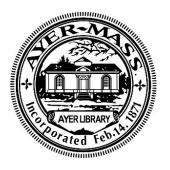


August 2020

Mon	Tue	Wed	Thu	Fri
3	4	5	6	7
10	11	12	13	14
17	18 BOS Open Fall Town Meeting Warrant	19	20	21
24	25	26	27	28
31				

Town of Ayer
FY '22 Budget/Town Meeting Calendar

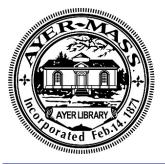


September 2020

Mon	Tue	Wed	Thυ	Fri
	1	2	3	4
7 Town Hall Closed Labor Day	8	9	10	11
14	SB Meeting	16	17	18
21	22	23	24	25
28	29 Rate Review Committee	30 OPEB Board of Trustees		

Town of Ayer

FY '22 Budget/Town Meeting Calendar

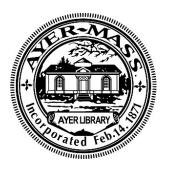


October 2020

Mon	Tue	Wed	Thu	Fri
			1	2 12 PM Close Fall Town Meeting Warrant
5	6 SB Meeting to approve Fall Town Meeting Warrant	7	8	9 FY '22 Capital Directive Out
12 Town Hall Closed Columbus Day	13	14	15	16
19	20 SB Meeting	21	22	23
26 7 PM Fall Special Town Meeting, ASRHS	27	28	29	30 FY'22 Capital Due

Town of Ayer

FY '22 Budget/Town Meeting Calendar



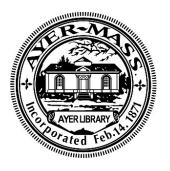
November 2020

Mon	Tue	Wed	Thu	Fri
2	3 Presidential Election SB Meeting Needs to be rescheduled	4	5	6 Fy '22 Operating Budget Directive Out
9	10 1st Capital Planning Meeting	11 Town Hall Closed Veteran's Day	12	13
16	17 SB Meeting	18	19	20
23	24	25	26 Town Hall Closed Thanksgiving	27 Town Hall Closed Day After Thanksgiving
30				

Town of Ayer

FY '22 Budget/Town Meeting Calendar

Approved by the Select Board October 20, 2020

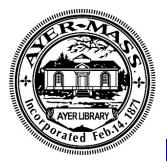


December 2020

Mon	Tue	Wed	Thu	Fri
	SB Meeting Tax Classification Hearing	2	3	4 FY '22 Operating Budgets Due
7	8	9	10	11
14	15 SB Meeting	16	17	18
21	Rate Review Committee 4PM	23	24 Town Hall Closed 1/2 Day Christmas Eve	25 Town Hall Closed Christmas Day
28	29	30 OPEB Meeting	31 Town Hall Closed 1/2 Day New Year's Eve	

Town of Ayer

FY '22 Budget/Town Meeting Calendar



January 2021

Tasks

Fin Com to meet with Dept. Heads, if needed

Town Accountant

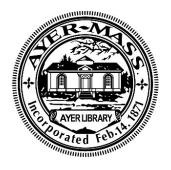
Revenue Projections Water/Sewer Rate Model Develop Ambulance and Solid Waste Rates

<u>Town Manager</u> Meet with Departments

Mon	Tue	Wed	Thu	Fri
				1 Town Hall Closed New Year's Day
4	5 SB Meeting Call Annual Election	6	7	8
11	12 Rate Review Committee	13	14	15
18 Town Hall Closed MLK, Jr. Day	19 SB Meeting	20	21	22
25	26 Rate Review Com- mittee	27 First Budget Presenta- tion to SB and Fin Com	28	29

Town of Ayer

FY '22 Budget/Town Meeting Calendar



February 2021

Tasks

OPEB Meeting

Town Accountant

Revenue Projections
Water/Sewer Rate Model
Develop Ambulance and
Solid Waste Rates

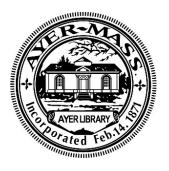
<u>Town Manager</u>

Make COLA Recommendation

Mon	Tue	Wed	Thu	Fri
1	2 SB Meeting Open ATM Warrant	3	4	5
8	9 Rate Review Committee	10 FY '22 Health Rates Expected	11	12
15 Town Hall Closed President's Day	16 SB Meeting	17	18	19
22	23	24	25	26

Town of Ayer

FY '22 Budget/Town Meeting Calendar

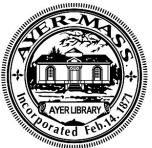


March 2021

Мо	on	Tue	Wed	Thu		Fri
1	Regional School Assess- ments Due	2 SB Meeting	3	4		5
8	Second Budget Presentation to SB and Fin Com	9 Rate Review Committee	10	11		12
15		16 SB Meeting Public Hearing Water & Sewer Rates	17	18		19
22		23	OPEB Meeting	25 Close ATM Warr	ant	26
29		30	31			

Town of Ayer

FY '22 Budget/Town Meeting Calendar



April 2021

Mon	Tue	Wed	Thu	Fri
			1	2
5	6 SB Meeting Approve ATM Warrant	7	8	9
12	13	14	15	16
19 Town Hall Closed Patriots Day	20 SB Meeting Approve Ec. Dev. Udag Budg- et	21	22	23
26 ANNUAL TOWN MEETING	27	28	29	30

Town of Ayer

FY '22 Budget/Town Meeting Calendar

Approved by the Select Board October 20, 2020



May 2021

Mon	Tue	Wed	Thu	Fri
3	4 SB Meeting	5	6	7
10	ANNUAL TOWN ELECTION	12	13	14
17	18 SB Meeting	19	20	21
24	25	26	27	28
31 Town Hall Closed Memorial Day				

Town of Ayer

FY '22 Budget/Town Meeting Calendar

Approved by the Select Board October 20, 2020