREFITURES	
4770	Fines and Forfeitures	
	H. TOTAL FINES AND FORFEITURES	
	I, MISCELLANEOUS REVENUES	
4800	Miscellaneous Revenues	
4820	Earnings on Investments	23,102
	I. TOTAL MISCELLANEOUS REVENUES	23,102
	TOTAL GENERAL FUND REVENUES	29,852,222
	J. OTHER FINANCING SOURCES	in the second
4990	Other Financing Sources	
	J. TOTAL OTHER FINANCING SOURCES	
	TOTAL GENERAL FUND REVENUES AND OTHER FINANCIAL SOURCES	29,852,222
	K. INTERFUND OPERATING TRANSFERS	
4972	Transfers from Special Revenue Funds	
4973	Transfers from Capital Projects Funds	312,696
4975	Transfers from Enterprise Funds	
4976	Transfers from Trust Funds	
4977	Transfers from Agency Funds	
	K. TOTAL INTERFUND OPERATING TRANSFERS	312,696
	TOTAL GENERAL FUND REVENUES, OTHER FINANCING SOURCES, AND INTERFUND OPERATING TRANSFERS	30,164,918

Schedule A Part 2

Fiscal Year 2022

Schedule A Part 2 - General Government (100)

Acct. No.	Object of Expenditure		Executive	Accountant Auditor	Collector Treasurer	Law Department Town/City Counsel	Public Building/ Properties Maintenance		Operations Support	License and Land Use Registration	Conservation Commission	Other
5100	Salary and Wages	552	268,428	181,731	169,633		111,704	152,484		128,844	48,385	365,603
5700	Expenditures		4,439	36,444	16,952	59,670	256,211	51,577	21,585	5,232	9,670	393,933
5800A	Construction											
5800B	Capital Outlay											
	TOTAL	552	272,867	218,175	186,585	59,670	367,915	204,061	21,585	134,076	58,055	759,536

Schedule A Part 2 - Public Safety (200)

	TOTAL	2,763,694	1,969,844	87,032	109,255	86,149
5800B	Capital Outlay	•				
5800A	Construction			•		
5700	Expenditures	322,133	157,200	2,132	8,366	45,683
5100	Salary and Wages	2,441,561	1,812,644	84,900	100,889	40,466
Acct. No.	Object of Expenditure	Police	Fire	Emerg. Med. Services	Inspection	Other

Schedule A Part 2 - Education (300)

Acct. No.	Object of Education Expenditure	Reg. School Assessment-1	Reg. School Assessment-2	Reg. School Assessment-3	Reg. School Assessment-4
5100	Salary and Wages				
5700	Expenditures	954,155	12,680,749		
5800A	Construction				
5800B	Capital Outlay				
	TOTAL	954,155	12,680,749		

Schedule A Part 2 - Public Works (400)

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TOWN	

Fiscal Year 2022

Acct. No.	Object of Expenditure	Hwy/Streets (Snow/Ice)	Hwy/Streets (Other)	Waste Sewer Collect/Disp Collect/Disp	Water Distribution	Parking Garage	Street Lighting	Other
5100	Salary and Wages	70,884	642,212					98,190
5700	Expenditures	202,802	153,772				18,205	212,436
5800A	Construction							
5800B	Capital Outlay							
	TOTAL	273,686	795,984				18,205	310,626

Schedule A Part 2 - Human Services (500)

	TOTAL	34,842	106,485	130,784	
5800B	Capital Outlay				
5800A	Construction				
5700	Expenditures	34,842	26,090	110,445	
5100	Salary and Wages	•	80,395	20,339	
Acct. No.	Object of Expenditure	Health Services Clinical Service			her

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TOWN

Schedule A Part 2

Fiscal Year 2022

Schedule A Part 2 - Culture and Recreation (600)

Acct. No.	Object of Expenditure	Library Recreatio			Other
5100	Salary and Wages	357,082	139,205		
5700	Expenditures	257,319	37,971	15,000	600
5800A	Construction				
5800B	Capital Outlay				
	TOTAL	614,401	177,176	15,000	600

Schedule A Part 2 - Debt Service (700)

Acct. No.	Object of Expenditure	Retirement of In Debt Principal Long	terest on Term Debt S	
5900	Debt Service	1,053,558	222,442	
	TOTAL	1,053,558	222,442	•

Schedule A Part 2 - Unclassified (900)

Acct. No.	Object of Expenditure	Workers Unem _l Compensation	oloyment	Health Insurance		Court Other Intergovt, Retirement Other gements Insurance Assessments	
0001	Unclassified	54,397	10,133	1,420,165	125,221	2,638 1,436,735	
	TOTAL	54,397	10,133	1,420,165	125,221	2,638 1,436,735	

Schedule A Part 2 - Transfers/Other Financing Uses (0001)

Acct. No.	Object of Expenditure A	mount
5960	Transfers to Other Funds	1,775,620
5990	Other Financing Uses	
	TOTAL	1,775,620

Schedule A Part 2 - Total All General Fund Expenditures

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Fiscal Year 2022

Acct.	Object of Expenditure	Total
	EXPENDITURES	
5100	Salary and Wages	7,316,131
5700	Expenditures	16,095,613
5800A	Construction	
5800B	Capital Outlay	
5900	Debt Service	1,276,000
0001	Unclassified	3,049,289
	TOTAL GENERAL FUND EXPENDITURES	27,737,033
	OTHER FINANCING USES	
5960	Transfers to Other Funds	1,775,620
5990	Other Financing Uses	
	TOTAL TRANSFERS AND OTHER FINANCING USES	1,775,620
	TOTAL GENERAL FUND EXPENDITURES AND OTHER FINANCING USES	29,512,653

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Schedule A Part 3 Fiscal Year 2022

Schedule A Part 3 - Federal Grants (FG01)

Acct. No.	Item Description	General Government	Public Safety	Public Works	Education	Federal Emerg. Mgmt, Agency	Culture and Recr.	Community Development Block	Other Housing and Urban Development	Other	Total
4100	Taxes and Excises		. 2000 - 100					1.8800.0			
4200	Charges for Services										
4500	Federal Revenue	1,112,567									1,112,567
4600	State Revenue										
4800	Miscellaneous Revenues							150	123,391		123,541
4820	Earnings on Investments							-1	-10,915		-10,916
	TOTAL REVENUES	1,112,567						149	112,476		1,225,192
	OTHER FINANCING SOURCES		100000000000000000000000000000000000000							Ac. 300.76.	
4910	Bond Proceeds										
4970	Transfers From Other Funds								230,000		230,000
4990	Other Financing Sources	4,139									4,139
	TOTAL OTHER FINANCING SOURCES	4,139							230,000		234,139
	TOTAL REVENUES AND OTHER FINANCING SOURCES	1,116,706			.,			149	342,476		1,459,331
5100	EXPENDITURES Salary and Wages										
5700	Expenditures	208,039						58,000	247,422		513,461
5800A	Construction										
5800B	Capital Outlay										
5900	Debt Service										
	TOTAL EXPENDITURES	208,039						58,000	247,422		513,461
gi (ili	OTHER FINANCING USES	SVE Gradulas									
5960	Transfers to Other Funds										
5990	Other Financing Uses										
	TOTAL OTHER FINANCING USES										
	TOTAL EXPENDITURES AND OTHER FINANCING USES	208,039		•				58,000	247,422		513,461
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	908,667						-57,851	95,054		945,870
0002	Fund Balance Beginning of Year	272,627	-2,774	l				71,931	2,977,703		3,319,487
0003	Adjustments		2,774	1							2,774
0004	Fund Balance End of Year	1,181,294						14,080	3,072,757		4,268,131

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Schedule A Part 3 Fiscal Year 2022

Schedule A Part 3 - State Grants (SG01)

Acct	Item Description		ublic Safety P	ublic Works Educa		Library	Other	Total
No.	REVENUES	overnment			Mngmt: Agency Recr. on Aging			
4100	Taxes and Excises		08884, 037556, 5, 036866, 5, 95	2, 3, 3, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	## (1. 4.) Table 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1. 1.		CHROMENTERS AREAS	
4200	Charges for Services							
4500	Federal Revenue							
4600	State Revenue		230,990	521,034	6,400	13,703		772,127
4800	Miscellaneous Revenues						140,901	140,901
4820	Earnings on Investments							
	TOTAL REVENUES		230,990	521,034	6,400	13,703	140,901	913,028
	OTHER FINANCING SOURCES						F INCL.	A Carasan Sar
4910	Bond Proceeds							
4970	Transfers From Other Funds							
4990	Other Financing Sources							
	TOTAL OTHER FINANCING SOURCES							
	TOTAL REVENUES AND OTHER FINANCING SOURCES		230,990	521,034	6,400	13,703	140,901	913,028
380. E	EXPENDITURES	7 : 834. BR F					1. 2.11 (2.5 m.)	111 1200
5100	Salary and Wages							
5700	Expenditures		530,280	237,525	5,600	25,682	249,274	1,048,361
5800A	Construction				•			
5800B	Capital Outlay							
5900	Debt Service							
	TOTAL EXPENDITURES		530,280	237,525	5,600	25,682	249,274	1,048,361
10.00	OTHER FINANCING USES			Market Sanda Ka				
5960	Transfers to Other Funds							
5990	Other Financing Uses							
	TOTAL OTHER FINANCING USES							
	TOTAL EXPENDITURES AND OTHER FINANCING USES		530,280	237,525	5,600	25,682	249,274	1,048,361
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)		-299,290	283,509	800	-11,979	-108,373	-135,333
0002	Fund Balance Beginning of Year	-8,509	-61,342	-490,395	7,306	51,360	62,936	-438,644
0003	Adjustments	8,509		50,043			-8,509	50,043
0004	Fund Balance End of Year		-360,632	-156,843	8,106	39,381	-53,946	-523,934

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 TOWN		

Fiscal Year 2022

Schedule A Part 3 - Receipts Reserved for Appropriation (RA01)

Acct. No.	ttem Description	Education Waterways Wetlands Parking Meters Ambulance Ins. Relmb Sale of Improvement Protection over \$150,000 Real Estate Ce	Sale of Other metery Lots	Total
	REVENUES			
4100	Taxes and Excises			
4200	Charges for Services			
4500	Federal Revenue			
4600	State Revenue			
4800	Miscellaneous Revenues	4,407		4,407
4820	Earnings on Investments			
	TOTAL REVENUES	4,407		4,407
30 mm	OTHER FINANCING SOURCES			11 24.18
4910	Bond Proceeds			
4970	Transfers From Other Funds			
4990	Other Financing Sources			•
	TOTAL OTHER FINANCING SOURCES			
	TOTAL REVENUES AND OTHER FINANCING SOURCES	4,407		4,407
1 min	PARTEINA			
-91Lizeviti	EXPENDITURES	이 이렇게 그렇게 이렇게 되었다. 한빛이 교통도 모르고이 그 교통하였다면요. 하게 하는 말라고 그 있는 이 다라지고 됐다면 사람이 생각한 것이다.		
5100	Salary and Wages	(** 1987) - 'State (* 1982) - "State (* 1984) - 'State (* 1985) (* 1983) - 'State (* 1984) - 'State (* 1985) * 		
5100 5700	Salary and Wages Expenditures	마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마	. 95,007	95,007
5100 5700 5800A	Salary and Wages Expenditures Construction	하는 마루하는 사용에서 상황하는 (프로젝트 전환, 이 스탠스, 스트로마트 스크로 (현존) (현실, 아이스, 아이스 스크로 이 아이스는 스펙트리스 스펙트리스 (현존) 현존(현존) (현존) (현존) (95,007	95,007
5100 5700	Salary and Wages Expenditures Construction Capital Outlay	마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마	95,007	95,007
5100 5700 5800A	Salary and Wages Expenditures Construction Capital Outlay Debt Service	마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마마		
5100 5700 5800A 5800B	Salary and Wages Expenditures Construction Capital Outlay Debt Service TOTAL EXPENDITURES	마 마루마, 마루, 아무, 아무, 아무, 아무, 아무, 아무, 아무, 아무, 아무, 아무	95,007 95,007	95,007 95,007
5100 5700 5800A 5800B 5900	Salary and Wages Expenditures Construction Capital Outlay Debt Service TOTAL EXPENDITURES OTHER FINANCING USES			
5100 5700 5800A 5800B 5900	Salary and Wages Expenditures Construction Capital Outlay Debt Service TOTAL EXPENDITURES OTHER FINANCING USES Transfers to Other Funds			
5100 5700 5800A 5800B 5900	Salary and Wages Expenditures Construction Capital Outlay Debt Service TOTAL EXPENDITURES OTHER FINANCING USES Transfers to Other Funds Other Financing Uses			
5100 5700 5800A 5800B 5900	Salary and Wages Expenditures Construction Capital Outlay Debt Service TOTAL EXPENDITURES OTHER FINANCING USES Transfers to Other Funds Other Financing Uses TOTAL OTHER FINANCING USES		95,007	95,007
5100 5700 5800A 5800B 5900	Salary and Wages Expenditures Construction Capital Outlay Debt Service TOTAL EXPENDITURES OTHER FINANCING USES Transfers to Other Funds Other Financing Uses TOTAL OTHER FINANCING USES TOTAL OTHER FINANCING USES		95,007	95,007
5100 5700 5800A 5800B 5900	Salary and Wages Expenditures Construction Capital Outlay Debt Service TOTAL EXPENDITURES OTHER FINANCING USES Transfers to Other Funds Other Financing Uses TOTAL OTHER FINANCING USES TOTAL OTHER FINANCING USES EXCESS (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	4,407	95,007 95,007 -95,007	95,007 95,007 -90,600
5100 5700 5800A 5800B 5900	Salary and Wages Expenditures Construction Capital Outlay Debt Service TOTAL EXPENDITURES OTHER FINANCING USES Transfers to Other Funds Other Financing Uses TOTAL OTHER FINANCING USES TOTAL OTHER FINANCING USES		95,007	95,007
5100 5700 5800A 5800B 5900	Salary and Wages Expenditures Construction Capital Outlay Debt Service TOTAL EXPENDITURES OTHER FINANCING USES Transfers to Other Funds Other Financing Uses TOTAL OTHER FINANCING USES TOTAL OTHER FINANCING USES EXCESS (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	4,407	95,007 95,007 -95,007	95,007 95,007 -90,600

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Fiscal Year 2022

Schedule A Part 3 - Revolving Funds (RF01)

Acct. No.		ation Athletic Parks and C Recreation	1, 44, 53E 1/2 Other	Total
	REVENUES			
100	Taxes and Excises			
200	Charges for Services			
500	Federal Revenue			
600	State Revenue			
800	Miscellaneous Revenues	38,737	224,947	263,684
820	Earnings on Investments			
	TOTAL REVENUES	38,737	224,947	263,684
	OTHER FINANCING SOURCES			
1910	Bond Proceeds			
1970	Transfers From Other Funds			
1990	Other Financing Sources			
	TOTAL OTHER FINANCING SOURCES			
	TOTAL REVENUES AND OTHER FINANCING SOURCES	38,737	224,947	263,684
5100	EXPENDITURES Salary and Wages			
700	Expenditures	42,520	194,053	236,573
800A	Construction			
800B	Capital Outlay			
5900	Debt Service			
	TOTAL EXPENDITURES	42,520	194,053	236,573
	APTIES PINTERING VIDES			
	OTHER FINANCING USES	발표하는 경향 등은 반으로 마시되었다면 보이 되는 사람들이 되었다.	육시가 화계를 위해 있다고 있다. 그 중에서 이 등 사람이	TO THE REPORT OF THE PARTY OF T
960	Transfers to Other Funds	발표성 4035 전 305일 11112년 - 12 1 - 12 1 12 1 12 1 1 1 1 1 1 1 1 1	最終では は過程 に関する。 Department described	
	The state of the s	(1984년 1월 15일 전 1984년 1일	Antine 通数は (TV Sull) (Vypern et entar.	i mana propinsi se
960	Transfers to Other Funds	(1984년 시설(1985년 (1985년 1984년) 1984년 1984년 (1984년 - 현스)	randrika (j. 1921). Sevandaria	(1) (1) (1) (1) (1) (1) (1) (1) (1) (1)
960	Transfers to Other Funds Other Financing Uses	機能が必要性では、2012年2月2日 (1915年2月2日 2013年2月2日 2013年2月2日 2013年2月2日 2013年2月2日 2013年2月2日 2013年2月2日 2013年2月2日 2013年2月2日 2013年2日 2013年2月2日 2013年	194,053	236,573
960	Transfers to Other Funds Other Financing Uses TOTAL OTHER FINANCING USES	42,520 -3,783		236,573
960	Transfers to Other Funds Other Financing Uses TOTAL OTHER FINANCING USES TOTAL EXPENDITURES AND OTHER FINANCING USES		194,053	27,111
960	Transfers to Other Funds Other Financing Uses TOTAL OTHER FINANCING USES TOTAL EXPENDITURES AND OTHER FINANCING USES Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	-3,783	194,053 30,894	27,111 054 264,261

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Schedule A Part 3 Fiscal Year 2022

Schedule A Part 3 - Other Special Revenue (OS01)

Acct	Item Description Water Sewer Educ	ation School Adult Professional Comm. Presery, MWPAT Title V	Gifts and	Other	Total
No.		Lunch Education Development Act	Donations	Oalc.	, out
	REVENUES AND TO THE STATE OF TH	마시네티 (Letter 호텔 = Etherles Bereich () 세르프로그리아 호텔 (1995) (Herrich Hausen 1995) (Herrich Hausen 1995) (Herrich H			
4100	Taxes and Excises				
4200	Charges for Services		•		
4500	Federal Revenue				
4600	State Revenue	464,368			464,368
4800	Miscellaneous Revenues	653,069	31,421	79,451	763,941
4820	Earnings on Investments	1,438			1,438
	TOTAL REVENUES	1,118,875	31,421	79,451	1,229,747
	OTHER FINANCING SOURCES				
4910	Bond Proceeds				
4970	Transfers From Other Funds				
4990	Other Financing Sources			30,992	30,992
	TOTAL OTHER FINANCING SOURCES			30,992	30,992
	TOTAL REVENUES AND OTHER FINANCING SOURCES	1,118,875	31,421	110,443	1,260,739
Aire Ph	EXPENDITURES			À	11.960.00
5100	Salary and Wages				
5700	Expenditures	36,493	25,077	166,582	228,152
5800A	Construction				
5800B	Capital Outlay				
5900	Debt Service				
	TOTAL EXPENDITURES	36,493	25,077	166,582	228,152
7. 4.8	OTHER FINANCING USES			V.25	
5960	Transfers to Other Funds				
5990	Other Financing Uses		379	4,917	5,296
	TOTAL OTHER FINANCING USES		379	4,917	5,296
	TOTAL EXPENDITURES AND OTHER FINANCING USES	36,493	25,456	171,499	233,448
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	1,082,382	5,965	-61,056	1,027,291
0002	Fund Balance Beginning of Year	2,540,697	83,418	53,644	2,677,759
0003	Adjustments			-2,774	-2,774
0004	Fund Balance End of Year	3,623,079	89,383	-10,186	3,702,276

Schedule A Part 3

Fiscal Year 2022

Schedule A Part 3 - Total All Special Revenue Funds and Expenditures

Acct. No.	Item Description	Total
	REVENUES	
4100	Taxes and Excises	
4200	Charges for Services	
4500	Federal Revenue	1,112,567
4600	State Revenue	1,236,495
4800	Miscellaneous Revenues	1,296,474
4820	Earnings on Investments	-9,478
	TOTAL REVENUES	3,636,058
	OTHER FINANCING SOURCES	
4910	Bond Proceeds	
4970	Transfers From Other Funds	230,000
4990	Other Financing Sources	35,131
	TOTAL OTHER FINANCING SOURCES	265,131
	TOTAL REVENUES AND OTHER FINANCING SOURCES	3,901,189
	EXPENDITURES	
5100	Salary and Wages	
5700	Expenditures	2,121,554
5800A	Construction	
5800B	Capital Outlay	
5900	Debt Service	
	TOTAL EXPENDITURES	2,121,554
	OTHER FINANCING USES	
5960	Transfers to Other Funds	
5990	Other Financing Uses	5,296
	TOTAL OTHER FINANCING USES	5,296
	TOTAL EXPENDITURES AND OTHER FINANCING USES	2,126,850
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	1,774,339
0002	Fund Balance Beginning of Year	6,015,684
0003	Adjustments	50,043
		7,840,066

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Schedule A Part 4

Capital Project Funds - Fiscal Year 2022

Schedule A Part 4 - Capital Project Funds

No.		Water	Sewer Sc	hools Municipal Landfill Buildings	Highways Other (Chapter 90)	Total
A 4 6 5 6 5 6 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	REVENUES			Dulluliyo	(Chapter 30)	
4100	Taxes and Excises			The transfer of the second	The second secon	
4200	Charges for Services	386,062				386,062
4500	Federal Revenue					
4600	State Revenue					
4800	Miscellaneous Revenues		1,000,000		379,329	1,379,329
4820	Earnings on Investments					
	TOTAL REVENUES	386,062	1,000,000		379,329	1,7.65,391
Agail 1	OTHER FINANCING SOURCES					
4910	Bond Proceeds	250,000	3,650,000		392,565	4,292,565
4970	Transfers From Other Funds				26,000	26,000
4990	Other Financing Sources	4,185,553			275,000	4,460,553
	TOTAL OTHER FINANCING SOURCES	4,435,553	3,650,000		693,565	8,779,118
	TOTAL REVENUES AND OTHER FINANCING SOURCES	4,821,615	4,650,000		1,072,894	10,544,509
	EXPENDITURES					
5100	Salary and Wages					
5700	Expenditures				1,120,411	
FROOM	Construction				1,120,411	1,120,411
DOUUA	Construction	4,770,453	1,837,107		1,120,411	1,120,411 6,607,560
5800A 5800B	Capital Outlay	4,770,453	1,837,107		1,120,411	
		4,770,453	1,837,107		1,120,411	
	Capital Outlay	4,770,453 4,770,453	1,837,107		1,120,411	
5800B 5900	Capital Outlay Debt Service TOTAL EXPENDITURES OTHER FINANCING USES				1,120,411	6,607,560 7,727,971
5800B 5900	Capital Outlay Debt Service TOTAL EXPENDITURES					6,607,560 7,727,971
5800B	Capital Outlay Debt Service TOTAL EXPENDITURES OTHER FINANCING USES				1,120,411	6,607,560 7,727,971
5800B 5900 5960	Capital Outlay Debt Service TOTAL EXPENDITURES OTHER FINANCING USES Transfers to Other Funds				1,120,411	6,607,560 7,727,971
5800B 5900 5960	Capital Outlay Debt Service TOTAL EXPENDITURES OTHER FINANCING USES Transfers to Other Funds Other Financing Uses				1,120,411 312,696	6,607,560 7,727,971 312,696
5800B 5900 5960	Capital Outlay Debt Service TOTAL EXPENDITURES OTHER FINANCING USES Transfers to Other Funds Other Financing Uses TOTAL OTHER FINANCING USES	4,770,453	1,837,107		1,120,411 312,696 312,696	6,607,560 7,727,971 312,696
5800B 5900 5960 5990	Capital Outlay Debt Service TOTAL EXPENDITURES OTHER FINANCING USES Transfers to Other Funds Other Financing Uses TOTAL OTHER FINANCING USES TOTAL EXPENDITURES AND OTHER FINANCING USES	4,770,453 4,770,453	1,837,107 1,837,107	40,481 3,	1,120,411 312,696 312,696 1,433,107	6,607,560 7,727,971 312,696 312,696 8,040,667
5800B 5900 5960	Capital Outlay Debt Service TOTAL EXPENDITURES OTHER FINANCING USES Transfers to Other Funds Other Financing Uses TOTAL OTHER FINANCING USES TOTAL EXPENDITURES AND OTHER FINANCING USES Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	4,770,453 4,770,453 51,162	1,837,107 1,837,107 2,812,893	40,481 3, -40,481	1,120,411 312,696 312,696 1,433,107 -360,213	7,727,971 312,696 312,696 8,040,667 2,503,842

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Enterprise Funds - Fiscal Year 2022

Schedule A Part 5 - Enterprise Funds

Acct.	tem Description	Water	Sewer Ele	ectric Landfills	Hospital Health Care	Alrport Ha	rbor Golf Courses	Public 0	Other	Total
No.	REVENUES							Recreation		
4100	Taxes and Excises		å hilling og det har h					SAMBORA SAMBARA	to una parist	
4200	Charges for Services	2,339,054	3,239,133	357,357					472,770	6,408,314
4500	Federal Revenue	-,,	-,,	557,445						0,100,011
4600	State Revenue								63,492	63,492
4800	Miscellaneous Revenues								,	
4820	Earnings on Investments	6.447	14,166							20,613
	TOTAL REVENUES	2,345,501	3,253,299	357,357					536,262	6,492,419
100 S	OTHER FINANCING SOURCES									
4910	Bond Proceeds					•				
4970	Transfers From Other Funds			160,000					209,013	369,013
4990	Other Financing Sources									
	TOTAL OTHER FINANCING SOURCES			160,000					209,013	369,013
	TOTAL REVENUES AND OTHER FINANCING SOURCES	2,345,501	3,253,299	517,357					745,275	6,861,432
16,740	EXPENDITURES								sec. 11.302 N. S.	
5100	Salary and Wages									
5700	Expenditures	1,574,122	3,430,747	470,076					503,696	5,978,641
5800A	Construction							•		
5800B	Capital Outlay									
5900	Debt Service	519,812	1,087,116	18,826					74,750	1,700,504
	TOTAL EXPENDITURES	2,093,934	4,517,863	488,902					578,446	7,679,145
F000	OTHER FINANCING USES Transfers to Other Funds	100000000000000000000000000000000000000							Fr 190415	
5960	Other Financing Uses									
5990	TOTAL OTHER FINANCING USES							•		
										
	TOTAL EXPENDITURES AND OTHER FINANCING USES	2,093,934	4,517,863	488,902					578,446	7,679,145
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	251,567	-1,264,564	28,455		· · · · · · · · · · · · · · · · · · ·			166,829	-817,713
0002	Fund Balance Beginning of Year	4,453,431	3,764,980	148,217					128,209	8,494,837
0003	Adjustments									
0004	Fund Balance End of Year	4,704,998	2,500,416	176,672					295,038	7,677,124

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Trust Funds (Non expendable/expendable trusts) - Fiscal Year 2022

Schedule A Part 6 - Non-Expendable/Expendable Trusts (NE01)

Acct.	Item Description	Non-Expendable	Workers Pension Compensation Reserve	Stabilization	Spl. Purpose Stabilization	Hith Claim C/T Share	Hith Claim Conservat	on OPEB		Other	Total
	REVENUES		Companisation		Gudhilanon	Gilaio	Linpoyee				fragge (Charles)
4100	Taxes and Excises										
4200	Charges for Services										
4500	Federal Revenue .										
4600	State Revenue										
4800	Miscellaneous Revenues	60,000		-35,408	-47,654					1,000	-22,060
4820	Earnings on Investments						•	,907 -19	92,469	20,478	-165,084
	TOTAL REVENUES	60,000		-35,406	-47,654			,907 -19	92,469	21,478	-187,144
-	OTHER FINANCING SOURCES							645		74 BLSB 2-5	
4970	Transfers From Other Funds			5,607	790,000		•	,000 30	00,000	50,000	1,150,607
4990	Other Financing Sources										
	TOTAL OTHER FINANCING SOURCES			5,607	790,000			,000 30	00,000	50,000	1,150,607
	TOTAL REVENUES AND OTHER FINANCING SOURCES	60,000		-29,799	742,346		1	,907 10	07,531	71,478	963,463
14.18989	EXPENDITURES	54.000					2 to 1 to 1 to 2 to 2 to 2 to 2 to 2 to		2000		Mary San
5100	Salary and Wages										
5700	Expenditures				427,703					65,965	493,668
5800A	Construction										
5800B	Capital Outlay										
5900	Debt Service										
	TOTAL EXPENDITURES				427,703					65,965	493,668
- 100	OTHER FINANCING USES							louis Strategy			
5960	Transfers to Other Funds										
5990	Other Financing Uses										
	TOTAL OTHER FINANCING USES										
	TOTAL EXPENDITURES AND OTHER FINANCING USES				427,703					65,965	493,668
	Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	60,000		-29,799	314,643			<u> </u>	07,531	5,513	469,795
0002	Fund Balance Beginning of Year	210,515		2,687,322	2,787,812		570	,226 4,06	34,382	541,123	10,861,380
0003	Adjustments										
0004	Fund Balance End of Year	270,515		2,657,523	3,102,455		58:	,133 4,17	71,913	546,636	11,331,175

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Schedule A Part 7 Agency Funds - Fiscal Year 2022

Schedule A Part 7 - Agency Funds

Acct. No.	Item Description	Balance July 1,2021	Additions	Transfer From Deductions	Transfer To Balance June 30,2022
	ASSETS				
0005	Cash	67,741	369,879	374,684	62,936
0006	Accounts Receivable				•
	TOTAL ASSETS	67,741	369,879	374,684	62,936
	LIABILITIES				
0007	Police Outside Detail	-38,803	332,737	333,407	-39,473
8000	Fire Off Duty Detail	-1,308	6,754	6,919	-1,473
0009	Tax Due State				
0010	Meals Tax Due State				
0011	Licenses Due State				
0012	Due County/Retirement Systems				
0013	Guarantee Bid Deposits	77,688	40		77,728
0014	Unclaimed Items				
0015	Other Liabilities	30,164	30,348	34,358	26,154
	TOTAL LIABILITIES	67,741	369,879	374,684	62,936

MASSACHUSETTS DEPARTMENT OF REVENUE
DIVISION OF LOCAL SERVICES

Schedule A Part 8

Personnel Expenditures - Fiscal Year 2022

Total Salaries and Wages as of December 31, 2021 as Reported on IRS Form W-2

7,627,073

Total Number of Employees (FTE) for Calendar Year Ending December 31, 2021

210

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Schedule A Part 9

Schedule of Cash and Investments - Fiscal Year 2022

Schedule A Part 9 - Schedule of Cash and Investments

Acct. No.	Item Description	Cash and Investments
0016	General Fund	6,208,207
0017	Special Revenue	7,914,596
0018	Debt Service Fund	·
0019	Capital Project Funds	7,192,423
0020	Enterprise Funds	7,880,472
0021	Trust Funds	11,372,818
0022	Agency Funds	62,936
	TOTAL ALL FUNDS	40,631,452

Schedule A Part 10

Schedule of Debt Outstanding, Issued and Retired this Fiscal Year - Fiscal Year 2022

Schedule A Part 10 - Schedule of Debt Outstanding, Issued and Retired this Fiscal Year

Acct. No.	Item Description	Outstanding Issued to July 1,2021 Fiscal Ye		Outstanding June 30,2022	Interest this Fiscal Year
	A. GENERAL OBLIGATION BONDS				
	INSIDE DEBT LIMIT	의 : - '' 항 : - '' 전 : - '' 한 한 한 한 '' 전 : '' 한 한 '' 전 : '' 한 '' 한			
D001	BUILDINGS	2,570,000	446,000	2,124,000	93,524
D002	DEPARTMENT EQUIPMENT	1,488,074	383,074	1,105,000	56,901
D003	SCHOOL BUILDINGS				
D004	SCHOOL - ALL OTHER				
D005	SEWER	7,565,351	733,351	6,832,000	248,507
D006	SOLID WASTE				
D007	OTHER INSIDE LIMIT	2,775,558	357,558	2,418,000	101,054
	TOTAL INSIDE DEBT LIMIT	14,398,983	1,919,983	12,479,000	499,986
	OUTSIDE DEBT LIMIT				
D008	AIRPORT				
D009	HOSPITAL				
D010	ELECTRIC				
D011	GAS			•	
D012	SCHOOL BUILDINGS				
D013	SEWER	793,470	50,396	743,074	21,962
D014	SOLID WASTE				
D015	WATER	4,564,547	310,017	4,254,530	114,070
D016	OTHER OUTSIDE LIMIT	90,003	33,781	56,222	26,308
	TOTAL OUTSIDE DEBT LIMIT	5,448,020	394,194	5,053,826	162,340
	TOTAL LONG TERM DEBT	19,847,003	2,314,177	17,532,826	662,326
D023	TOTAL DEBT REFUNDING				
	B. REVENUE AND NONGUARANTEED BONDS				
D021	REVENUE AND NONGUARANTEED BONDS				anders and thinker
	C. SHORT TERM DEBT				
D017	TAX ANTICIPATION NOTES				
D018	BOND ANTICIPATION NOTES	4,292	2,565	4,292,565	
D019	GRANT ANTICIPATION NOTES				
D000	OTHER SHORT TERM DEBT				
D020	TOTAL SHORT TERM DEBT	4,292		4,292,565	

Item Description A Authorized and Unissued - Inside Debt Limit	22,162,159	21,956,584	ne 30, 2022 205,575
Authorized and Unissued - Outside Debt Limit			
Total Authorized and Unissued	22.162.159	21.956.584	205.575

MASSACHUSETTS DEPARTMENT OF REVENUE	
DIVISION OF LOCAL SERVICES	

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Reconciliation of Fund Equity (Retained Earnings) for the Fiscal Year End June 30, 2022

Schedule A Part 11 - Reconciliation of Fund Equity (Retained Earnings) for the Fiscal Year End June 30, 2022

	Item Description	General	Special Revenue	Capital Projects	Enterprise	Trust	Total
1	Total Revenue	29,852,222	3,636,058	1,765,391	6,492,419	-187,144	41,558,946
2	Total Expenditures	27,737,033	2,121,554	7,727,971	7,679,145	493,668	45,759,371
3	TOTAL EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES (LINE 1 - LINE 2)	2,115,189	1,514,504	-5,962,580	-1,186,726	-680,812	-4,200,425
4	Transfers From Other Funds	312,696	230,000	26,000	369,013	1,150,607	2,088,316
5	Other Financing Sources		35,131	8,753,118			8,788,249
6	Transfers To Other Funds	1,775,620		312,696			2,088,316
7	Other Financing Uses		5,296				5,296
8	TOTAL OTHER FINANCING SOURCES (USES) SUM OF LINES 4 AND 5 MINUS LINES 6 AND 7	-1,462,924	259,835	8,466,422	369,013	1,150,607	8,782,953
9	TOTAL EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES AND OTHER FINANCING SOURCES (USES) (SUM OF LINES 3 AND 8)	652,265	1,774,339	2,503,842	-817,713	469,795	4,582,528
10	Fund Equity (Retained Earnings) Beginning of Year	5,109,428	6,015,684	3,316,438	8,494,837	10,861,380	33,797,767
11	Other Adjustments		50,043	-50,043			
12	TOTAL FUND EQUITY (RETAINED EARNINGS) END OF YEAR (SUM OF LINES 9 THROUGH 11)	5,761,693	7,840,066	5,770,237	7,677,124	11,331,175	38,380,295

Schedule A KAR - 1

Fiscal Year 2022

Schedule A KAR-1

Cash Balance

Fund	Balance Sheet	Schedule A	Variance
General Fund	6,208,207	6,208,207	0
Special Revenue	7,914,596	7,914,596	0
Capital Project Funds	7,192,423	7,192,423	0
Enterprise Funds	7,880,472	7,880,472	0
Trust & Agency Funds	11,435,754	11,435,754	0
Debt Service Fund		0	0
Total	40,631,452	40,631,452	0

Fund Equity Balance

Fund	Balance Sheet	Schedule A	Variance
General Fund	5,761,693	5,761,693	0
Special Revenue	7,840,066	7,840,066	0
Capital Project Funds	5,770,237	5,770,237	0
Enterprise Funds	7,677,125	7,677,124	1
Trust Funds	11,408,903	11,331,175	77,728
Total	38,458,024	38,380,295	77,729

Comments Fund Equity - Enterprise Fund \$1 Variance Rounding Issue Fund Equity - Trust Fund \$77,728 Variance Guarant'd Fund 83 in Trust on Balance Sheet - in agency on Schedule A.

Complete both sections for UMAS communities and the cash section for STAT communities. If there are variances, they must be explained by the Accountant/Auditor.



03/30/2023 14:49 248kcoop TOWN OF AYER
ACCOUNT SUMMARY TRIAL BALANCE FOR FY22/JUL TO EOY
FUND

P 1 glatrbal

ACCOUNT NAME	BEG. BALANCE	DEBITS	CREDITS	NET CHANGE	END BALANCE
001 -35900 FUND BALANCE	-3,419,839.70	127,402,821.28	126,608,543.32	794,277.96	-2,625,561.74
TOTALS FOR FUND 001 GENERAL FUND	-3,419,839.70	127,402,821.28	126,608,543.32	794,277.96	-2,625,561.74

Massachusetts Department of Revenue, Division of Local Services Bureau of Accounts ~ Automated Statement of Indebtedness

City/Town/District of:		Ayer			FY2022
Long Term Debt	Outstanding		- Retirements	Outstanding	Interest
Inside the Debt Limit	July 1, 2021	+ New Debt Issued	Teem ements	June 30, 2022	Paid in FY2022
Buildings A	2,588,000.00	0.00	446,000.00	2,142,000.00	93,524.17
Departmental Equipment B	1,478,074.00	0.00	383,074.00	1,095,000.00	56,900.71
School Buildings C	0.00	0.00	0.00	0.00	0.00
School - All Other D	0.00	0.00	0.00	0.00	0.00
Sewer E	7,565,351.00	0.00	733,351.00	6,832,000.00	248,506.80
Solid Waste F	0.00	0.00	0.00	0.00	0.00
Other Inside G	2,767,558.00	0.00	357,558.00	2,410,000.00	101,054.40
				, ,	
SUB - TOTAL Inside	\$14,398,983.00	\$0.00	\$1,919,983.00	\$12,479,000.00	\$499,986.08
		. 1			
Long Term Debt	Outstanding		- Retirements	Outstanding	Interest
Outside the Debt Limit	July 1, 2021	+ New Debt Issued		June 30, 2022	Paid in FY2022
Airport	0.00	- 11 11 11 11 11 11 11 11 11 11 11 11 11		0.00	
Gas/Electric Utility	0.00			0.00	
Hospital	0.00			0.00	
School Buildings 1	0.00			0.00	
Sewer 2	793,471.00	0.00	50,396.36	743,074.64	21,962.27
Solid Waste 3	0.00	0.00	0.00	0.00	0.00
Water 4	3,756,017.00	0.00	310,017.00	3,446,000.00	114,069.70
Other Outside 5	898,527.72	0.00	33,780.64	864,747.08	26,307.67
				,	
SUB - TOTAL Outside	\$5,448,015.72	\$0.00	394,194.00	5,053,821.72	\$162,339.64
		L		0.00	
TOTAL Long Term Debt	\$19,846,998.72	\$0.00	2,314,177.00	17,532,821.72	\$662,325.72
Please complete all sections of this report		lic Finance Section no			
T		1-t- and accoun	4£41:- J-4-		
I certify to the best of my knowledge the	nat this information is	complete and accura	te as of this date.		
Treasurer:			*	Date:	
I certify that long and sho with the general ledger co			_		
Accounting Officer:	*			Date:	
Delivery By U.S. Mail		Phone/Fax		FedEx, UPS, Oth	ner Delivery
Public Finance Section		(617) 626-2399		Public Finance Se	
Division of Local Services		(617) 626-2382		Division of Local	
PO Box 9569		(617) 626-4110		100 Cambridge S	
Boston MA 02114-9569	Fax	(617) 626-3916		Boston MA 0211	
The same of the sa					

Purpose	Authorized and Unissued Debt Date of Article Amount			- Issued		
	Vote	Number	Authorized	- Retired	= Unissued	
				- Rescinded	6/30/2022	
/		·				
DPW Dump Truck w/ Plow & Spr	5/14/2012	19	167,000	164,771	2,22	
Fire Department Service Truck	5/14/2012	19	43,000	37,734	5,20	
Police Station Security Entrance S	5/14/2012	19	30,000	25,095	4,90	
Water - 1-Ton Cab & Chassis Util	5/14/2012	19	69,000	64,575	4,42	
Sewer - #3 RAS Pump & Controls	5/14/2012	- 19	60,000	24,344	35,6	
Sewer - Hydro-Jetter	5/14/2012	19	81,000	78,042	2,9	
Solid Waste - 1-Ton Dump Truck	5/14/2012	19	50,000	48,358	1,6	
Street Signs	5/14/2012	20	43,603	32,141	11,4	
Fire Chief Vehicle	5/13/2013	18	45,000	43,814	1,1	
Police Administration Vehicle	5/13/2013	18	30,000	25,928	4,0	
DPW Asphalt/Recycling Mixer	5/13/2013	18	20,000	19,850	1:	
Parks Departmental Equipment (T	5/13/2013	18	18,500	16,550	1,9	
Fire/Ambulance Cardiac Monitor	5/12/2014	20	35,000	29,900	5,10	
Police Station Roof	5/9/2016	20	240,000	125,000	115,0	
Police Department Radio Coverage	10/24/2016	5	222,066	222,000	110,0	
Sewer Departmental WWTP Impro	5/8/2017	13	5,250,000	5,250,000		
Street Sweeper	5/8/2017	13	220,000	217,815	2,1	
Department Vehicle	5/14/2018	13	35,000	28,690	6,3	
	5/14/2018	13	65,000	65,000	0,5	
Evidence/Property Storage Upgrad Hooklift Truck		13			1,0	
	5/14/2018	15	240,000	238,987	1,0	
Town Hall HVAC Replacement	5/13/2019		90,000	90,000		
Main St. & Columbia St. Design E	5/13/2019	15	250,000	250,000		
Road Paving	5/13/2019	15	150,000	150,000		
Groton Shirley Road Water Main	5/13/2019	15	50,000	50,000		
Grove Pond Filter Media Replacer	5/13/2019	15	158,074	158,074		
Infiltration/Inflow Repairs	5/13/2019	15	282,351	282,351		
Spectacle Pond Water Treatment F	10/28/2019	2	3,570,000	3,570,000		
Parks and Recreation Building	10/28/2019	3	250,000	250,000		
Town-Wide Server Upgrades	6/15/2020	11	45,000	45,000		
Pickup Truck with Plow - Purchas	6/15/2020	11	40,000	40,000		
Main & Columbia Design Enginee	6/15/2020	11	250,000	250,000		
Road Paving	6/15/2020	11	150,000	150,000		
Front End Loader - Purchase and I	6/15/2020	11	230,000	230,000		
Spectacle Pond PFAS Improvemer	6/15/2020	11	2,630,000	2,630,000		
Groton Shirley Road Water Main	6/15/2020	11	575,000	575,000		
Water Main Replacements	6/15/2020	11	150,000	150,000		
Spectacle Pond Filter Media Repla	6/15/2020	11	350,000	350,000		
Infiltration/Inflow Repairs	6/15/2020	11	500,000	500,000		
Groton Shirley Road Low Pressure	6/15/2020	11	500,000	500,000	1	
1-ton Utility Truck with Plow - Pu	6/15/2020	11	75,000	75,000		
Spectacle Pond Water Treatment F	10/26/2020	5	610,000	610,000		
Main St. Decorative Street Light U	4/26/2021	11	70,000	70,000		
Road Paving (Supplements Ch. 90	4/26/2021	11	200,000	200,000		
Police Station HVAC Replacemen	4/26/2021	11	52,565	52,565		
SCBA Compressor & Fill Station	4/26/2021	11	70,000	70,000		
Wastewater Treatment Plant Upgra	4/26/2021	11	2,800,000	2,800,000		
Infiltration/Inflow	4/26/2021	11	750,000	750,000		
Central Ave. Main Pumping Statio	4/26/2021	11	100,000	100,000		
Water Main Replacements	4/26/2021	11	150,000	150,000		
West Main St./Devens Connection	4/26/2021	11	100,000	100,000		
West Main St./Devens Connection	7/20/2021	Page		100,000		
SUB -TOTAL Additional Sheet(s)		ı aye	22,162,159	21,956,584	205,57	

Short Term Debt Report by Issuance	Outstanding July 1, 2020	+ New Debt Issued	- Retirements	Outstanding July 1, 2021	Interest Paid in FY2021
Main Street Light Upgrade	\$ -	\$ 70,000	\$ -	70,000.00	0.00
Road Paving		200,000	-	200,000.00	0.00
Police Station HVAC	-	52,565	_	52,565.00	0.00
SCBA Compressor	-	70,000	, , , , , , , , , , , , , , , , , , ,	70,000.00	0.00
Wastewater Treatment Pla	= -	2,800,000	-	2,800,000.00	0.00
Infiltration & Inflow	-	750,000	-	750,000.00	0.00
Central Ave. Main Pumpin		100,000	-	100,000.00	0.00
Water Main Replacements	_	150,000	- ,	150,000.00	0.00
West Main St./Devens Cor	-	100,000	-	100,000.00	0.00
77					
				0.00	0.00
		0.00		0.00	0.00
		0.00		0.00	0.00
			9 1 1		
TOTAL	0.00	4,292,565.00	0.00	4,292,565.00	0.00
				Must agual	

Must equal page 2 Total

Short Term Debt	Outstanding July 1, 2021	+ New Debt Issued	- Retirements	Outstanding June 30, 2022	Interest Paid in FY2022
RANs - Revenue Anticipation	0			0	
BANs - Bond Anticipation:					
Buildings	0	52,565	0	52,565	0.00
School Buildings	0	0	0	0	0.00
Sewer	0	3,650,000	0	3,650,000	0.00
Water	0	250,000	0	250,000	0.00
Other BANs	0	340,000	0	340,000	0.00
SANs - State Grant Anticipation	0	0	0	0	0.00
FANs - Federal Gr. Anticipation				0	
Other Short Term Debt				0	
TOTAL Short Term Debt	0	4,292,565	0	4,292,565	\$0.00
GRAND TOTAL All Debt	19.846.999	4.292.565	2.314.177	21,825,387	\$662,325.72

Inside the Debt Limit Report by	Outstanding		- Retirements	Outstanding	Interest
Issuance	July 1, 2021	+ New Debt Issued		June 30, 2022	Paid in FY202
06/15/10 Sewer	195,000.00	-	95,000.00	100,000.00	6,706.2
1/19/15 Drains	75,000.00	_	10,000.00	65,000.00	1,712.5
1/19/15 Wastewater Treatment	50,000.00	_	5,000.00	45,000.00	1,212.5
1/19/15 Sewer	150,000.00	-	15,000.00	135,000.00	3,637.5
5/11/17 Sewer	683,000.00	Y	235,000.00	448,000.00	27,320.0
5/11/17 Sewer	4,000.00	_	2,000.00	2,000.00	160.0
05/11/17 Sewer	14,000.00	-	5,000.00	9,000.00	560.0
05/11/17 Sewer	27,000.00	_	9,000.00	18,000.00	1,080.0
5/11/17 Building Construction	18,000.00	_	9,000.00	9,000.00	720.0
5/11/17 Building Construction - F	214,000.00	_	214,000.00	-	8,560.0
5/11/17 Building Construction - F	306,000.00	- .	103,000.00	203,000.00	12,240.0
1/17/17 Sewer	15,000.00		10,000.00	5,000.00	400.0
1/17/17 Sewerage System	435,000.00	_	30,000.00	405,000.00	13,862.5
1/17/17 Building Remodeling - P	85,000.00	_	10,000.00	75,000.00	2,962.5
1/17/17 Building Remodeling - V	110,000.00	_	10,000.00	100,000.00	3,625.0
1/17/17 Roads	115,000.00		15,000.00	100,000.00	3,825.0
1/17/17 Roads 1/17/17 Departmental Equipmer	140,000.00		30,000.00	110,000.00	5,000.0
1/17/17 Departmental Equipmer	30,000.00	_ :	30,000.00	110,000.00	600.0
		-	20,000.00	120,000.00	5,200.0
1/17/17 Departmental Equipmer 1/17/17 Departmental Equipmer	140,000.00	, =	35,000.00	120,000.00	700.0
	35,000.00	-		F 000 00	
1/17/17 Departmental Equipmer	15,000.00		10,000.00	5,000.00	400.0
1/17/17 Departmental Equipmer	15,000.00	-	15,000.00	-	300.0
1/17/17 Departmental Equipmer	5,000.00		5,000.00	405 000 00	100.0
1/17/17 Departmental Equipmer	150,000.00	-	25,000.00	125,000.00	5,500.
1/17/17 Engineering Services - F	15,000.00	=	15,000.00	-	300.
1/17/17 Engineering Services - F	25,000.00	-	25,000.00	-	500.
5/16/19 Police Communications	155,000.00	=	25,000.00	130,000.00	7,750.
5/16/19 Departmental Equipmer	15,000.00	-	5,000.00	10,000.00	750.0
5/16/19 Departmental Equipmer	20,000.00	-	10,000.00	10,000.00	1,000.
5/16/19 Departmental Equipmer	15,000.00	= "	5,000.00	10,000.00	750.
5/16/19 Departmental Equipmer	25,000.00	- "	10,000.00	15,000.00	1,250.
5/16/19 Departmental Equipmer	20,000.00	-	10,000.00	10,000.00	1,000.
5/16/19 Departmental Equipmer	30,000.00	-	10,000.00	20,000.00	1,500.
5/16/19 Roads	90,000.00	-	30,000.00	60,000.00	4,500.
5/16/19 Departmental Equipmer	90,000.00	-	30,000.00	60,000.00	4,500.
5/16/19 Departmental Equipmer	30,000.00	-	10,000.00	20,000.00	1,500.
5/16/19 Bridge Reconstruction	945,000.00	-	45,000.00	900,000.00	34,930.
5/16/19 Building Remodeling - P	820,000.00	- 1	40,000.00	780,000.00	30,220.
5/16/19 Building Remodeling - P	690,000.00	-	30,000.00	660,000.00	25,260.
5/16/19 Municipal Purpose	550,000.00	-	25,000.00	525,000.00	20,242.
5/16/19 Departmental Equipmer	205,000.00	_	30,000.00	175,000.00	9,750.
5/16/19 Wastewater Treatment	3,150,000.00	=	175,000.00	2,975,000.00	119,087.
5/27/21 Building Remodeling - T	90,000.00	-	10,000.00	80,000.00	2,990.
5/27/21 Engineering Services	152,558.00		42,558.00	110,000.00	5,047.
5/27/21 Roads	150,000.00	_	30,000.00	120,000.00	5,200.
5/27/21 Building Remodeling - P	250,000.00	_	15,000.00	235,000.00	6,853.
5/27/21 Computer Hardware	45,000.00	_	10,000.00	35,000.00	1,540.
5/27/21 Departmental Equipmer	40,000.00	_	10,000.00	30,000.00	1,346.
5/27/21 Engineering Services	250,000.00		50,000.00	200,000.00	8,666.
5/27/21 Roads	150,000.00	_	30,000.00	120,000.00	5,200.
	230,000.00		50,000.00	180,000.00	7,893.
5/27/21 Departmental Equipmer 5/27/21 Building Remodeling - P	5,000.00	_	5,000.00	100,000.00	93.
	50,000.00	-	5,000.00	45,000.00	1,640.
5/27/21 Engineering Services - \		-			
5/27/21 Departmental Equipmer	158,074.00	-	23,074.00	135,000.00	5,360.
5/27/21 Wastewater Treatment	1,555,000.00	-	80,000.00	1,475,000.00	40,836.
5/27/21 Sewer	282,351.00	-	17,351.00	265,000.00	7,477.
5/27/21 Sewer	500,000.00	-	25,000.00	475,000.00	13,033.
5/27/21 Sewer	500,000.00	-	25,000.00	475,000.00	13,033.
5/27/21 Departmental Equipmer	75,000.00		15,000.00	60,000.00	2,600.
OTAL	14,398,983.00	0.00	1,919,983.00	0.00 12,479,000.00	499,986.

Page 66

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Long Term Debt Outside the Debt Limit Report by Issuance	Outstanding July 1, 2021	+ New Debt Issued	- Retirements	Outstanding June 30, 2022	Interest Paid in FY2022
No. of the analysis and the second se					
06/15/10 Well	5,000.00	-	5,000.00	-	168.75
06/28/12 Water Treatment Facility	565,000.00	-	55,000.00	510,000.00	17,250.00
11/19/15 Water Departmental Equ	15,000.00	-	5,000.00	10,000.00	250.00
11/19/15 Water Departmental Equ	20,000.00	-	5,000.00	15,000.00	400.00
11/19/15 Water Departmental Equ	10,000.00	-	5,000.00	5,000.00	150.00
11/19/15 Water Mains	100,000.00	-	10,000.00	90,000.00	2,425.00
11/19/15 Sewer	280,000.00	_	30,000.00	250,000.00	6,675.00
05/11/17 Well	27,000.00	-	9,000.00	18,000.00	1,080.00
05/11/17 Well	27,000.00		9,000.00	18,000.00	1,080.00
11/17/17 Water Mains	110,000.00	-	10,000.00	100,000.00	3,612.50
11/17/17 Water Mains	215,000.00	-	15,000.00	200,000.00	6,937.50
11/17/17 Water Mains	110,000.00	-	10,000.00	100,000.00	3,612.50
11/17/17 Well	80,000.00	-	5,000.00	75,000.00	2,562.50
11/17/17 Water Departmental Equ	15,000.00		10,000.00	5,000.00	400.00
11/17/17 Water Meters	15,000.00	-	10,000.00	5,000.00	400.00
11/17/17 Wastewater Treatment I	160,000.00	-	10,000.00	150,000.00	5,125.00
11/17/17 Dam Repair	90,000.00	-	10,000.00	80,000.00	3,062.50
05/03/19 USDA Project - Water	808,527.72	-	23,780.64	784,747.08	23,245.17
05/03/19 USDA Project - Sewer	353,470.28	-	10,396.36	343,073.92	10,162.27
05/16/19 Water Mains	180,000.00	-	10,000.00	170,000.00	6,805.00
05/16/19 Water Storage Tank	30,000.00	-	10,000.00	20,000.00	1,500.00
05/16/19 Water Treatment Facility	540,000.00		30,000.00	510,000.00	20,415.00
05/27/21 Water Mains	575,000.00	-	30,000.00	545,000.00	15,156.67
05/27/21 Water Mains	150,000.00	-	10,000.00	140,000.00	4,246.67
05/27/21 Filter Bed - Remodel/Re	,	-	20,000.00	330,000.00	9,460.00
05/27/21 Water Treatment Facility	617,017.00		37,017.00	580,000.00	16,157.65
TOTAL	5,448,015	0	394,194	5,053,821	162,340

Must equal page 1 subtotal

Short Term Debt					
Report by Issuance	Outstanding		- Retirements	Outstanding	Interest
	July 1, 2021	+ New Debt Issued		June 30, 2022	Paid in FY2022
				0.00	0.00
Main Street Light Upgrade	\$ -	\$ 70,000	\$ -	70,000.00	0.00
Road Paving		200,000	-	200,000.00	0.00
Police Station HVAC		52,565	_	52,565.00	0.00
SCBA Compressor	-	70,000	-	70,000.00	0.00
Wastewater Treatment Plant	-	2,800,000	-	2,800,000.00	0.00
Infiltration & Inflow	-	750,000	-	750,000.00	0.00
Central Ave. Main Pumping Station	-	100,000	-	100,000.00	0.00
Water Main Replacements	_	150,000	-	150,000.00	0.00
West Main St./Devens Connection	-	100,000	-	100,000.00	0.00
TOTAL	0.00	4,292,565.00	0.00	4,292,565.00	0.00
		100		page 2 Total	

AYER FIRE DEPARTMENT

Fire Chief/Emergency Management: Timothy P. Johnston

Deputy Chief: Jeremy S. Januskiewicz

Office Manager: Janet Poitras

Captains:

Sean Farley, Timothy Shea, John Bresnahan, David Greenwood

Lieutenants:

Robert Bozek, Brenton Bourne, Frank Fowler, Brendan Hurley, Jeffrey Swenson

Firefighters:

Tyler Schwabe, Jared Wayne, Zachary Broderick, Mitchell Taylor, David McGloughlin, Drew Brassard Jeremy O'Connell, Robert Henderson

Call Dept Officers:

Capt. Paul Fillebrown Jr, Lt. Andrew Harland, Lt. John Whalen

Firefighters:

Andrew Anderson, Mathew Boutilier, Andrew Bozek, Cameron Breault, Jake Driscoll, Stephen Hamel, Christopher Herrstrom, Jeffrey Porter, Cory Prehl, Zachary Rolfe, Robert Soultanian, Nick Sartoris

EMT:

Charles Dillon, Robert Pedrazzi, Steven Slarsky

The mission of the Ayer Fire Department is to provide to the citizens, visitors, and business community the highest level of fire suppression, emergency medical service, bio-terrorism response, fire prevention education and public service. We are committed to finding better ways of protecting our citizens in the event of fire or other disasters and continue to work for the betterment of our community.

2022 Departmental Achievements

- Visited schools and Nashoba Park discussing Fire Prevention
- Ordered Fire Engine to replace Engine 4 and will be receiving vehicle in March 2024
- Conducted Open House in October to promote Fire Safety
- Received SAFE, EMPG, AFG and SAFE Grant
- Hired (4) Firefighters/Paramedic's through the SAFER Grant in Feb 2022
- Complete the Comprehensive Emergency Management Plan (C.E.M.P.)

Future Departmental Goals

- Work with students and local assisted living facility on Fire Prevention
- Conduct Open House to promote Fire Safety
- Purchase Ladder Truck to replace our current 1996 model.
- Complete Department training in Heavy Vehicle Extrication
- Continue to update the Hazard Mitigation Plan (H.M.P.).

INFORMATION TECHNOLOGY

IT Director, Cindy Knox

The Town of Ayer's Information Technology Department is committed to providing secure, proven technology that enhances the effectiveness of employees and allow convenient access to government information and services for citizens, visitors, and businesses.

2022 Departmental Achievements

- Upgraded firewalls.
- Outsourced desktop support.
- Continued with digitizing documents.
- Upgraded Zoom A/V in the Select Board Room.
- Implemented new security tools for IP blocking.
- Implemented new security measures at the Library.
- Upgraded hardware in the ambulances.
- Upgraded hardware & software for water meter reading.
- Installed new copier at Town Hall.

Future Departmental Goals

- Replace the server at the Ayer Fire Station.
- Upgrade email to include MFA.
- Install software on all systems to include EDR.
- Hire a new IT Director.
- Begin implementing Windows 11.

AYER LIBRARY

Staff

Luke Kirkland, Library Director
Samantha Benoit, Assistant Director
Amy Leonard, Head of Youth Services
Barbara Cheeks, Head of Adult Services
Heidi Flynn, Circulation Librarian
Rebecca Kranz, Circulation Librarian
Keith Ugles, Circulation Librarian
N.F. Raye, Library Clerk
Sue Hauk, Library Clerk
Anna Leonard, Library Clerk

Board of Trustees

Sharon Slarsky, President
Becky Campaner, Vice-President
Cyndi Lavin, Secretary
Sue Kennedy, Treasurer
Debra Faust-Clancy
Robert Gardner, Jr.
Margaret Durand
Rebecca Myers

Mission Statement

The Ayer Library connects the community to diverse educational, cultural, informational, and recreational opportunities that support lifelong learning.

2022 Departmental Achievements

- Hired new Library Director, Luke Kirkland.
- Began work on the FY23 Action Plan for the Library's new Strategic Plan.
- Officially transitioned to fine-free status, removing a historic obstacle to equitable library services access.
- Repaired the ceiling in the historic Reading Room and resumed in-person programming.
- Completed a significant set of essential repairs to the Library's HVAC system.

2023 Departmental Goals

- Review all Library policies and update as necessary.
- Restructure organization to deliver library services more effectively and more efficiently.
- Grow programming, especially for youth and families.
- Explore the feasibility of expanding hours.

AYER PARKS DEPARTMENT

Commissioners: Jason Mayo (Chair), Chris Tavares (Vice Chair), Sarah Gibbons, Gerry Amenta, Kevin

Malantic

Director: Jeff Thomas

Waterfront Director: Heidi Januskiewicz, Matt Blood

Administrators: Heather Hampson

Grounds/Maintenance Staff: Hannah Saltzman, Nathan Hebert, Matthew Minear

WSI Certified Lifeguards: Lorelei Folger, Molly Cadogan

Red Cross Certified Lifeguards: Andre Aaronson, Matthew Blood, Molly Cadogan, Tanya Charosia, Lorelei Folger, Sam Folger, Jacob Kalgren, Aiden Linnane, Aiden Moore, Meghan O'Neil, Isabella

Russell, Julie Thomas

Gate Attendants: Nathan Hebert, Matt Minear

Youth Basketball Committee: Chris Tavares (Chairman), Jason Leone, Rob Weeks Youth Soccer Committee: Sarah Gibbons (Chairman), Matt Meadows, Charlie Price

The Ayer Park Department consists of five commissioners each elected for three-year terms charged with the responsibility of seeing to the recreational needs of the town by providing clean and well-groomed park and beach facilities as well as safe, appealing recreational programs for members of the community. The department employs a full time Director, as well as seasonal swimming instructors, lifeguards and maintenance personnel responsible for overseeing the management and maintenance of Pirone Park and Sandy Pond Public Beach. The Parks Commission also delegates subcommittees to run town sponsored recreational activities such as Ayer Youth Basketball and Ayer Youth Soccer.

2022 saw the Parks Department continue to move forward with reopening programs and facilities following the COVID closures and regulations of the previous two years. We were able to offer all our camps and clinics and introduce several new programs for both youth and adults. Much of the 2022 year involved working on the remediation of Kiddie Junction, which was ordered to be closed by MassDEP due to concerns of Arsenic in the soil and structure. Most of the remediation work was completed by year's end, as well as the planning for rebuilding the playground to reopen in 2023.

2022 Department Achievements

- Restarted several programs and camps as well as developed new ones.
- Rehabbed Field 6, leveling the clay and replacing the infield sod.
- Updated the five- and ten-year plans for improvements to Parks programs and facilities.
- Completed remediation of Kiddie Junction and developed plans for building a new playground.
- Added enhancements and beautifications throughout Sandy Pond Beach and Pirone Park.

Future Departmental Goals

- Build a new playground to replace Kiddie Junction
- Rehab Field 1
- Develop plans for rehabbing the bathrooms and guardhouse at Sandy Pond Beach
- Research opportunities to build a Community Center that would include an indoor gym and facilities for additional recreational functions.

PLANNING DEPARTMENT

Mark Archambault, AICP; Town Planner

The Planning Department administers and coordinates staff review of development proposals requiring the submission of Site Plans, Subdivision Plans or Approval Not Required (ANR) lot division or consolidation plans. The Planning Department provides administrative and professional support to the Ayer Planning Board, which is responsible for administering and amending the Ayer Master Plan, Zoning Bylaw, Zoning District Map and the Site Plan and Subdivision Regulations.

2022 Departmental Achievements

A. Development Review

It was a fairly busy year for residential and commercial development activity in Ayer. Over the course of 2022, the Planning Board reviewed and approved site plan, special permit, subdivision and 'Approval Not Required (residences on existing roadways) plans, the most significant being:

- 'Stratton Hill' subdivision: The landowner applied for a new 35-lot Preliminary Subdivision Plan in June, following withdrawal of their prior (2021) Definitive Plan application. The Planning Board approved the Preliminary Subdivision Plan in November, 2022. The Town Planner then prepared and distributed a Request for Proposals for engineering review of the forthcoming Definitive Subdivision Plan, which is anticipated to be submitted early in 2023.
- Platt Builders relocation from Groton to 109 Central Avenue following Site Plan approval.
- 22 Fitchburg Road received Site Plan modification for changes to their previously approved Site Plan for new buildings and site work at the Hannaford / Shop n' Save site.

B. Zoning Bylaw Amendments and Regulations

The Town Planner formed a working group to develop Regulations and Design Guidelines to supplement the Open Space Residential Development (OSRD) section of the Ayer Zoning Bylaw (AZB). These OSRD Regulations, adopted in June, supplement the OSRD section of the AZB by providing more detailed descriptions of the planning process and preferred design criteria for OSRD subdivisions.

C. MBTA Communities Act

Throughout the year, the Town Planner collaborated with Planners from the Montachusett Regional Planning Commission (MRPC) to assess whether Ayer is compliant with the provisions of the MBTA Communities Act or if it would need to amend its Zoning Bylaw to come into compliance. The first model runs showed Ayer falling just short of the required density, but when the West Ayer Village Form-Based Code district was brought into the calculations. Ayer was found to be complying. The Town Planner then submitted a report to the Commonwealth detailing Ayer's standing.

Future Department Projects and Goals

- Fine-tune the Ayer Site Plan Regulations and Planning Board Rules and Regulations.
- Explore alternative housing styles to provide more compact and affordable housing options.
- Reevaluate Ayer's parking standards and the provisions of Section 9.1 of the AZB.
- Develop several new walking trails that are on or adjacent to publicly held land.

AYER POLICE DEPARTMENT

Chief: Brian P. Gill.

Office Manager: Heather Sherry

Deputy Chief: Jennifer D. Bigelow

Records Clerk: Robert Mackie

Sergeants: John MacDonald, Eric Pearson, Andrew Kularski

Detective(s): Kellie Barhight

School Resource Officer: Michael Nicolo

Patrol: Todd Crumpton, George Fichter, Casey Scott, David Lansing, Brent Davis, Christopher Rogers, Andrew Gambrell, Diosmar Reynoso, Timothy Ialeggio, Michael Bourisk, David Curran, Jake Minear, Alexia Surprenant

Communications Supervisor: Christopher Herrstrom

Communicators: Johnna Brissette, Erin McNulty, Darlene Buelow, Matthew Cauley, Janet Providakes, Monica Maciel, Timothy Harnden, Robert Mackie, Mark Lebel, Danielle Hobin

Per Diem Comm: Kyle Gordon, Robert Mackie Animal Control: Julie Thomas

Mission

As a trusted, professional partner with the community it serves, the Ayer Police Department's goal is to reduce the opportunity and the fear of crime and to enhance public safety by protecting the lives, dignity, and property of those within the Town of Ayer.

2022 Departmental Achievements

- Appointed a new Deputy Chief of Police: Jennifer Bigelow;
- Assigned Mike Nicolo as the Ayer PD School Resource Officer to the ASRSD;
- Appointed two Academy graduates, Jake Minear and Alexia Surprenant, as Officers
- Achieved MPAC State Accreditation;
- Ordered our 2nd Hybrid Police Cruiser;
- Collected and distributed food to the community through our 2nd annual food drive;
- Conducted our 22nd annual Holiday Toy Drive, benefiting 82 Ayer children;
- Continued with community events, to include the new Cribbage with a Cop at the COA;

Future Departmental Goals

- Identify and appoint two new officers, one open position and one expected retirement;
- Improve supervisory capacity by adding an administrative Sergeant;
- Maintain State Accreditation Status and transition to the next evolution of standards;
- Continue to expand community driven initiatives;
- Equip all Officers with Naloxone (Narcan);
- Identify grant funding for body worn cameras.

Ayer Shirley Regional School District

Dr. Adam Renda, Superintendent Michelle Towne, Executive Administrative Assistant Charlie Caliri, Assistant Superintendent William Plunkett, Finance Director Tara Bozek, Director of Special Education Mary Beth Hamel, Director of Student Services Larainne Wilson, Director of Equity, Inclusion, and School Counseling Michael Thibeault, Director of Technology Thomas Houle, Director of Food Services Robert Briggs, Director of Facilities Steve Kendall, Director of Athletics Rene Paine, Nurse Leader Spencer Christie, Principal, Ayer Shirley Regional High School Bryan Oelerich, Principal, Ayer Shirley Regional Middle School Frederick Deppe, Principal, Page Hilltop Elisabeth Lewis, Principal, Lura A. White

ASRSD Vision

To create a dynamic, engaged learning community that provides equitable access and opportunity for all members, and empowers students to achieve at high levels by fostering intellectual rigor, creative expression, social-emotional well-being, and the agency to pursue meaningful paths and thrive as responsible citizens. (* Working Draft Vision Statement)

Our Mission

To inspire students to achieve academic excellence through equitable, evidence-based curriculum and instruction, responsive and representative learning experiences that foster belonging, and community engagement that cultivates students' academic, creative, and social-emotional behaviors and skills.

(* Working Draft Mission Statement)

Core Values

- Every member of our learning community is responsible for the daily successes and challenges of all of our students.
- The social and emotional well-being of our students is paramount to their academic and personal success.
- Students' individuality is respected and honored in order for them to succeed at their highest level.
- Building relationships anchored in trust and respect with all stakeholders, educators, parents, guardians, and community members.

NASHOBA VALLEY TECHNICAL HIGH SCHOOL

100 Littleton Road, Westford, MA 01886 (978) 692-4711 www.nashobatech.net Serving the towns of Ayer, Chelmsford, Groton, Littleton, Pepperell, Shirley, Townsend, Westford

Dr. Denise Pigeon Jeremy Slotnick Michelle Shepard
Superintendent Principal Business Manager

Nashoba Valley Technical High School (NVTHS) is a regional technical public high school established in 1969 to serve students in grades 9 through 12 with a comprehensive academic and vocational education. NVTHS also offers career preparation in 20 technical programs for recent high school graduates and adult evening education opportunities. NVTHS has earned an impressive reputation for producing community leaders as well as providing a vast amount of community projects for our eight district towns.

Chris Prehl School Committee member Aver

Cory Prehl School Committee alternate Westford

Accreditation: New England Association of Schools and Colleges.

The Learning Schedule: Three 12-week trimesters consisting of eight 45-minute periods set in a four block schedule, five days per week. The school schedule alternates one week of academic classes with a week in a career-technical area for grades 9 through 12.

The Year in Review: The core mission of a vocational-technical school is to offer practical training for skills-based careers and impart knowledge that will be valuable to secure and be successful in future employment for its students. In order to achieve this goal, NVTHS must constantly look to the future in order to determine the necessary skills that will be valued in an economy yet to come. Since NVTHS opened its doors in September 1969, in-demand skills have changed along with career pathways and technology. The history of NVTHS is one of near-constant adaptation; not just to keep pace with a rapidly-changing world but to anticipate those changes and keep learning relevant. These changes have come about in both the technical programs that NVTHS offers and in the facilities and equipment of the building. NVTHS enrollment continues to grow with the need for skilled labor for in-demand trades. The incoming class of 2026 is the largest in almost 40 years.

Vocational-Technical Programs (Secondary & Post Graduate)

Advanced Manufacturing Electrical Technology

Auto Collision Repair & Refinishing Engineering Academy: Robotics & Automation

Automotive Technology Engineering Technology

Biotechnology Health Assisting

Carpentry Hospitality Management

Cosmetology Marketing

Culinary Arts Plumbing & Heating

Dental Assisting Programming and Web Development

Design and Visual Communications

Television and Media Broadcasting/Theater Arts

Early Education and Care Veterinary Science

Special Academic Programs

Advanced Placement, Honors and College Preparatory courses are available in all core subjects. Foreign language, music, theatre art and additional elective courses are offered for all four years to all interested students.

Early College: In January of 2019, in partnership with Middlesex Community College (MCC), NVTHS became the first vocational school to be awarded the Early College designation from the Department of Elementary and Secondary Education. Students can apply to participate in the Early College program beginning in their junior year. The Early College program has two tracks: The Early College on campus at Nashoba program, and the off-campus at Middlesex Community College program. Students in the on-

campus program, enroll in "concurrent" enrollment classes at NVTHS and earn credit at both Nashoba and MCC. Students are expected to earn 12 or more credits between their junior and senior year. The off-campus program allows students to take courses at MCC on a full time bases, while still enrolled at NVTHS as a high school student. Credit for the courses applies to both the high school and college transcripts. Upon completion, students receive their high school diplomas from NVTHS and one or two years of college credit. Many Nashoba students in recent years have graduated with an Associate's degree and their high school diploma at the same time. In both the on and off campus programs students have access to libraries, technology centers, and support services available at Middlesex Community College. Additionally, to prepare students to possibly enter the program as juniors, all grade 9 students earn one-college credit equivalent to MCC's Career Exploration course for participating in their required Freshmen Exploratory of all NVTHS programs. Finally, as an Early College designated program, these courses are offered at no cost to the student or the student's family.

Community Service Projects: NVTHS is unique in its approach to community service and its relationship to its district towns. Students and their instructors travel to various sites within our district to work on community service projects that have been approved and selected for their benefit to the community and the learning of our students. The students perform all necessary work for the district towns to complete their requested project. The Community Service Program educates students in a real world setting and allows the towns the benefit of observing NVTHS students at work, creating a lasting tribute to their efforts and having a major project completed without over expending limited town resources for capital improvement. Connecting with our community is important for our students. Our students often provide community service for our district towns and the school building. This past year they used their skills throughout the school by building dugouts for the Girls Softball field, relamping the lighting in the Culinary area, and providing general repairs to the school and school vehicles.

Student Activities: NVTHS sponsors an extensive program in intra-scholastic sports including varsity teams in 16 current high school sports, with equal opportunities for both male and female students. New to our activities is our expanding tennis team. Other extracurricular activities include Student Council, National Honor Society, Music Honor Society, Yearbook, Kick-Off Mentors, Students Against Destructive Decisions (SADD), Skills USA, Student Leadership, Peer Mediation, Chorus, Drama, and many special interest clubs. No user fees are imposed on any sport, school sponsored club, or activity.

Continuing & Community Education

Nashoba Career Technical Institute (NCTI) Program offers many late afternoon and evening classes to our community, such as Electrical, Plumbing, Advanced Manufacturing, and Driver's Education. Additional information can be found on the NVTHS website.

TOWN CLERK Susan E. Copeland, Town Clerk Christina M Zoller, Assistant Town Clerk

The position of Town Clerk performs duties in accordance with the provisions of more than 73 Chapters and 451 sections of Massachusetts General Law.

The Town Clerk's Office is responsible for maintaining vital public records and information so that they are easy to locate, up-to-date, accurate and preserved for future generations. The Town Clerk is also the chief election official and supervises the Town's election activities including the development of the ballots, managing election equipment and set-up, hiring and training election officials, certifying, reporting, and recording election results. The Town Clerk is an ex officio member of the Board of Registrars

The Registrar Board consists of three members appointed by the Select Board to three-year terms. The Board of Registrars are Barbara Wilson, Patrick Kelly, Kathleen O'Connor and Susan Copeland.

The total number of active voters in Ayer for 2022 was 5900 with a resident total of 7076.

I wish to express my appreciation to my election staff and Board of Registrars. Their dedication to the Town of Ayer is clear. My staff is well trained and knowledgeable with respect to their Election and Town Meeting responsibilities, and it is those qualities that provide the voters of the Town with smooth and successful elections.

The Clerk's Office maintains the municipal code, the official Town bulletin board, and oaths of office, appointments, and resignations of all Town Officials. The Clerk's Office issues state licenses and permits, including marriage licenses, business licenses and renewals, dog licenses, raffle permits and certified requests for public documents. Services include Notary Public by appointment and Justice of the Peace.

2022 Vital Statistics

- Births 89
- Deaths 204
- Marriages 56 marriages recorded in Ayer
- Dog Tags 658 dog licenses issues and 1 kennel license
- Street Listing and Town Census completed

2022 Elections and Town Meetings

- Annual Town Meeting: April 25, 2022
- Annual Town Election: May 10, 2022
- State Primary Election: September 6, 2022
- Fall Town Meeting: October 24, 2022
- State General Election: November 8, 2022

The Boston Post Cane was presented to Mrs. Mary Noeth of Oak Ridge Drive on November 4th, 2022, surrounded by family and friends at her home. The holder of the Cane must be 90 years old and reside in the Town of Ayer for a minimum of the last 20 years. Mrs. Noeth has been a proud resident of Ayer since 1967 and celebrated her 100th birthday in July of 2022.

+ AYER UBRARY S

Town of Ayer

ANNUAL TOWN MEETING WARRANT

Ayer Shirley Regional High School Auditorium
141 Washington Street
Ayer, MA 01432
April 25, 2022 at 7:00 PM

Commonwealth of Massachusetts Middlesex, ss.

GREETINGS:

In the name of the Commonwealth of Massachusetts you are hereby directed to notify and warn the inhabitants of the Town of Ayer qualified to vote in Town Elections and Affairs to meet in the Auditorium of the Ayer Shirley Regional High School located at 141 Washington Street, Ayer, Massachusetts on Monday, the twenty-fifth (25th) day of April 2022, at seven o'clock (7:00 PM) in the evening then and there to act on the following articles:

Hereof fail not and make due return of this warrant with your doings thereof to the Town Clerk before the date appointed for said meeting.

Given under our hands this 5th day of April AD 2022.

Shaun C. Copeland, Chair

Scott A. Houde, Vice Chair

Jannice L. Livingston, Clerk

The Ayer Select Board

Any persons needing disability related assistance (such as signing, etc.) at the Town Meeting please contact the Select Board's Office at 978-772-8220 before April 22, 2022. We shall make every reasonable effort to assist you. Large print version of the text of this warrant is available upon request.

The meeting was called to order at 7:05pm by the Moderator James O'Conor, with a quorum (127).

The Pledge of Allegiance was recited, members of the stage and department heads in the audience were recognized. Mr. O'Conor reviewed Rules of the evening. Mark Smith, Finance Committee, motioned of permitting nonvoters to address Town Meeting floor. Seconded. Discussion and amended motion by Brian Gill to take this article by article. Second. Voice vote in the affirmative to consider article by article. The charge was read by the Town Clerk. Point of Order from Connie Sullivan that warrant wasn't mailed to all town residents but confirmed it was and it is not a legal requirement. Mr. O'Conor read the in memoriam of residents that have passed away.

ARTICLE 1: SALARIES OF ELECTED OFFICIALS

To see if the Town will vote to fix the salary and compensation of elected officers of the Town of Ayer, as provided by Section 108, Chapter 41 of the General Laws, as amended; or take any action thereon or in relation thereto.

	<u>FY-22 SALARY</u>	<u>FY-23 SALARY</u>	<u>% OF CHANGE</u>
Moderator	\$552	\$563	2%
Select Board: Chair	\$2,767	\$2,822	2%
Select Board: Members (2)	\$2,468	\$2,517	2%
Assessors: Chair	\$2,740	\$2,795	2%
Assessors: Members (2)	\$2,440	\$2,489	2%

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

Explanatory Note: This Article is required as Town Meeting sets the salaries of elected officials pursuant to MGL Chapter 41, Section 108. The two percent (2%) increase is the FY 2023 Cost of Living Adjustment approved by the Select Board on February 15, 2022, on recommendation of the Town Manager and Benefits & Payroll Manager in accordance with the Town's Financial Policies.

Shaun Copeland moved that the Town vote to fix the salary and compensation of elected officers of the Town of Ayer as contained in Article 1 and read by the Moderator. Seconded from the floor. No Discussion. Moderator declared article passed unanimously.

ARTICLE 2: CONTRACT FUNDING: AYER INTERNATIONAL FIREFIGHTERS ASSOCIATION – LOCAL #2544

To see if the Town will vote to raise and appropriate or transfer from available funds a sum of money to fund the first-year cost items of a collective bargaining agreement between the Town of Ayer and the Ayer International Firefighters Association, Local #2544 for the period of July 1, 2022, through June 30, 2025; or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

Explanatory Note: Per MGL Chapter 150E, Union Contracts are subject to the appropriation of funds by Town Meeting. The FY 2023 estimated total cost of the Contract is \$46,052. Contract Memorandum of Agreement is available on the Town's website (<u>www.ayer.ma.us</u>). Presentation to be made at Town Meeting.

Scott Houde moved that the Town vote to raise and appropriate the sum of \$46,052 to fund the first-year cost items of the Firefighters Collective Bargaining Agreement as contained in Article 2 and read by the Moderator. Seconded from the floor. Brief presentation with slides to show financial impact. No further discussion. Moderator declared article passed unanimously.

ARTICLE 3: CONTRACT FUNDING: AYER POLICE SUPERIOR OFFICERS – NEPBA #32

To see if the Town will vote to raise and appropriate or transfer from available funds a sum of money to fund the first-year cost items of a collective bargaining agreement between the Town of Ayer and the Ayer Police Superior Officers, NEPBA #32 for the period of July 1, 2022, through June 30, 2025; or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

Explanatory Note: Per MGL Chapter 150E, Union Contracts are subject to the appropriation of funds by Town Meeting. The FY 2023 estimated total cost of the Contract is \$29,857. Contract Memorandum of Agreement is available on the Town's website (www.ayer.ma.us). Presentation to be made at Town Meeting.

Shaun Copeland moved that the Town vote to raise and appropriate the sum of \$29,857 to fund the first-year cost items of the Police Superior Officers Collective Bargaining Agreement as contained in Article 3 and read by the Moderator. Seconded from the floor. Brief presentation with slides to show financial impact. No further discussion. Moderator declared article passed unanimously.

ARTICLE 4: CONTRACT FUNDING: AYER DEPARTMENT OF PUBLIC WORKS UNION – LOCAL #1703

To see if the Town will vote to raise and appropriate or transfer from available funds a sum of money to fund the first-year cost items of a collective bargaining agreement between the Town of Ayer and the Ayer Department of Public Works Union, AFSCME 93, Local #1703 for the period of July 1, 2022, through June 30, 2025; or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

Explanatory Note: Per MGL Chapter 150E, Union Contracts are subject to the appropriation of funds by Town Meeting. The FY 2023 estimated total cost of the Contract is \$60,253 (including enterprise fund wages). Contract Memorandum of Agreement is available on the Town's website (www.ayer.ma.us). Presentation to be made at Town Meeting.

Scott Houde moved that the Town vote to raise and appropriate the sum of \$60,253 to fund the first-year cost items of the Department of Public Works Collective Bargaining Agreements as contained in Article 4 and ready by the Moderator. Seconded from the floor. Brief discussion. Moderator declared article passed unanimously.

ARTICLE 5: AUTHORIZATION TO ENTER INTO A 5-YEAR CONTRACT FOR POLICE DEPARTMENT TASER EQUIPMENT

To see if the Town will vote to authorize the Town to enter into a five (5) year service contract with Axon Enterprises Inc. for the purposes of upgrading the Police Department's taser equipment for the period of July 1, 2022, through June 30, 2027; or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

Explanatory Note: Per Massachusetts General Law (G.L. c. 30B, sec. 12(b)), any contract with a term greater than three years requires Town Meeting authorization. The five-year service contract with Axon Enterprises Inc. would reduce the annual costs associated with upgrading the necessary equipment from \$23,255 per year (3-year contract) to \$13,950 a year (5-year contract). This Article would authorize the 5-year contract at a cost savings to the Town.

Scott Houde moved that the Town vote to authorize the Town to enter into a five-year service contract with Axon Enterprises, Inc. for the purposes of upgrading the Police Department's taser equipment for the period of July 1, 2022 through June 30, 2027 as contained in Article 5 and read by the Moderator. Seconded from the floor. Discussion included presentation from Chief Brian Gill. No further discussion. Moderator declared Article passed unanimously.

ARTICLE 6: FY 2023 OMNIBUS BUDGET

To see if the Town will vote to raise and appropriate a sum of money for the FY 2023 Omnibus Budget items; or take any action thereon or in relation thereto:

Dept. 100: General Government

Dept. 200: Finance
Dept. 300: Public Safety
Dept. 400: Public Works
Dept. 500: Human Services
Dept. 600: Management Support

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

Explanatory Note: Please see insert for the FY 2023 Omnibus Budget. Presentation on the budget to be made at Town Meeting. The FY 2023 Omnibus Budget includes a 2% Cost of Living Adjustment (COLA) for Non-Union Personnel, as recommended by the Town Manager and Benefits & Payroll Manager in accordance with the Town's Financial Polices and approved by the Select Board on February 15, 2022. All materials related to the FY 2023 Budget are available on the Town's website at www.ayer.ma.us/budget or by contacting the Town Manager's Office at 978-772-8220 x100 or by email at tm@ayer.ma.us

CCOUNTS SENERAL F	FUND		2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 ACTUALS	2022 BUDGET	2023 BUDGET DEPT REQUEST	Dollar Incr (Decr)	Percent Incr (Decr) COMMENTS
1114 1114 1114	MODERATOR 51100 57000	MODERATOR, STIPEND OTHER CHARGES	520.00	530.00	541,00	0.00	552.00	563.00 100.00	11.00 100.00	1.99% 100.00% Mass Moderator's membership
TAL I	MODERATOR		520.00	530.00	541.00	0.00	552.00	663.00	111.00	20.11%
1122 9	SELECT BOARD									
1122	51100	SELECTMEN, STIPENOS	7,258.92	6,811.11	7,553.04	3,209.60	7,703.00	7,856.00	153.00	1.99%
1122	51110	ASSIST TOWN MANAGER	95,922.77	99,978.21	104,547.42	39,527.60	108,591.00	118,065.00	9,474.00	8.72% New contract to be negotiated
1122	51120	TOWN MANAGER	131,585,76	140,589.77	147,114.76	54,543.81	149,682.00	157,101.00	7,419.00	4.96% Stepped out/New contract to be negotiated
	NEW	WAGES, BENEFITS/ADMIN						50,000.00	50,000.00	100.00% New position in part to replace Benefits/Payroll Manager (who is retiring)
1122	51130	WAGES, CLERICAL	2,757,50	1,621.00	499.13	1,089.00	2,500.00	2,500.00	0.00	0.00%
1122	51140	LONGEVITY	490.00	550.00	610.00	380.00	670.00	730.00	60.00	8.96%
1122	52000	SERVICES	1,966.63	1,373.24	1,235.76	355.88	1,250.00	1,250.00	0.00	0.00%
1122	54000	SUPPLIES	436,98	45.95	307.01	167.99	0.00	0.00	0.00	0.00%
1122	54200 57000	OFFICE SUPPLIES OTHER CHARGES & EXPENSES	188.48	521.10 2,452.16	310.42 3,219.94	100.47	1,000.00	1,000.00	0.00	0.00%
1122	58000	LAND APPRAISALS	3,823.63 0.00	0.00	0.00	1,839.96 0.00	3,500.00 \$,000.00	3,500,00 0.00	0.00	0.00%
1122	36000	LARD APPRAISALS	0.00	0.00	0.00	0.00	5,000,00	0.00	(5,000.00)	-100.00% Moved to Management Support per TM
OTAL S	SELECT BOARD		244,430.67	253,942.54	265,397.48	101,214.31	279,896.00	342,002.00	62,106.00	22.19%
1176 6	BENEFITS & PAYRO	TIL MANAGER								
1126	51000	BENEFITS & P/R WAGES	67,777,41	69,289.76	70,526.67	26,171.43	71,836.00	73,273.00	1,437.00	2.00%
		PART-TIME STAFF WAGES	,	,		V	-,	8,243.00	8,243.00	100.00% Payroll backup/admin (moved from Treasurer/Collector)
1126	51140	BENEFITS & P/R LONGEVITY	0.00	0.00	230.00	260.00	260.00	0.00	(260.00)	-100.00%
1126	52000	BENEFITS & P/R SERVICES	1,590.00	2,060.14	4,792.77	745.50	4,800.00	4,800.00	0.00	~ 0.00%
1126	54000	BENEFITS & P/R SUPPLIES	297.70	159.25	175.05	0.00	1,450,00	1,4\$0.00	0.00	0.00%
1126	54200	BENEFITS & P/R OFFICE SUPP	60.56	0.00	68.18	26.47	0.00	0.00	0.00	0.00%
1126	57000	BENEFITS & P/R OTHER EXP	217.16	622.27	232.50	95.00	1,800.00	1,800.00	0.00	0.00%
OTAL E	BENEFITS & PAYR	OLL MGR.	69,942.83	72,131.42	76,025.17	27,298.40	80,146.00	89,566.00	9,420.00	11.75%
1127 6	RESERVE FUND									
1132	57800	RESERVE FUND APPROP	150,000.00	150,000.00	150,000.00	4,500.00	300,000.00	300,000.00	0.00	0.00% Recommended by TM and FM
DIAL F	RESERVE FUND		150,000,00	150,000.00	150,000.00	4,500.00	300,000.00	300,000.00	0.00	0.00%
	TOWN ACCOUNTAI					•				
1135	51100	TOWN ACCOUNTANT SALARY	106,504.49	108,615.21	110,889.71	41,139.03	113,024.00	112,397.00	(627.00)	-0.55% Per contract with new Accountant
1135	51110	TOWN ACCT ASSIST-WAGES	54,949.28	57,273.89	60,798.33	22,863.10	63,185.00	66,158.00	2,973.00	4.71%
1135 1135	51140 51150	TOWN ACCOUNTANT LONGEVITY TOWN ACCOUNTANT COLLEGE INCEN	750.00 \$,174.00	750.00 5,278.00	750.00 8,073.00	0.00	750.00	300.00 5,598.00	(450.00)	-60.00% Assistant Accountant (year 1)
1135	52000	TOWN ACCOUNTANT SERVICES	5,122.52	1,174.88	0.00	8,238.36 0.00	8,238.00 0.00	5,598.00 D,00	(2,640,00)	-32.05% Per contract with new Accountant 0.00%
1135	53000	PROFESSIONAL SERVICES	0.00	8,625.00	3,706.50	2,925.00	4,000.00	4,000.00	0.00	0.00% This line is for GASB 45/75 updates and/or arbitrage reviews.
1135	53020	AUDIT SERVICES	20,998.00	22,276.00	26,000.00	0.00	27,000.00	28,000.00	1,000.00	3.70% Year 2 \$22,000 plus \$6,000 estimated for single audit work
1135	54000	SUPPLIES	12.55	212.45	314.81	727.95	0.00	500.00	500.00	0.00%
1135	54200	OFFICE SUPPLIES	340.28	190.05	332.45	299.84	500.00	500.00	0.00	0.00%
1135	57000	OTHER CHARGES & EXPENSES	1,398.17	699.95	850.27	305.00	1,500.00	1,500.00	0,00	0.00%
OTAL 1	TOWN ACCOUNTA	ANT	195,249.29	205,095,43	211,715.07	76.498.28	218,197.00	218,953.00	756.00	0.35%
UIAC I	IOWN ACCOUNTS		193,243.23	203,093,43	211,/15.0/	70,496,26	218,197.00	218,953.00	736.00	0.3376
	COMPUTER SUPPO		E 434 FO	g 250 00	5 407 63	3 005 70	5 540 65	F 400 0-		1 FAM December with any leasure
1136	51000 52000	COMPUTER SUPPORT, STIPEND SERVICES	5,174.50	5,278.00	5,487.62	2,006,78	5,513.00	5,598.00	85.00	1.54% Per contract with new Accountant
1136 1136	53040	SOFTWARE MAINTENANCE	7,813.80 31,252.00	8,322.28 31,955.11	7,709.79 32,913.77	2,701.30 16,826.27	7,900,00 34,800.00	8,000.00 35,844.00	1,044.00	1,27% Harpers payroll fee
1136	53200	TRAINING	0.00	0.00	3,000.00	0.00	2,000.00	2,000.00	0.00	3.00% Use 3% increase for now- v mall into MUNIS 12/27/2021 0.00%
1136	54000	SUPPLIES	0.00	681.92	0.00	0.00	0.00	500.00	500.00	0.00%
1136	57000	OTHER CHARGES & EXPENSES	0.00	56.39	0.00	0.00	0.00	0.00	0.00	0.00%
OTAL C	COMPUTER SUPPO	ORT	44,240.30	46,293.70	49,111.18	21,534.35	50,213.00	51,942.00	1 770 00	3 44%
		···	44,240,30	40,633.70	45,111.18	21,034,00	30,213.00	31,342.00	1,729.00	3.44%
	BOARD OF ASSESSO									
1141	51100	ASSESSORS, STIPENDS	7,155.38	7,299.12	6,672.56	3,174.95	7,618.00	7,773.00	155.00	2.03%
1141	51110	SECRETARY WAGES	48,900.96	\$1,309.87	\$3,674.64	20,208.40	55,920.00	58,329.00	2,409.00	4.31%
1141	51120	ASSESSING ADMINISTRATOR, WAGES	105,532.16	107,628.61	109,906.75	29,596.84	111,932.00	87,566.00	(24,366.00)	-21.77% Grade 13, step 3 + \$2,000 MAA stipend
1141	53010 53020	MAP UPDATE CONSULTING SERVICES	0.00 16,461.75	4,697.61 3,500.00	2,981.74 10,220.00	0.00 38,000.00	4,500.00 19,200.00	4,500.00	0.00	0.00%
1141	54000	SUPPLIES	157.43	0.00	202.98	38,000.00	415,00	40,150.00 416.00	20,950.00	109.11% 0.00%
1141	54200	OFFICE SUPPLIES	249.94	339,37	248.58	211.93	675.00	675.00	0.00	0.00%
1141	57000	OTHER CHARGES & EXPENSES	1,980.90	5,860.00	6,588.67	2,562.49	6,525.00	6,525,00	0.00	0.00%
1141										
	BOARD OF ASSESS		180,438,52	180,634.58	190,495.92	93,793.61	206,786,00	205,934.00	(852.00)	-0.41%

ACCOUNTS GENERAL I			2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 ACTUALS	2022 BUDGET	2023 BUDGET DEPT REQUEST	Dollar Incr (Decr)	Percent Incr (Decr) COMMENTS
1145C	TREASURER/TAX O	COLLECTOR								
1145C	51100	TREASURER/TAX COLLTR WAGES	74,202.17	77,488.84	80,947.00	30,825.60	84,573.00	90,573.00	6,000.00	7.09% Step and stipend
1145C	51110	ASSIST COLLECTOR WAGES	49,047.12	52,381.08	55,899.15	21,204.02	58,555 00	61,432.00	2,877.00	4.91% Step, stipends, longevity per contract
1145C	51130 52000	PART-TIME STAFF WAGES	17,209.25 6.170.86	18,507.15 12,988,30	23,835.00 12,018,46	8,280,73 2,164,52	24,965.00 14,000.00	35,720.00 14.000.00	10,754.00	43.07% Step, stipends, longevity per contract; 6 add'l hours moved to Benefits & Payrol 0.00%
	22000								0.00	
145C	54000 54200	SUPPLIES OFFICE SUPPLIES	1,620.70 810.95	1,648.57 654.15	1,889.33 828.66	97.00 811.85	2,100.00 750.00	2,000.00 1,000.00	(100.00)	4.76% 33.33% To reflect adding toner to budget
					1,052.44	1,620.94	3,500.00	3,500.00		
1145C 1145C	57000 58000	OTHER CHARGES & EXPENSES TREASURER OFFICE REN/FURNITURE	1,922.22	877.93 0.00	5,596.26	0.00	0.00	0.00	0.00	0.00%
		•								
TAL	TREASURER/TAX	COLLECTOR	150,983.27	164,546.02	182,066.30	65,004.66	188,444.00	208,225.00	19,781.00	10.50%
	FINANCE COMMIT									
1147	57000	OTHER CHARGES & EXPENSES	280.00	280.00	180.00	180.00	500.00	500.00	0.00	0.00% Per email dated 1/5/2022 from P Diamond
DTAL	FINANCE COMMI	TTTEE	280.00	280,00	180.00	1,80,00	500,00	500,00	0,00	0.00%
1148	PARKING TICKETS									
1148		SERVICES	1,197.28	1,347.71	688.83	217.55	1,500.00	1,250.00	(250.00)	-16.67% Reduction for new parking ticket company
OTAL	PARKING TICKETS	5	1.197.28	1.347.71	688.83	217.55	1.500.00	1,250.00	(250.00)	-16.67%
			-/201100	-40-771-0	000,000	Bay low	Agentes	2,000,00	,230,00)	
	TOWN COUNSEL 53090	LEGAL SERVICES	60,852.96	58,335.89	51,196.92	23,121.27	80,000,00	80,000.00	0.00	0,00% Level funded per TM
DTAL	TOWN COUNSEL		60,862.96	58,335.89	51,196.92	23,121.27	80,000.00	80,000.00	0.00	0.00%
1154	MANAGEMENT SU	UPPORT								
1154	51000	WAGES, BOH & ZBA	45,585.18	52,283.52	55,706.47	21,087.00	57,577.00	60,820.00	3,243.00	5.63% Grade 4, step 8 plus \$1,000 ed stipend + \$200 training + \$300 longevity
	NEW	WAGES, PLANNING & CONSERVATION						45,000.00	45,000.00	100.00%
1154	51300	MANAGEMENT SUPPORT, OVERTIME	770.47	1,164.36	911.35	41.72	2,500.00	0.00	(2,500.00)	-100.00% Depending on Parks Dept - staff request
1154	52000	SERVICES	1,381.42	642.96	0.00	115.00	5,000.00	5,000.00	0.00	0.00%
1154	52100	CLEAR GOV BUDGET BOOK	0.00	0.00	5,250.00	7,000.00	7,000.00	7,000.00	0.00	0.00%
1154	52420	GENERAL CODE ANNUAL MAINTENAN	0.00	0.00	5,240.00	5,705.00	5,000.00	6,000.00	1,000.00	20.00% Per Assist TM
1154	53200	MANAGEMENT SUPPORT TRAINING	0.00	0.00	0.00	0.00	2,000.00	2,000.00	0.00	0.00%
1154	53410	PRINTING SERVICES	8,639.78	10,651.81	7,582.02	2,260.90	8,000.00	8,000.00	0.00	0.00%
1154	54000	SUPPLIES	452.39	410.96	0.00	0.00	1,500.00	1,500.00	0.00	0.00%
1154	54200	OFFICE SUPPLIES	536.64	767.23	1,662.50	205.68	0.00	0.00	0.00	0.00%
1154	57000	OTHER CHARGES & EXPENSES	0.00	119.97	708.59	278.12	500.00	500.00	0.00	0.00%
		LAND APPRAISALS						5,000.00	5,000.00	100.00% Moved from Select Board per TM
DTAL	MANAGEMENT S	UPPORT	57,365.88	66,040.81	77,060.93	36,693.42	89,077.00	140,820.00	51,743.00	58.09%
	TAX TITLE FORECL	OFLIAS								
0-0-	52000	TAX TITLE FORECLOSURE SERVICE	13.139.58	12,904.33	5,530.06	4,778.94	15,000.00	15.000.00	0.00	0.00%
				,						
DTAL	TAX TITLE FOREC	LOSURE	13,139.58	12,904.33	5,530.06	4,778.94	15,000,00	15,000.00	0.00	0.00%
	TOWN CLERK									
1161		TOWN CLERK SALARY	67,475.36	70,512.08	74,538.08	27,958.00	78,628.00	82,187.00	3,559.00	4.53%
1161	51110	ASSISTANT WAGES	54,752.80	55,817.72	57,038.64	21,964.42	58,072.00	48,277.00	(9,795.00)	-16.87%
1161	51300	OVERTIME	0.00	0.00	395.39	0.00	0.00	0.00	0.00	0.00%
1161	52000	SERVICES	0.00	0.00	611.24	169.19	2,000.00	2,000.00	0.00	0.00%
1161	54000	SUPPLIES	82.29	155.04	345.91	0.00	400.00	2,400.00	2,000.00	500.00% \$2,000 for new desks
1161	54200	OFFICE SUPPLIES	205.37	596.45	149.99	44.62	0.00	400,00	400.00	100.00%
1161	57000	OTHER CHARGES & EXPENSES	1,027.29	255.00	385.00	1,196.87	2,000.00	3,000.00	1,000.00	50.00%
DTAL	TOWN CLERK		123,543.11	127,336.29	133,464.25	51,343.10	141,100.00	138,264.00	(2,836.00)	-2.01%
1162	ELECTIONS & REG	SISTRATIONS								
1162	51000	ELECTIONS STIPEND (ASST CLERK)	0.00	1,000,00	1,000.00	0.00	1,000.00	0.00	(1,000.00)	-100.00% No longer valid
1162	51100	REGISTRARS SALARIES	1,000.00	324,00	500.00	0.00	1,296.00	1,296.00	0.00	0.00%
1162	51130	ELECTION WORKERS WAGES	7,594.19	9,129.80	9,728.21	135.00	5,000.00	11,000.00	6,000.00	120,00% increase in elections
	51300	OVERTIME	735.62	0.00	228.91	0.00	0.00	0.00	0.00	0.00%
1162	52000	CENSUS SERVICES	815.00	0.00	2,347.04	0.00	2,500.00	3,000.00	500.00	20.00%
1162		SERVICE-ELECTION WORKERS	407.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00%
	52100									
1162 1162	52100 53040		7,969.89	5,837.62	5,271.78	0.00	5,500.00	7,500.00	2,000.00	36.36% Includes election maintenance
1162 1162 1162	53040	COMPUTER SERVICES ELECTION SUPPLIES	7,969.89 502.24		5,271.78 2,821.05	0.00 179.00	5,500.00 0.00	7,500.00 3,000.00	2,000.00 3,000.00	36.36% Includes election maintenance 100.00%
1162 1162 1162 1162	53040 54000	COMPUTER SERVICES		5,837.62						

ACCOUNTS GENERAL I		_	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 ACTUALS	2022 BUDGET	2023 BUDGET DEPT REQUEST	Dollar Incr (Decr)	Percent Incr (Decr) COMMENTS
TOTAL	ELECTIONS & R	EGISTRATION	20,946.00	18,963.29	22,898.24	493.99	16,296.00	26,796.00	10,500.00	64.43%
1164	TOWN HALL POS	STAGE FUND								
1164	53400	POSTAGE	19,814.06	17,925.61	19,811.75	6,173.43	21,000,00	23,100.00	2,100.00	10.00% Postage costs running about 10% higher in FY22
-	TOWN HALL BO	OCTACE CUBIN	19,814.06	17,925.61	10.011.70	C 172 42	21,000.00	23,100.00	3 100 00	10,00%
OTAL	TOWN HALL PO	DSTAGE FUND	19,814.06	17,925.61	19,811.75	6,173.43	21,000.00	23,100.00	2,100.00	10,00%
1166	INFORMATION T	TECHNOLOGY								
1166	51000	IT ZOOM STIPEND	0.00	0.00	545.73	3,250,65	0.00	0.00	0.00	0.00%
1166	51100	INFO TECH, WAGES	90,106.64	94,229.17	98,754.71	36.814.80	100,532.00	102,608.00	2,076.00	2.07%
1166	51130	IT OTHER WAGES	0.00	0.00	4,860.75	2,281.50	8,200.00	8,200.00	0.00	0.00%
1166	52000 •	IT SERVICES	36,135.69 3.700.00	39,177.57	54,421.41	23,734.45	48,D16.00 4,200.00	48,016.00 4,200.00	0.00	0.00%
1156 1166	52100 53200	WEBSITE DESIGN & MAINTENANCE TRAINING	2,123.47	4,525.00 2,438.71	4,016.25 1,788.75	3,000.00 1,856.25	3,000.00	3,000.00	0.00	0.00%
1166	53400	COMMUNICATIONS	1,011.49	737.88	737.88	304.57	828.00	828.00	0.00	0.00%
1166	54000	IT SUPPLIES	4,843.02	4,375.08	4,321.81	2,048.47	5,000.00	\$,000.00	0.00	0.00%
1166	54200	OFFICE SUPPLIES	12.40	94.92	218.52	38.86	50.00	50.00	0.00	0.00%
1166	\$7000	OTHER CHARGES & EXPENSES	1,275.40	911.86	444.65	442.66	1,000.00	1,000.00	0.00	0.00%
1166	58000	HARDWARE & SOFTWARE	13,087.52	7,814.25	19,159.24	7,534.03	15,000.00	15,000.00	0.00	0.00%
OTAL	INFORMATION	TECHNOLOGY	152,295.63	154,304.44	189,269.70	81,306.24	185,826.DO	187,902.00	2,076.00	1.12%
1171	CONSERVATION	COMMISSION								
1171	\$1000	CONSERVATION AGENT, WAGES	54,889.26	56,697.86	61,570.75	23,247.70	63,985.00	59,445.00	(4,540.00)	-7.10% Position currently vacant; Per TM use Grade S, step 3
1171	52000	SERVICES	621.13	919.13	619.13	186.67	870.00	10,870.00	10,000.00	1149,43% Per TM, add \$10,000 for add'n consulting services
1171	52400	CONSERVATION BEAVER DECEIVER	0.00	0.00	2,845.00	1,161.00	2,180.00	2,180.00	0.00	0.00%
1171	54000	SUPPLIES	0.00	268.11	84.63	90.00	450.00	450.00	0.00	0.00%
1171	54100	BEAVER DECEIVER SUPPLIES	0.00	0.00 35.28	0.00 146.57	729.81 235.31	1,000.00	1,000.00	0.00	0.00%
1171	54200 55801	OFFICE SUPPLIES PUBLIC HEARINGS EXPENSE	71.56 0.00	1,200.00	136.92	376.50	0.00 400.00	0.00 400.00	0.00	0.00%
1171	57000	OTHER CHARGES & EXPENSES	1,721_10	1,203.13	742.21	413.00	2,225.00	2,225.00	0.00	0.00%
		N COMMISSION	57,303.05	60,323.51	66,145.21	26,439,99	71,110.00	76,570.00	5,460.00	7.68%
			31,300.03	00,000	40,243.62	1.05.03.03	74,230,00	70,310.00		7,0070
	TOWN PLANNER		70 427 62	83,039.84	85,877.09	30,820.23	90,765.00	94,920.00	4,155.00	4.58% Grade 13, step 8
1175 1175	51000 53400	TOWN PLANNER COMMUNICATIONS	79,427.52 614.88	617.88	644,12	169.19	500.00	450.00	4,155.00 (S0.00)	-10.00%
1175	54000	SUPPLIES	673.44	0.00	0.00	0.00	0.00	0.00	0.00	0.00%
1175	54200	OFFICE SUPPLIES	0.00	10.11	210.31	546.32	100.00	150.00	50.00	50.00%
1175	55801	PUBLIC HEARINGS EXPENSE	2,072.75	2,863.92	195.36	546.48	1,500.00	1,500.00	0.00	0.00%
1175	57000	OTHER CHARGES & EXPENSES	560.77	570.00	259.00	0.00	400.00	400.00	0.00	0.00%
OTAL	TOWN PLANNE	R	83,349.36	87,101.75	87,185.88	32,082.22	93,265.00	97,420.00	4,155.00	4,45%
1101	URBAN DEVELO	DE ACRETTA AUDICS								
1181		REGIONAL PLANNING ASSESS	2,449.29	2,510.52	2,573.28	2,637.62	2,638.00	2,889.00	251.00	9.51% Waiting on Assessment letter
OTAL	HRRAN DEVELO	DPMENT(MRPC	2.449.29	2.510.52	2,573.28	2,637.62	2,638,00	2.889.00	251.00	9.51%
	PLANNING & DE		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,							
1188	51000	DIRECTOR-PEN & DEV, WAGES	37,052.00	38,680.32	39,982.26	15,393.86	42,407.00	44,344.00	1,937.00	4.57%
										Half of Program Manager wages moved here at request of Ayer Affor
1188	51110	COMMUNITY DEV PROGRAM MGR W#	0.00	0,00	0.00	0.00	0.00	37,085.00	37,085.00	100,00% Committee
1188 1188	53400 54000	COMMUNICATIONS SUPPLIES	0.00 37.19	0.00	28,24 194.30	0.00	200.00 250.00	200.00 250.00	0.00	0.00%
	PLANNING & D	EVELOPMENT	37,089.19	38,680.32	40,204.80	15,393.86	42,857.00	81,879.00	39,022.00	91.05%
			41,000.23	30,000.32		23,330,00	74,007,000	55,57,50	33,022.00	
1192	PUBLIC BLDGS & 51000	FACILITIES DIRECTOR	68,716,08	71,848.08	75,294.32	28,591.20	78,550.00	90,333.00	11,783.00	15.00% Step and 1st year of longevity \$200; plus new contract
1192	51100	CUSTODIAN	38,526.88	40,043.52	22.681.46	476.88	43,305.00	43,284.00	(21.00)	-0.05%
	51300	OVERTIME	307.36	7,175.18	18,891.49	9,790.61	1,000.00	1,000.00	0.00	0.00%
1192		SERVICES (TOWN HALL)	5,066.52	5,824.81	7,006.02	2,298.73	6,500.00	6,500.00	0.00	0.00% Second comcast router service
	52000		1,551.50	2,162.53	1,707.70	964.87	3,000.00	2,000.00	(1,000.00)	-33.33%
1192 1192 1192	52000 52000F	SERVICES (FIRE)					1,000.00	2,000.00	1,000.00	
1192 1192 1192 1192	52000 52000F 52000P	SERVICES (FIRE) SERVICES (POLICE)	1,553.00	1,085.00	2,591.37	639.99				100.00%
1192 1192 1192 1192 1192	52000 52000F 52000P 52100	SERVICES (FIRE) SERVICES (POLICE) HEAT (TOWN HALL)	1,553.00 20,459.01	1,085.00 15,707,64	9,950.58	216.68	20,000.00	18,500.00	(1,500.00)	-7.50% Energy savings from boiler replacement
1192 1192 1192 1192 1192 1192	52000 52000F 52000P 52100 52100F	SERVICES (FIRE) SERVICES (POLICE) HEAT (TOWN HALL) HEAT (FIRE)	1,553,00 20,459.01 15,569.98	1,085.00 15,707,64 14,900.00	9,950.58 13,729.77	216.68 926.07	20,000.00 15,600.00	18,500.00 15,600.00	(1,500.00) 0.00	-7.50% Energy savings from boiler replacement 0.00%
1192 1192 1192 1192 1192 1192 1192	52000 52000F 52000P 52100 52100F 52100P	SERVICES (FIRE) SERVICES (POLICE) HEAT (TOWN HALL) HEAT (FIRE) HEAT (POLICE)	1,553,00 20,459.01 15,569,98 12,842.80	1,085.00 15,707.64 14,900.00 7,399.18	9,950.58 13,729.77 10,512.77	216.68 926.07 324.32	20,000.00 15,600.00 13,000.00	18,500.00 15,600.00 13,000.00	(1,500.00) 0.00 0.00	-7.50% Energy savings from boiler replacement 0.00% 0.00%
1192 1192 1192 1192 1192 1192 1192 1192	52000 52000F 52000P 52100 52100F 52100P	SERVICES (FIRE) SERVICES (POLICE) HEAT (TOWN HALL) HEAT (FIRE)	1,553,00 20,459.01 15,569.98	1,085.00 15,707,64 14,900.00	9,950.58 13,729.77	216.68 926.07	20,000.00 15,600.00	18,500.00 15,600.00	(1,500.00) 0.00	-7.50% Energy savings from boiler replacement 0.00%

CCOUNTS FOR: ENERAL FUND	_	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 ACTUALS	2022 BUDGET	2023 BUDGET DEPT REQUEST	Dollar Incr (Decr)	Percent Incr (Decr)	COMMENTS
1192 5240		32,111.82	29,516.95	32,307.83	7,627.67	35,000.00	35,000.00	0.00	0.00% Front step repairs/ca	
1192 52400F	VENDOR R&M-FIRE	22,183.39	15,863.28	23,160.30	11,316.06	23,000.00	26,000.00	3,000.00	13.04% Replacement bedroo	
1192 52400P	VENDOR R&M-POLICE	15,691.33	10,758.02	32,679.42	11,665.62	18,600.00	18,600.00	0.00	0.00% Lobby/youth RM rep	airs/cell repairs
1192 5242		3,005.25	4,804.92	2,505.27	4,204.32	6,000.00	6,000.00	0.00	0.00%	
1192 52420F	MAINTENANCE SERV (FIRE)	4,236.50	4,760.83	4,002.75	4,705.25	6,000.00	6,000.00	0.00	0.00%	
1192 52420P	MAINTENANCE SERV (POLICE)	2,166.75	3,938.31	2,975.74	2,415.98	3,800.00	3,800.00	0.00	0.00%	
1192 524DP	VENDOR R&M DPW	0.00	0.00	0.00	416.66	0.00	0.00	0.00	0.00%	
1192 5260	GROUNDSKEEP'G SERVICE TOWN HAL	3,600.50	3,110.00	1,775.00	715.00	4,000.00	4,000.00	0.00	0.00% Trees and brush trim	ming/depot sq
1192 52600D	GROUNDSKEEPING DEPOT SQ	0.00	0.00	608.50	98.50	0.00	0.00	0.00	0.00%	
1192 52600P	GROUNDSKEEPING-POLICE	4,605.22	89.00	1,467.00	1,700.00	3,000.00	3,000.00	0,00	0.00% Mid summer parking	lot vegetation trimming
1192 52900P	WASTE REMOVAL POLICE	1,209.74	1,465.93	2,125.35	B37.93	2,400.00	2,400.00	0.00	0.00%	
1192 5304	PHONE (TOWN HALL)	4,123.20	4,042.35	4,153.19	1,525.18	5,000.00	5,000.00	0.00	0.00%	
1192 5340	O COMMUNICATIONS	1,347.03	1,195.44	1,329.20	373.33	1,300.00	1,300.00	0.00	0.00%	
1192 54000	SUPPLIES (TOWN HALL)	7,536.62	4,812.85	8,554.03	2,054.56	6,000.00	6,000.00	0.00	0.00%	
1192 54000F	SUPPLIES (FIRE)	1,942.36	3,058.73	2,619.07	233.74	2,700.00	2,700.00	0.00	0.00%	
1192 54000P	SUPPLIES (POUCE)	5,956.54	4,919.91	8,399.80	2,648.36	5,000.00	\$,000.00	0.00	0.00%	
1192 54100	CLOTHING SUPPLIES	213.37	0.00	597.82	435.17	600.00	600.00	0.00	0.00%	
1192 54200	O OFFICE SUPPLIES	47.48	359.37	41,32	230.45	200.00	200.00	0 00	0.00%	
1192 54300		0.00	1,636.86	2,234.38	264.82	1,000.00	1,000.00	0.00	0.00%	
1192 54320	BLDG RPR SUPPLIES (TOWN HALL)	8,072.50	3,960.65	6,031.72	933.88	7,500,00	6,500.00	(1,000.00)	-13.33% Wall repairs	
1192 54320D	R&M SUPPLIES, DEPOT SQ	0.00	0.00	686.94	0.00	0.00	0.00	0.00	0.00%	
1192 54320F	BLDG RPR SUPPLIES (FIRE)	2,368.34	2,595.86	1,842.91	0.00	2,500.00	2,000.00	(500.00)	-20.00%	
1192 54320P	BLDG RPR SUPPLIES (POLICE)	2,029.83	3,287.75	3,984.09	3,971.21	2,500.00	3,000.00	500.00	20.00%	
1192 57000		1,633.20	2,410,15	2,541.63	1,340.53	2,800,00	2,800.00	0.00	0.00%	
1192 57000F	OTHER CHARGES (FIRE)	0.00	0.00	300.00	0.00	0.00	0.00	0.00	0.00%	
1192 57000P	OTHER CHARGES (POLICE)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	
1192 570007		0.00	1,598.00	0.00	0.00	0.00	0.00	0.00	0.00%	
1192 58600		3.502.60	1,654.50	0.00	0.00	0.00	0.00	0.00	0.00%	
1192 58650		0.00	5,600.00	0.00	0.00	0.00	0.00	0.00	0.00%	
1192 58800		2,959.47	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	
		4,917.20	4,136.71	0.00	0.00	0.00	0.00	0.00	0.00%	
		0.00	4,000.00	0.00	0.00	0.00	0.00	0.00	0.00%	
1192 5895	UN-HVAC STSTEM OF DATE	0.00	4,000,00	0.00	0.00	0.00	0.00	0.00	0.00%	
TAL PUBLICE	BLDGS & PROP MA	340,162.37	327,248.18	361,262.31	123,615.75	373,855.00	386,117.00	12,262.00	3,28%	
		340,162.37	327,248.18	361,262.31	123,615.75	373,855.00	386,117.00	12,262.00	3.28%	
1193 GENERAL	LINSURANCE									nnw (Waiting on final number)
1193 GENERAL 1193 5740	L INSURANCE D WORKERS COMPENSATION INS	46,132.00	54,533.00	56,616.00	54,397.00	65,000.00	71,500.00	6,500.00	10.00% Per TM, use 10% for	now (Waiting on final number)
1193 GENERAL 1193 5740 1193 5741	L INSURANCE D WORKERS COMPENSATION INS D FIRE/POLICE ACC LIAB INS	46,132.00 37,762.00	\$4,533.00 43,247.00	56,616.00 60,078.08	54,397.00 48,484.76	65,000.00 49,000.00	71,500.00 53,900.00	6,500.00 4,900.00	10.00% Per TM, use 10% for 10.00% (Waiting on final nur	nber)
1193 GENERAL 1193 5740 1193 5741	L INSURANCE D WORKERS COMPENSATION INS D FIRE/POLICE ACC LIAB INS	46,132.00	54,533.00	56,616.00	54,397.00	65,000.00	71,500.00	6,500.00	10.00% Per TM, use 10% for	nber)
1193 GENERAL 1193 5740 1193 5741	LINSURANCE UNORKERS COMPENSATION INS FIRE/POLICE ACC LUABINS FIRE, CASUALTY & LIAB INS	46,132.00 37,762.00	\$4,533.00 43,247.00	56,616.00 60,078.08	54,397.00 48,484.76	65,000.00 49,000.00	71,500.00 53,900.00	6,500.00 4,900.00	10.00% Per TM, use 10% for 10.00% (Waiting on final nur	nber)
1193 GENERAL 1193 5740 1193 5741 1193 5743	L INSURANCE U WORKERS COMPENSATION INS OFIRE/POLICE ACC LIABINS OFIRE, CASUALTY & LIABINS L INSURANCE	46,132.00 37,762.00 108,017.58	54,533.00 43,247.00 120,859.68	56,616.00 60,078.08 129,979.00	54,397.00 48,484.76 151,676.36	65,000.00 49,000.00 153,000.00	71,500.00 53,900.00 168,300.00	6,500.00 4,900.00 15,300.00	10.00% Per TM, use 10% for 10.00% (Waiting on final nur 10.00% (Waiting on final nur	nber)
1193 GENERAI 1193 57400 1193 57410 1193 57430 FAL GENERA	L INSURANCE O WORKERS COMPENSATION INS O FIRE/POLICE ACC LUABINS O FIRE, CASUALTY & LIABINS L INSURANCE	46,132.00 37,762.00 108,017.58	54,533.00 43,247.00 120,859.68	56,616.00 60,078.08 129,979.00	54,397.00 48,484.76 151,676.36	65,000.00 49,000.00 153,000.00	71,500.00 53,900.00 168,300.00	6,500.00 4,900.00 15,300.00	10.00% Per TM, use 10% for 10.00% (Waiting on final nur 10.00% (Waiting on final nur	nber)
1193 GENERAL 1193 5740 1193 5741 1193 5743 AL GENERAL 1210 POLICE D 1210 51100	L INSURANCE O WORKERS COMPENSATION INS O FIRE/POLICE ACC LUAB INS O FIRE, CASUALTY & LIAB INS L INSURANCE IEPARTMENT O POLICE DEPT-SALARIES	46,132.00 37,762.00 108,017.58 191,911.58	54,533.00 43,247.00 120,859.68 218,639.68	56,616.00 60,078.08 129,979.00 246,673.08	54,397.00 48,484.76 151,676.36 254,558.12	65,000.00 49,000.00 153,000.00 267,000.00	71,500.00 53,900.00 168,300.00 293,700. 00	6,500.00 4,900.00 15,300.00 26,700.00	10.00% Per TM, use 10% for 10.00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%)	nber)
1193 GENERAL 1193 5740 1193 5741 1193 5743 AL GENERA 1210 POLICE D 1210 5110 1210 5130	L INSURANCE UNORKERS COMPENSATION INS FIRE/POLICE ACC LIAB INS FIRE, CASUALTY & LIAB INS L INSURANCE EPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME	46,132.00 37,762.00 108,017.58 191,911.58	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16	65,000.00 49,000.00 153,000.00 267,000.00	71,500.00 53,900.00 168,300.00 293,700. 00	6,500.00 4,900.00 15,300.00 26,700.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%)	nber)
1193 GENERAL 1193 57401 1193 57431 1193 57434 AL GENERA 1210 POLICE D 1210 51100 1210 51310 1210 51310	LINSURANCE UNORKERS COMPENSATION INS FIRE/POLICE ACC LUABINS FIRE, CASUALTY & LIABINS LINSURANCE EPARTMENT POLICE DEPT-SALARIES POLICE DEPT-COVERTIME POLICE DEPT-COURT TIME	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00	71,500.00 53,900.00 168,300.00 293,700. 00 2,544,333.00 374,808.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00	10.00% Per TM, use 10% for 10.00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00%	nber)
1193 GENERAL 1193 5740i 1193 5741i 1193 5743i AL GENERA 1210 POLICE D 1210 5130i 1210 5130i 1210 5132i	LINSURANCE UNORKERS COMPENSATION INS FIRE/POLICE ACC LUAB INS FIRE, CASUALTY & LIAB INS LINSURANCE EPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME D POLICE DEPT-COURT TIME TRAINING OVERTIME	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178.97	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79	55,000,00 49,000,00 153,000,00 267,000,00 2,524,724,00 367,459,00 16,000,00	71,500,00 53,900,00 168,300,00 293,700 ,00 2,544 ,333,00 374,808,00 16,000,00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00	10.00% Per TM, use 10% for 10.00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00% 0.00%	nber)
1193 GENERAL 1193 57400 1193 57430 1193 57430 1193 57430 1193 57430 1193 51300 1210 51300 1210 51310 1210 51320 1210 51320 1210 51320	L INSURANCE UNORKERS COMPENSATION INS FIRE/POLICE ACC LIAB INS FIRE, CASUALTY & LIAB INS L INSURANCE LEPARTMENT D POLICE DEPT-SALARIES D POLICE DEPT-COVERTIME D TRAINING OVERTIME D CLOTHING	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 205,960.00 14,178.97 24,827.05	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 25,000.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00	10.00% Per TM, use 10% for 10.00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00% 0.00% 108.33%	nber)
1193 GENERAI 1193 57400 1193 57410 1193 57430 AL GENERA 1210 POLICE D 1210 51300 1210 51300 1210 51300 1210 51300 1210 51300 1210 51900	L INSURANCE U WORKERS COMPENSATION INS FIRE, POLICE ACC LUAB INS L INSURANCE EPARTMENT POLICE DEPT-SALARIES POLICE DEPT-OVERTIME POLICE DEPT-OVERTIME TRAINING OVERTIME LLOTHING CLOTHING LLOTHING CRUMPTON	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178.97 24,827.09 0.00	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 107,449.47 3,082.79 14,694.61 0.00	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 400.00	71,500,00 53,900,00 168,300,00 293,700 ,00 2,544 ,333.00 374,808.00 16,000.00 25,000.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00	10.00% Per TM, use 10% for 10.00% (Waiting on final nur 10.00% (Waiting on final nur 10.00% 0.78% 2.00% 0.00% 108.33% 0.00%	nber)
1193 GENERAI 1193 57400 1193 57411 1193 57431 1193 57431 1210 POLICE D 1210 51300 1210 51300 1210 51301 1210 51301 1210 51901 1210 51901 1210 51901	LINSURANCE UNORKERS COMPENSATION INS FIRE/POLICE ACC LIAB INS FIRE, CASUALTY & LIAB INS LINSURANCE EEPARTMENT OPOLICE DEPT-SALARIES OPOLICE DEPT-COURT TIME OTRAINING OVERTIME OCITAINING OVERTIME CLOTHING LOTHING-CRUMPTON LOTHING-CRUMPTON LOTHING-GRUMPTON	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178 97 24,827.09 0.00 1,241.79	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0.00 695.88	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 238,847.58 5,371.53 13,933.73 0.00 1,190.90	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0.00 585.09	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 400.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 400.00 1,300.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00 0.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10,00% (Waiting on final nur 10,00%) 0.78% 2.00% 0.00% 108.33% 0.00% 4.00%	nber)
1193 GENERAI 1193 57404 1193 57434 1193 57434 AL GENERAI 1210 51300 1210 51300 1210 51301 1210 51302 1210 51902 1210 51902 1210 51902	L INSURANCE O WORKERS COMPENSATION INS O FIRE, POLICE ACC LUAB INS L INSURANCE L INSURANCE DEPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME O POLICE DEPT-OVERTIME O TRAINING OVERTIME O CLOTHING L CLOTHING - CRUMPTON CLOTHING - CRUMPTON CLOTHING - CRUMPTON CLOTHING - CHIEF	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 205,960.00 14,178.97 24,827.09 0.00 1,241.79 990.00	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0.00 695.88 1,248.46	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1,190.90	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 107,449.47 3,082.79 14,694.61 0.00 585.09 0.00	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 12,000.00 400.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,806.00 16,000.00 400.00 1,300.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00% 0.00% (108.33% 0.00% 4.00% 4.00% 4.00%	nber)
1193 GENERAL 1193 57401 1193 57401 1193 57431 1193 57431 1193 57431 1210 POLICE D 1210 51301 1210 51302 1210 51302 1210 51302 1210 51902 1210 51902 1210 51902 1210 51902 1210 51902 1210 51902	LINSURANCE UNORKERS COMPENSATION INS FIRE/POLICE ACC LLAB INS FIRE, CASUALTY & LIAB INS LINSURANCE LINSURANCE DEPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME O TRAINING OVERTIME O TRAINING OVERTIME O LOTHING CRUMPTON LOTHING - CAUPTON LOTHING - CHIEF LOTHING - CHIEF LOTHING - CHIEF LOTHING - CHIEF	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960,00 14,178.97 24,827.09 0.00 1,241.79 990,00 1,537.74 289.90	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0.00 695.88 1,248.46 764.47 395.00	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 513.84 382.33	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0.00 585.09 0.00 2,678.39 213.00	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 400.00 1,250.00 1,250.00 3,000.00 400.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 25,000.00 400.00 1,300.00 1,750.00 450.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00 50.00 50.00 1,250.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10,00% (Waiting on	nber)
1193 GENERAL 1193 5741 1193 5741 1193 5743 1193 5743 1193 5743 1193 5743 1193 5743 1193 5743 1193 5100 1210 5130 1210 5130 1210 5130 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190	LINSURANCE O WORKERS COMPENSATION INS O FIRE/POLICE ACC LIAB INS O FIRE, CASUALTY & LIAB INS LINSURANCE LINSURANCE LEPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-COVERTIME O TRAINING OVERTIME O CLOTHING CLOTHING LOTHING-CRUMPTON LOTHING-CARIEF CLOTHING-CARIEF CLOTHING-CARIEF CLOTHING-CARIEF CLOTHING-MARREL CLOTHING-MACIEL (WAS HADLEY) CLOTHING-MACIEL (WAS HADLEY)	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178.97 24,827.09 0.00 1,241.79 990.00 L537.74 289.90 804.00	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0.00 655.88 1,248.46 764.47 395.00	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 513.84 382.33 1,250.00	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0,00 585.09 0,00 2,678.39 213.00 0,00	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 12,000.00 400.00 1,250.00 3,000.00 400.00 1,250.00 1,250.00	71,500,00 53,900,00 168,300,00 293,700,00 2,544,333,00 374,808,00 16,000,00 400,00 1,300,00 1,750,00 450,00 1,300,00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00 0.00 50.00 (1,250.00) 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00% 2.00% 2.00% 4.00% 4.00% 4.00% 4.1.67% 12.50% 4.00% 4.00%	nber)
1193 GENERAL 1193 5740 1193 5741 1193 5741 1193 5743 1193 5743 1193 5743 1210 POLICE D 1210 5100 1210 5131 1210 5132 1210 5130 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190	LINSURANCE O WORKERS COMPENSATION INS O FIRE, POLICE ACC LUAB INS O FIRE, CASUALTY & LIAB INS LINSURANCE EPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME D POLICE DEPT-COURT TIME TRAINING OVERTIME CLOTHING CRUMPTON CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-CAMBREL	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178.97 24,827.09 0.00 1,241.79 990.00 1,537.74 289.90 804.00 1,555.93	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0.00 695.88 1,248.46 764.47 395.00 1,250.00	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 513.84 382.33 1,250.00 1,563.00	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0.00 585.09 0.00 2,678.39 213.00	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 12,000.00 1,250.00 1,250.00 3,000.00 400.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 25,000.00 400.00 1,300.00 1,750.00 450.00 1,300.00 1,300.00 1,400.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00 0.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10,00% (Waiting on final nur 10,00%) 0.78% 2,00% 0,00% 108,33% 0,00% 4,00% 4,00% 4,10% 4,10% 4,00%	nber)
1193 GENERAL 1193 5740 1193 5741 1193 5741 1193 5743 AL GENERAL 1210 POLICE 0 1210 5130 1210 5130 1210 5130 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190	LINSURANCE O WORKERS COMPENSATION INS FIRE/POLICE ACC LIAB INS FIRE, CASUALTY & LIAB INS LINSURANCE EPPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME O TRAINING OVERTIME O LOTHING CLOTHING LOTHING-CRUMPTON LOTHING-MACIEL (WAS HADLEY) CLOTHING-MACIEL (WAS HADLEY) CLOTHING-MACIEL (WAS HADLEY) CLOTHING-MACIEL (WAS HADLEY) CLOTHING-MACIEL (WAS CRUMN)	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 205,960.00 14,178.97 24,827.09 90.00 1,241.79 990.00 1,537.74 289.90 804.00 1,555.93 1,229.00	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0.00 695.88 1,248.46 764.47 395.00 1,250.00 1,476.34 1,247.95	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501,20 233,847.55 5,371.53 13,933.73 0.00 1.190.90 0.00 513.84 382.33 1,250.00 1,563.00 1,250.00	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0,00 585.09 0,00 2,678.39 213.00 0,00 168.00 384.00	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,455.00 16,000.00 400.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700,00 2,544,333.00 374,808.00 16,000.00 25,000.00 400.00 1,300.00 1,750.00 1,300.00 1,300.00 1,400.00 1,300.00 1,300.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 50.00 50.00 (1,250.00) 50.00 (163.00) 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00% 0.00% (0.00%) 0.00% 4.0	nber)
1193 GENERAL 1193 5740 1193 5741 1193 5741 1193 5743 1193 5743 1193 5743 1193 5743 1193 5743 1210 POLICE D 1210 5130 1210 5130 1210 5130 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190	L INSURANCE O WORKERS COMPENSATION INS O FIRE, CASUALTY & LIAB INS L INSURANCE EPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME O POLICE DEPT-OVERTIME O TRAINING OVERTIME O CLOTHING I CLOTHING-CRUMPTON CRUMPTON CRUMPT	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178.97 24,827.09 0.00 1,241.79 990.00 1,537.74 288.90 804.00 1,555.93 1,229.00 400.00	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 D.00 655.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 513.84 32.23 1,250.00 1,563.00 1,250.00 385.95	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0,00 585.09 0,00 2,678.39 213.00 0,00 168.00 384.00 0,00	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 400.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 400.00 1,300.00 1,750.00 450.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 450.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00 0.00 50.00 50.00 50.00 (1,250.00) 50.00 (163.00) 50.00 50.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00% 0.00% 108.33% 0.00% 4.00%	nber)
1193 GENERAL 1193 5740 1193 5741 1193 5741 1193 5749 1193 5749 1193 5749 1193 5749 1193 5749 1193 5749 1193 5749 1193 5749 1193 5749 1193 5749 1193 5749 1193 5749 1193 5749 1193 5749 1193 5749 1193 5749 1194 5749 1195 5749 119	LINSURANCE O WORKERS COMPENSATION INS FIRE/POLICE ACC LLAB INS FIRE, CASUALTY & LIAB INS LINSURANCE EPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME O TRAINING OVERTIME O TRAINING OVERTIME O LOTHING-CRUMPTON LOTHING-CAMBREL LIOTHING-CAMBREL CLOTHING-GAMBREL CLOTHING-GAMBREL CLOTHING-GAMBREL CLOTHING-GAMBREL CLOTHING-WIEF CLOT	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960,00 14,178.97 24,827.09 0.00 1,241.79 990,00 1,537,74 289.90 804.00 1,555.93 1,229.00 400,00 286.99	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0.00 695.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 513.84 382.33 1,250.00 1,563.00 1,250.00 385.95	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0.00 585.09 0.00 2,678.39 213.00 0.00 168.00 384.00 0.00 249.50	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 400.00 1,750.00 3,000.00 400.00 1,250.00 1,250.00 1,250.00 400.00 1,250.00 400.00 1,250.00 400.00 1,250.00 400.00 1,250.00 400.00 1,250.00 400.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 25,000.00 400.00 1,300.00 1,750.00 1,300.00 1,300.00 1,300.00 1,300.00 450.00 1,400.00 1,300.00 450.00 450.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00 50.00 50.00 15,000 50.00 163.00 50.00 163.00 50.00 50.00 50.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10,00% (Waiting on	nber)
1193 GENERAL 1193 5741 1193 5741 1193 5741 1193 5743 1193 5743 1193 5743 1193 5743 1210 FOLICE D 1210 5130 1210 5130 1210 5130 1210 5130 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190	LINSURANCE O WORKERS COMPENSATION INS O FIRE, POLICE ACC LUAB INS O FIRE, CASUALTY & LIAB INS LINSURANCE LINSURANCE DEPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-CVERTIME O POLICE DEPT-CVERTIME O TRAINING OVERTIME O CLOTHING 1 CLOTHING- CRUMPTON CLOTHING- SULARSKI CLOTHING- SULARSKI CLOTHING- WORFICER (WAS CUNN CLOTHING- HERESTRIOM	46,132.00 37,762.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,1783 24,827.09 90.00 1,241.79 990.00 1,555.93 1,229.00 400.00 286.99 0.00	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0,00 695.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83 373.96	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 513.84 382.33 1,250.00 1,563.00 1,250.00 385.95 386.42 1,101.50	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0,00 585.09 0,00 1,678.39 213.00 0,00 168.00 384.00 0,00 249.50 0,00	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 12,000.00 400.00 1,250.00 1,250.00 400.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 25,000.00 400.00 1,300.00 1,750.00 450.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,500.00 1	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00 0.00 50.00 50.00 50.00 (12,50.00) 50.00 (163.00) 50.00 50.00 50.00 50.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00% 0.00% 108.33% 0.00% 4.00%	nber)
1193 GENERAI 1193 5741 1193 5741 1193 5741 1193 5743 AL GENERA 1210 POLICE D 1210 5130 1210 5130 1210 5130 1210 5130 1210 5190	LINSURANCE O WORKERS COMPENSATION INS O FIRE/POLICE ACC LUAB INS O FIRE, CASUALTY & LIAB INS LINSURANCE EPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME D POLICE DEPT-OVERTIME O TRAINING OVERTIME O TRAINING OVERTIME O LOTHING CRUMPTON C LOTHING-CRUMPTON C LOTHING-CRUMPTON C LOTHING-CRUMPTON C LOTHING-MACIEL (WAS HADLEY) C LOTHING-MACIEL (WAS HADLEY) C LOTHING-NEW OFFICER (WAS CUNN C LOTHING-BRISSETTE	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178.97 24,827.09 0.00 1,241.79 990.00 L,537,74 289.90 804.00 1,555.93 1,229.00 400.00 286.99 0.00	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0.00 695.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83 373.96 333.19	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 513.84 382.33 1,250.00 1,563.00 1,250.00 385.95 386.42 1,101.50	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0,00 585.09 0,00 2,678.39 213.00 0,00 168.00 384.00 0,00 249.50 0,0	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 12,000.00 1,250.00 3,000.00 400.00 1,250.00 1,250.00 1,250.00 400.00 1,250.00 400.00 1,250.00 400.00 1,250.00 400.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 25,000.00 400.00 1,300.00 1,750.00 450.00 1,300.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10,00% (Waiting on final nur 10,00%) 0.78% 2,00% 0,00% 108,33% 0,00% 4,00% 4,00% 4,00% 4,00% 4,00% 4,00% 12,50% 12,50% 12,50% 4,00%	nber)
1193 GENERAL 1193 5741 1193 5741 1193 5741 1193 5743 1193 5743 1193 5743 1193 5743 1193 5743 1193 5743 1193 5743 1193 5743 1193 5743 1193 5743 1193 5743 1193 5743 1193 5743 1190 5130 1110 5130 1110 5130 1110 5190 1110 5190 1110 5190 1110 5190 1110 5190 1110 5190 1110 5190 1110 5190 1110 5190 1110 5190 1110 5190 1110 5190 1110 5190 1110 5191	LINSURANCE O WORKERS COMPENSATION INS FIRE/POLICE ACC LIAB INS FIRE, CASUALTY & LIAB INS LINSURANCE EPPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME O TRAINING OVERTIME O CLOTHING CATIFIE CLOTHING CAMBREL CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-MARKEL CLOTHING-MACIEL (WAS HADLEY) CLOTHING-MACIEL (WAS HADLEY) CLOTHING-MACIEL (WAS CUNN CLOTHING-MERSTSTOM CLOTHING-MERSTSTOM CLOTHING-MERSTSTOM CLOTHING-BRISSETTE CLOTHING-RENDOS (WAS HARTY) CLOTHING-RENDOS (WAS HARTY) CLOTHING-RENDOS (WAS HARTY)	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178.97 24,827.09 90.00 1,241.79 990.00 1,537.74 28,99 804.00 1,555.93 1,279.00 400.00 286.99 0,00 1,263.89 1,168.90	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0.00 695.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83 373.96 353.19 1,206.99 1,119.99	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501,20 233,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 513.84 382.33 1,250.00 1,563.00 1,250.00 385.95 386.42 1,101.50 0.00	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0,00 585.09 0,00 2,678.39 213.00 0,00 168.00 384.00 0,00 249.50 0,00 181.90	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 400.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700,00 2,544,333.00 374,808.00 16,000.00 25,000.00 400.00 1,300.00 1,750.00 1,300.00 1,300.00 1,300.00 450.00 450.00 450.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 50.00 50.00 (1,250.00) 50.00 (163.00) 50.00 50.00 50.00 50.00 50.00 50.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00% 0.00% 0.00% 0.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 12.50% 4.00% 12.50% 4.00% 12.50% 4.00% 12.50% 4.00% 12.50% 4.00% 12.50% 4.00% 12.50% 4.00% 12.50% 4.00% 12.50% 4.00% 12.50% 4.00% 12.50% 4.00% 12.50% 4.00% 12.50% 4.00% 12.50% 4.00% 12.50% 4.00%	nber)
1193 GENERAI 1193 5740 1193 5741 1193 5741 1193 5743 AL GENERA AL GENERA 1210 POLICE D 1210 5130 1210 5131	LINSURANCE UNORKERS COMPENSATION INS FIRE, CASUALTY & LIAB INS LINSURANCE EPARTMENT POLICE DEPT-SALARIES POLICE DEPT-OVERTIME POLICE DEPT-OVERTIME POLICE DEPT-OVERTIME CLOTHING OVERTIME CLOTHING CRUMPTON CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-AMBREL CLOTHING-AMBREL CLOTHING-AMBREL CLOTHING-AMBREL CLOTHING-BALIES CLOTHING-BALIES CLOTHING-BALIES CLOTHING-BERSSETTE CLOTHING-BERSSETTE CLOTHING-REVORSO CLOTHING-REPARSON	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178.97 24,827.09 0.00 1,241.79 990.00 1,537.74 289.90 804.00 1,555.93 1,229.00 400.00 266.99 0.00 1,263.89 1,168.90	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0,00 655.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83 373.96 333.19 1,206.99 1,119.99	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 513.84 32.33 1,250.00 1,563.00 1,250.00 365.95 386.42 1,101.50	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0,00 585.09 0,00 2,678.39 213.00 0,00 168.00 384.00 0,00 249.50 0,00 181.90 1,400.20	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 400.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 400.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,400.00 1,300.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,500.00	6,500.00 4,900.00 15,300.00 15,300.00 19,609.00 7,349.00 0.00 13,000.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10,00% (Waiting on final nur 10,00%) 0.78% 2,00% 0,00% 108.33% 0,00% 4,00%	nber)
1193 GENERAI 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1194 5130 119	LINSURANCE O WORKERS COMPENSATION INS FIRE/POLICE ACC LLAB INS FIRE, CASUALTY & LIAB INS LINSURANCE EPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME O TRAINING OVERTIME O TRAINING OVERTIME O LOTHING-CRUMPTON CLOTHING-GAMBREL LIOTHING-CAMBREL CLOTHING-GAMBREL CLOTHING-GAMBREL CLOTHING-WIEF CLOTHING-WIEF CLOTHING-WIEF CLOTHING-WIEF CLOTHING-WIEF CLOTHING-WIEF CLOTHING-WIEF CLOTHING-RENSTROM CLOTHING-BRISSETTE CLOTHING-RENSTROM CLOTHING-BRISSETTE CLOTHING-RENSTROM CLOTHING-REARSON CLOTHING-REARSON CLOTHING-REARSON CLOTHING-PEARSON CLOTHIN	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960,00 14,178.97 24,827.09 0.00 1,241.79 990,00 1,537.74 288.99 804.00 1,555.93 1,229.00 400,00 286.99 0.00 1,63.89 1,168.90 1,553.00 1,553.00 1,553.00	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0.00 695.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83 373.96 353.19 1,206.99 1,119.99 1,560.00 1,046.68	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 513.84 382.33 1,250.00 1,563.00 1,250.00 385.95 386.42 1,101.50 0.00 1,334.23 1,563.00	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0,00 585.09 0,00 2,678.39 213.00 0,00 168.00 384.00 0,00 249.50 0,00 181.90 1,400.20 133.86	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 400.00 1,750.00 3,000.00 400.00 1,250.00 400.00 1,250.00 400.00 1,250.00 400.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 400.00 1,300.00 1,300.00 1,750.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,300.00 1,400.00 1,300.00 1,300.00 1,300.00 1,500.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 50.00 50.00 (1,250.00) 50.00 (163.00) 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00% 0.00% 108.33% 0.00% 4.00% 4.00% 4.00% 4.00% 4.00% 12.50% 4.00% 12.50% 4.00	nber)
1193 GENERAI 1193 57411 1193 5741	LINSURANCE O WORKERS COMPENSATION INS O FIRE, POLICE ACC LUAB INS O FIRE, CASUALTY & LIAB INS LINSURANCE DEPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME O POLICE DEPT-OVERTIME O TRAINING OVERTIME O CLOTHING I CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-CHUMPTON CLOTHING-CHUMPTON CLOTHING-CHUMPTON CLOTHING-CHUMPTON CLOTHING-CHUMPTON CLOTHING-CHUMPTON CLOTHING-SALARSKI CLOTHING-SALARSKI CLOTHING-SHERSTROM CLOTHING-HERSTROM CLOTH	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,1789 24,827.09 0.00 1,241.79 990.00 1,537.74 289.90 804.00 1,555.93 1,229.00 400.00 286.99 0.00 1,263.88 1,166.89 1,1563.00 1,253.00 1,253.00 1,253.00	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 D.00 655.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83 373.96 353.19 1,206.99 1,119.99 1,550.00 1,046.68	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1,190.90 0.00 1,394.33 1,250.00 1,250.00 1,563.00 1,030.42 1,101.50 0.00	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.45 1,002 14,694.61 0,00 168.00 0,00 168.00 168.00 0,00 168.00 0,00 168.00	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 15,000.00 400.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00 0.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00% 0.00% 108.33% 0.00% 4.00% 4.00% 4.00% 4.00% 4.00% 12.50%	nber)
1193 GENERAL 1193 5744 1193 5744 1193 5744 1193 5744 1193 5749 119	LINSURANCE O WORKERS COMPENSATION INS O FIRE, POLICE ACC LLAB INS O FIRE, CASUALTY & LIAB INS LINSURANCE EPARATMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME D POLICE DEPT-OVERTIME O TRAINING OVERTIME O TRAINING OVERTIME O LOTHING GRUMPTON LOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-CHIEFE CLOTHING-MERE CLOTHING-MERE CLOTHING-MERE CLOTHING-MERE CLOTHING-MERE CLOTHING-MERE CLOTHING-MERE CLOTHING-MERE CLOTHING-RESTROM CL	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178.97 24,827.09 0.00 1,241.79 990.00 1,537.74 289.90 804.00 1,555.93 1,229.00 400.00 266.99 0.00 1,638.91 1,166.90 1,156.30 1,156.30 1,156.30 1,250.00	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0.00 695.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83 373.96 353.19 1,266.99 1,119.99 1,560.00 1,046.68 1,242.66	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 513.84 382.33 1,250.00 1,250.00 385.95 386.42 1,101.50 0.00 1,334.23 1,563.00 1,030.42 1,312.15 0.00	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0,00 585.09 0,00 2,678.39 213.00 0,00 168.00 384.00 0,00 181.90 1,400.20 133.86 158.00 0,00	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 12,000.00 1,250.00 3,000.00 400.00 1,250.00 400.00 1,250.00 400.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,400.00 1,400.00 1,553.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 25,000.00 400.00 1,300.00 1,750.00 450.00 1,300.00 1,300.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00 50.00	10.00% Per TM, use 10% for 10.00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00% 0.00% 10.83% 0.00% 4.00% 4.00% 4.00% 4.00% 4.00% 12.50% 12.50% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 0.00% 4.00%	nber)
1193 GENERAI 1193 5741 1194 5741 1195 5741 119	LINSURANCE O WORKERS COMPENSATION INS O FIRE/POLICE ACC LUAB INS O FIRE, CASUALTY & LIAB INS LINSURANCE LINSURANCE DEPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME O POLICE DEPT-OVERTIME O CLOTHING I CLOTHING CRUMPTON CLOTHING - CRUMPTON CLOTHING - CRUMPTON CLOTHING - CHIEF CLOTHING - CRUMPTON CLOTHING - CRUMPTON CLOTHING-DAVIS CLOTHING-DAVIS CLOTHING-DAVIS CLOTHING-BANGEL CLOTHING-BANGEL CLOTHING-BANGEL CLOTHING-RERSTROM CLOTHING-RERSTROM CLOTHING-RERSTROM CLOTHING-REPINOSO (WAS HARTY) CLOTHING-REPINOSO (WAS HARTY) CLOTHING-BARRIGHT CLOTHING-BARRIGHT CLOTHING-BARRIGHT CLOTHING-BARRIGHT CLOTHING-HARDEN CLOTHING-PRESEGRANT (WAS COT) CLOTHING-HARDEN CLOTHING-PRESEGRANT (WAS COT) CLOTHING-HARDEN CLOTHING-PRESEGRANT (WAS COT)	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178.97 24,827.09 90.00 1,241.79 990.00 1,537.74 28,990 804.00 1,555.93 1,279.00 400.00 266.99 0,00 1,263.89 1,166.90 1,563.00 1,263.89 1,166.90 1,263.89	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0,50 695.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83 373.96 353.19 1,266.00 1,046.68 1,242.66 400.00 1,082.84	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 1.190.90 1,563.00 1,563.00 1,250.00 385.95 386.42 1,101.50 0.00 1,334.23 1,563.00 1,563.00 1,563.00 1,563.00 1,563.00	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.4 3,082.79 14,694.61 0,00 585.09 0,00 1,678.39 213.00 0,00 168.00 384.00 0,00 249.50 0,00 181.90 1,400.20 133.86 158.00 0,00 34.98	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 12,000.00 400.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 25,000.00 400.00 1,300.00 1,750.00 450.00 1,300.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0,00 13,000.00 50.00 50.00 12,50.00 50.00 13,50.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00% (2.00%) (2.00%) (2.00%) (2.00%) (2.00%) (2.00%) (2.5	nber)
1193 GENERAL 1193 STA10 1193 S741 1193 S190 1190 S190 11	LINSURANCE UNORKERS COMPENSATION INS FIRE, FOLICE ACC LUAB INS FIRE, CASUALTY & LIAB INS LINSURANCE EPARTMENT POLICE DEPT-SALARIES POLICE DEPT-OVERTIME POLICE DEPT-OVERTIME CLOTHING OVERTIME CLOTHING CRUMPTON CLOTHING-ROUMPTON CLOTHING-ROUMPT	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178.97 24,827.09 0.00 1,241.79 990.00 1,537.74 289.90 804.00 1,555.93 1,229.00 400.00 266.99 0.00 1,263.88 1,168.90 1,250.00 1,232.47 0.00 1,232.47	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0.00 655.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83 373.96 353.19 1,206.99 1,119.99 1,560.00 1,046.68 1,242.66 400.00 1,082.84	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 513.84 382.33 1,250.00 1,563.00 1,250.00 385.95 386.42 1,101.50 0.00 1,334.23 1,563.00 1,334.23 1,563.00 1,334.23 1,563.00 1,334.23 1,563.00 1,334.23 1,563.00 1,334.23 1,563.00 1,334.23 1,563.00 1	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0,00 585.09 0,00 2,678.39 2,13.00 0,00 168.00 384.00 0,00 249.50 0,00 181.90 1,400.20 133.86 158.00 0,00 34.98 279.87	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 400.00 1,300.00 1,750.00 450.00 1,300.00 1,400.00 1,300.00 1,400.00	6,500.00 4,900.00 15,300.00 15,300.00 15,609.00 7,349.00 0.00 13,000.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10,00% (Waiting on final nur 10,00%) 0.78% 2,00% 0,00% 108,33% 0,00% 4,00% 4,00% 4,00% 4,00% 4,00% 12,50% 12,50% 12,50% 12,50% 10,43% 4,00% 0,00% 4,00% 0,00% 4,00% 0,00% 4,00% 0,00% 4,00% 0,00% 12,50% 4,00% 0,00% 12,50% 4,00% 0,00% 12,50% 4,00% 0,00% 12,50% 4,00% 0,00% 12,50% 4,00% 0,00% 12,50% 4,00% 0,00% 12,50% 4,00% 0,00% 12,50% 4,00% 0,00% 12,50% 4,00% 0,00% 12,50% 4,00% 0,00% 12,50% 4,00% 0,00% 12,50% 4,00% 0,00% 12,50% 4,00% 0,00% 12,50% 4,00% 0,00% 4,00% 0,00% 12,50% 4,00% 0,00% 12,50% 4,00% 0,00% 4,00% 0,00% 4,00% 0,00% 4,00% 0,00% 4,00% 0,00% 4,00% 4,00% 6,0	nber)
1193 GENERAL 1193 5741 1193 5130 11210 5130 11210 5130 11210 5130 11210 5130 11210 5130 11210 5130 11210 5130 11210 5130 11210 5130 11210 5130 11210 5130 11210 5131	LINSURANCE O WORKERS COMPENSATION INS FIRE/POLICE ACC LIAB INS FIRE, CASUALTY & LIAB INS LINSURANCE EPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME O TRAINING OVERTIME O LOTHING-COUNTIME O LOTHING-GAMBREL LIOTHING-GAMBREL LIOTHING-GAMBREL CLOTHING-GAMBREL CLOTHING-GAMBREL CLOTHING-WILEF CLOTHING-WILEF CLOTHING-WILEF CLOTHING-WILEF CLOTHING-REW OFFICER (WAS CUNN LOTHING-BRISSETTE CLOTHING-REW OFFICER (WAS CUNN LOTHING-BRISSETTE CLOTHING-BRISSETTE CLOTHING-BRISSETTE CLOTHING-BRISSETTE CLOTHING-BRISSETTE CLOTHING-PEARSON LOTHING-BRISSETTE CLOTHING-PEARSON CLOTHING-PEAR	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960,00 14,178.97 24,827.09 0.00 1,241.79 990,00 1,537.74 288.90 804.00 1,555.93 1,229.00 400,00 286.99 0.00 1,263.89 1,168.90 1,253.00 1,253.00 1,250.00 1,232.47 0.00	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0.00 695.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83 373.96 335.19 1,206.99 1,119.99 1,550.00 1,046.68 1,242.66 400.00 1,082.84 1,249.38	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1,190.90 0.00 513.84 382.33 1,250.00 1,563.00 1,250.00 385.95 386.42 1,101.50 0.00 1,334.23 1,563.00 1,130.42 1,312.15 0.00 1,250.00	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0,00 585.09 0,00 2,678.39 213.00 0,00 168.00 384.00 0,00 181.90 1,400.20 133.86 158.00 0,00 34.98 279.87 884.24	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 12,000.00 400.00 1,250.00 3,000.00 1,250.00 400.00 1,250.00 400.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 25,000.00 400.00 1,300.00 1,300.00 1,300.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,300.00 1,400.00 1,400.00 1,300.00 1,400.00 1,400.00 1,300.00 1,400.00 1,300.00 1,300.00 1,400.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,400.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00 50.00 50.00 (1,250.00) 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10,00% (Waiting on final nur 10,00%) 0.78% 2.00% 0.00% 108,33% 0.00% 4.00%	nber)
1193 GENERAI 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5190 1194 5190 1195 5190 119	LINSURANCE O WORKERS COMPENSATION INS O FIRE/POLICE ACC LUAB INS O FIRE, CASUALTY & LIAB INS LINSURANCE DEPARTMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME O POLICE DEPT-OVERTIME O LOTHING COVERTIME O LOTHING COVERTIME O LOTHING CRUMPTON C LOTHING GAMBREL CLOTHING CAMBREL CLOTHING CAMBREL CLOTHING CAMBREL CLOTHING SAMBREL CLOTHING SAMB	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178.97 24,827.09 0.00 1,241.79 990.00 1,537.74 289.90 804.00 1,555.93 1,279.00 400.00 286.99 0,00 1,263.89 1,168.90 1,563.00 1,250.00 1,328.16 0,00 1,250.00 1,250.00 1,250.00	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 D.00 655.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83 373.96 353.19 1,206.99 1,119.99 1,156.00 1,046.68 4,000.00 1,042.84 1,249.38 1,249.38	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 1,563.00 1,250.00 1,563.00 1,250.00 1,334.23 1,101.50 0.00 1,334.23 1,563.00 1,030.42 1,101.50 0.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0,00 585.09 0,00 168.00 384.00 0,00 249.50 0,00 181.90 1,400.20 133.86 158.00 0,00 34.98 279.87 884.24 453.00	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 12,000.00 400.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 400.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00 0.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10,00% (Waiting on final nur 10,00%) 0.78% 2,00% 2,00% 2,00% 4,	nber)
1193 GENERAI 1193 5741 1193 5741 1193 5741 1193 5741 1193 5743 AL GENERA 1210 POLICE D 1210 5130 1210 5130 1210 5130 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5191	LINSURANCE O WORKERS COMPENSATION INS FIRE, POLICE ACC LLAB INS FIRE, CASUALTY & LIAB INS LINSURANCE EPARATMENT O POLICE DEPT-SALARIES O POLICE DEPT-OVERTIME D POLICE DEPT-OVERTIME CLOTHING OVERTIME CLOTHING CRUMPTON CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-CRUMPTON CLOTHING-MARKEL CLOTHING-MARKEL CLOTHING-MARKEL CLOTHING-MARKEL CLOTHING-MARKEL CLOTHING-MARKEL CLOTHING-REPARSTON CLOTHING-ROGERS CLOTHING-MACCONALD CLOTHING-MACCONALD CLOTHING-MACCONALD CLOTHING-RECOVER CLOTHING-MACCONALD CLOTHING-RECOVER CLOTHIN	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 1,4178.97 24,827.09 0.00 1,241.79 990.00 1,537.74 289.90 804.00 1,555.93 1,229.00 400.00 266.99 0.00 1,263.89 1,166.90 1,253.00 1,253.00 1,253.00 1,254.00 1,254.00 1,255.00	54,533.00 43,247.00 120,859.68 218,639.68 2,195,218.89 144,763.28 10,433.06 9,615.11 0.00 695.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83 373.96 353.19 1,266.99 1,119.99 1,560.00 1,045.68 1,242.66 400.00 1,082.84 1,249.38 1,292.07 250.00	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 233,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 513.84 382.33 1,250.00 1,563.00 1,250.00 1,334.23 1,563.00 1,334.23 1,563.00 1,030.42 1,312.15 0.00 1,250.00 1,250.00 1,250.00 1,250.00	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 102,449.47 3,082.79 14,694.61 0,00 585.09 0,00 2,678.39 213.00 0,00 168.00 384.00 0,00 181.90 1,400.20 133.86 158.00 0,00 34.98 279.87 884.24 453.00 130.00	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 12,000.00 400.00 1,250.00 400.00 1,250.00 400.00 1,250.00 400.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 25,000.00 400.00 1,300.00 1,750.00 450.00 1,300.00 1,300.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,300.00 1,300.00 1,400.00 1,300.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 50.00	10.00% Per TM, use 10% for 10.00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00% 0.00% 10.83% 0.00% 4	nber)
1193 GENERAL 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5191	LINSURANCE UNORKERS COMPENSATION INS FIRE, CASUALTY & LIAB INS LINSURANCE EPARTMENT DPOLICE DEPT-SALARIES DPOLICE DEPT-SALARIES DPOLICE DEPT-CVERTIME DPOLICE DEPT-SALARIES DPOLICE DPT-SALARIES DPOLICE DEPT-SALARIES DPOLICE DPT-SALARIES	46,132.00 37,762.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178.97 24,827.09 0.00 1,241.79 990.00 1,253.74 289.90 804.00 1,555.93 1,279.00 286.99 0.00 1,263.89 1,168.90 1,250.00 1,232.47 0.00 1,232.47 0.00 1,243.81 0.00 1,250.00	54,533.00 43,247.00 120,859.68 218,639.68 21,195,238.89 144,763.28 10,433.06 9,615.11 D.00 655.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83 373.96 353.19 1,206.99 1,119.99 1,1560.00 1,046.68 1,242.66 400.00 1,082.84 1,249.38 1,249.38	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 238,847.58 5,371.53 13,933.73 0.00 1,190.90 0.00 1,394.23 1,250.00 1,334.23 1,563.00 1,334.23 1,563.00 1,334.23 1,563.00 1,030.42 1,312.15 0.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 107,449.47 3,082.79 14,694.61 0,00 585.09 0,00 168.00 384.00 0,00 249.50 0,00 0,00 181.90 1,400.20 133.86 158.00 0,00 34.98 279.87 884.24 453.00 130.00 0,00	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 12,000.00 400.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,400.00 1,300.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00	6,500.00 4,900.00 15,300.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00 0.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00% 0.00% 108.33% 0.00% 4.00% 4.00% 4.00% 4.00% 12.50%	nber)
1193 GENERAL 1193 5744 1193 5744 1193 5744 1193 5744 1193 5744 1193 5744 1210 FOLUCE D 1210 5130 1210 5131	LINSURANCE O WORKERS COMPENSATION INS FIRE, POLICE ACC LUAB INS FIRE, CASUALTY & LIAB INS LINSURANCE EPARTMENT POLICE DEPT-SALARIES POLICE DEPT-OVERTIME POLICE DEPT-OVERTIME CLOTHING OVERTIME CLOTHING OVERTIME CLOTHING CRUMPTON CLOTHING-RUMPTON CLOTHING-RUM	46,132.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178.97 24,827.09 0.00 1,241.79 990.00 L537.74 289.90 804.00 286.99 0.00 1,263.89 1,168.90 1,250.00 1,232.47 0.00 1,328.16 0.00 1,250.00 1,128.00 1,250.00 1,128.00 1,250.00 1,128.90 1,128.00 1,250.00 1,128.90 1,128.00 1,250.00 1,128.90 1,128.00 1,250.00 1,128.90 1,250.00 1,128.90 1,250.00 1,128.90 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00	54,533.00 43,247.00 120,859.68 218,639.68 2,195,238.89 144,763.28 10,433.06 9,615.11 0.00 695.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83 373.96 353.19 1,206.99 1,119.99 1,560.00 1,046.68 1,242.66 400.00 1,082.84 1,249.38 1,292.07 250.00 1,242.21 0.00 1,241.39	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 238,847.58 5,371.53 13,933.73 0.00 1.190.90 0.00 513.84 382.33 1,250.00 1,563.00 1,250.00 385.95 386.42 1,101.50 0.00 1,334.23 1,563.00 1,030.42 1,563.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 107,449.47 3,082.79 14,694.61 0,00 585.09 0,00 2,678.39 213.00 0,00 168.00 384.00 0,00 249.50 0,00 181.90 1,400.20 133.86 158.00 0,00 34.98 279.87 884.24 453.00 0,00 0,00	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 1,250.00 1,2	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 15,000.00 25,000.00 400.00 1,300.00 1,750.00 450.00 1,300.00 1,300.00 1,300.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00	6,500.00 4,900.00 15,300.00 26,700.00 19,609.00 7,349.00 0.00 13,000.00 0.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2,00% 0.00% 108,33% 0.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 4.00% 6.00% 4.00% 6.00%	nber)
1193 GENERAL 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1193 5741 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5190 1210 5191	LINSURANCE UNORKERS COMPENSATION INS FIRE, CASUALTY & LIAB INS LINSURANCE L	46,132.00 37,762.00 37,762.00 108,017.58 191,911.58 2,011,607.24 209,960.00 14,178.97 24,827.09 0.00 1,241.79 990.00 1,253.74 289.90 804.00 1,555.93 1,279.00 286.99 0.00 1,263.89 1,168.90 1,250.00 1,232.47 0.00 1,232.47 0.00 1,243.81 0.00 1,250.00	54,533.00 43,247.00 120,859.68 218,639.68 21,195,238.89 144,763.28 10,433.06 9,615.11 D.00 655.88 1,248.46 764.47 395.00 1,250.00 1,478.34 1,247.95 378.83 373.96 353.19 1,206.99 1,119.99 1,1560.00 1,046.68 1,242.66 400.00 1,082.84 1,249.38 1,249.38	56,616.00 60,078.08 129,979.00 246,673.08 2,207,501.20 238,847.58 5,371.53 13,933.73 0.00 1,190.90 0.00 1,394.23 1,250.00 1,334.23 1,563.00 1,334.23 1,563.00 1,334.23 1,563.00 1,030.42 1,312.15 0.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00 1,250.00	54,397.00 48,484.76 151,676.36 254,558.12 915,165.16 107,449.47 3,082.79 14,694.61 0,00 585.09 0,00 168.00 384.00 0,00 249.50 0,00 0,00 181.90 1,400.20 133.86 158.00 0,00 34.98 279.87 884.24 453.00 130.00 0,00	65,000.00 49,000.00 153,000.00 267,000.00 2,524,724.00 367,459.00 16,000.00 12,000.00 400.00 1,250.00	71,500.00 53,900.00 168,300.00 293,700.00 2,544,333.00 374,808.00 16,000.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,300.00 1,400.00 1,300.00 1,400.00 1,400.00 1,400.00 1,400.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00 1,400.00 1,300.00	6,500.00 4,900.00 15,300.00 15,300.00 19,609.00 7,349.00 0.00 13,000.00 0.00 50.00	10,00% Per TM, use 10% for 10,00% (Waiting on final nur 10.00% (Waiting on final nur 10.00%) 0.78% 2.00% 0.00% 108.33% 0.00% 4.00% 4.00% 4.00% 4.00% 12.50%	nber)

GENERAL	FOR: FUND		2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 ACTUALS	2022 BUDGET	2023 BUDGET DEPT REQUEST	Dollar Incr (Decr)	Percent Incr (Decr)	COMMENTS
1210	51926	CLOTHING-MCNULTY	316.99	358.48	308.99	80.00	400.00	450,00	50.00	12.50%	
1210	51927	CLOTHING-LEBEL (WAS GOODWIN)	0.00	265.45	0.00	0.00	400.00	450.00	50.00	12.50%	
1210	51928	CLOTHING-LANSING	791.09	416.92	1,189.47	313.95	1,250.00	1,300.00	50.00	4.00%	
1210R	51930	CLOTHING-CAULEY	D.00	235.96	287.00	74.99	400.00	450.00	50.00	12.50%	
1210R	51931	CLOTHING-BUELOW	101.99	384.79	370,99	283.50	400.00	450.00	50.00	12.50%	
1210R	51932	CLOTHING-MACKIE	37.00	0.00	0.00	0.00	400.00	450.00	50.00	12.50%	
1210	52000	SERVICES	25,419.31	2,781.74	4,849.95	1,198.31	2,000.00	3,200.00	1,200.00		tional Grid electricity (radio shelter) \$250/month, one cell cleaning \$20
	52400	POLICE-VEHIC MAINT/REPAIR	13,053.06	15,406 71	18,798.65	4,969.33	13,000.00	13,000.00	0.00	0.00%	manual data emeri del franco surrient beradandinana t and adu aranin. E bara
1210											
1210	52440	EQUIPMENT REPAIR	5,065.66	1,765.47	3,329.83	651.25	7,000.00	7,000.00	0.00	0.00%	
1210	53021	POLICE PHYSICAL EXAM	2,958.94	0.00	4,441.98	2,626.14	1,000.00	3,050.00	2,050.00		50 per physical; \$425 per pyschological (2 officers)
1210	53040	POLICE-COMPUTER	0.00	497.64	0.00	0.00	0.00	0.00	0.00	0.00%	
1210	53200	POLICE-TRAINING	10,632.00	4,754.83	15,710.75	5,981.00	9,000.00	12,000.00	3,000.00	33.33% To	reflect FY22 annualized actual cost
1210	53400	POLICE-COMMUNICATIONS	17,131.37	17,391.18	17,890.53	6,179.71	17,500.00	17,700.00	200.00	1.14%	
1210	53402	POLICE-MAINT AGREEMENT	34,393.94	64,412.70	\$2,798.12	42,152,74	75,643,00	94,562.00	18,919.00	25.01%	
1210	53800	POLICE-PHOTOGRAPHY	0.00	0.00	0.00	0.00	1,000.00	1,000.00	0.00	0.00%	
1210	54000	SUPPLIES	35,236.49	19,968.51	68,915.82	11,841.10	18,535.00	15,100.00	(3,435.00)		
1210	54200	OFFICE SUPPLIES	2,196.41	3,507.87	3,287.76	1,629.37	3,800.00	3,800.00	0.00	0.00%	
1210	54800	VEHICLE SUPPLIES	1,666.33	5,778.82	3,932.81	36.40	5,000.00	5,000.00	0.00	0.00%	
1210	54900	PRISONER SUPPLIES	0.00	38.99	0.00	1,465.16	800.00	800.00	0.00	0.00%	
1210	55821	DUES/SUBSCRIPTIONS	13,998.02	10,718.00	12,785.99	10,856.00	10,800.00	12,600.00	1,800.00	16.67%	
1210	55890	CONFERENCES	3,586.20	894.93	325.00	964.81	5,100.00	10,000.00	4,900.00	96.08%	
1210	57000	OTHER CHARGES & EXPENSES	3,051.09	638.77	0.00	21.50	0.00	0.00	0.00	0.00%	
1210	57410	COLLEGE REIMBURSEMENT	23,629.00	18,638.50	13,059.80	D.00	28,800.00	39,400.00	10,600.00	36.81%	
1210R	58200	COMPUTER AIDED DISPATCH	1,303.63	0.00	0.00	0.00	0.00	0.00	0,00	0.00%	
1210	58590	CRUISER	45,064.50	44,363.69	50,321.62	2,807.19	53,700.00	56,000.00	2,300.00	4.28%	
1210	58700	AOD'L COST RADIO INFRASTUCTURE	6,770.97	11,698.63				0.00	0.00	0.00%	
	NEW	VESTS	0.00	,,-				5,100.00	5,100.00	100.00%	
	NEW	NEW HIRE, TRAINING, CLTHING, EQUII	0.00					7,200.00	7,200.00	100.00%	
DTAL	POLICE DEPARTM	ENT	2,529,356.76	2,607,644.71	2,755,054.11	1,137,458.51	3,205,887.00	3,299,703.00	93,816.00	2.93%	
1220	FIRE DEPARTMENT	r									
1220	51000	FIRE CALL PAY	54,296.95	52,302.22	54,920.88	19,218.02	74,917.00	76,415.00	1,498.00	2.00%	
1220	51100	FIRE DEPT, WAGES	1,241,051.55	1,287,561.94	1,376,443.31	559,703.32	1,430,102.00	1,473,183.00	43,081.00	3.01%	
1220	51300	FIRE DEPT-OVERTIME	242,830.95	254,876.96	248,052.40	80,324.95	299,014.00	298,030.00	(984.00)	-0.33%	
1220	51310	CALL OVERTIMÉ	55,915.03	57,467.14	58,588.89	12,641.26	70,087.00	71,489.00	1,402.00	2.00%	
1220	51320	TRAINING OVERTIME	11,222.60	18,365.30	30,891.65	10,981.19	30,600.00	35,600.00	5,000.00	16.34% Inc	creased per contract language by \$5,000
1220	52000	SERVICES	40,230.37	33,538.55	35,509.20	21,220.57	46,893.00	52,775.00	5,882.00	12.54%	
1220	53020	OSHA SERVICES	0.00	4,187.17	4,735.11	791.20	10,173.00	12,173.00	2,000.00	19.66%	
1220	54000	SUPPLIES	25,832.81	34,493,29	58.216.13	12,659.17	37,565.00	41.839.00	4,274.00	11.38%	
1220	\$4200	OFFICE SUPPLIES	530.22	195.48	106.40	0.00	0.00	0.00	0.00	0.00%	
											and the state of t
1220	57000	OTHER CHARGES & EXPENSES	16,098.94	9,374.27	11,731.89	1,904.80	19,120.00	29,185.00	10,065.00		rease Union contract w/Education Relm.
1220	58000	TURN OUT GEAR	12,633,92	13,462.54	15,009.60	390.00	5,000.00	5,000.00	0.00	0.00%	
		SAFER NON-GRANT COSTS						96,743.00	96,743.00	100.00% SA	FER costs not covered by grant
1220	\$8300	PRESSURE WASHER & ELECTRIC	2,490.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	
DTAL	FIRE DEPARTMEN	T .	1,703,133.34	1,765,824.86	1,894,205.46	719,834.48	2,023,471.00	2,192,432.00	168,961.00	8.35%	
-inc	THE PER PRINCIPLE		21.00123334	2,, 00,027.00	0,00-7,600.70	1 20,004,40	2,023,472.00	-,,	200/202/00	0.001	
	BUILDING INSPECT										
1241	51100	INSPECTOR WAGES	85,253.05	89,136.72	93,617.47	35,461.60	97,426.00	103,592.00	6,166.00	6.33% ne	w contract
1241	51110	ASSIST BUILDING INSPECTOR	0.00	0.00	840.00	3,030.00	2,400.00	31,200.00	28,800.00	1200.00% 20	hours per week for Zoning/Code Enforcement
1241	52000	SERVICES	614.88	617.88	617.88	226.82	1,000.00	1,000.00	0.00	0.00%	-
1241	52100		550.00	2,650.00	850.00	0.00	0.00	0.00	0.00	0.00%	
		BUILDING COMMISSIONER SERVICES									
1241	54000	SUPPLIES	3,028.45	521.06	1,049.83	128.75	500.00	500.00	0.00	0.00%	
	54200	OFFICE SUPPLIES	28.54	172.39	32.41	0.00	500.00	500.00	0.00	0.00%	
1241	54201	WEIGHTS/MEASURES-SUPPLIES	3,996.00	3,996.00	3,996.33	1,665.00	4,500.00	6,500.00	2,000.00	44,44% No	red to purchase 2 containers
	39201	OTHER CHARGES & EXPENSES	796.10	2,005.21	1,192.61	1,193.31	3,000.00	4,000.00	1,000.00	33.33% Inc	crease in training and memberships
1241	57000				102,196.53	41,705.48	109,326.00	147,292.00	37,966.00	34.73%	
1241 1241 1241	57000	TION	94 267 02	99,099,26		74,199,70	103,310.00	477,436,00	21,202.00	20.41.47.10	
1241 1241 1241 OTAL	57000 BUILDING INSPEC	TION	94,267.02	99,099.26							
1241 1241 1241 0TAL	57000 BUILDING INSPEC BARN INSPECTOR						2 000 00	3 653 05	63.63	2 500	
1241 1241 1241 OTAL	57000 BUILDING INSPEC	BARN INSPECTOR-STIPEND	94,267.02 2,600.00	99,099.26 2,600.00	2,600.00	0.00	2,600.00	2,652.00	52.00	2.00%	
1241 1241 1241 OTAL 1247 1247	57000 BUILDING INSPEC BARN INSPECTOR	BARN INSPECTOR-STIPEND				0.00	2,600.00 2,600.00	2,652.00 2,652.00	52.00 52.00	2.00%	
1241 1241 1241 0TAL 1247	57000 BUILDING INSPECTOR 51100 BARN INSPECTOR	BARN INSPECTOR-STIPEND	2,600.00	2,600.00	2,600.00						
1241 1241 1241 0TAL 1247 1247 0TAL	57000 BUILDING INSPECTOR 51100 BARN INSPECTOR EMERGENCY MAN	BARN INSPECTOR-STIPEND	2,600.00 2,600.00	2,600.00 2,600.00	2,600.00 2,600.00	0.00	2,600.00	2,652.00	52.00	2,00%	
1241 1241 1241 1241 OTAL 1247 1247 DTAL 1291 1291	57000 BUILDING INSPECTOR 51100 BARN INSPECTOR EMERGENCY MAN 51100	BARN INSPECTOR-STIPEND AGEMENT EMERGENCY MGMT, STIPEND	2,600.00 2,600.00	2,600.00 2,600.00	2,600.00 2,600.00 12,609.19	4,614.72	2,600.00	2,652.00 13,140.00	52.00 758.00	2,00% 6.12% In:	crease 10% per contract for new chief .
1241 1241 1241 1241 0TAL 1247 1247 0TAL 1291 1291 1291	57000 BUILDING INSPECTOR 51100 BARN INSPECTOR 51100 EMERGENCY MAN 51100 52000	BARN INSPECTOR-STIPEND AGEMENT EMERGENCY MGMT, STIPEND SERVICES	2,600.00 2,600.00 12,250,04 6,740.00	2,600.00 2,600.00 12,505.48 6,740.00	2,600.00 2,600.00 12,609.19 6,740.00	4,614.72 6,740.00	2,600.00 12,382.00 7,000.00	2,652.00 13,140.00 7,000.00	52.00 758.00 0.00	2,00% 6.12% Int 0.00%	crease 10% per contract for new chief .
1241 1241 1241 1241 00TAL 1247 1247 00TAL 1291 1291 1291 1291	57000 BUILDING INSPECTOR 51100 BARN INSPECTOR 51100 EMERGENCY MAN 51100 52000 54000	BARN INSPECTOR-STIPEND IAGEMENT EMERGENCY MGMT, STIPEND SERVICES SUPPLIES	2,600.00 2,600.00 12,260.04 6,740.00 2,073.07	2,600.00 2,600.00 12,505.48 6,740.00 881.00	2,600.00 2,600.00 12,609.19 6,740.00 1,795.43	4,614.72 6,740.00 0.00	2,600.00 12,382.00 7,000.00 3,000.00	2,652.00 13,140.00 7,000.00 3,000.00	758.00 0.00 0.00	2,00% 6.12% Int 0.00% 0.00%	crease 10% per contract for new chief .
1241 1241 1241 1241 0TAL 1247 1247 0TAL 1291 1291 1291	57000 BUILDING INSPECTOR 51100 BARN INSPECTOR 51100 EMERGENCY MAN 51100 52000	BARN INSPECTOR-STIPEND AGEMENT EMERGENCY MGMT, STIPEND SERVICES	2,600.00 2,600.00 12,250,04 6,740.00	2,600.00 2,600.00 12,505.48 6,740.00	2,600.00 2,600.00 12,609.19 6,740.00	4,614.72 6,740.00	2,600.00 12,382.00 7,000.00	2,652.00 13,140.00 7,000.00	52.00 758.00 0.00	2,00% 6.12% Int 0.00%	crease 10% per contract for new chief .

ACCOUNTS GENERAL		_	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 ACTUALS	2022 BUDGET	2023 BUDGET DEPT REQUEST	Dollar Incr (Decr)	Percent Incr (Decr)	COMMENTS
1703	ANIMAL CONTRO	I OFFICER									
1292	51100	ANIMAL CONTROL OFF-SALARY	12,809.88	13,367.38	13,975.92	5,296.44	14,552.00	15,178.00	626.00	4.30%	
1292	52000	SERVICES	0.00	175.00	226.50	174.17	908.00	908 00	0.00	0.00%	
1292	54000	SUPPLIES	621.26	338.70	277.85	115.09	374.00	374.00	0.00	0.00%	
1292	54200	OFFICE SUPPLIES	28.81	0.00	0.00	0.00	0.00	0.00	0.00	0 00%	
1292	57000	OTHER CHARGES & EXPENSES	0.00	0.00	0.00	0.00	200,00	200.00	0.00	0.00%	
OTAL	NIMAL CONTRO	OL OFFICER	13,459.95	13,881.08	14,480.27	5,585.70	16,034.00	16,660.00	626.00	3.90%	
1204	REE WARDEN										
1294	51110	TREE WARDEN, WAGES	10,000.12	10,200.32	10,608.24	3,877.52	10,612.00	10.824.00	212.00	2.00%	
1294	52000	SERVICES	34,890.37	31,234.88	25,440.88	2,570,44	28,000.00	50,600.00	22,600.00	80.71% \$50,000 for contractor as	nd \$600 for Verizon bill
1294	53100	POLICE DETAILS	2,081.10	1,401.84	1,908.68	0.00	2,500.00	4,000.00	1,500.00	60.00% Adding details for tree m	
1294	54000	SUPPLIES	139.88	856.63	270.15	0.00	1,000,00	1,000.00	0.00	0.00%	
1294	S5111	TREE MANAGEMENT REPORT	0.00	0.00	10,000.00	0.00	0.00	0.00	0.00	0.00%	
1294	55400	EQUIPMENT/SUPPLIES	0.00	0.00	0.00	0.00	2,000.00	2,000.00	0.00	0.00%	
1294	57000	OTHER CHARGES & EXPENSES	85.00	85.00	85.00	0.00	500.00	1,000.00	500.00	100.00% Add'l training and arbori.	st certification
OTAL	REE WARDEN		47,196.47	43,778.67	48,312.95	6,447.96	44,612.00	69,424.00	24,812.00	55.62%	
JIAL	NEC TANDER		47,130.47	43,770.07	40,312.93	0,447.30	44,612,00	09,424.00	24,812.00	33.0276	
	PW-ADMINISTRA										
1410	51000	DPW AOMIN, TEMPORARY CLERICAL	0.00	2,415.00	2,181.40	265.00	2,000.00	2,000.00	0.00	0.00%	
1410	51100	DPW ADMIN, WAGES	341,583.12	357,817.51	371,417.33	122,096.97	378,589.00	418,634.00	40,045.00	10.58% Includes new position of	Junior Engineer
1410	51300	OVERTIME	1,442.74	118.08	973.57	27.31	500.00	500,00	0.00	0.00%	
1410	52000	SERVICES	1,412.20	1,930.24	2,622.37	1,334.42	1,700.00	1,700.00	0.00	0.00%	
1410	52100	UTILITIES	10,425.02	2,360.10	2,707.69	3,848.18	15,000.00	15,000.00	0.00	0.00%	
1410	52400	REPAIR & MAINTENANCE	1,323.57	1,641.00	1,641.00	1,074.00	2,500.00	2,500.00	0.00	0.00%	
1410	52700-	RENTALS	2,613.33	2,914.40	2,942.42	956.50	2,800.00	2,800.00	0.00	0.00%	
1410	53000	PROF/TECH SERVICES	0.00	8,300.00	2,695.61	(350.00)	3,000.00	3,000.00	0.00	0,00%	
1410	53400	COMMUNICATIONS	12,063.67	13,134.31	11,838.72	7,153.86	15,000.00	15,000.00	0.00	0.00%	
1410	54000	SUPPLIES	376.13	0.00	0.00	164.95	0.00	0.00	0.00	0.00%	
1410	54200	OFFICE SUPPLIES	2,702.08	4,225.66	6,713.98	1,912.41	4,000.00	4,000.00	0.00	0.00%	
1410	54320	BLDG & EQPT REP/MAINT SUPPLIES	331.70	0.00	0.00	1,561.66	1,000.00	1,000.00	- 0.00	0.00%	
1410	54500	CUSTODIAL SUPPLIES	89.64	179.99	0.00	54.06	500.00	500.00	0.00	0.00%	
1410	54600	SAFETY SUPPLIES	3,49	0.00	0.00	0.00	500.00	\$00.00	0.00	0.00%	
1410	54800	VEHICULAR SUPPLIES	0.00	0.00	0,00	0.00	500.00	500.00	0.00	0.00%	
1410	57000	TRAINING, DUES, MEMBERSHIPS	4,255.44	3,468.53	1,610.95	1,371.73	5,000.00	5,000.00	0.00	0.00%	
1410	58000	CAPITAL EQUIPMENT	0.00	0.00	0,00	0.00	0.00	0.00	0.00	0.00%	
1410	58100	DPW OPER'NS CENTER AOD'L COSTS	9,531.45	0.00	0.00	0.00	0.00	4 D.00	0.00	0.00%	
1410	58200	ADD'L COST DOG PARK	1,932.67	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	
DTAL	PW-ADMINISTR	MATION	390,086.25	398,504.82	407,345.04	141,471.05	432,589.00	472,634.00	40,045.00	9.26%	
1420	PW-HIGHWAY D	SCOARTMICHT.									
1420	51100	HIGHWAY, WAGES	308,867.64	308,986.71	303,511.92	110,105.52	328,183.00	335,143.00	7,960.00	2.43% Union contract	
1420	51300	OVERTIME	8,772.43	15,272.37	13,691.62	2,293.82	14,000.00	14,500.00	500.00	3.57% Union contract	
1420	51900	CLOTHING REIMBURSEMENT	3,500.00	3,733.32	3,500.00	1,400.00	3.500.00	3,500.00	0.00	0.00% Union contract	
1420	52100	SERVICE	0.00	6,096.46	8,204.73	1,302.91	2,000.00	2,000.00	0.00	0.00%	
1420	52200	LINE PAINTING	10,338.31	13,252.64	11,671.95	2,643.02	14,000.00	14,000.00	0.00	0.00%	
1420	52310	CROSSWALKS	0.00	0.00	1,517.36	0.00	2,500.00	2,500.00	0.00	0.00%	
1420	52400	BLDGS & GROUNDS UPKEEP	3,299.73	0.00	5,885.72	783.30	5,000.00	5,000.00	0.00	0.00%	
1420	52410	ROAD MAINTENANCE	12,475.52	0.00	8,500.00	0.00	8,000.00	8,000,00	0.00	0.00%	
1420	52440	VEHICLE REPAIR	0.00	0.00	1,352.98	0.00	500.00	500.00	0.00	0.00%	
1420	52700	RENTALS	1,828.17	2,305.29	1,756.96	813.76	1.000.00	1,000.00	0.00	0.00%	
1420	53000	PROF/TECH SERVICES	2,447.42	4.716.83	14,018.20	14,520.69	10,000.00	14,000.00	4,000.00	40.00% Projected increase	
1420	53100	POLICE DETAILS	5,805.26	6,363.66	4,431,12	477.80	8.000.00	8,000.00	0,00	0.00% Projected increase	
1420	53400	COMMUNICATIONS	377.58	607.68	307.91	433.46	1,000.00	1,000.00	0.00	0.00%	
1420	54000	RAIL TRAIL SUPPLIES	0.00	0.00	0.00	18.56	0.00	0.00	0.00	0.00%	
1420	54200	OFFICE SUPPLIES	128.25	716.23	257.22	68.91	1,000.00	1,000.00	0.00	0.00%	
1420	54310	CROSSWALK SUPPLIES	0.00	57.00	1,954.50	0.00	0.00	0.00	0.00	0.00%	
1420	54320	BLDG & EQPT REPAIRS SUPPLIES	480.26	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	
1420	54600	SAFETY SUPPLIES	1,074.88	1,224.74	958.93	124.51	2,000.00	2,000.00	0.00	0.00%	
	54800	VEHICULAR SUPPLIES	3,649.51	226.43	256.96	0.00	2,600.00	2,600.00	0.00	0.00%	
	55400	PUBLIC WORKS SUPPLIES	14,273.64	20,588.36	9,209.81	4,916.96	25,000.00	25,000.00	0.00	0.00%	
1420		LINE PAINTING SUPPLIES	1,674.53	2,295.51	0.00	0.00	2,000.00	2,000.00	0.00	0.00%	
1420 1420			0.00	0.00	150.51	0.00	0.00	0.00	0.00	0.00%	
1420 1420 1420	55460	CROSSWALK SUPPLIES		0.00		2,298.25	5,000.00	5,000.00	0.00	0.00%	
1420 1420 1420 1420	55460 55465	CROSSWALK SUPPLIES TRAFFIC SIGNS		6 726 00							
1420 1420 1420 1420 1420	55460 55465 55470	TRAFFIC SIGNS	3,949.20	6,726.09	176.20						
1420 1420 1420 1420 1420 1420	55460 55465 55470 57000	TRAFFIC SIGNS TRAINING, DUES, MEMEBERSHIPS	3,949.20 947.75	1,069.63	334.85	0.00	1,200.00	1,200.00	0.00	0.00%	
1420 1420 1420 1420 1420 1420 1420	55460 55465 55470 57000 58000	TRAFFIC SIGNS TRAINING, DUES, MEMEBERSHIPS LANDSCAPING NEW ADMIN BLDG	3,949.20 947.75 6,923.00	1,069.63	334.85 0.00	0.00	1,200.00 0.00	1,200.00 0.00	0.00	0.00% 0.00%	
1420 1420 1420 1420 1420 1420	55460 55465 55470 57000	TRAFFIC SIGNS TRAINING, DUES, MEMEBERSHIPS	3,949.20 947.75	1,069.63	334.85	0.00	1,200.00	1,200.00	0.00	0.00%	

GENERAL	TS FOR: FUND	_	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 ACTUALS	2022 BUDGET	2023 BUDGET DEPT REQUEST	Dollar Incr (Decr)	Percent Incr (Decr) COMMENTS	
TOTAL	DPW-HIGHWAY	DEPARTMENT	391,619.91	411,262.16	391,649.45	142,201.47	436,483.00	448,943.00	12,460.00	2.85%	
1471	DPW-STORMWAT	TER MANAGEMENT									
	51100	STORM WATER, WAGES	7,046.25	9,410.94	6,401.52	8,113.65	8,000.00	0.00	(8,000.00)	-100.00% Assumes Junior Engineer position is budgeted (see DPW A	dmin above)
1421		STORMWATER, SERVICES	5,700.00	6,040.27	1,000.00	0.00	12,000.00	12,000.00	0.00	0.00%	,
1421		CATCH BASIN CLEANING	9,730.80	9,995.18	14,335.50	0.00	12,000.00	12,000.00	0.00	0.00%	
1421		DEBRIS DISPOSAL	0.00	6,255,20	0.00	10,834.32	5,000.00	5,000.00	0.00	0.00%	
1421		REPAIRS & MAINTENANCE	611.67	4.987.00	5,200,00	2,100.00	8.000.00	8,000.00	0.00	0.00%	
1421	53000	MISC PROF/TECH SERVICES	4.595.78	3,561.84	21,592,63	1,924.69	20,000.00	15,000.00	(5,000.00)	-25.00% Decrease, MS4 year 4 reports required in FY23	
1421		POLICE DETAILS	7.087.48	21,439.48	3,192.46	454,40	5,000,00	5,000.00	0.00	0.00%	
1421		COMMUNICATIONS	479.88	673.88	490.86	104.49	500.00	500.00	0.00	0.00%	
1421		VEHICULAR SUPPLIES	0.00	0.00	215.05	0.00	0.00	0.00	0.00	0.00%	
1421	55400	PUBLIC WORKS SUPPLIES	4.586.49	11,249.93	13,561.99	2,931.83	12,500.00	12,500.00	0.00	0.00%	
1421	58000	STORM DRAIN UPGRADES	75.000.00	100,000.00	65,438.00	3,586.89	100,000,00	100,000.00	0.00	0.00%	
1421	58100	CULVERT REPLACEMENTS	54,851.51	84,300.00	8,915.60	0.00	100,000.00	100,000.00	0.00	0.00%	
OTAL.	DOW CTOBLAWA	TER MANAGEMENT	169,689.86	257,913.72	140,343.61	30,050.27	283,000.00	270,000.00	(13,000.00)	4.59%	
			103,003.00	231,313.12	140,345.01	30,030.27	285,000.00	270,000.00	(15,000,00)	4.22%	
	SNOW REMOVAL		2 604 47	7.045.04	2016.66	0.00	2 000 00	7 000 5	0.00	0.000/	
1422		5NOW REMOVAL, WAGES OVERTIME	2,091.17	3,045.84	2,016.66	0.00	3,000.00	3,000.00	0.00	0.00%	
1422			75,634.33	69,830.04	75,629.87	0.00	77,000.00	77,000.00	0.00	0.00%	
		SNOW, SERVICES	23,011.91	28,492.98	31,485.59	0.00	30,000.00	30,000.00	0.00	0.00%	
1422		VEHICLE REPAIR	2,783.48	4,938.91 144.00	0.00	0.00	10,000.00	10,000.00	0.00	0.00%	
1422		PROFESSIONAL SERVICES	0.00		0.00	0.00	0.00	0.00	0.00	0.00%	
1422		POLICE DETAILS VEHICULAR SUPPLIES	19,146.71	808.48 12,699.56	1,374.84	0.00	3,000.00	3,000.00	0.00	0.00%	
1422		FUEL SUPPLIES		12,699.56 31,481.18	30,311.06 23,701.60	6,113.41	22,000.00	22,000.00	0.00	0.00%	
1422			33,700.77	31,481.18		0.00	40,000.00	40,000.00	0.00	0.00%	
		SNOW-REGIONAL SCHOOL			0.00		10,000.00	10,000.00	0.00	0.00%	
1422		PUBLIC WORKS SUPPLIES SALT & SAND	4,061.23	7,762.36	4,981.20	3,573.90	6,000.00	6,000.00	0 00	0.00%	
1422	: 554IU	SALI & SANO	115,998.26	87,784.90	85,375.21	0.00	120,000.00	120,000.00	0.00	0.00% Note: commodity price up 30% 2021-22 winter	
OTAL	SNOW REMOVAL	L	276,427.86	245,988.25	254,876.03	9,687.31	321,000.00	321,000.00	0.00	0.00%	
1424	STREET LIGHTING	i									
1424	52100	STREET LIGHTS	5,630.92	10,967.42	17,201.00	2,266.52	25,000.00	23,000.00	(2,000.00)	-8.00% Projected decrease	
1424	52400	REPAIRS & MAINTENANCE	5,000.00	21,583.00	10,442.83	975.37	10,000.00	10,000.00	0.00	0.00%	
1424	53100	STREET LIGHTING POLICE DETAILS	0.00	0.00	2,552.52	0.00	4,000.00	4,000.00	0.00	0.00%	
1424	55400	PUBLIC WORKS SUPPLIES	0.00	0.00	1,721.96	0.00	5,000.00	5,000.00	0.00	0.00%	
1424	58000	AOD'L COST LED ST LIGHT CONVER	339.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	
OTAL	STREET LIGHTING	G	10,970.52	32,550.42	31,918.31	3,241.89	44,000.00	42,000.00	(2,000,00)	-4.55%	
						5,4-1.12	1 1,000.00		(2)000100/	* Florida Pa	
	DPW-FUEL	DEDUCE A LANGESTING	4 775 77	4 755 57	4 204 57	470 AC					
1425		REPAIRS & MAINTENANC	1,326.25	1,256.50	1,324.55	372.00	1,500.00	1,500.00	0.00	0.00%	
1425		FUEL-DPW	47,755.79	38,335.83	31,980.43	31,132.77	18,500.00	18,500.00	0.00	0.00%	
1425		FUEL-POLICE FUEL-FIRE	0.00	0.00	0.00	0.00	24,000.00 11,000.00	24,000.00 11,000.00	0.00	0.00%	
1425		FUEL AYER HOUSING	(1,933.55)	(1,006.19)	(689.97)			11,000.00	0.00	0.00% 0.00%	
1425		FUEL-PARK	(1,346.88)	(929.35)	(898.95)	(218.27)	0.00	0.00	0.00	0.00%	
1425		FUEL-PARK FUEL-BUILDING INSPECTOR	(299.94)	(316.34)	(898.95)		0.00	0.00	0.00	0.00%	
1425		FUEL-SENIOR VAN (MART)	(1,348.33)	(1,922,94)	(1,787.99)	(115,46) (1,115,53)	0.00	0.00	0.00	0.00%	
1425		FUEL-SENIOR VAN (MART) FUEL-SPILL CONTAINMENT	(1,348.33)	0.00	(1,787.99)	(1,115.53)	0.00	0.00	0.00	0,00%	
UTAL	DPW-FUEL		44,153.34	35,417.51	29,726.23	30,055.51	55,000.00	55,000.00	0,00	0,00%	
	DPW-EQUIPMENT										
1429		EQUIP REPAIR, WAGES	60,199.78	61,607.00	56,678.8D	23,195.20	63,507.00	64,938.00	1,431,00	2.25% Union contract	
1429		OVERTIME	843.33	2,588.59	1,768.02	137.34	1,900.00	1,900.00	0.00	0.00% Union contract	
1429		CLOTHING REIMBURSEMENT	700.00	700.00	700.00	350.00	700.00	700.00	0.00	0.00% Union contract	
1429		REPAIRS & MAINTENANCE	2,171.84	264.00	1,555.45	690.30	4,700.00	4,700.00	0.00	0.00%	
1429		VEHICLE REPAIR	14,262.06	2,212.11	18,976.90	2,686.11	7,000.00	7,000.00	0.00	0.00%	
1429		RENTALS	1,938.20	1,754.70	1,839.86	1,063.48	1,500.00	1,500.00	0.00	0.00%	
1429		WASTE REMOVAL	0.00	258.19	354.50	406.63	500.00	500.00	0.00	0.00%	
1429		MISC PROF/TECH SERVICES	44,14	7.50	71.25	6.25	500.00	500.00	0.00	0.00%	
1429		COMMUNICATION	0.00	31.39	37.00	0.00	0.00	0.00	0.00	0.00%	
1429		BLDG & EQPT REP/MAINT	290.00	455.83	0.00	D.00	500.00	500.00	0.00	0.00%	
1429		SAFETY SUPPLIES	175.00	292.00	220.00	0.00	250.00	250.00	0.00	0.00%	
1425		VEHICULAR SUPPLIES	26,848.31	34,304.25	17,264.33	5,976.07	30,000.00	30,000.00	0.00	0.00%	
	55400	PUBLIC WORKS SUPPLIES	2,999.39	3.165.47	5,147.95	1,191.49	5,000.00	5,000.00	0.00	0.00%	
1429		OTHER CHARGES & EXPENSES	100.00	164.95	100.00	100.00	100.00	100.00	0.00	0.00%	

ACCOUNTS GENERAL			2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 ACTUALS	2022 BUDGET	2023 BUDGET DEPT REQUEST	Dollar Incr (Decr)	Percent Incr (Decr)	COMMENTS
OTAL	DPW-EQUIPMENT	REPAIR	110,572.05	107,805.98	104,714.06	35,802.87	116,157.00	117,588.00	1,431.00	1.23%	
1491	CEMETERY DEPART	MENT									
1491	52000	SERVICES	2,500.00	3,750.00	3,950.00	0.00	3,950.00	1,200.00	(2,750.00)	-69.62%	
TAL	CEMETERY DEPAR	TMENT	2,500.00	3,750.00	3,950.00	0.00	3,950.00	1,200.00	(2,750.00)	-69.62%	
1.405	WOODLAWN CEME	TERV					-	-			
1495		WAGES					33,000.00	33,000.00	0.00	0.00%	
1495		SERVICES					1,000.00	1,000.00	0.00	0.00%	
1495		REPAIRS & MAINTENANCE					5,000.00	5,000.00	0.00	0.00%	
1495	S5400	CEMETERY SUPPLIES					2,000.00	2,000.00	0,00	0.00%	
DTAL	WOODLAWN CEM	ETERY					41,000.00	41,000.00	0,00	0.00%	
	BOARD OF HEALTH										
1512		BOH, SECRETARY WAGES	11,206.60	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	
1512		SERVICES	423.79	163.68	0.00	0.00	1,000.00	4,000.00	3,000.00		per BOH Member for Training per BOH Chair
1512 1512		SUPPLIES OFFICE SUPPLIES	0.00 79.05	0.00	0.00 149.83	0,00 1,980.22	100.00 425.00	200.00 2,500.00	100.00 2,075.00	100.00% \$100 fo 488.24%	or at home office supply reimbursement per BOH Chair
1512	57000	OTHER CHARGES & EXPENSES	150.00	150,0D	0.00	0.00	850.00	600.00	(250.00)	-29.41%	
DTAL	BOARD OF HEALTH	!	11,859.44	313.68	149.83	1,980.22	2,375.00	7,300,00	4,925.00	207,37%	
	NASHOBA BOARD O										
1513 1513		NASHOBA-NURSING SERVICES NASHOBA BOARO OF HEALTH	8,788.48 19,258.16	9,227.92 20,221.08	9,689.28 21,232,12	5,086.88 11,146.86	10,174.00 22,294.00	12,125.00 26,454.00	1,951.00 4,160.00		essment from NABOH essment from NABOH
1313	35033	MASHOBA BOARD OF REALTH	15,230.10	20,221.06	21,232,12	11,140.00	22,294.00	20,434.00	4,160,00	14.00% Per 855	essment from MABON
DTAL	NASHOBA BOARD	OF HEALTH	28,046.64	29,449.00	30,921.40	16,233.74	32,468.00	38,579.00	6,111.00	18.82%	
1520	SOCIAL WORKER										
1520		SOCIAL WORKER, WAGES	0.00	0.00	0.00	0.00	0.00	65,000.00	65,000.00	100.00% NEW P	osition (subject to classificatoin in progress)
1520	52000	SERVICES	0.00	0.00	0.00	0.00	0,00	1,000.00	1,000.00	100.00%	
1520	54000	SUPPLIES	0.00	0.00	0.00	0.00	0.00	1,500.00	1,500.00	100.00% Include	es computer
TAL	SOCIAL WORKER		0.00	0.00	0.00	0.00	0.00	67,500.00	67,500.00	100.00%	
1540	DISABILITIES COMM	HISSION									
1540	51000	ADMINISTRATOR WAGES						2,500.00	2,500,00		Ipend in FY2023 to assist in organizing/administration of town's updated
1540	52000	SERVICES	460.60	265.30	0.00	0.00	500.00	500.00	0.00	0.00% plan in	provements and staff support to the ADA Commission
DTAL	DISABILITIES COM	AUTO COUNT	450.50	355.30	0.00	0.00	F00 00	2 000 00	2 500 00	500 80W	
JIAL	DISABILITIES COM	MISSIO	460,60	265.30	0.00	0.00	500,00	3,000.00	2,500.00	500.00%	
	COUNCIL ON AGINO										
1541	\$1000	COUNCIL ON AGING, WAGES	133,073.38	141,550,69	98,867.56	27,496.59	125,810.00	144,261.00	18,451.00		nutrition coordinator
1541 1541	51300 52000	COA OVERTIME SERVICES	0.00 13,311.26	244.72 10,888.41	199.50 10,649.08	0.00 4,745.31	0.00	0.00 12,100.00	0.00	0.00%	
1541	53065	AROBICS INSTRUCTOR	6,000.00	4,200.00	0.00	0.00	6,000.00	6,000.00	0.00	0.00%	
1541	54000	SUPPLIES	4,746.85	4,843.22	2,829.12	2,801.26	3,700.00	4,900.00	1,200.00	32.43% Same, b	but tentative
1541	54200	OFFICE SUPPLIES	249.46	209.28	0.00	0.00	300.00	1,900.00	1,600.00	533.33% Add: to	ner for in-house printing, van, quarterly bulk mail
1541	\$4900	FOOD SUPPLIES	2,284.50	493.96	0.00	50.32	900.00	35,850.00	34,950.00	3883.33% (\$6K for	
1541	57000	OTHER CHARGES & EXPENSES	1,825.37	2,151,66	1,815.05	1,067.76	2,600.00	2,600.00	0.00	0.00%	
1541	57100 58000	COA PROGRAMS LAPTOP	3,852.56	2,587.90 0.00	0.00	275.75 0.00	5,000.00	8,000.00	3,000.00		for new/more programs
1541	58100	BUILDING REPAIRS	0.00	0.00	0.00	16,615.91	0.00	1,000.00	1,000.00	100.00% 0.00%	
OTAL	COUNCIL ON AGIN	G	165,343.38	167,169.84	114,360.31	53,052.90	156,410.00	216.611.00	60,201.00	38.49%	
									,		
1543	VETERANS AGENT 51100	VETERANS AGENT, WAGES	19,182.98	19,566.65	19,980.50	7,408.21	20,383.00	20,791.00	408.00	2.00%	
1543		SUPPLIES	0,00	0.00	162.34	0.00	200.00	100.00	(100.00)	-S0.00%	
1543	54200	OFFICE SUPPLIES	0.00	35.51	0,00	57.87	100.00	100.00	0.00	0.00%	
1543	57000	OTHER CHARGES & EXPENSES	0.00	0.00	0.00	0.00	100.00	0.00	(100.00)	-100.00%	
TAL	VETERANS AGENT		19,182.98	19,602.16	20,142.84	7,466.08	20,783.00	20,991.00	208.00	1.00%	
1547	VETERANS BENEFIT	s									
1547		VETERANS SERVICES	120,181.49	119,527.61	112,471.77	52,833.75	125,000.00	125,000.00	0.00	100.00%	
		-	120,181.49	119,527.61	112,471.77	52,833.75	125,000.00	125,000.00	0.00	100.00%	
TATO	VETERANS BENEFI										

ACCOUNTS GENERAL F	FUND	_	2019 ACTUALS	2020 ACTUALS	2021 ACTUALS	2022 ACTUALS	2022 BUDGET	2023 BUDGET DEPT REQUEST	Dollar Incr (Decr)	Percent Incr (Decr)	COMMENTS
	LIBRARY DEPARTN										
	51100	LIBRARY, WAGES	360,271.88	377,652.47	384,267.83	145,986.51	397,044.00	423,075.00	26,031.00	6.56%	
1610		SERVICES	87,864.70	92,484.63	90,466.02	55,704.21	95,403.00	95,403.00	0.00	0.00%	
1610		LBY-BOOKS, A-V, PERIODICALS	126,187.42	120,786.20	106,191.85	46,999.04	118,797.00	124,902.00	6,105.00	5.14%	
1610		LIBRARY PATRON COMPUTERS	2,445.20	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	
1610		OFFICE SUPPLIES	13,280.90	8,400.51	5,759.18	3,044.42	8,000.00	8,000,00	0.00	0.00%	
1610	54300	LIBRARY SUPPLIES	3,040.93	3,268.02	7,096.80	2,651.72	5,000.00	5,000,00	0.00	0.00%	
1610	58000	OTHER CAPITAL OUTLAY	2,185.97	2,000.00	1,374.45	629.50	1,000.00	1,000.00	0.00	0.00%	
TOTAL I	LIBRARY DEPART	MENT	595,277.00	604,591.83	595,156.13	255,015.40	625,244.00	657,380.00	32,136.00	5.14%	
1650	PARK DEPARTMEN	NT .									
1650	51000	LIFEGUARD WAGES	36,306.64	38,885.31	17,149.94	27,246.02	45,828.00	52,228.00	6,400.00	13.97%	
1650	51100	PARKS DIRECTOR WAGES	69,526.64	72,506.00	76,062.24	28,667.20	79,289.00	82,932.00	3,643,00	4.59%	
1650	51110	ASSISTANT WAGES	17,111.66	18,899.89	15,751.32	7,345.15	18,003.00	28,043.00	10,040.00	55.77% \$10,040 increase for	part-time admin assisstant
1650	52000	SERVICES	5,636.48	8,373.88	11,542.21	2,942.15	15,000.00	13,000.00	(2,000.00)		to overestimation of new building costs
											to overestimation or new oblighting coats
1650	52400	BLDGS & GROUNDS UPKEEP	2,184.24	1,480.80	1,099.92	150.68	2,000.00	2,000.00	0.00	0.00%	
1650	52440	VEHICLE REPAIR	1,257.10	116.78	248.27	0.00	1,000.00	1,000.00	0.00	0.00%	
1650	54000	SUPPLIES	13,008.83	10,376.02	15,017.23	8,481.57	11,025.00	14,000.00	2,975.00		to extreme rise in cost of materials
1650	54101	BASEBALL EQPT/SUPPLIES	0.00	0.00	838.69	0.00	0.00	0.00	0.00	0.00%	
1650	54103	SWIMMING EQPT/SUPPLIES	1,211.00	538.86	45.27	160.50	1,000.00	1,000.00	0.00	0.00%	
1650	54200	OFFICE SUPPLIES	372.79	0.00	151.04	17.86	0.00	0.00	0.00	0.00%	
1650	54610	BUILDING & GROUNDS SUPPLIES	1,264.37	2,554.81	505.13	346.64	0.00	0.00	0.00	0.00%	
1650	54800	VEHICULAR SUPPLIES	159.13	81.07	74.96	0.00	0.00	0.00	0.00	0.00%	
OTAL	PARK DEPARTME	NT	148,038.88	153,813.42	138,487.22	75,357.77	173,145.00	194,203.00	21,058.00	12.16%	
1652 / 1652	AYER SHIRLEY FOO 52000	OTBALL AYER SHIRLEY FOOTBALL	4,000.00	4,000.00	4,000.00	0.00	4,000.00	4,000.00	0.00	0.00%	
TOTAL A	AYER SHIRLEY FO	OTBALL	4,000.00	4,000.00	4,000.00	0.00	4,000.00	4,000.00	0.00	0.00%	
1653	LITTLE LEAGUE										
	52000	LITTLE LEAGUE	4,000.00	4,000.00	4,000.00	0.00	4,000,00	4,000.00	0.00	0.00%	
						0.00					
IDIAL	LITTLE LEAGUE		4,000.00	4,000.00	4,000.00	0.00	4,000.00	4,000.00	0.00	0.00%	
1691	HISTORICAL COMI	MISSION									
1691	52000	SERVICES	0.00	0.00	0.00	0.00	250.00	250.00	0.00	0.00%	
1691	54000	SUPPLIES	127,13	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	
1691	57000	OTHER CHARGES & EXPENSES	0.00	277.00	0.00	0.00	500.00	500.00	0.00	0.00%	3
TOT41 .	HISTORICAL COM	NAISTICAL TO STATE OF THE STATE	127.13	277.00	0.00	0.00	750.00	750.00	0.00	0.00%	
IOIAL	HISTORICAL COM	IMISSION	141.13	277.00	0,00	0.00	/50.00	/50.00	0.00	0.00%	
1692 I	PUBLIC CELEBRAT										
1692	55840	MEMORIAL DAY SUPPLIES	457.10	0.00	0.00	0.00	500.00	500.00	0.00	0.00% Assume level	
TOTAL I	PUBLIC CELEBRA	TIONS DE	457.10	0.00	0.00	0.00	500.00	500,00	0.00	0.00%	
1505	ANAEDICAN I COIO	N POST 120									
1695	AMERICAN LEGIO 55870	AMERICAN LEGION POST 139	600.00	600.00	600.00	0.00	600.00	600.00	0.00	0.00% Assume level	
TOTAL	AMERICAN LEGIC	ON POST 1	600.00	600.00	600.00	0.00	600.00	600.00	0.00	0.00%	
. CIME /	THE PERSON AND THE PE		000.00	555.50	00000	v	555.50	000.00	0.00		
1697	4TH OF JULY-FIRE	WORKS									
1697	52000	4TH OF JULY-FIREWORKS	7,000.00	7,000.00	0.00	0.00	0.00	0.00	0.00	0.00% According to Finance	Manager - there is \$17,243.63 in Revolving Fund
1697	52100	SERVICES OTHER	3,000.00	3,000.00	0.00	0.00	0.00	0.00	0.00	0.00%	
1697	54000	PURCHASE OF SUPPLIES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	
TOTAL 4	4TH OF JULY-FIRE	EWORKS	10,000.00	10,000.00	0.00	0.00	0.00	0.00	0.00	0.00%	
1698	HOUDAY LIGHTS										
	52000	HOLIDAY LIGHTS, SÉRVICES	10,000.00	10,000.00	15,000.00	0.00	15,000.00	15,000.00	0.00	0.00%	
TOTAL	HOLIDAY LIGHTS		10,000.00	10,000.00	15,000.00	0.00	15,000.00	15,000.00	0,00	0.00%	
_											
	RETIREMENT OF D 59100	PRINC'L PAYMENTS-REGULAR	879,800.00	1,085,640.00	969,600.00	442,558.00	1,076,000.00	706,000.00	(370,000.00)	-34.39%	
	33100	FRIITE L PATMENTS-REGULAR	0/3,000.00	1,000,040.00	909,000.00	442,330.00	1,070,000.00	700,000.00	(370,000,00)	-34.3370	
1710											

1751 INTEREST

LONG-TERM INTEREST IT TERM DEBT INTEREST-SHORT-TERM OTHER KT TERM DE PENSION CON COUNTY RETIREMENT ASSESS PENSION C VT COMPENSATION UNEMPLOYMENT COMPENSATION	131,757.50 131,757.50 0.00 0.00 1,450,939.00 1,450,939.00	264,803.12 264,803.12 0.00 0.00 1,687,582.00 1,687,582.00	219,119.00 219,119.00 0.00 0.00	114,736.09 114,736.09 0.00 0.00	214,111.00 214,111.00 0.00 0.00	181,820.00 181,820.00 0.00	(32,291.00) (32,291.00) 0.00	-15.08% -15.08% 100.00%	
INTEREST-SHORT-TERM OTHER RT TERM DE PENSION CON COUNTY RETIREMENT ASSESS PENSION C VT COMPENSATION	0.00 0.00 1,450,939.00	0.00 0.00 1,687,582.00	0.00 0.00	0.00	0.00	0.00	0.00	100.00%	
INTEREST-SHORT-TERM OTHER RT TERM DE PENSION CON COUNTY RETIREMENT ASSESS PENSION C VT COMPENSATION	1,450,939.00	1,687,582.00	0.00	0.00	0.00	0.00			
RT TERM DE PENSION CON COUNTY RETIREMENT ASSESS PENSION C VT COMPENSATION	1,450,939.00	1,687,582.00	0.00	0.00	0.00	0.00			
PENSION CON COUNTY RETIREMENT ASSESS PENSION C VT COMPENSATION	1,450,939.00	1,687,582.00					0.00	100.00%	
COUNTY RETIREMENT ASSESS PENSION C IT COMPENSATION	•		1,787,745.00	1,934,480.00	1.934.480.00				
PENSION C	•		1,787,745.00	1,934,480.00	1.934.480 DO				
NT COMPENSATION	1,450,939.00	1,687,582.00			2,22-7-100.00	2,058,373.00	123,893.00		ACRS evaluation
			1,787,745.00	1,934,480.00	1,934,480.00	2,058,373.00	123,893.00		ard funding savings impact to be realized in next valuation FY2024 and FY2025
	2,718.82	10,912.28	12,831.09	7,623.06	11,200.00	11,200.00	0.00	0.00%	
NT COMPENSAT	2,718.82	10,912.28	12,831.09	7,623.06	11,200.00	11,200.00	0.00	0.00%	
are necessary									
FICA MEDICARE	112,188.12	121,574.42	119,626.12	49,043.40	140,000.00	158,000.00	18,000.00	12.86%	
ure measure	113 100 13	121 574 43	110 636 13	40.040.40	440,000,00	450 800 00			
IEC BENEFII	112,180.12	121,5/4.42	119,626.12	49,043.40	140,000.00	158,000.00	18,000.00	12.86%	
& LIFE INSUR									
HEALTH INSURANCE	1,491,236.64	1,576,421.41	1,563,196.40	531,153.00	1,726,588.00	1,844,382.00	117,794.00	6.82%	
REGION DISPATCH HEALTH	43,080.00	38,734.83	\$2,297.42	21,588.75	\$3,048.00	56,175.00	3,127.00	5.89%	
LIFE INSURANCE	16,461.30	15,669.15	15,259.35	6,192.75	16,300.00	16,400.00	100.00	0.61%	
HSA ADMIN FEES	35.75	88.00	162.25	125.00	450.00	825.00	375.00	83.33%	
HSAQ BENEFITS	0.00	0.00	0.00	0.00	0.00	15,000,00	15,000.00	0.00%	
HRA ADMINISTRATION FEES	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	
F5A ADMIN FEES	2,814.50	2,153.25	2,096.75	737.50	2,000.00	2,000.00	0.00	0.00%	
FSA BENEFITS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00%	
WELLNESS COORDINATOR	0.00	0.00	0.00	0.00	0.00	0.00	0.00		
HEALTH INSURANCE W/H CREDIT	10,709.60	9,878.28	7,665.92	1,365.76	10,000.00				
MEDICARE PENALTIES	2,749.80	2,435.20	2,463.00						
HEALTH BUY-OUT PROGRAM	61,054.61	63,185.43	58,554.58	20,500.27	62,400.00	62,400.00	0.00	0.00%	
4 & LIFE IN	1,628,142.20	1,708,565.55	1,701,695.67	582,911.03	1,873,786.00	2,001,857.00	128,071.00	6.83%	
HOOL ASSESSMENTS	13,327,740.94	14,314,951.15	14,477,920.41	6,957,067.77	16,293,201.00	16,962,924.00	669,723,00	4.11%	
	YEE BENEFIT 1.8. LIFE INSUR HEALTH INSURANCE REGION DISPATCH HEALTH LIFE INSURANCE HEA ADMIN FEES HEAQ BENEFITS HEA ADMINISTRATION FEES FEA ADMIN FEES FEA BENEFITS WELLNESS COORDINATOR HEALTH INSURANCE WITH CREDIT MEDICARE PENALTIES	FICA MEDICARE 112,188,12 VEE BENEFIT 112,188,12 18. LIFE INSUR HEALTH INSURANCE 1,491,236 64 REGION DISPATCH HEALTH 43,080,00 LIFE INSURANCE 16,461,30 HEA ADMIN FEES 35,75 HEA ADMIN FEES 35,75 HEA ADMINISTRATION FEES 0,00 FEA ADMINISTRATION FEES 0,000 FEA ADMINISTRATION FEES 0,000 HEALTH INSURANCE W/H CREDIT 10,709,60 MEDICARE PENALTIES 2,749,80 HEALTH SURVANCE W/H CREDIT 10,709,60 MEDICARE PENALTIES 2,749,80 HEALTH BUY-OUT PROGRAM 61,054,61 18. LIFE IN 1,528,142,20	FICA MEDICARE 112,188.12 121,574.42 VEE BENEFIT 112,188.12 121,574.42 18. LIFE INSUR HEALTH INSURANCE 1,491,236.64 1,576,421.41 REGION DISPATCH HEALTH 43,080.00 38,734.83 LIFE INSURANCE 16,461.30 15,669.15 HSA ADMIN FEES 35.75 88.00 HSA ADMIN FEES 35.75 88.00 HSA ADMIN FEES 0.00 0.00 PSA ADMIN FEES 0.00 0.00 FSA ADMIN FEES 2,814.50 2,153.25 FSA BENEFITS 0.00 0.00 HSA ADMIN FEES 2,814.50 2,153.25 FSA BENEFITS 0.00 0.00 HSA ADMIN FEES 2,814.50 2,153.25 HSA BENEFITS 0.00 0.00 HSA ADMIN FEES 2,814.50 2,153.25 HSA BENEFITS 0.00 0.00 HSA ADMIN FEES 2,814.50 2,153.25 HSA BENEFITS 0.00 0.00 HSA ADMIN FEES 2,814.50 2,153.25 HSA BENEFITS 0.00 0.00 HSA ADMIN FEES 2,749.80 2,435.20 HSA ADMIN FEES 1,749.80 2,435.20 HSA ADMIN FEES 1,749.80 1,708,565.55	FICA MEDICARE 112,188.12 121,574.42 119,626.12 VEE BENEFIT 112,188.12 121,574.42 119,626.12 18. 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Scott Houde moved that the Town vote to raise and appropriate the sum of \$16,962,924 to fund the FY 2023 Omnibus Budget as contained in Article 6 and read by the Moderator.

Restroom Break at 9:08pm per Moderator. Reconvened at 9:18pm

ARTICLE 7: FY 2023 AYER SHIRLEY REGIONAL SCHOOL DISTRICT ASSESSMENT

To see if the Town will vote to raise and appropriate the sum of \$12,244,196 as required to fund the Town's FY 2023 assessment for the Ayer Shirley Regional School District and to raise and appropriate the sum of \$889,150 for the Town's portion of the ASRSD high school building project; or take any action thereon or in relation thereto.

Sponsor: Ayer Shirley Regional School Committee

Select Board: Recommends

Finance Committee:

Simple Majority Vote Required

Explanatory Note: This Article will fund the FY 2023 Ayer Shirley Regional School District Assessment and the Town's portion of the ASRSD high school building project.

Shaun Copeland moved that the Town vote to raise and appropriate the sum of \$12,244,196 to fund the Town's FY 2023 Assessment for the Ayer Shirley Regional School District and to raise and appropriate the sum of \$889,150 to fund the Town's portion of the ASRSD high school building project as contained in Article 7 and read by the Moderator. Seconded from the floor. No presentation requested from Moderator or Town Meeting floor. No discussion. Article declared passed unanimously by moderator.

ARTICLE 8: FY 2023 NASHOBA VALLEY TECHNICAL VOCATIONAL SCHOOL ASSESSMENT

To see if the Town will vote to raise and appropriate the sum of \$1,010,957 required to fund the Town's FY 2023 assessment for the Nashoba Valley Regional Technical High School; or take any action thereon or in relation thereto.

Sponsor: Nashoba Valley Technical Vocational School Committee

Select Board: Recommends

Finance Committee: Simple Majority Vote Required

Explanatory Note: This Article will fund the FY 2023 Nashoba Valley Regional Technical High School

Assessment.

HOUDE: I move that the Town vote to raise and appropriate the sum of \$1,010,957 to fund the FY 2023 assessment for the Nashoba Valley Regional Technical High School as contained in Article 6 and read by the Moderator. Seconded from the floor. Moderator recognized Superintendent Denise Pigeon to present. No further discussion. Moderator declare article passed unanimously.

ENTERPRISE FUND ARTICLES

The Annual Budget Book will be provided at Town Meeting with further detail on Articles No. 9 – 12

Shaun Copeland read motion to move Articles 9-12 by consent vote. Seconded from the floor. Discussion followed with move the question called from the floor. Physical count for Yes 70/No 17. Vote on move articles declared passed by Moderator.

ARTICLE 9: SOLID WASTE

To see if the Town will vote to raise and appropriate or transfer from available funds the following funds to operate the solid waste department:

Direct costs of \$445,264 of which \$336,180 is to come from solid waste revenue, \$37,360 is to come from solid waste retained earnings and \$71,724 is to come from the tax levy, and indirect costs of \$125,276 is to come from the tax levy; or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

ARTICLE 10: AMBULANCE

To see if the Town will vote to raise and appropriate or transfer from available funds the following funds to operate the ambulance department:

Direct costs of \$175,580 is to come from ambulance revenue, and indirect costs of \$367,523 of which \$262,420 is to come from ambulance revenue, \$42,000 is to come from ambulance retained earnings and \$63,103 is to come from the tax levy; or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

ARTICLE 11: SEWER

To see if the Town will vote to raise and appropriate or transfer from available funds the following funds to operate the sewer department:

Direct costs of \$3,016,889 to come from sewer revenue and indirect costs of \$431,717 is to come from sewer revenue; or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

ARTICLE 12: WATER

To see if the Town will vote to raise and appropriate or transfer from available funds the following funds to operate the water department:

Direct costs of \$2,116,081 to come from water revenue and indirect costs of \$311,705 to come from water revenue; or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

BORROW ARTICLE

ARTICLE 13: CAPITAL BUDGET REQUESTS

To see if the Town will vote to authorize the Treasurer, with the approval of the Select Board, to borrow the sums set out in the Warrant and hereby listed for the purposes of funding the following equipment, services, and public works projects, and all costs incidental or related thereto, as contained in the Capital Budget, each sum hereafter to be voted on separately; or take any action thereon or in relation thereto.

<u>Department</u>	<u>Item</u>	<u>Amount</u>
DPW-Highway	Road Paving	\$85,000
	Barnum Road Bridge Repairs	\$70,000
	1-Ton Pick-Up Truck w/Plow	\$60,000
Facilities	VOIP Phone Upgrades and Wiring for Buildings	\$65,000
Fire	Fire Department Vehicle	\$65,000
Parks	Pirone Park Playground Project	\$320,000
Police	Redesign Patrol Workspace	\$63,238
Sewer Enterprise	Portable Generator (50% of cost split with Water)	\$75,000
Water Enterprise	New Well Source Approval	\$120,000
	Portable Generator (50% of cost split with Sewer)	\$75,000

Total: \$998,238

Sponsor: Select Board Finance Committee:

Two-Thirds Majority Vote Required

Explanatory Note: All of the above Capital Budget requests and amounts were reviewed by and recommended by the Town's Capital Planning Committee. All materials related to these Capital Budget requests are available on

the Town's website at <u>www.ayer.ma.us/budget</u> or by contacting the Town Manager's Office at 978-772-8220 x 100 or by email at <u>tm@ayer.ma.us</u>

Shaun Copeland moved that the Town vote to authorize the borrowing of the total sum of \$998,238 for the purposes of funding the equipment, services, and projects as contained in Article 13 and read by the Moderator. Seconded from the floor. Brief presentation by TM R. Pontbriand, discussion followed. Vote Counted: 55 Yes, 27 No. Capital Budget Requests (Borrow Article): PASSED by 2/3 Vote

DEBT EXCLUSION ARTICLE

ARTICLE 14: AUTHORIZATION FOR DEBT EXCLUSION FOR THE FIRE DEPARTMENT – FIRE ENGINE (PUMPER)

To see if the Town will vote to appropriate the sum of \$805,000 to purchase and equip a fire engine (pumper), including any incidental and related costs and expenses; and to meet this appropriation, to authorize the Treasurer, with the approval of the Select Board, to borrow said sum pursuant to the provisions of MGL c. 44, Section 7 or any other enabling authority, and to issue bonds or notes of the Town; therefore, provided that any borrowing or expenditure hereunder shall be contingent upon passage of a debt exclusion ballot question pursuant to the provisions of MGL c. 59, Section 21C; said funds to be expended under the direction of the Select Board; or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Two-Thirds Majority Vote Required

Explanatory Note: The Fire Chief submitted an FY 2023 Capital Request for funding to replace the Fire Engine (Pumper). The Capital Planning Committee voted to recommend this capital project including the funding of \$805,000 subject to a debt exclusion per the Town's Financial Policies. A debt exclusion requires the authorization of Town Meeting (this Article) and requires a majority vote by ballot at the Annual Town Election to be held on May 10, 2022. Presentation to be made at Town Meeting.

Scott Houde moved that the Town vote to appropriate the sum of \$805,000 to purchase and equip a fire engine (pumper), including any incidental and related costs and expenses; and to meet this appropriation, authorize the Treasurer with the approval of the Select Board to borrow said sum pursuant to the provisions of MGL c. 44, Section 7 or any other enabling authority, and to issue bonds or notes of the Town; provided that any borrowing or expenditure hereunder shall be contingent upon passage of a debt exclusion ballot question pursuant to the provisions of MGL c. 59, Section 21C, as contained in Article 14 and read by the Moderator. Seconded from the floor. Brief presentation/Discussion from Chief Johnston. Kevin Bresnahan moved the question. Vote Count 78 yes/ 3 no. Authorization for Debt Exclusion for Fire Engine (Pumper): PASSED by 2/3 vote.

TRANSFER ARTICLES

ARTICLE 15: CAPITAL BUDGET REQUESTS

To see if the Town will vote to transfer from Capital Stabilization the following sums hereby listed for the purpose of funding the following equipment, services and public works projects, and all costs incidental or related thereto, as contained in the Capital Budget, each sum hereafter to be voted on separately, or take any action thereon or in relation thereto:

<u>Department</u>	<u>Item</u>	<u>Amount</u>
DPW – Admin.	Hybrid SUV	\$35,000
DPW-Highway	Sandy Pond Road Sidewalk Design Highway Garage Roof Repair	\$25,000 \$20,000
DPW-Stormwater	Stormwater Biofiltration/Outfall Improvements	\$50,000
Facilities	Town Hall Slate Roof & Gutter Repair - Phase 1	\$30,000
Fire	Office Furniture Training Room Audio/Visual Upgrade	\$25,000 \$16,500
Information Technology	Replace Town Hall Copier	\$13,000
Library	Reading Room Plaster Ceiling Repair	\$48,500
Police	Haz Mat Gear	\$29,546
Town Clerk	Vault Repairs Election Poll Pads	\$10,000 \$10,150
	Total:	\$312,696

Sponsor: Select Board Finance Committee:

Two-Thirds Majority Vote Required

Explanatory Note: All of the above Capital Budget requests and amounts were reviewed by and recommended by the Town's Capital Planning Committee. All materials related to these Capital Budget requests are available on the Town's website at $\underline{www.ayer.ma.us/budget}$ or by contacting the Town Manager's Office at 978-772-8220 x 100 or by email at $\underline{tm@ayer.ma.us}$

Scott Houde moved that the Town vote to transfer the total sum of \$312,696 from Capital Stabilization for the purposes of funding the equipment, services, and projects contained in Article 15 and read by the Moderator. Seconded from the floor. No discussion. Capital Budget Requests (Transfer Article): Passed unanimous and declared passed by Two-Thirds Vote by the Moderator.

ARTICLE 16: GASB-45/OPEB (Other Post-Employment Benefits) FUND

To see if the Town will vote to raise and appropriate \$119,000 and transfer \$181,000 from Free Cash, totaling the sum of \$300,000 to meet the Town's obligations under the Government Accounting Standards Board (GASB) Statement 45 to fund the Town's future obligation for the cost of other post-employment benefits (OPEB); or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

Explanatory Note: This Article funds the Town's GASB-45/OPEB, Post-Employment Benefits in the total sum of \$300,000 with \$119,000 derived from the Town's Local Meals Tax and \$181,000 from Free Cash as recommended by the Town's OPEB Board of Trustees.

Shaun Copeland moved that the Town vote to raise and appropriate \$119,000 and transfer \$181,000 from Free Cash, for a total of \$300,000 to meet the Town's obligations under the Government Accounting Standards Board (GASB) Statement 45 for the purposes of funding the Town's future obligations for the cost of other post-employment benefits (OPEB) as contained in Article 16 and read by the Moderator. Seconded from the floor. Brief discussion. Moderator declared article passed unanimously.

Motion to adjourned called from the Floor by James Stephen, Groton School Road at 10:16pm. Seconded from the floor. No discussion. Physical Count take: 32 yes / 47 no. Town Meeting continued.

RAISE & APPROPRIATE ARTICLES

Allan Peterson, Mulberry Circle, from the floor moved Articles 17, 18, & 19 combined. Seconded. No discussion. Physical count: yes 53/ no 15. Scott Houde moved for all 3 articles. Seconded. Brief Discussion. Moderator declared all 3 articles passed unanimously.

ARTICLE 17: FIRST YEAR'S INTEREST-GENERAL FUND BORROWING

To see if the Town will vote to raise and appropriate the sum of \$61,900 required to provide for the first year's interest charges and associated administrative expenses on all General Fund borrowing/bonding authorized by this Town Meeting; or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

Explanatory Note: This Article will fund the first-year interest charges associated with the administrative expenses on all General Fund borrowing/bonding authorized by this Town Meeting.

ARTICLE 18: FUNDING FOR AQUATIC WEED CONTROL FOR TOWN PONDS

To see if the Town will vote to raise and appropriate the sum of \$30,000 for the purpose of funding the aquatic weed control program for the Town's ponds, and any incidental and related costs and expenses; or take any action thereon or in relation thereto. Funds are to be spent by June 30, 2024; unexpended funds on June 30, 2024, to close and revert to general fund balance.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

Explanatory Note: Funding from this Article will be used by the Conservation Commission for the purposes of the aquatic weed control in the Town's ponds.

ARTICLE 19: MATCHING FUNDING FOR FIREFIGHTERS GRANT

To see if the Town will vote to raise and appropriate the sum of \$2,376.19 as matching funds (5%) for a Federal Assistance to Firefighters Grant; or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

Explanatory Note: This Article would fund the required \$2,376.19 in matching funds (5%) for a FY 2023 Federal Assistance to Firefighters Grant. These funds will only be required if the grant submission is successful.

TRANSFER ARTICLES

ARTICLE 20: FUNDING OF THE RESERVE FUND FOR FUTURE PAYMENTS OF ACCRUED LIABILITIES FOR COMPENSATED ABSENCES

To see if the Town will vote to transfer from free cash the sum of \$63,837 for funding the Town's reserve fund established in accordance with MGL Chapter 40, Section 13D for future payments of accrued liability for compensated absences due to employees of the Town of Ayer upon termination of their employment; or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

Explanatory Note: This Article would fund the reserve fund previously established by the 2020 Annual Town Meeting in the amount of \$63,837. Compensated absences include planned and unplanned retirements from the Town; as well as separation from the Town in which the employee is due certain accrued benefits such as unused vacation time.

Scott Houde moved that the Town vote to transfer \$63,837 from Free Cash to fund the Town's reserve fund in accordance with MGL Chapter 40, Section 13D for future payments of accrued liability for compensated absences due to employees of the Town upon termination of their employment as contained in Article 20 and read by the Moderator. Seconded by the floor. No Discussion. Moderator declared article passed unanimously.

ARTICLE 21: FORWARD FUNDING OF THE TOWN'S PENSION ASSESSMENT

To see if the Town will vote to transfer the sum of \$300,000 from Free Cash for the purposes of forward funding the Town's pension assessment from the Middlesex County Retirement System; or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

Explanatory Note: This Article would forward fund the Town's pension assessment from the Middlesex County

Retirement System in the amount of \$300,000 for the purposes of realizing estimated future savings.

Scott Houde moved that the Town vote to transfer \$300,000 from Free Cash for the purposes of forward funding the Town's pension assessment from the Middlesex County Retirement System as contained in Article 21 and read by the Moderator. Seconded from the floor. No discussion. Moderator declared article passed unanimously.

ARTICLE 22: UDAG FUND REPLENISHMENT - DEPOT SQUARE

To see if the Town will vote to transfer the sum of \$65,000 from Free Cash for the purposes of replenishing the Urban Development Action Grant (UDAG) account for the following:

Final Phase of Depot Square Improvement Project:

\$65,000

Or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

Explanatory Note: This Article will replenish the Town's UDAG Fund in the amount of \$65,000. These funds were used from the UDAG's unrestricted funds for purposes that did not have a repayment mechanism in place. The \$65,000 is for the completion of the final phase of the Depot Square Project.

Shaun Copeland moved that the Town vote to transfer \$65,000 from Free Cash to replenish the Urban Development Action Grant (UDAG) account for the Final Phase of Depot Square Improvement Project as contained in Article 22 and read by the Moderator. Seconded from the floor. No discussion. Moderator declared article passed unanimously.

ARTICLE 23: STABILIZATION FUND

To see if the Town will vote to transfer \$1,919,090 from Free Cash or such other sum or sums of money, with \$400,000 to be credited to the Stabilization Fund under the provisions of Chapter 40, Section 5B of the General Laws, and \$1,519,090 to be credited to the Capital Stabilization Fund per the Town's Financial Policies; or take any action thereon or in relation thereto.

Sponsor: Select Board Finance Committee:

Simple Majority Vote Required

Explanatory Note: This Article transfers \$400,000 from Free Cash into the Town's Stabilization Fund for the purposes of covering the future Year-4 costs of the SAFER Grant for the four firefighter positions; and transfers \$1,519,090 into the Town's Capital Stabilization Fund for a total transfer of \$1,919,090.

Shaun Copeland moved that the Town vote to transfer \$1,919,090 from Free Cash with \$400,000 to be credited to the Stabilization Fund and \$1,519,090 to be credited to the Capital Stabilization Fund as contained in Article 23 and read by the Moderator. Seconded from the floor. Brief discussion including an amendment by Dennis Curran, Pleasant Street but did not carry. Moderator declared article passed as written unanimously.

COMMUNITY PRESERVATION ACT ARTICLES

ARTICLE 24: COMMUNITY PRESERVATION ACT

To see if the Town will hear and act on the report of the Community Preservation Committee on the Fiscal Year 2023 Community Preservation Act budget, and appropriate from the estimated FY 2023 Community Preservation Fund revenues:

A sum of money equal to five percent, and not to exceed \$10,000 to meet the administrative
expenses and all other necessary and proper expenses of the Community Preservation
Committee for Fiscal Year 2023.

And further, to reserve for future appropriation from the estimated FY 2023 Community Preservation Fund revenues the following sums of money, as recommended by the Community Preservation Committee, for each of the following purposes:

- A sum of money equal to \$110,370, more or less, for acquisition, creation, and preservation of open space excluding land for recreational use, and
- A sum of money equal to \$110,370, more or less, for acquisition, preservation, restoration, and rehabilitation of historic resources, and
- A sum of money equal to \$110,370, more or less, for acquisition, creation and preservation and support of community housing.

And the remainder sum of \$742,588 for the Undesignated Fund Balance.

Or take any action thereon or in relation thereto.

Sponsor: Community Preservation Committee

Select Board: Recommends

Finance Committee:

Simple Majority Vote Required

Explanatory Note: Disbursement required by the Commonwealth of Massachusetts under M.G.L. Chapter 44B for the estimated FY 2023 Community Preservation Fund revenues.

Shaun Copeland moved that the Town vote to appropriate the estimated FY 2023 Community Preservation Funds as follows: \$10,000 to meet the administrative expenses and all other necessary and proper expenses of the Community Preservation Committee for FY 2023. \$110,370 for Reserve for acquisition, creation, and preservation of open space excluding land for recreational use. \$110,370 for Reserve for acquisition, preservation, restoration, and rehabilitation of historic resources. \$110,370 for Reserve for acquisition, creation, and preservation and support of community housing. \$742,588 for the Undesignated Fund Balance. As contained in Article 24 and read by the Moderator. Seconded from the floor. No discussion. Moderator declared article passed unanimously.

ARTICLE 25: COMMUNITY PRESERVATION FUND FY 2023 TRANSFER OF FUNDS

To see if the Town will vote to transfer from Community Preservation Fund FY 2023 estimated annual revenues, the sum of \$20,000 to be added to the amount appropriated for the Community Preservation Committee FY 2023 administrative expenses under Article 24 of this Annual Town Meeting, such sum to be used for due diligence, including title searches and related administrative tasks, for potential open space acquisitions; or take any action thereon or in relation thereto.

Sponsor: Community Preservation Committee

Select Board: Recommends

Finance Committee:

Simple Majority Vote Required

Explanatory Note: This is Article is for the due diligence for future appropriations by the Community Preservation Committee for general open space purposes.

Shaun Copeland moved that the Town vote to transfer \$20,000 from Community Preservation Fund FY 2023 estimate annual revenues to be added to the amount appropriated for the Community Preservation Committee FY 2023 administrative expenses under Article 24 of the Annual Town Meeting for the purposes of due diligence including title searches and related administrative tasks for the potential open space acquisition as contained in Article 25 and read by the Moderator. Seconded from the floor. No discussion. Moderator declared article passed unanimously.

ARTICLE 26: PIRONE PARK PLAYGROUND PROJECT

To see if the Town will vote to transfer from the Community Preservation Fund (FY 2023) Balance Reserve from the Open Space Category the sum of \$400,000 to support the Pirone Park Playground Project to include demolition, site remediation and construction of a new playground; or take any action thereon or in relation thereto.

Sponsor: Community Preservation Committee

Select Board: Recommends

Finance Committee:

Simple Majority Vote Required

Explanatory Note: This Article would fund \$400,000 for the Pirone Park Playground Project which includes the demolition and site remediation of the existing "Kidde Junction Playground" and the construction of a new playground structure.

Scott Houde moved that the Town vote to transfer \$400,000 from the Community
Preservation Fund (FY 2023) Balance Reserve from the Open Space
Category to support the Pirone Park Playground project to include
demolition, site remediation, and construction of a new playground as
contained in Article 26 and read by the Moderator. Seconded from the
floor. Brief Discussion. Moderator declared article passed
unanimously.

ARTICLE 27: AYER AFFORDABLE HOUSING TRUST

To see if the Town will vote to transfer from the Community Preservation Fund (FY 2023) Balance from the Community Housing Category, the sum of \$60,000 to support the Ayer Affordable Housing Trust; or take any action thereon or in relation thereto.

Sponsor: Community Preservation Committee

Select Board: Recommends

Finance Committee:

Simple Majority Vote Required

Explanatory Note: This Article would fund up to \$60,000 for the Ayer Affordable Housing Trust for use with the continuation of rental assistance for Town of Ayer residents.

Scott Houde moved I move that the Town vote to transfer \$60,000 from the Community Preservation Fund (FY 2023) Balance from the Community Housing Category to support the Ayer Affordable Housing Trust as contained in Article 27 and read by the Moderator. Seconded from the floor. No discussion. Moderator declared article passed unanimously.

ARTICLE 28: AYER LIBRARY DIGITIZATION OF RECORDS

To see if the Town will vote to transfer from the Community Preservation Fund (FY 2023) Balance from the Historical Preservation Category the sum of \$25,000 to support the Ayer Library's digitization of the original hard copies or the microfilm of "The Nashoba Valley Voice" (formerly "Turner's Public Sprit", then "The Public Spirit"), dating from 1869 to the present; or take any action thereon or in relation thereto.

Sponsor: Community Preservation Committee

Simple Majority Vote Required

Select Board: Recommends

Finance Committee:

Explanatory Note: This Article would fund up to \$25,000 for the Ayer Library to digitize "The Nashoba Valley Voice (formerly "Turner's Public Spirit," then "The Public Spirit") dating from 1869 to the present, from the original hardcopies or microfilm, to ensure their historical preservation as well as to create a searchable database that will be accessible to the public.

Shaun Copeland moved that the Town vote to transfer \$25,000 from the Community Preservation Fund (FY 2023) Balance from the Historical Preservation Category to support the Ayer Library's digitization of the original hard copies of the microfilm of "The Nashoba"

Valley Voice" (formerly "Turner's Public Spirit", then "The Public Spirit") dating from 1869 to the present as contained in Article 28 and read by the Moderator. Seconded from the floor.

No discussion. Moderator declared article passed unanimously.

ARTICLE 29: COMMUNITY PRESERVATION FUND – FLANNAGAN POND PUBLIC ACCESS FEASIBILITY STUDY

To see if the Town will vote to transfer from the Community Preservation Fund (FY 2023) Balance from the Open Space Category the sum of \$25,000 to support the Flannagan Pond Public Access Feasibility Study; or take any action thereon or in relation thereto.

Sponsor: Community Preservation Committee

Simple Majority Vote Required

Select Board: Recommends

Finance Committee:

Explanatory Note: This Article would fund \$25,000 to study/research several possible locations for the creation of public access to Flannagan Pond and prepare, for future funding consideration, a conceptual design of a selected site that would provide canoe and kayak access, be ADA compliant, and offer parking.

HOUDE: I move that the Town vote to transfer \$25,000 from the Community Preservation Fund (FY 2023) Balance from the Open Space Category to support the Flannagan Pond Public Access Feasibility Study as contained in Article 29 and read by the Moderator. Seconded from the floor. No discussion. Moderator declared article passed unanimously.

BYLAW ARTICLES

ARTICLE 30:

ZONING BYLAW AMENDMENT – MINIMUM LOT SIZE IN LIGHT INDUSTRY ZONING DISTRICT (SECTION 6.2 – SCHEDULE OF DIMENSIONAL REQUIREMENTS)

To see if the Town will vote to amend the Ayer Zoning Bylaw, Section 6.0, Density & Dimensional Regulations, Sub- Section 6.2, Schedule of Dimensional Requirements, by deleting from the first column titled "District & Minimum Lot Area" in the category "Light Industry" thereunder the figure 120,000 as it appears therein and inserting in place thereof the figure 20,000, so as to correct the minimum lot size in the Light Industry (LI) zoning district; or take any action thereon or in relation thereto.

Planning Board: To report at Town Meeting

Select Board: Recommends

Two-Thirds Majority Vote Required

Explanatory Note: In the course of reviewing a Site Plan recently submitted in the Light Industrial (LI) District, the Ayer Planning Board discovered that the 2018 revised Ayer Zoning Bylaw inadvertently carried over an incorrect reference in its Table of Dimensional Requirements referring to the minimum lot size in said district. Rather than 120,000 square feet, the correct minimum lot size in the LI District is 20,000 square feet, as written in the textual part of the pre-2018 Ayer Zoning Bylaw and as confirmed by researching actual Site Plan approved in that period. This warrant article would correct that error by restoring the minimum lot size in the LI District to 20,000 square feet. The Planning Board held a Public Hearing on March 22, 2022 and issued a positive recommendation. Planning Board to report at Town Meeting.

Shaun Copeland moved that the Town vote to amend the Ayer Zoning Bylaw, Section 6.0, Density & Dimensional Regulations, Sub-Section 6.2, Schedule of Dimensional Requirements by deleting from the first column titled, "District & Minimum Lot Area" in the category "Light Industry" thereunder the figure 120,000 as it appears therein and inserting in place thereof the figure 20,000 so as to correct the minimum lot size in the Light Industry (LI) zoning district as contained in Article 30 and read by the Moderator. Seconded from the floor. Geof Tillotson, Planning Board Chair read statement the Planning Board supported. No further discussion. Moderator declared article passed unanimously and by 2/3 vote.

ARTICLE 31: ZONING BYLAW AMENDMENT – SECTION 2.0: DEFINITIONS

To see if the Town will vote to amend the Ayer Zoning Bylaw, Section 2.0, Definitions, by (a) listing the Definitions in correct alphabetical order, (b) indenting the sub-definitions for "Adult Bookstore"; "Adult Entertainment Establishment"; "Adult Live Entertainment Establishment"; "Adult Motion Picture Theater"; "Adult Mini Motion Pictures Theater"; and "Substantial or Significant Portion" as they appear under the defined term "Adult Use", (c) deleting from the definition of "Dwelling Unit" the strikethrough bold text and inserting the **underlined bold text** as follows:

DWELLING UNIT: A building designed and occupied as the living quarters of one (1) or more families. that contains one or more dwelling units used, intended or designed to be used, rented, leased, let or hired out to be occupied for living purposes.

<u>DWELLING UNIT: a single unit providing complete independent living facilities for one or more persons, including permanent provisions for living, sleeping, eating, cooking and sanitation.</u>

ACCESSORY APARTMENT: a dwelling unit subordinate in size and accessory to a detached single-family dwelling, which may be located within an owner-occupied single-family dwelling or in a structure accessory thereto, such as in an attached or detached garage or barn, upon the issuance of a Special Permit from the Zoning Board of Appeals (ZBA).

DETACHED SINGLE-FAMILY DWELLING: A detached residential dwelling unit designed or intended or used exclusively as a single housekeeping unit for one family, with common cooking and living facilities. As used in this Bylaw, single-family dwelling shall not include a mobile home or trailer.

TWO-FAMILY DWELLING: A detached residential building <u>with two dwelling units</u>, designed or intended or used exclusively as the home or residence of two families, <u>with two separate</u> <u>entrances and egresses</u>.

MULTI-FAMILY DWELLING: A building designed or intended or used as the home or residence of three (3) or more families, each occupying a separate dwelling unit, living independently of each other and which may have a common right in halls and stairways; with the number of families in residence not exceeding the number of dwelling units provided.

TOWNHOUSE: A dwelling unit in a multi-unit building with units separated by party walls, with

each unit not more than three rooms deep front to back and with separate entrances and stairways serving each unit exclusively.

Or take any action thereon or in relation thereto.

Planning Board: To report at Town Meeting

Select Board: Recommends

Two-Thirds Majority Vote Required

Explanatory Note: This Article would correct the listed order of all definitions in Section 2.0 of the Ayer Zoning Bylaw by putting them in correct alphabetic order; the Article would also indent the sub-definitions under the defined term 'Adult Use' to make it clear that they fall under 'Adult Use.' The Article would also amend the definitions for 'Dwelling,' 'Dwelling Unit,' 'Accessory Apartment' and 'Two-Family Dwelling' as indicated in the Article. The Planning Board held a Public Hearing on March 22, 2022 and issued a positive recommendation. Planning Board to report at Town Meeting.

Shaun Copeland moved that the Town vote to amend the Ayer Zoning Bylaw, Section 2.0, Definitions, by (a) listing the Definitions in correct alphabetical order, (b) indenting the subdefinitions for "Adult Bookstore"; "Adult Entertainment Establishment"; "Adult Live Entertainment Establishment"; "Adult Motion Picture Theater"; "Adult Mini Motion Pictures Theater"; and "Substantial or Significant Portion" as they appear under the defined term "Adult Use", (c) deleting from the definition of "Dwelling Unit" the strikethrough bold text and inserting the <u>underlined bold text</u>, all as contained in Article 31 and read by the Moderator. Seconded. Brief discussion. Geof Tillotson Planning Board Chair read a statement that the Planning Board voted in favor. No further discussion. Unanimous vote declared. Moderator declared article passed by 2/3 vote.

CITIZENS PETITIONS

TO REZONE 27 HARVARD ROAD (LOT 35-21) FROM GENERAL RESIDENCE TO GENERAL BUSINESS:

To see if the Town will vote to rezone 27 Harvard Road (LOT 35-21) from GR to GB.

Explanatory Note: This Citizens Petition was submitted by Theodore Maxant on January 19, 2022, signed by 14 Ayer Voters with all signatures certified by the Town Clerk on January 26, 2022. To view a copy of the Citizens Petition and supporting documents, please visit the Town's website at www.ayer.ma.us or contact the Office of the Ayer Town Clerk.

Sponsor: By Petition

Planning Board: To report at Town Meeting

Two-Thirds Majority Vote Required

Doug Becker made motion for citizen petition. Geof Tillotson, Planning Board Chair, explained this as being a technical issue. Mark Archambault, Town Planner, confirmed his support. Nonresident Theodore Maxant, petitioner, was authorized to speak to Town Meeting floor. No further discussion and no opposition. Citizen Petition passed unanimously.

For more information, please visit the Town's website: www.ayer.ma.us/townmeeting

A True Copy Attest:

Susan E. Copeland Town Clerk

Sugar Copelard

Date: April 8, 2022

As directed in the foregoing warrant, I have this day posted three attested copies in three public places, one of which was the Town Hall at least seven (7) days before said meeting, all as herein directed.

Constable

Date: April 8, 2022

Shaun Copeland motioned to adjourn at 11:04pm. Seconded from the floor. Denise Perreault requested to speak per previous permission from Moderator. Moderator requested for Town Meeting to listen. Denise Perreault spoke on Devens Crest Housing, Kevin Bresnahan spoke of the Janis Bresnahan 5 K Race, Laurie Nehring spoke of PFAS, Recycling Committee spoke of Town Clean Up.

No further discussion.

Motion to adjourn from the floor at 11:08pm. Seconded from the floor. Meeting adjourned at 11:08pm.



Town of Ayer, Massachusetts Annual Town Election May 10, 2022 Warrant

COMMONWEALTH OF MASSACHUSETTS MIDDLESEX COUNTY, ss.

To any Constable of the Town of Ayer

For a Term of Five Years -

One member of the Housing Authority

member of the Parks Commission.

Greetings:

In the name of the Commonwealth aforesaid, you are hereby required to notify and warn the inhabitants of said Town, qualified to vote in Town affairs, to assemble in the Great Hall 2nd Floor of the Town Hall at 1 Main Street on Tuesday, The tenth of May 2022, between the hours of 7:00 a.m. and 8:00 p.m. then and there to cast their votes on one ballot for the election of the following Officers of the Town and Questions:

For Terms of Three Years –
One member of the Select Board, One member of the Board of Assessors, One member of the Board of Health, One Constable, One member of the Board of Library Trustees, Two members of the Parks Commission, One member of the Regional School District Committee, One member of the Planning Board, and One member of the Commissioner of Trust Funds.
For a Term of One Year –
One member of the Roard of Assessors, One member of the Roard of Library Trustees, and One

Shall the Town vote to have its Select Board appoint a three-member Cemetery Commission?

Yes

No

Fire Engine (Pumper)?	•
Yes No	
And you will serve this Warrant by posting true and atterplaces, one of which shall be the Town Hall, seven (7) desaid election.	
Hereof fail not and make do return of this Warrant with Board, on or before the date of the Election.	your doings thereon to one of the Select
Given under our hands this 5th day of April 2022.	
A true copy attest:	SUCO
Susan E. Copeland, Ayer Town Clerk Date:	Shaun C Copeland, Chair Scott A Houde, Vice Chair anni Le hungs
As directed in the foregoing warrant, I have this day po (3) public places, one of which was the Town Hall at le all as herein directed.	• • • • • • • • • • • • • • • • • • • •
Sumuel alloodeun Je	
Constable's Signature	
Constable's Printed Name	
Date	

Shall the Town of Ayer be allowed to exempt from the provisions of proposition two and one-half, so-called, the amounts required to pay for the bond issued in order to purchase and equip a

Town of Ayer Election Results Annual Town Election May 10, 2022

Election Turnout		Precinct 1	Precinct 2	Precinct 3	Total
Ayer Registered Voters		2058	2166	2133	6357
May 10 Voter Turnout		159	147	91	397
Turnout %		7.73%	6.79%	4.27%	6.25%
Office/ Candidate		Precinct 1	Precinct 2	Precinct 3	Total
Select Board		Vote for One		3 Year Term	
Shaun C Copeland, Candidate for Re Election		120	118	64	302
Michael E Clayton		29	18	19	66
Write In					0
Blank		10	11	8	29
	Total	159	147	91	397
Commissioner of Trust Funds		Vote for One		3 Year Term	
James D Stephen, Candidate for Re Election		131	124	68	323
Write In					0
Blank		28	23	23	74
	Total	159	147	91	397
Constable	l	Vote for One		3 Year Term	
					0
Write In - Charles Shultz Jr		1	3	4	8
Blank		158	144	87	389
	Total	159	147	91	397
Assessor		Vote for One		3 Year Term	
Ruth L Maxant-Schulz		78	70	51	199
Write In					0
Blank		81	77	40	198
	Total	159	147	91	397
Assessor	ļ	Vote for One		1 Year Term	
					0
Write In - James Wood		10	10	4	24
Blank		149	137	87	373
	Total	159	147	91	397
Park Committee		¥7.4.6 0		237 7	
Park Commissioner		Vote for One	104	3 Year Term	225
Sarah A Gibbons, Candidate for Re Election		128	124	73	325
Write In	ļ	2.1		10	0
Blank	TD	31	23	18	72
	Total	159	147	91	397
	L				

Town of Ayer Election Results Annual Town Election May 10, 2022

Total	Vote for One 121 38 159 Vote for One 122 37 159 Vote for One 111	118 29 147 115 32 147	1 Year Term 65 26 91 3 Year Term 66 25 91 3 Year Term	304 0 93 397 303 0 94 397
	38 159 Vote for One 122 37 159 Vote for One	29 147 115	26 91 3 Year Term 66 25 91	0 93 397 303 0 94
	38 159 Vote for One 122 37 159 Vote for One	29 147 115	26 91 3 Year Term 66 25 91	0 93 397 303 0 94
	159 Vote for One 122 37 159 Vote for One	115	91 3 Year Term 66 25 91	93 397 303 0 94
	159 Vote for One 122 37 159 Vote for One	115	91 3 Year Term 66 25 91	397 303 0 94
	37 159 Vote for One	115	3 Year Term 66 25 91	303 0 94
Total	37 159 Vote for One	32	66 25 91	0 94
Total	37 159 Vote for One	32	25 91	0 94
Total	159 Vote for One		91	94
Total	159 Vote for One		91	
Total	Vote for One	147		397
			2 Voor Tour	
			o rear reriii	
		106	59	276
				82
				0
	19	13	7	39
Total				397
	Vote for One		3 Year Term	
		128		327
			· <u>-</u>	0
	32	19	19	70
Total				397
	Vote for One		1 Year Term	
		125		330
				0
	25	22	20	67
Total				397
	Vote for One		3 Year Term	
	129	131	73	333
				0
	30	16	18	64
Total	159	147	91	397
	Vote for One		5 Year Term	
	127	120	68	315
				0
	32	27	23	82
Total	159	147	91	397
		Vote for One 127 32 Total 159 Vote for One 134	19 13 147	19 13 7 Total 159 147 91 Vote for One 3 Year Term 127 128 72 32 19 19 Total 159 147 91 Vote for One 1 Year Term 134 125 71 25 22 20 Total 159 147 91 Vote for One 3 Year Term 129 131 73 30 16 18 Total 159 147 91 Vote for One 5 Year Term 127 120 68 32 27 23

Town of Ayer Election Results Annual Town Election May 10, 2022

Office/Candidate		Precinct 1	Precinct 2	Precinct 3	Total
Moderator		Vote for One		3 Year Term	
James M O'Conor, Candidate for Re Election		79	54	50	183
Geoffrey L Tillotson		73	88	36	197
Write In					0
Blank		7	5	5	17
	Total	159	147	91	397
Ballot Questions		Precinct 1	Precinct 2	Precinct 3	Total
Question 1:					
	Yes	133	111	66	310
	No	20	29	17	66
	Blank	6	7	8	21
	Total	159	147	91	397
Question 2:		Precinct 1	Precinct 2	Precinct 3	Total
	Yes	123	103	65	291
	No	33	36	19 7	88
	Blank Total	159	8		397
	Total	139	147	91	397

COMMONWEALTH OF MASSACHUSETTS WILLIAM FRANCIS GALVIN SECRETARY OF THE COMMONWEALTH

WARRANT FOR 2022 STATE PRIMARY

SS.

To the Constables of the City/Town of Ayer

GREETINGS:

In the name of the Commonwealth, you are hereby required to notify and warn the inhabitants of said city or town who are qualified to vote in Primaries to vote at:

Precinct 1, 2, 3

1 Main Street 2nd floor Great Hall Ayer MA 01432

On TUESDAY, THE SIXTH DAY OF SEPTEMBER 2022, from 7:00 A.M. to 8:00 P.M. for the following purpose:

To cast their votes in the State Primaries for the candidates of political parties for the following offices:

GOVERNOR
LIEUTENANT GOVERNOR
ATTORNEY GENERAL
SECRETARY OF STATE
TREASURER
AUDITOR
REPRESENTATIVE IN CONGRESS
COUNCILLOR
SENATOR IN GENERAL COURT
REPRESENTATIVE IN GENERAL COURT
DISTRICT ATTORNEY
SHERIFF

For this Commonwealth
THIRD DISTRICT
THIRD DISTRICT
Middlesex & Worcester DISTRICT
Thirty-Seventh Middlesex DISTRICT

NORTHERN DISTRICT MIDDLESEX COUNTY

Hereof fail not and make return of this warrant with your doings thereon at the time and place of said voting.

Given under our hands this 16th day of August 2022.

A TRUE COPY, ATTEST

AYER

by hand

Select Board of Ayer

oy mana

By hand

Warrant must be posted by August 30, 2022 (at least seven days prior to the September 6, 2022, State Primary).

Town of Ayer Election Results State Primary September 6, 2022 Democratic Party

ELECTION TURNOUT		Precinct 1	Precinct 2	Precinct 3	Total
Ayer Registered Voters		1931	2069	1796	5796
September 6th Turnout		269	334	227	830
Turnout %		13.93%	16.14%	12.64%	14.32%
Office/ Candidate		Precinct 1	Precinct 2	Precinct 3	Total
GOVERNOR		Vote for One	<u> </u>		
SONIA ROSA CHANG - DIAZ		50	32	38	120
MAURA HEALEY		216	295	187	698
Write In		0	0	0	0
Blank		3	7	2	12
	Total	269	334	227	830
LIEUTENANT GOVERNOR		Vote for One			_
KIMBERLEY DRISCOLL		107	129	89	325
TAMI GOUVEIA		84	115	74	273
ERIC P LESSER		72	75	53	200
Write In		0	0	0	0
Blank		6	15	11	32
	Total	269	334	227	830
ATTORNEY GENERAL		Vote for One			
ANDREA JOY CAMPBELL		139	158	101	398
SHANNON ERIKA LISS-RIORDAN		74	93	80	247
QUENTIN PALFREY		50	66	41	157
Write In		0	0	0	0
Blank		6	17	5	28
	Total	269	334	227	830
SECRETARY OF STATE		Vote for One			
WILLIAM FRANCIS GALVIN		Vote for One	247	168	583
TANISHA M SULLIVAN		96	83	58	237
Write In		0	0	0	$\frac{237}{0}$
Blank		5	4	1	10
Bialik	Total	269	334	227	830
	Total	209	334	221	0.50
TREASURER		Vote for One			
DEBORAH B GOLDBERG		220	292	199	711
Write In		0	0	0	0
Blank		49	42	28	119
	Total	269	334	227	830
	i I	l	j		I

Town of Ayer Election Results State Primary September 6, 2022 Democratic Party

1				
 	Vote for One			
1	104	127	80	311
1	147	186	135	468
	0	0	0	0
	18	21	12	51
Total	269	334	227	830
	Vote for One			
	233	305	210	748
	0	0	0	0
	36	29	17	82
Total	269	334	227	830
	Vote for One			
	120	178	128	426
	118	129	79	326
	0	0	0	0
	31	27	20	78
Total	269	334	227	830
 	Vote for One			
	213	296	205	714
	0	0	0	0
	56	38	22	116
Total	269	334	227	830
<u> </u>	Vote for One			
	214	296	197	707
	0	0	0	0
	55	38	30	123
Total	269	334	227	830
	Vote for One			
	213	293	199	705
	0	0	0	0
	56	41	28	125
Total	269	334	227	830
	Vote for One			
1	208	292	196	696
1				
-	0	0	0	0
	0 61	0 42	31	134
	Total	104 147 0 18 Total 269 Vote for One 120 118 0 31 Total 269 Vote for One 213 0 56 Total 269 Vote for One 214 0 55 Total 269 Vote for One 213 0 56 Total 269 Total 269 Total 269 Total 269 Total 269	104 127 186 0 0 0 18 21	104

Town of Ayer Election Results State Primary September 6, 2022 Republican Party

ELECTION TURNOUT		Precinct 1	Precinct 2	Precinct 3	Total
Ayer Registered Voters		1931	2069	1796	5796
September 6th Voter Turnout		143	160	87	390
					0
Turnout %		7.41%	7.73%	4.84%	6.73%
Office/ Candidate		Precinct 1	Precinct 2	Precinct 3	Total
GOVERNOR		Vote for One			
GEOFF DIEHL		85	84	45	214
CHRIS DOUGHTY		58	76	40	174
Write In		0	0	0	0
Blank		0	0	2	2
	Total	143	160	87	390
LIEUTENANT GOVERNOR		Vote for One			
LEAH V ALLEN		63	75	42	180
KATE CAMPANALE		76	78	42	196
Write In		0	0	1	1
Blank		4	7	2	13
	Total	143	160	87	390
ATTORNEY GENERAL		Vote for One		-	
JAMES R MCMAHON, III		120	138	69	327
Write In		0	0	0	0
Blank		23	22	18	63
	Total	143	160	87	390
SECRETARY OF STATE		Vote for One			
RAYLA CAMPBELL		116	134	71	321
Write In		0	0	0	0
Blank		27	26	16	69
	Total	143	160	87	390
				<u></u>	
TREASURER		Vote for One			
Write In		0	0	0	0
Blank & Scatterings		143	160	87	390
· · · · · · · · · · · · · · · · · · ·	Total	143	160	87	390
				- ·	
					
					

Town of Ayer Election Results State Primary September 6, 2022 Republican Party

			T		
AUDITOR		Vote for One			
ANTHONY AMORE		115	132	70	317
Write In		0	0	0	0
Blank		28	28	17	73
	Total	143	160	87	390
REPRESENTATIVE IN CONGRESS	<u> </u>	Vote for One			
DEAN A TRAN		113	128	72	313
Write In		0	0	0	0
Blank		30	32	15	77
200-100	Total	143	160	87	390
COUNCILLOR		Vote for One			
Write In	1	0	0	0	0
Blanks & Scatterings		143	160	87	390
	Total	143	160	87	390
SENATOR IN GENERAL COURT		Vote for One			
ANTHONY CHRISTAKIS		113	125	70	308
Write In		0	0	0	0
Blank		30	35	17	82
	Total	143	160	87	390
REPRESENTATIVE IN GENERAL COURT		Vote for One			_
Write In		0	0	0	0
Blanks & Scatterings		143	160	87	390
	Total	143	160	87	390
DISTRICT ATTORNEY		Vote for One			
Write In		0	0	0	0
Blank & Scatterings		143	160	87	390
	Total	143	160	87	390
SHERIFF		Vote for One			
Write In		0	0	0	0
Blanks & Scatterings	1	143	160	87	390
	Total	143	160	87	390

Town of Ayer



SPECIAL ANNUAL FALL TOWN MEETING WARRANT

Ayer Shirley Regional High School Auditorium 141 Washington Street, Ayer, MA 01432 October 24, 2022 @ 7:00 P.M.

Commonwealth of Massachusetts Middlesex, ss.

GREETINGS:

In the name of the Commonwealth of Massachusetts you are hereby directed to notify and warn the inhabitants of the Town of Ayer qualified to vote in Town Elections and Affairs to meet at the Auditorium in the Ayer Shirley Regional High School located at 141 Washington Street, Ayer, Massachusetts on Monday, the Twenty-fourth (24^{th}) day of October, 2022, at seven o'clock in the evening (7:00 p.m.) then and there to act on the following articles:

Hereof fail not and make due return of this warrant with your doings thereof to the Town Clerk before the date appointed for said meeting.

Given under our hands this 4th day of October AD 2022.

Jannice L. Livingston, Chair

Shaun C. Copeland, Vice Chair

Scott A. Houde, Clerk

AYER SELECT BOARD

Any persons needing disability related assistance (such as signing, etc.) at the Town Meeting please contact the Select Board Office at 978-772-8220 x100 before October 21, 2022. We shall make every reasonable effort to assist you. Large print version of the text of this warrant is available upon request.

Moderator Geoffrey Tillotson called the meeting to order at 7:00pm with a quorum of 68 voters.

ARTICLE 1: STREET ACCEPTANCE - PLEASANT STREET EXTENSION (PORTION)

To see if the Town will vote to accept as a public way the road known as Pleasant Street Extension (Portion) (being that portion of Pleasant Street Extension commencing where the public way currently ends and running north thereof until its terminus) as heretofore laid out by the Select Board and shown on a plan of land entitled "Definitive Residential Subdivision Lotting Plan Riley Jayne Farm," dated April 9, 2016, prepared by GPR Engineering Solutions, recorded with the Middlesex South District Registry of Deeds as Plan #747 of 2016, and on file with the Town Clerk, and authorize the Select Board to acquire, by gift, purchase, and/or eminent domain, the fee to and/or easements in said Pleasant Street Extension (Portion) for all purposes for which public ways are used in the Town of Ayer and any drainage, access, utility and/or other easements related thereto; or take any action thereon or in relation thereto.

Sponsor: Select Board (Voted 2-0 on 10-4-2022)

Planning Board: Recommends (Voted 3-0 on 9-27-2022) Simple Majority Vote Required

Explanatory Note: This Article would accept the portion of Pleasant Street Extension as defined in the Article as a public way in the Town. The metes and bounds of the road to be accepted are shown on plans on file in the Office of the Town Clerk and available on the Town's website at www.ayer.ma.us/townmeeting. Presentation to be made at Town Meeting.

Shaun Copeland: I move that the Town vote to accept the layout of Pleasant Street Extension (Portion) as a public way as specified in Article 1, and further authorize the Select Board to take such actions as contained in Article 1, as read by the Moderator. Seconded from the floor. No discussion. Vote declared unanimous by the Moderator. Article Passed.

ARTICLE 2: STREET ACCEPTANCE – WOODLAND WAY AND A PORTION OF HEMLOCK DRIVE

To see if the Town will vote to accept as public ways the roads known as Woodland Way and Hemlock Drive (Portion) (being that portion of Hemlock Drive commencing at the intersection with Hickory Way and running north thereof until its terminus) as heretofore laid out by the Select Board and shown on a plan of land entitled "Modification of Definitive Subdivision of Land in Ayer, Mass.," dated April 2016, prepared by David E. Ross Associates, Inc., recorded with the Middlesex South District Registry of Deeds as Plan #143 of 2017, and on file with the Town Clerk, and authorize the Select Board to acquire, by gift, purchase, and/or eminent domain, the fee to and/or easements in said Woodland Way and Hemlock Drive (Portion) for all purposes for which public ways are used in the Town of

Ayer and any drainage, access, utility and/or other easements related thereto; or take any action thereon or in relation thereto.

Sponsor: Select Board (Voted 2-0 on 10-4-2022)

Planning Board: Recommends (Voted 4-0 on 8-23-2022) Simple Majority Vote Required

Explanatory Note: This Article would accept Woodland Way and a portion of Hemlock Drive as defined in the Article as public ways in the Town. The metes and bounds of the roads to be accepted are shown on plans on file in the Office of the Town Clerk and available on the Town's website at www.ayer.ma.us/townmeeting. Presentation to be made at Town Meeting.

Scott Houde: I move that the Town vote to accept the layout of Woodland Way and Hemlock Drive (Portion) as a public way as specified in Article 2, and further authorize the Select Board to take such actions as contained in Article 2, as read by the Moderator. Seconded from the floor. No discussion. Vote passed unanimous. Moderator declared article passed.

ARTICLE 3: COMMUNITY PRESERVATION COMMITTEE FUNDING FOR THE AYER COMMONS AFFORDABLE HOUSING PROJECT

To see if the Town will vote to transfer from the Community Preservation Fund Community Housing and from the Undesignated Reserve Categories the sum of \$400,000 to support the Affordable Housing Project, Phase I named Ayer Commons to be utilized by Neighborhood of Affordable Housing, Inc. for affordable community housing, towards the costs to construct 64 affordable rental dwelling units at 65 Fitchburg Road and other costs related thereto, all of which will be subject to a permanent Affordable Housing Restriction that runs to the benefit of the Town, and to authorize the Select Board to accept such restriction and execute any instruments or agreement necessary to effectuate the purposes of this article; or take any action thereon or in relation thereto.

Sponsor: Community Preservation Committee (Voted Unanimously on 9-7-2022)
Select Board: Recommends (2-0 on October 4, 2022)
Simple Majority Vote Required

Explanatory Note: This Article would fund up to \$400,000 for the Affordable Housing Project, Phase I, by Neighborhood of Affordable Housing, Inc (NOAH) at 65 Fitchburg Road. Presentation to be made at Town Meeting. The total number of Affordable units to be constructed is 106; 64 will be constructed in Phase 1.

Shaun Copeland: I move that the Town vote to transfer \$400,000 from the Community Preservation Fund, Housing and Undesignated Reserve Categories to support the Affordable Housing Project, Phase I and to authorize the Select Board to take such actions as contained in Article 3 and to accept and execute the permanent Affordable Housing Restriction, all as contained in Article 3, as read by the

Moderator. Seconded from the floor. Discussion included a presentation from Janet Providakes, Chair of the CPC. Questions included timeline of project and lottery restrictions per State regulations. No further discussion. Article passed unanimous. Moderator declared article passed.

ARTICLE 4: COMMUNITY PRESERVATION COMMITTEE FUNDING FOR THE 1943 AYER HOWITZER RESTORATION PROJECT

To see if the Town will vote to transfer from the Community Preservation Fund Historical Preservation Category the sum of \$32,232 to support the Town of Ayer's restoration of the 1943 Howitzer and preservation of the historic monument for Staff Sergeant Leon Cote upon the grounds of Town Hall; or take any action thereon or in relation thereto.

Sponsor: Community Preservation Committee (Voted Unanimously on 9-28-2022)
Select Board: Recommends (2-0 on October 4, 2022) Simple Majority Vote Required

Explanatory Note: This Article would fund up to \$32,232 for the Town of Ayer to restore the 1943 Howitzer and preservation of the historic monument dedicated to Staff Sergeant Leon Cote by placement on the historic grounds of Town Hall. Presentation to be made at Town Meeting.

Scott Houde: I move that the Town vote to transfer \$32,232 from the Community Preservation Fund Historical Preservation Category for the restoration of the 1943 Howitzer and preservation of the historic monument for Staff Sergeant Leon Cote upon the ground of Town Hall, all as contained in Article 4, as read by the Moderator. Seconded from the floor. Alan Manoian AOCED gave presentation. Brief Discussion. Vote passed unanimously. Moderator declared article passed.

A True Copy Attest:

Susan E. Copeland, Town Clerk

Date: October 7, 2022

As directed in the foregoing warrant, I have this day posted three attested copies in three public places, one of which was the Town Hall, at least fourteen days before said meeting, all as herein directed.

Sumuel alwodeun for

Date: October 7, 2022

Janet Providakes motioned from the floor to adjourn the meeting. Seconded from the floor. No discussion. Meeting was called adjourned at 7:41pm by the Moderator.

COMMONWEALTH OF MASSACHUSETTS WILLIAM FRANCIS GALVIN SECRETARY OF THE COMMONWEALTH

WARRANT FOR 2022 STATE ELECTION

Middlesex SS.

To the Constables of the City/Town of Ayer

GREETINGS:

In the name of the Commonwealth, you are hereby required to notify and warn the inhabitants of said city or town who are qualified to vote in Elections to vote at:

Precinct 1, 2, & 3

Town Hall
1 Main Street
2nd floor Great Hall
Ayer MA 01432

On TUESDAY, THE EIGHTH DAY OF NOVEMBER, 2022, from 7:00 A.M. to 8:00 P.M. for the following purpose:

To cast their votes in the State Election for the candidates for the following offices:

GOVERNOR and LIEUTENANT GOVERNOR	FOR THIS COMMONWEALTH
ATTORNEY GENERAL	FOR THIS COMMONWEALTH
SECRETARY OF STATE	FOR THIS COMMONWEALTH
TREASURER	FOR THIS COMMONWEALTH
AUDITOR	FOR THIS COMMONWEALTH
REPRESENTATIVE IN CONGRESS	THIRD DISTRICT
COUNCILLOR	THIRD DISTRICT
SENATOR IN GENERAL COURT	
REPRESENTATIVE IN GENERAL COURT	Thirty-Seventh Middlesex DISTRICT
DISTRICT ATTORNEY	NORTHERN DISTRICT
SHERIFF	MIDDLESEX COUNTY

QUESTION 1: PROPOSED AMENDMENT TO THE CONSTITUTION

Do you approve of the adoption of an amendment to the constitution summarized below, which was approved by the General Court in joint sessions of the two houses on June 12, 2019 (yeas 147 – nays 48); and again on June 9, 2021 (yeas 159 – nays 41)?

SUMMARY

This proposed constitutional amendment would establish an additional 4% state income tax on that portion of annual taxable income in excess of \$1 million. This income level would be adjusted annually, by the same method used for federal income-tax brackets, to reflect increases in the cost of living. Revenues from this tax would be used, subject to appropriation by the state Legislature, for public education, public colleges and

universities; and for the repair and maintenance of roads, bridges, and public transportation. The proposed amendment would apply to tax years beginning on or after January 1, 2023.

A YES VOTE would amend the state Constitution to impose an additional 4% tax on that portion of incomes over one million dollars to be used, subject to appropriation by the state Legislature, on education and transportation.

A NO VOTE would make no change in the state Constitution relative to income tax.

QUESTION 2: LAW PROPOSED BY INITIATIVE PETITION

Do you approve of a law summarized below, on which no vote was taken by the Senate or the House of Representatives on or before May 3, 2022?

SUMMARY

This proposed law would direct the Commissioner of the Massachusetts Division of Insurance to approve or disapprove the rates of dental benefit plans and would require that a dental insurance carrier meet an annual aggregate medical loss ratio for its covered dental benefit plans of 83 percent. The medical loss ratio would measure the amount of premium dollars a dental insurance carrier spends on its members' dental expenses and quality improvements, as opposed to administrative expenses. If a carrier's annual aggregate medical loss ratio is less than 83 percent, the carrier would be required to refund the excess premiums to its covered individuals and groups. The proposed law would allow the Commissioner to waive or adjust the refunds only if it is determined that issuing refunds would result in financial impairment for the carrier.

The proposed law would apply to dental benefit plans regardless of whether they are issued directly by a carrier, through the connector, or through an intermediary. The proposed law would not apply to dental benefit plans issued, delivered, or renewed to a self-insured group or where the carrier is acting as a third-party administrator.

The proposed law would require the carriers offering dental benefit plans to submit information about their current and projected medical loss ratio, administrative expenses, and other financial information to the Commissioner. Each carrier would be required to submit an annual comprehensive financial statement to the Division of Insurance, itemized by market group size and line of business. A carrier that also provides administrative services to one or more self-insured groups would also be required to file an appendix to their annual financial statement with information about its self-insured business. The proposed law would impose a late penalty on a carrier that does not file its annual report on or before April 1.

The Division would be required to make the submitted data public, to issue an annual summary to certain legislative committees, and to exchange the data with the Health Policy Commission. The Commissioner would be required to adopt standards requiring the registration of persons or entities not otherwise licensed or registered by the Commissioner and criteria for the standardized reporting and uniform allocation methodologies among carriers.

The proposed law would allow the Commissioner to approve dental benefit policies for the purpose of being offered to individuals or groups. The Commissioner would be required to adopt regulations to determine eligibility criteria.

The proposed law would require carriers to file group product base rates and any changes to group rating factors that are to be effective on January 1 of each year on or before July 1 of the preceding year. The Commissioner

would be required to disapprove any proposed changes to base rates that are excessive, inadequate, or unreasonable in relation to the benefits charged. The Commissioner would also be required to disapprove any change to group rating factors that is discriminatory or not actuarially sound.

The proposed law sets forth criteria that, if met, would require the Commissioner to presumptively disapprove a carrier's rate, including if the aggregate medical loss ratio for all dental benefit plans offered by a carrier is less than 83 percent.

The proposed law would establish procedures to be followed if a proposed rate is presumptively disapproved or if the Commissioner disapproves a rate.

The proposed law would require the Division to hold a hearing if a carrier reports a risk-based capital ratio on a combined entity basis that exceeds 700 percent in its annual report.

The proposed law would require the Commissioner to promulgate regulations consistent with its provisions by October 1, 2023. The proposed law would apply to all dental benefit plans issued, made effective, delivered, or renewed on or after January 1, 2024.

A YES VOTE would regulate dental insurance rates, including by requiring companies to spend at least 83% of premiums on member dental expenses and quality improvements instead of administrative expenses, and by making other changes to dental insurance regulations.

A NO VOTE would make no change in the law relative to the regulations that apply to dental insurance companies.

QUESTION 3: LAW PROPOSED BY INITIATIVE PETITION

Do you approve of a law summarized below, on which no vote was taken by the Senate or the House of Representatives on or before May 3, 2022?

SUMMARY

This proposed law would increase the statewide limits on the combined number of licenses for the sale of alcoholic beverages for off-premises consumption (including licenses for "all alcoholic beverages" and for "wines and malt beverages") that any one retailer could own or control: from 9 to 12 licenses in 2023; to 15 licenses in 2027; and to 18 licenses in 2031.

Beginning in 2023, the proposed law would set a maximum number of "all alcoholic beverages" licenses that any one retailer could own or control at 7 licenses unless a retailer currently holds more than 7 such licenses.

The proposed law would require retailers to conduct the sale of alcoholic beverages for off-premises consumption through face-to-face transactions and would prohibit automated or self-checkout sales of alcoholic beverages by such retailers.

The proposed law would alter the calculation of the fine that the Alcoholic Beverages Control Commission may accept in lieu of suspending any license issued under the State Liquor Control Act. The proposed law would modify the formula for calculating such fee from being based on the gross profits on the sale of alcoholic beverages to being based on the gross profits on all retail sales.

The proposed law would also add out-of-state motor vehicle licenses to the list of the forms of identification that any holder of a license issued under the State Liquor Control Act, or their agent or employee, may choose to reasonably rely on for proof of a person's identity and age.

A YES VOTE would increase the number of licenses a retailer could have for the sale of alcoholic beverages to be consumed off premises, limit the number of "all-alcoholic beverages" licenses that a retailer could acquire, restrict use of self-checkout, and require retailers to accept customers' out-of-state identification.

A NO VOTE would make no change in the laws governing the retail sale of alcoholic beverages.

QUESTION 4: REFERENDUM ON AN EXISTING LAW

Do you approve of a law summarized below, which was approved by the House of Representatives and the Senate on May 26, 2022?

SUMMARY

This law allows Massachusetts residents who cannot provide proof of lawful presence in the United States to obtain a standard driver's license or learner's permit if they meet all the other qualifications for a standard license or learner's permit, including a road test and insurance, and provide proof of their identity, date of birth, and residency. The law provides that, when processing an application for such a license or learner's permit or motor vehicle registration, the registrar of motor vehicles may not ask about or create a record of the citizenship or immigration status of the applicant, except as otherwise required by law. This law does not allow people who cannot provide proof of lawful presence in the United States to obtain a REAL ID.

To prove identity and date of birth, the law requires an applicant to present at least two documents, one from each of the following categories: (1) a valid unexpired foreign passport or a valid unexpired Consular Identification document; and (2) a valid unexpired driver's license from any United States state or territory, an original or certified copy of a birth certificate, a valid unexpired foreign national identification card, a valid unexpired foreign driver's license, or a marriage certificate or divorce decree issued by any state or territory of the United States. One of the documents presented by an applicant must include a photograph and one must include a date of birth. Any documents not in English must be accompanied by a certified translation. The registrar may review any documents issued by another country to determine whether they may be used as proof of identity or date of birth.

The law requires that applicants for a driver's license or learner's permit shall attest, under the pains and penalties of perjury, that their license has not been suspended or revoked in any other state, country, or jurisdiction.

The law specifies that information provided by or relating to any applicant or license-holder will not be a public record and shall not be disclosed, except as required by federal law or as authorized by Attorney General regulations, and except for purposes of motor vehicle insurance.

The law directs the registrar of motor vehicles to make regulations regarding the documents required of United States citizens and others who provide proof of lawful presence with their license application.

The law also requires the registrar and the Secretary of the Commonwealth to establish procedures and regulations to ensure that an applicant for a standard driver's license or learner's permit who does not provide proof of lawful presence will not be automatically registered to vote.

The law takes effect on July 1, 2023.

A YES VOTE would keep in place the law, which would allow Massachusetts residents who cannot provide proof of lawful presence in the United States to obtain a driver's license or permit if they meet the other requirements for doing so.

A NO VOTE would repeal this law.

Hereof fail not and make return of	this warrant with	your doings thereon at	the time and	place of said	voting
------------------------------------	-------------------	------------------------	--------------	---------------	--------

Jannice L Livingston

Shaun C Copeland

Scott A Houde

Selectboard of: Aver

(Indicate method of service of warrant)

(month and day)

(Indicate method of service of warrant)

Warrant must be posted by November 1, 2022 (at least seven days prior to the November 8, 2022 State Election).

A TRUE COPY, ATTEST

2022.

Town of Ayer Election Results State General November 8, 2022

ELECTION TURNOUT		Precinct 1	Precinct 2	Precinct 3	Total
Ayer Registered Voters		1961	2084	1808	5853
November 8, 2022		1058	1281	918	3257
, and the second					
Turnout %		53.95%	61.47%	50.77%	55.65%
Office/ Candidate		Precinct 1	Precinct 2	Precinct 3	Total
GOVERNOR and LIEUTENANT GOVERNOR		Vote for One			
DIEHL and ALLEN		366	470	310	1146
HEALEY and DRISCOLL		658	764	572	1994
REED and EVERETT		26	34	28	88
Write In		0	0	2	2
Blank		8	13	6	27
	Total	1058	1281	918	3257
ATTORNEY GENERAL		Vote for One			
Andrea Joy Campbell		631	747	561	1939
James R McMahon, III		400	511	340	1251
Write In		1	0	0	1
Blank		26	23	17	66
	Total	1058	1281	918	3257
SECRETARY OF STATE		Vote for One			
William Francis Galvin		707	813	609	2129
Rayla Campbell		300	418	262	980
Juan Sanchez		39	33	33	105
Write In		0	0	0	0
Blank		12	17	14	43
	Total	1058	1281	918	3257
TREASURER		Vote for One			
Deborah B Goldberg		711	830	614	2155
Cristina Crawford		249	289	210	748
Write In		1	1	1	3
Blank		97	161	93	351
	Total	1058	1281	918	3257
AUDITOR		Vote for One			
Anthony Amore		375	486	325	1186
Diana DiZoglio		551	651	479	1681
Gloria A Caballero-Roca		39	34	26	99
Dominc Giannone, III		21	20	24	65
Daniel Riek		37	37	25	99
Write In		0	0	1	1
Blank		35	53	38	126
	Total	1058	1281	918	3257

Town of Ayer Election Results State General November 8, 2022

Office/Candidate		Precinct 1	Precinct 2	Precinct 3	Total
REPRESENTATIVE IN CONGRESS		Vote for One			
Lori Loureiro Trahan		684	781	584	2049
Dean A Tran	•	354	470	312	1136
Write In		0	0	0	0
Blank		20	30	22	72
	Total	1058	1281	918	3257
COUNCILLOR		Vote for One			
Marilyn M Petitto Devaney		755	874	674	2303
Write In		6	7	2	15
Blank		297	400	242	939
	Total	1058	1281	918	3257
SENATOR IN GENERAL COURT		Vote for One			
James B Eldridge		681	784	584	2049
Anthony Christakis		349	464	307	1120
Write In		1	1	0	2
Blank		27	32	27	86
	Total	1058	1281	918	3257
REPRESENTATIVE IN GENERAL COURT		Vote for One			
Danillo A Sena		758	890	681	2329
Write In		8	6	1	15
Blank		292	385	236	913
	Total	1058	1281	918	3257
DISTRICT ATTORNEY		Vote for One			
Marian T Ryan		774	892	683	2349
Write In		6	7	2	15
Blank		278	382	233	893
	Total	1058	1281	918	3257
SHERIFF		Vote for One			
Peter J Koutoujian		764	898	684	2346
Write In		5	8	2	15
Blank		289	375	232	896
	Total	1058	1281	918	3257
Question 1		Precinct 1	Precinct 2	Precinct 3	Total
Yes		603	634	523	1760
No		434	611	379	1424
Blank		21	36	16	73
	Total	1058	1281	918	3257

Town of Ayer Election Results State General November 8, 2022

Question 2			Precinct 1	Precinct 2	Precinct 3	Total
	Yes		778	887	656	2321
	No		250	359	244	853
	Blank		30	35	18	83
		Total	1058	1281	918	3257
Question 3			Donain 4.1	D	Dun sin at 2	Total
Question 3			Precinct 1	Precinct 2	Precinct 3	Total
	Yes		458	560	392	1410
	No		553	674	497	1724
	Blank		47	47	29	123
		Total	1058	1281	918	3257
Question 4			Precinct 1	Precinct 2	Precinct 3	Total
	Yes		548	639	484	1671
	No		477	604	416	1497
	Blank		33	38	18	89
		Total	1058	1281	918	3257

TREASURER/TAX COLLECTOR

Contact Information:

Office Hours:	Mon. Wed. Thurs. 8am – 4 pm Tues 8am – 6 pm Fri 8am – 2 pm
Address:	1 Main Street
Telephone:	978-772-8220 Ext 152
Email:	TAX@Ayer.MA .US
Fax:	978-772-3017

Staff:

Finance Manager-	Barbara Tierney, c.m.m.r, c.m.m.c.
Treasurer/Tax Collector	
Asst. Treasurer/Tax	Natalie Goodwin
Collector	
Finance Assistant	Michelle Bishara

Mission:

The Treasurer/Tax Collectors' mission is to provide quality customer service and support to its Boards, Committees, Citizens and Town departments while satisfying the legal requirements of Massachusetts General Laws and the Town of Ayer Bylaws.

Responsibilities:

The Treasurer/Tax Collector department directs and manages tax collections to include real estate,(through to Tax Taking), personal property, motor vehicle excise, water/sewer liens and betterments. The Treasurer/Tax Collector serves as custodian of all funds for the Town. This includes management of cash, investments, debt, trust funds and tax title collections. The Treasurer/Tax Collector works with the Scholarship Board of Trustees and is a member of the OPEB Board of Trustees.

Additional Services:

Lock box collection, Drop-box located outside Columbia Street entrance, online bill payment, online bill search, provide in-person, phone, and email customer service to include providing payment statements, tax information and Municipal Lien Certificates.

Highlights:

During Fiscal 2022, the Massachusetts Clean Water Trust loan for \$6,052,983.00 at a 0% interest rate for the Spectacle Pond Wellfield PFAS treatment, was completed. Upon closing, the town was granted \$798,994 in loan forgiveness. The town also issued a multipurpose Bond Anticipation note for \$4,292,565. The Town received competitive bids on May 10, 2022. Piper Sandler & Co. was the winning bidder with an average interest rate of 2.40%. Ayer maintains a S&P, AA+ Bond rating, issued in May of 2021. This favorable rating is primarily due to the town's good financial policies, strong management, and strong budget flexibility, and liquidity.

Ayer is conservative with its investments, following the approved List of Legal Investments. The Town follows the "Prudent Person" standard always prioritizing, safety, liquidity and yield. The objective is to secure the highest reasonable return that is consistent with safety of principal while meeting the available cash requirements of the Town daily.

During Fiscal 2022 the Board of Trustees approved the award of \$9,375.00 in scholarship donations. ASRSD presented \$6,750.00 in award letters to qualified recipients which recognize a variety of achievements by Ayer High school students. The Treasurer sent the annual contributions to Ayer Sports and Loaves & Fishes.

Following is a list of additional accomplishments.

- Completed a tax taking which initiated the collection of \$192,602.14 in delinquent taxes.
- Changed to a new Lockbox address. This will create an estimated savings of over \$4,000.00.
- Continue scanning documents to resolve continued space issues and internal cross training.

TREASURER'S REPORT

CASH RECONCILIATION - JUNE 30, 2022

Cash in Banks and Investments - Beginning of Year (7/1/2021)	\$ 33,244,770
Receipts	\$ 43,124,005
Subtotal	\$ 76,368,774
Disbursements	\$ 35,187,185
Cash in Banks and Investments - End of Year (6/30/2022)	\$ 41,181,589

BONDS PAYABLE - JUNE 30, 2021

6/30/2023	\$	1,909,177
6/30/2024	\$	2,016,877
6/30/2025	\$	1,506,877
6/30/2026	\$	1,456,877
6/30/2027	\$	1,231,877
6/30/2028	\$	1,201,877
6/30/2029	\$	1,156,877
6/30/2030	\$	1,121,877
6/30/2031	\$	1,101,877
6/30/2032	\$	991,877
6/30/2033	\$	936,876
6/30/2034	\$	931,876
6/30/2035	\$	931,876
6/30/2036	\$	931,876
6/30/2037	\$	921,876
6/30/2038	- \$	911,876
6/30/2039	\$	861,876
6/29/2040	. \$	641,876
6/29/2041	\$	641,876
6/29/2042	\$	421,876
6/29/2043	\$	421,876
6/28/2044	\$	159,177
6/28/2045	\$	34,177
6/28/2046	\$	34,177
6/28/2047	\$	34,177
6/27/2048	\$	34,177
6/27/2049	\$	34,177
6/27/2050	\$	34,177
6/27/2051	\$	34,177
6/26/2052	\$	34,177
6/26/2053	\$	34,177
6/26/2054	\$	34,177
6/26/2055	\$	34,157

I otal	\$ 22,786,810
Short Term Debt	\$
Total	\$ 22,786,810
Authorized and Unissued	\$ 4,292,565

FISCAL 2022

To: Commissioner of Trust Funds Town Accountant

Re: Treasurer's Report of Trust Fund Activity For The Period July 1, 2021 to June 30, 2022

1. JESSE J. ANGELL FUND:		
BALANCE JUNE 30, 2021		\$3,368.00
RECEIPTS:		(\$00.00)
INTEREST FY21		(\$26.88) \$3,341.12
		ψ0,041.12
DISBURSEMENTS:		\$0.00
	Little british	
D. I. A. I. G. I. I. I. G. I. G.		******
BALANCE JUNE 30, 2022	- 955.55	\$3,341.12
2. AYER HIGH SCHOOL SCHOLARSHIP FUND:		
BALANCE JUNE 30, 2021		\$9,739.29
RECEIPTS:		
INTEREST FY21	D (11)	(\$53.11)
DISBURSEMENTS:		\$9,686.18
DISBORSEWIEN 13.		
	arofer	
BALANCE JUNE 30, 2022	_	\$9,686.18
3. FRANK C. FLETCHER SCHOLARSHIP FUND:		
BALANCE JUNE 30, 2021		\$14,548.11
RECEIPTS:		
INTEREST FY21		(\$186.50)
		\$14,361.61
DISBURSEMENTS:		
JARED CHERICO		(\$500.00)
	_	
BALANCE JUNE 30, 2022	weathers.	\$13,861.61
4. JOSEPH KAPLAN TEACHING SCHOLARSHIP FUND:		
BALANCE JUNE 30, 2021		\$8,153.32
RECEIPTS:		4-,
INTEREST FY21	15,62	(\$90.68)
		\$8,062.64
DISPUDSEMENTS.		
DISBURSEMENTS:		
	, , , · · · · · · · · · · · · · · · · ·	N
BALANCE JUNE 30, 2022	\$17,680,32	\$8,062.64
	_	-
5. ALFRED PAGE TOWN FARM FUND:		\$40.570.04
BALANCE JUNE 30, 2021 RECEIPTS:		\$18,579.24
INTEREST FY21		(\$234.83)
	SC PMP 22.3	\$18,344.41
DISBURSEMENTS:		
DONATION TO LOAVED AND FIGURE		(\$500.00)
DONATION TO LOAVES AND FISHES GF REFUNDED FY23	00 00 0000	(\$500.00)
BALANCE JUNE 30, 2022		\$17,844.41
enterance PASSATRIS 2 CONFESSION SCHOOL STATEMENT		, ,

6. THOMAS PAGE FUND:	\$22.0F0.40
BALANCE JUNE 30, 2021 RECEIPTS:	\$23,858.42
INTEREST FY21	(\$287.98)
	\$23,570.44
DISBURSEMENTS:	
AYER SCHOOL ATHLETIC	(\$500.00)
GF REFUNDED FY23	
BALANCE JUNE 30, 2022	\$23,070.44
7. 1ST.LT. THEODORE A. THOMPSON, JR.	
SCHOLARSHIP FUND:	40.000.00
BALANCE JUNE 30, 2021 RECEIPTS:	\$6,235.08
INTEREST FY21	(\$49.83)
	\$6,185.25
DISBURSEMENTS:	(\$200.00)
IAN KEENE	(\$200.00)
BALANCE JUNE 30, 2022	\$5,985.25
8. SUSAN M. BARKER SCHOLARSHIP FUND:	
BALANCE JUNE 30, 2021	\$1,137.92
RECEIPTS:	**,,
INTEREST FY21	(\$10.37)
	\$1,127.55
DISBURSEMENTS:	(\$50.00)
KARA O'NEIL	
BALANCE JUNE 30, 2022	\$1,077.55
9. RICHARD T. ARTESANI SCHOLARSHIP FUND:	
BALANCE JUNE 30, 2021	\$6,824.21
RECEIPTS: INTEREST FY21	(\$60.94)
	\$6,763.27
DIODUDOFMENTO	
DISBURSEMENTS:	\$0.00
BALANCE JUNE 30, 2022	\$6,763.27
40 MADION D. MULTOOMD MATUEMATICS DRIZE FUND.	
10. MARION D. WHITCOMB MATHEMATICS PRIZE FUND: BALANCE JUNE 30, 2021	\$5,066.98
RECEIPTS:	40,000.00
INTEREST FY21	(\$32.78)
*	\$5,034.20
DISBURSEMENTS:	
	\$0.00
BALANCE JUNE 30, 2022	\$0.00 \$5.034.30
BALANGE 30NE 30, 2022	<u>\$5,034.20</u>
11. ROBERT MORRISSEY SCHOLARSHIP FUND:	
BALANCE JUNE 30, 2021 RECEIPTS:	\$17,660.32
INTEREST FY21	(\$216.07)
	\$17,444.25
DIODUDOEMENTO	
DISBURSEMENTS:	\$0.00
BALANCE JUNE 30, 2022	\$17,444.25
12. IRENE E. AND JOSEPH DUPONT	
POLICEMAN OF THE YEAR AWARD:	
BALANCE JUNE 30, 2021	\$13,914.79
RECEIPTS:	
INTEREST FY21	(\$95.06) \$13,819.73
DISBURSEMENTS	\$13,018.73
	\$0.00
BALANCE HINE 20, 2022	640.040.70
BALANCE JUNE 30, 2022	#13,819.73 Page 133
	Page 133

13. JOE MORRIS SCHOLARSHIP FUND:	
BALANCE JUNE 30, 2021	\$31,887.90
RECEIPTS:	/4070.001
INTEREST FY21	(\$270.32) \$31,617.58
	\$31,617.50
DISBURSEMENTS:	
JAMIE KOSAKOWSKI	(\$500.00)
BALANCE JUNE 30, 2022	\$31,117.58
	, , ,
14. FRANK M. GLANTZ MEMORIAL SCHOLARSHIP FUND: BALANCE JUNE 30, 2021	\$15,073.92
RECEIPTS:	Ψ10,070.02
INTEREST FY21	(\$138.51)
	\$14,935.41
DISBURSEMENTS:	(\$500.00)
ZOE SALDANA	
BALANCE JUNE 30, 2022	\$14,435.41
15. HENRY S. NUTTING II SCHOLARSHIP FUND:	
BALANCE JUNE 30, 2021	\$45,774.06
RECEIPTS:	***************************************
INTEREST FY21	(\$552.61) \$45,221.45
DISBURSEMENTS:	Ψ45,221.45
CATHERINE QUINTY	(\$1,500.00)
RALANCE HINE 30, 2022	\$43,721.45
BALANCE JUNE 30, 2022	Ψ43,721.45
16. SHERWIN SCHOLARSHIP FUND:	
BALANCE JUNE 30, 2021 RECEIPTS:	\$185,441.63
INTEREST FY21	(\$2,030.75)
	\$183,410.88
DIODUDOFMENTO	,
DISBURSEMENTS	
4TH INSTALLMENT OF FOUR:	(\$1,000.00)
WILLIAM DOYLE	
3RD INSTALLMENT OF FOUR:	(\$4,000,00\)
SCHOLARSHIP - BRYCE VALLIERE	(\$1,000.00)
1ST INSTALLMENT OF FOUR:	
SEAN DOYLE	(\$1,000.00)
BALANCE JUNE 30, 2022	\$180,410.88
17. BELITZKY SCHOLARSHIP FUND	
BALANCE JUNE 30, 2021	\$27,133.28
RECEIPTS: INTEREST FY21	(\$300.01)
	\$26,833.27
DISBURSEMENTS:	
ASHLEIGH OESTREICHER	(\$500.00)
•	
BALANCE JUNE 30, 2021	\$26,333.27
BALANCE ALL FUNDS JUNE 30, 2021	\$434,396.47
BALANCE ALL FUNDS JUNE 30, 2022	\$422,009.24

BARBARA TIERNEY, FINANCE MANAGER-TREASURE MITAX COLLECTOR

TREASURER'S REPORT - CALENDAR YEAR 2022 GROSS WAGES

TOWN HALL	
Administrative Assistant	\$57,096.20
Administrative Support	\$4,308.77
Administrative Coordinator	\$63,503.79
Assessor	\$2,617.50
Assessor	\$1,638.91
Assessor	\$1,638.91
Assessor	\$1,016.65
Assistant Building Commissioner	\$7,800.00
Assistant Treasurer/Tax Collector	\$35,338.04
Assistant Treasurer/Tax Collector	\$34,319.27
Assistant Town Accountant	\$78,107.86
Assistant Town Clerk	\$48,114.67
Assistant Town Manager	\$113,794.36
Benefits & Payroll Manager	\$75,556.75
Benefits & Payroll Manager	\$21,241.60
Building Commissioner	\$105,600.51
Community Development Program Coordinator	\$65,928.83
Conservation Administrator	\$62,831.81
Custodian	\$36,961.06
Economic & Community Development Director	\$86,728.53
Facilities Director	\$94,226.98
Finance Department Assistant	\$34,279.45
IT Director	\$97,654.48
Principal Assessor	\$84,941.06
Principal Assessor	\$43,530.95
Select Board	\$2,492.52
Select Board	\$2,669.95
Select Board	\$2,617.07
Town Accountant	\$83,859.23
Town Accountant	\$43,214.10
Town Clerk	\$79,770.00
Town Manager	\$154,101.11
Town Planner	\$89,503.95
Treasurer/Tax Collector	\$99,058.62
Veterans Agent	\$20,479.68
Election Worker	\$121.13
Election Worker	\$199.50
Election Worker	\$890.63

Election Worker	\$370.51
Election Worker	\$171.00
Election Worker	\$1,802.63
Election Worker	\$99.75
Election Worker	\$470.26
Election Worker	\$277.88
Election Worker	\$919.13
Election Worker	\$751.69
Election Worker	\$477.38
Election Worker	\$1,610.26
Senior Work Off Program	\$405.63
Senior Work Off Program	\$1,475.59
Senior Work Off Program	\$961.86
Senior Work Off Program	\$334.88
Senior Work Off Program	\$2,910.75
Senior Work Off Program	\$399.00
Senior Work Off Program	\$961.88
Senior Work Off Program	\$228.00
Senior Work Off Program	\$1,385.15
Senior Work Off Program	\$1,500.00
<u>LIBRARY</u>	
Library Clerk	\$3,663.00
Head of Adult Services	\$58,801.07
Circulation Librarian	\$5,571.75
Library Clerk	\$30,240.55
Library Clerk	\$13,079.25
Head of Youth Services	\$55,649.36
Library Clerk	\$15,143.34
Library Clerk	\$1,251.75
Library Director	\$19,352.04
Library Director	\$24,064.95
Circulation Librarian	\$33,325.20
Circulation Librarian	\$28,420.00
POLICE DEPARTMENT	
Police Chief	\$165,654.95
Deputy Police Chief	\$112,234.91
Office Manager	\$4,197.38
Office Manager	\$65,115.50
Records Clerk	\$57,330.75
Police Sergeant	\$98,428.57
Police Sergeant	\$154,878.35

Police Sergeant	\$152,112.63
Police Sergeant	\$105,344.12
School Resource Officer	\$101,772.43
Patrol Officer	\$103,616.87
Patrol Officer	\$155,355.09
Patrol Officer	\$155,401.22
Patrol Officer	\$103,010.61
Patrol Officer	\$116,802.54
Patrol Officer	\$99,359.81
Patrol Officer	\$123,565.89
Patrol Officer	\$95,241.39
Patrol Officer	\$117,077.25
Patrol Officer	\$158,928.08
Patrol Officer	\$32,958.38
Patrol Officer	\$33,381.70
Patrol Officer	\$41,700.02
Patrol Officer	\$44,791.76
Patrol Officer	\$42,485.73
Animal Control Officer	\$20,478.96
Detail Police Officer	\$256.56
Detail Police Officer	\$7,501.58
Detail Police Officer	\$420.56
Detail Police Officer	\$262.32
Detail Police Officer	\$2,121.88
Detail Police Officer	\$1,959.92
Detail Police Officer	\$933.68
Detail Police Officer	\$967.86
Detail Police Officer	\$1,122.99
Detail Police Officer	\$524.64
Detail Police Officer	\$1,898.88
Detail Police Officer	\$3,074.83
Detail Police Officer	\$1,061.28
Detail Police Officer	\$953.68
Detail Police Officer	\$1,562.40
Detail Police Officer	\$6,140.54
Detail Police Officer	\$1,827.40
Detail Police Officer	\$820.22
Detail Police Officer	\$1,065.00
Detail Police Officer	\$3,115.46
Detail Police Officer	\$13,594.36
911 Communicator Supervisor	\$99,561.88

911 Communicator	\$75,337.44
911 Communicator	\$77,408.56
911 Communicator	\$73,046.81
911 Communicator	\$71,975.20
911 Communicator	\$68,629.68
911 Communicator	\$99,431.38
911 Communicator	\$74,072.65
911 Communicator	\$98,550.09
911 Communicator	\$48,231.96
FIRE DEPARTMENT	
Fire Chief	\$162,139.10
Deputy Fire Chief	\$118,755.32
Business Manager	\$56,620.02
Captain	\$105,216.98
Captain	\$118,224.13
Captain	\$130,073.43
Captain	\$133,652.05
Lieutenant	\$128,938.05
Lieutenant	\$124,419.12
Lieutenant	\$105,279.05
Lieutenant	\$123,727.11
Lieutenant	\$94,042.21
Lieutenant	\$74,308.70
Firefighter	\$90,014.45
Firefighter	\$123,807.54
Firefighter	\$84,466.06
Firefighter	\$102,374.16
Firefighter	\$73,829.10
Firefighter	\$64,888.79
Firefighter	\$67,485.71
Firefighter	\$24,541.48
Call Firefighter	\$900.29
Call Firefighter	\$190.76
Call Firefighter	\$505.88
Call Firefighter	\$1,872.91
Call Firefighter	\$3,082.83
Call Firefighter	\$407.61
Call Firefighter	\$2,642.55
Call Firefighter	\$1,553.14
Call Firefighter	\$1,718.23
Call Firefighter	\$733.26

Call Firefighter \$1,035.13 Call Firefighter \$1,035.13 Call Firefighter \$3,101.58 Call Firefighter \$674.92 Call Firefighter \$25.52 Call EMT \$98.42 DEPARTMENT OF PUBLIC WORKS \$98.42 DPW Superintendent \$32,222.45 Water Superintendent \$32,222.45 Water Superintendent \$50,296.10 Business Manager \$50,296.10 Office Assistant \$58,451.39 Office Administrative Assistant/Youthworks \$2,659.00 Supervisor \$5,757.21 Snow Removal Worker \$5,757.21 Snow Removal Worker \$5,757.21 Snow Removal Worker \$5,361.54 Foreman - Highway Division \$93,307.27 Equipment Operator - Highway Division \$66,210.03 Utility Person - Highway Division \$66,210.03 Utility Person - Highway Division \$76,172.22 Foreman - Wastewater Division \$114,146.50 Plant Operator - Wastewater Division \$77,140.21 Wastewater Division \$68,90	Call Firefighter	\$360.11
Call Firefighter \$1,035.13 Call Firefighter \$3,101.58 Call Firefighter \$674.92 Call Firefighter \$52.26 Call EMT \$98.42 DEPARTMENT OF PUBLIC WORKS \$98.42 DPW Superintendent \$316.931.58 DPW Superintendent \$32,222.45 Water Superintendent \$57.5978.67 Town Engineer \$50,296.10 Business Manager \$76,537.97 Office Assistant \$58,451.39 Office Administrative Assistant/Youthworks \$2,659.00 Supervisor \$10,718.24 Tree Warden \$10,718.24 Snow Removal Worker \$5,757.21 Snow Removal Worker \$5,764.08 Foreman - Highway Division \$95,361.54 Assistant Foreman - Highway Division \$94,307.27 Equipment Operator - Highway Division \$66,210.03 Utility Person - Highway Division <		
Call Firefighter \$674.92 Call Firefighter \$674.92 Call Firefighter \$622.65 Call EMT \$98.42 DEPARTMENT OF PUBLIC WORKS DPW Superintendent \$136,931.58 DPW Superintendent \$32,222.45 Water Superintendent \$37,978.67 Town Engineer \$50,296.10 Business Manager \$76,537.97 Office Assistant \$58,451.39 Office Administrative Assistant/Youthworks \$2,659.00 Supervisor \$2,659.00 Tree Warden \$10,718.24 Snow Removal Worker \$5,757.21 Snow Removal Worker \$5,769.21 Snow Removal Worker \$5,769.08 Foreman - Highway Division \$94,307.27 Equipment Operator - Highway Division \$66,210.03 Utility Person - Highway Division \$66,210.03 Utility Person - Highway Division \$66,210.03 Mechanic - Highway Division \$66,210.03 Plant Operator - Wastewater Division \$109,936.97 Assistant Foreman - Wastewater Division		
Call Firefighter \$674.92 Call Firefighter \$622.65 Call EMT \$59.52 Call EMT \$98.42 DEPARTMENT OF PUBLIC WORKS DPW Superintendent \$136,931.58 DPW Superintendent \$32,222.45 Water Superintendent \$75,978.67 Town Engineer \$50,296.10 Business Manager \$76,537.97 Office Assistant \$58,451.39 Office Administrative Assistant/Youthworks \$2,659.00 Supervisor \$5,757.21 Snow Removal Worker \$5,757.21 Snow Removal Worker \$5,704.08 Foreman - Highway Division \$95,361.54 Assistant Foreman - Highway Division \$94,307.22 Equipment Operator - Highway Division \$66,210.03 Utility Person - Highway Division \$66,210.03 Utility Person - Highway Division \$66,210.03 Mechanic - Highway Division \$66,210.03 Assistant Foreman - Wastewater Division \$109,936.97 Assistant Foreman - Wastewater Division \$10,936.97 Plant Operator - Wastewat		
Call EMT \$59.52 Call EMT \$98.42 DEPARTMENT OF PUBLIC WORKS \$98.42 DEPARTMENT OF PUBLIC WORKS \$136,931.58 DPW Superintendent \$32,222.45 Water Superintendent \$35,978.67 Town Engineer \$50,296.10 Business Manager \$76,537.97 Office Assistant \$58,451.39 Office Administrative Assistant/Youthworks \$2,659.00 Supervisor \$10,718.24 Snow Removal Worker \$5,757.12 Snow Removal Worker \$5,704.08 Foreman - Highway Division \$93,307.27 Equipment Operator - Highway Division \$83,673.83 Equipment Operator - Highway Division \$66,210.03 Utility Person - Highway Division \$66,210.03 Utility Person - Highway Division \$76,172.22 Foreman - Wastewater Division \$114,146.50 Plant Operator - Wastewater Division \$97,140.21 Wastewater Attendant - Wastewater Division \$97,140.21 Wastewater Attendant - Wastewater Division \$110,363.22 Assistant Foreman - Waster Division	•	
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DEPARTMENT OF PUBLIC WORKS DPW Superintendent \$136,931.58 DPW Superintendent \$32,222.45 Water Superintendent \$75,978.67 Town Engineer \$50,296.10 Business Manager \$76,537.97 Office Assistant \$58,451.39 Office Administrative Assistant/Youthworks \$2,659.00 Supervisor \$10,718.24 Snow Removal Worker \$5,757.21 Snow Removal Worker \$5,757.21 Snow Removal Worker \$5,704.08 Foreman - Highway Division \$94,307.27 Equipment Operator - Highway Division \$83,673.83 Equipment Operator - Highway Division \$66,210.03 Utility Person - Highway Division \$66,210.03 Utility Person - Highway Division \$76,172.22 Foreman - Wastewater Division \$110,363.97 Assistant Foreman - Wastewater Division \$91,936.97 Assistant Foreman - Wastewater Division \$97,140.21 Wastewater Attendant - Wastewater Division \$97,140.21 Wastewater Attendant - Wastewater Division \$68,902.86 Foreman - Waster D		
DPW Superintendent \$32,222.45 Water Superintendent \$75,978.67 Town Engineer \$50,296.10 Business Manager \$76,537.97 Office Assistant \$58,451.39 Office Administrative Assistant/Youthworks \$2,659.00 Supervisor \$10,718.24 Snow Removal Worker \$5,757.21 Snow Removal Worker \$5,704.08 Foreman - Highway Division \$94,307.27 Equipment Operator - Highway Division \$83,673.83 Equipment Operator - Highway Division \$66,210.03 Utility Person - Highway Division \$66,210.03 Utility Person - Highway Division \$60,515.25 Mechanic - Highway Division \$76,172.22 Foreman - Wastewater Division \$1109,936.97 Assistant Foreman - Wastewater Division \$114,46.50 Plant Operator - Wastewater Division \$97,140.21 Wastewater Attendant - Wastewater Division \$38,228.99 Mechanic - Wastewater Division \$105,081.86 Foreman - Water Division \$105,081.86 Distribution System Operator - Water Division \$68,902.86		Ψ, Θ. 12
DPW Superintendent \$32,222.45 Water Superintendent \$75,978.67 Town Engineer \$50,296.10 Business Manager \$76,537.97 Office Assistant \$58,451.39 Office Administrative Assistant/Youthworks \$2,659.00 Supervisor \$10,718.24 Snow Removal Worker \$5,757.21 Snow Removal Worker \$5,704.08 Foreman - Highway Division \$95,361.54 Assistant Foreman - Highway Division \$94,307.27 Equipment Operator - Highway Division \$66,210.03 Utility Person - Highway Division \$66,210.03 Utility Person - Highway Division \$66,210.03 Mechanic - Highway Division \$76,172.22 Foreman - Wastewater Division \$110,936.97 Assistant Foreman - Wastewater Division \$114,146.50 Plant Operator - Wastewater Division \$97,140.21 Wastewater Attendant - Wastewater Division \$38,228.99 Mechanic - Wastewater Division \$105,081.86 Foreman - Water Division \$105,081.86 Distribution System Operator - Water Division \$66,214.62		\$136,931.58
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Office Assistant \$58,451.39 Office Administrative Assistant/Youthworks \$2,659.00 Supervisor \$10,718.24 Snow Removal Worker \$5,757.21 Snow Removal Worker \$5,704.08 Foreman - Highway Division \$95,361.54 Assistant Foreman - Highway Division \$94,307.27 Equipment Operator - Highway Division \$83,673.83 Equipment Operator - Highway Division \$66,210.03 Utility Person - Highway Division \$66,210.03 Utility Person - Highway Division \$76,172.22 Foreman - Wastewater Division \$109,936.97 Assistant Foreman - Wastewater Division \$114,146.50 Plant Operator - Wastewater Division \$97,140.21 Wastewater Attendant - Wastewater Division \$38,228.99 Mechanic - Wastewater Division \$68,902.86 Foreman - Water Division \$105,081.86 Distribution System Operator - Water Division \$67,365.66 Distribution System Operator - Water Division \$61,214.62 Meter Reader - Water Division \$74,049.29 Operator - Solid Waste Division \$52,524.61	Town Engineer	
Office Administrative Assistant/Youthworks \$2,659.00 Supervisor \$10,718.24 Snow Removal Worker \$5,757.21 Snow Removal Worker \$5,704.08 Foreman - Highway Division \$95,361.54 Assistant Foreman - Highway Division \$94,307.27 Equipment Operator - Highway Division \$83,673.83 Equipment Operator - Highway Division \$66,210.03 Utility Person - Highway Division \$60,515.25 Mechanic - Highway Division \$76,172.22 Foreman - Wastewater Division \$109,936.97 Assistant Foreman - Wastewater Division \$114,146.50 Plant Operator - Wastewater Division \$97,140.21 Wastewater Attendant - Wastewater Division \$38,228.99 Mechanic - Wastewater Division \$68,902.86 Foreman - Water Division \$101,363.22 Assistant Foreman - Water Division \$105,081.86 Distribution System Operator - Water Division \$67,365.66 Distribution System Operator - Water Division \$61,214.62 Meter Reader - Water Division \$74,049.29 Operator - Solid Waste Division \$52,524.61	Business Manager	\$76,537.97
Supervisor \$10,718.24 Snow Removal Worker \$5,757.21 Snow Removal Worker \$5,704.08 Foreman - Highway Division \$95,361.54 Assistant Foreman - Highway Division \$94,307.27 Equipment Operator - Highway Division \$83,673.83 Equipment Operator - Highway Division \$66,210.03 Utility Person - Highway Division \$60,515.25 Mechanic - Highway Division \$76,172.22 Foreman - Wastewater Division \$109,936.97 Assistant Foreman - Wastewater Division \$114,146.50 Plant Operator - Wastewater Division \$97,140.21 Wastewater Attendant - Wastewater Division \$38,228.99 Mechanic - Wastewater Division \$68,902.86 Foreman - Water Division \$101,363.22 Assistant Foreman - Water Division \$105,081.86 Distribution System Operator - Water Division \$67,365.66 Distribution System Operator - Water Division \$61,214.62 Meter Reader - Water Division \$49,754.00 Foreman - Solid Waste Division \$74,049.29 Operator - Solid Waste Division \$52,524.61 <t< td=""><td>Office Assistant</td><td>\$58,451.39</td></t<>	Office Assistant	\$58,451.39
Tree Warden \$10,718.24 Snow Removal Worker \$5,757.21 Snow Removal Worker \$5,704.08 Foreman - Highway Division \$95,361.54 Assistant Foreman - Highway Division \$94,307.27 Equipment Operator - Highway Division \$83,673.83 Equipment Operator - Highway Division \$66,210.03 Utility Person - Highway Division \$60,515.25 Mechanic - Highway Division \$76,172.22 Foreman - Wastewater Division \$109,936.97 Assistant Foreman - Wastewater Division \$114,146.50 Plant Operator - Wastewater Division \$97,140.21 Wastewater Attendant - Wastewater Division \$38,228.99 Mechanic - Wastewater Division \$68,902.86 Foreman - Water Division \$101,363.22 Assistant Foreman - Water Division \$67,365.66 Distribution System Operator - Water Division \$67,365.66 Distribution System Operator - Water Division \$61,214.62 Meter Reader - Water Division \$49,754.00 Foreman - Solid Waste Division \$74,049.29 Operator - Solid Waste Division \$52,524.61 <t< td=""><td></td><td>\$2,659.00</td></t<>		\$2,659.00
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	YouthWorks Program	\$1,086.56
YouthWorks Program \$976.13	YouthWorks Program	\$1,157.81
	YouthWorks Program	\$976.13

YouthWorks Program	\$959.60
YouthWorks Program	\$1,695.75
YouthWorks Program	\$2,052.00
YouthWorks Program	\$61.52
YouthWorks Program	\$1,690.91
PARKS AND RECREATION	
Parks Director	\$81,088.56
Waterfront Director	\$3,421.92
Lifeguard/Swim Instructor	\$2,795.63
Lifeguard/Swim Instructor	\$6,701.45
Lifeguard/Swim Instructor	\$5,735.30
Lifeguard/Swim Instructor	\$2,895.25
Lifeguard/Swim Instructor	\$1,654.70
Lifeguard/Swim Instructor	\$4,610.07
Lifeguard/Swim Instructor	\$3,600.95
Lifeguard/Swim Instructor	\$2,118.72
Lifeguard/Swim Instructor	\$4,088.28
Sandy Pond Gate Attendant	\$6,274.90
Sandy Pond Gate Attendant	\$769.68
Maintenance Worker	\$16,218.39
Maintenance Worker	\$12,377.84
COUNCIL ON AGING	
COA Director	\$69,632.90
MART Van Coordinator	\$43,001.38
MART Van Driver	\$331.32
MART Van Driver	\$1,013.36
Outreach Coordinator	\$13,664.23
Nutrition Coordinator	\$8,234.96

VETERAN'S SERVICES

Dwight M. Detillion, Veterans' Service Officer (VSO) Ayer Town Hall, 1 Main Street, Ayer, MA 01432 Hours of Operation Tuesday 4PM to 6PM and Thursday 9AM to 12 Noon

The VSO is responsible to assist veterans and dependents when filing for assistance with:

- Financial assistance for those that qualify for MGL chapter 115.
- Assist in processing VA Compensation and Pension claims.
- Assist veterans with applications for VA Healthcare.
- Work with career center to assist veterans with employment opportunities.

2022 Department Achievements

- One hundred and thirty-six (136) chapter 115 cases were processed in 2022 monthly resulting in financial assistance at the cost of \$96,636 of which 75% (\$72,477) were reimbursed back to the town by the Department of Veteran Services.
- Thirty-two (32) monthly cases from the Transitional House on Devens. The Town of Ayer was reimbursed 100% by the state and Devens resulting in no cost to Ayer.
- VSO assisted eight (8) veterans with compensation applications from injuries sustained while on active duty in the military. Seven (7) claims were processed for pension claims for financial assistance from VA.
- Eight (8) families were awarded an annuity of \$2000 a year from VA in support of veterans injured and receiving a disability.

Future Departmental Goals

- Continue as a member of the Memorial Garden Committee in recognizing all town veterans on a monument dedicated to their military service. Applications available at the VSO Office.
- Honor and recognize local women veterans and their service to our nation.
- Continue with the honor of buying and placing American flags on all veteran's graves in the Town of Ayer in recognition of Memorial Day.

ZONING BOARD OF APPEALS

Board Members: Samuel A. Goodwin, Chair; Michael Gibbons, Vice-Chair;

Ronald Defilippo, Clerk; John Ellis; Jess Gugino

Carly Antonellis, Assistant Town Manager; Samantha Benoit, Administrative Coordinator

The Zoning Board of Appeals has the authority to approve variances from the requirements of the Zoning Bylaw and to hear and adjudicate appeals from any decision made by the Building Commissioner pertaining to a specific property. The ZBA also reviews special permit applications pursuant to the Ayer Zoning Bylaw.

2022 Public Hearings

Variances

Applicant	Address	Decision	Hearing
Jeffrey & Andrea Greco	37 Sandy Pond Rd.	Granted	Feb. 16, 2022
Mimi's Place, LLC.	94-96 E. Main St.	Withdrawn	
Nasoya Foods USA, LLC.	1 New England Way.	Granted	Nov. 16, 2022
Jeffrey & Andrea Greco	37 Sandy Pond Rd.	Granted	Nov. 16, 2022
Teddy's Honey Hut	27 Harvard Rd.	Granted	Dec. 21, 2022

Special Permits

Applicant	Address	Decision	Hearing
R.D. Kanniard Homes, Inc.	33 & 33B Sandy Pond Rd.	Withdrawn	
R.D. Kanniard Homes, Inc.	33 & 33B Sandy Pond Rd.	Granted	June 15, 2022
Evelio Herreros	8 Rosewood Ave.	Granted	Dec. 21, 2022

Administrative Appeals

Applicant	Address	Decision	Hearing	
Lexvest Ayer, LLC.	0-1 Scully Rd.	Granted	June 15, 2022	
Mimi's Place, LLC.	94-96 E. Main St.	Denied	June 15, 2022	
Theodore Maxant	27 Harvard Rd.	Withdrawn	Dec. 21, 2022	

Comprehensive Permits

Applicant	Address	Decision	Hearing
Neighborhood of	65 Fitchburg Rd.	Granted	July 20, 2022
Affordable Housing			Aug. 17, 2022
			Aug. 31, 2022
			Sept. 21, 2022
			Oct. 19, 2022
			Nov. 16, 2022
			Dec. 21, 2022
			Jan. 11, 2023

In Memoriam

The Town of Ayer remembers the following individuals who served the Town in various capacities and passed away in 2022.

Marie Almy
Viola Barnes
Arthur Boisseau
Nancy Davan
Kathleen Eldredge
Ernestine Forest
Mary Gardner
Nancy Garvin
Linda Gerrior
Lillie Jackson Boston Post Cane Recipient
Lilian Johnston
Barbara Moore
Kevin O'Malley
Clark Paige
Mary Spinner

CONTACT INFORMATION

Accounting Assessments Birth, Death, and Marriage Certificates Building Permits Community & Economic Development Conservation Department of Public Works Dog Licenses Dog Problems Education Information Elderly Information Elections and Voting Registration	Town Accountant Board of Assessors Town Clerk Building Commissioner Economic Development Office Conservation Commission DPW Office Town Clerk Animal Control Officer School Superintendent's Office Council on Aging Town Clerk	978-772-8220 x 147 978-772-8220 x 140 978-772-8220 x 153 978-772-8220 x 154 978-772-8220 x 154 978-772-8220 x 141 978-772-8220 x 143 978-772-8240 978-772-8220 x 153 978-772-8200 978-772-8200 978-772-8200 978-772-8260 978-772-8260 978-772-8220 x 153
Fire & Ambulance Emergencies	Fire Department	978-772-3111
Fire Permits-General Calls Garbage and Refuse Gas Permits Health and Sanitation Housing for the Elderly Information Technology Library Marriage Licenses Parks Department	Fire Department Board of Health Gas Inspector Board of Health Housing Authority IT Director Ayer Library Town Clerk Parks & Recreation	978-772-8231 978-772-8220 x 145 978-846-4513 978-772-8220 x 145 978-772-2771 978-772-8220 x 150 978-772-8250 978-772-8220 x 153 978-796-5915
	Delles Denember and	9-1-1
Police & Ambulance Emergencies	Police Department	9-1-1
Police & Ambulance Emergencies Police General Calls & Info Planning Board Plumbing Permits Recreation Schools	Police Department Town Planner Plumbing Inspector Park & Recreation Ayer Shirley Regional High School Ayer Shirley Regional Middle School Lura A. White Elementary Page-Hilltop School Superintendent Ayer Shirley Regional Nashoba Valley Technical High School	978-772-8200 978-772-8220 x 144 978-846-4513 978-796-5915 978-772-8600 978-772-8600 978-772-8600 978-772-8600 978-772-8600 978-772-8600 978-772-8600 978-772-8600

Ayer Town Hall - 1 Main Street - Ayer, Massachusetts 01432 www.ayer.ma.us