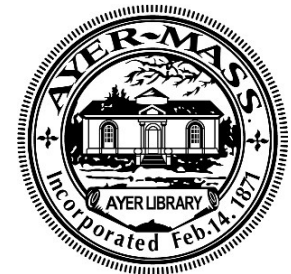


# August 2019

Sun	Mon	Tue	Wed	Thu	Fri	Sat
				1	2	3
4	5	6	7	8	9	10
11	12	13 BOS Open Special Fall Town Meeting Warrant	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

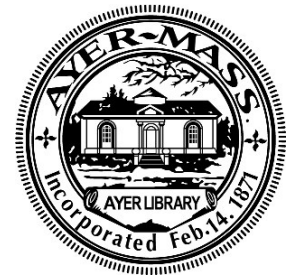
**FY' 21 Budget/Town Meeting Calendar**  
**Approved by the Ayer Board of Selectmen on November 19, 2019**



# September 2019

Sun	Mon	Tue	Wed	Thu	Fri	Sat
1	2 Town Hall Closed Labor Day	3 BOS	4	5	6	7
8	9	10	11	12	13	14
15	16	17 BOS	18	19	20	21
22	23	24	25	26	27 12:00 PM Close Special Town Meeting Warrant	28
29	30					

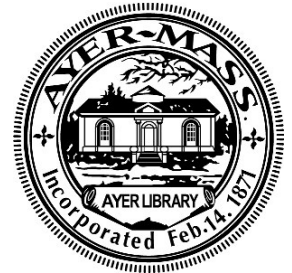
**FY' 21 Budget/Town Meeting Calendar**  
**Approved by the Ayer Board of Selectmen on November 19, 2019**



# October 2019

Sun	Mon	Tue	Wed	Thu	Fri	Sat
		1 BOS approve STM Warrant	2	3	4 FY 21 Capital Budget Directive Out Warrant to Printer	5
6	7 Start Union Clerical Union Negotiations	8	9 Finance Committee	10	11	12
13	14 Town Hall Closed Columbus Day	15 BOS	16	17	18 Last Day to Register to Vote for Fall Town Meeting	19
20	21	22	23 Finance Committee	24	25	26
27	28 Special Fall Town Meeting	29	30	31		

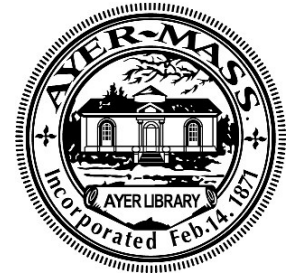
**FY' 21 Budget/Town Meeting Calendar**  
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# November 2019

Sun	Mon	Tue	Wed	Thu	Fri	Sat
					1 Target Free Cash Certification	2
3	4 FY '21 Capital Budgets Due	5 BOS Mtg @ ASRHS	6	7	8 FY '21 Operating Budget Directive Out	9
10	11 Town Hall Closed Veteran's Day	12	13	14	15	16
17	18	19 BOS	20 Finance Committee	21	22	23
24	25	26	27	28 Town Hall Closed Thanksgiving	29 Town Hall Closed Thanksgiving	30

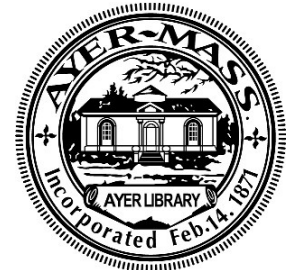
**FY' 21 Budget/Town Meeting Calendar**  
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# December 2019

Sun	Mon	Tue	Wed	Thu	Fri	Sat
1	2	3 BOS Special Election	4 BOS Meeting FY '20 Tax Class. Hearing 1st Capital Planning	5	6	7
8	9	10 4:30 PM Bi-Board	11 2nd Capital Planning Meeting Finance Committee	12	13 FY '21 Budgets Due from Departments	14
15	16	17 BOS	18 3rd Capital Planning Meeting	19	20	21
22	23	24 Town Hall Closed 1/2 Day	25 Town Hall Closed Christmas	26	27	28
29	30	31 Town Hall Closed 1/2 Day				

**FY' 21 Budget/Town Meeting Calendar**  
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# January 2020

## Tasks

Fin Com  
to meet  
with Dept.  
Heads

Town Acct  
Revenue  
Projections

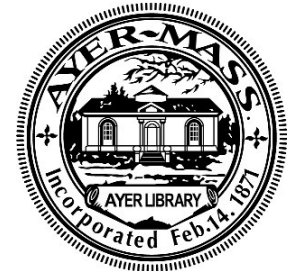
Water/  
Sewer Rate  
Model

Develop  
ambulance  
and solid  
waste rates

Town Mgr.  
Meet with  
Dept.  
Heads

Sun	Mon	Tue	Wed	Thu	Fri	Sat
			1 Town Closed in Observation of New Year's Day	2 Town Report Di- rective Out	3 Dept. Budget and General Budget Worksheet to Fin-Com & BOS	4
5	6	7 BOS BOS to call Annual Election	8 Final Capital Plan- ning Meeting Finance Committee	9	10	11
12	13 1st Public Outreach & Budget Pres. BOS and Fin Com	14	15	16	17	18
19	20 Town Hall Closed MLK, JR. Day	21 BOS	22 Rate Review Committee  Finance Committee	23	24	25
26	27	28	29	30	31	

**FY' 21 Budget/Town Meeting Calendar**  
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# February 2020

## Tasks

Schedule  
OPEB Mtg

Town Acct  
Revenue  
Projections

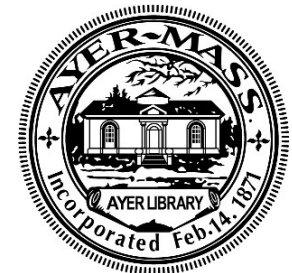
Water/  
Sewer Rate  
Model

Develop  
ambulance  
and solid  
waste rates

Town Mgr.  
Make  
COLA  
recommen-  
dation

Sun	Mon	Tue	Wed	Thu	Fri	Sat
						1
2	3 Town Reports Due	4 BOS	5 Rate Review Committee Meeting	6	7 End Union Negotiations Fin-Com and BOS comments budget due	8
9	10 Start Non-Union Negotiations	11	12 Last Day to Register to Vote for Presidential Primary Finance Committee	13	14	15
16	17 Town Hall Closed President's Day	18 BOS Open ATM Warrant	19 Rate Review Committee	20	21	22
23	24	25	26 Finance Committee	27	28	29

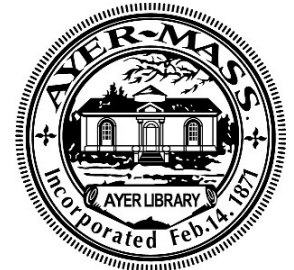
**FY' 21 Budget/Town Meeting Calendar**  
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# March 2020

Sun	Mon	Tue	Wed	Thu	Fri	Sat
1	2 Regional School Assessments Due	3 Presidential Primary	4	5	6 Last Day to Pull Papers for Annual Town Election	7
8	9 2nd Public Outreach & Budget Pres. BOS and Fin	10 BOS Public Hearing Water/Sewer Rates	11 Finance Committee	12	13	14
15	16	17 Bi-Board	18	19	20	21
22	23	24 BOS End Non-Union Negotiations	25 Finance Committee	26	27	28
29	30	31				

**FY' 21 Budget/Town Meeting Calendar**  
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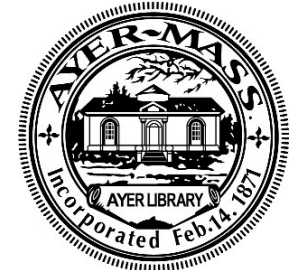
# April 2020

## Tasks

Approve  
UDAG  
Ec. Dev.  
Budget

Sun	Mon	Tue	Wed	Thu	Fri	Sat
			1 Target CPC Estimated Revenue	2	3 Close ATM Warrant	4
5	6	7 BOS Approve ATM Warrant	8 Finance Committee	9	10 ATM Warrant to Printer	11
12	13	14	15	16	17	18
19	20	21 BOS	22 Finance Committee	23	24	25
26	27 TOWN ELECTION	28	29	30		

**FY' 21 Budget/Town Meeting Calendar**  
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# May 2020

Sun	Mon	Tue	Wed	Thu	Fri	Sat
					1	2
3	4	5 BOS	6	7	8	9
10	11 Annual Town Meeting	12	13 Finance Committee	14	15	16
17	18	19 BOS	20	21	22	23
24	25	26	27 Finance Committee	28	29	30
31						

**FY' 21 Budget/Town Meeting Calendar**  
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